



Citizen Budget Advisory Committee

5:00 – 6:30 PM, July 22nd, 2026

1001 11th Ave, Greeley, CO 80631

2nd Floor Colorado Conference Room 227

Zoom Meeting: <https://greeleygov.zoom.us/j/82522074466>

Meeting ID: 825 2207 4466

AGENDA

- **CALL TO ORDER**
- **ATTENDANCE & ANNOUNCEMENTS**
- **APPROVE MINUTES FROM JUNE 24th, 2026**
- **DISCUSSION ITEMS**
 - Budget Proposal Update (July 7th Departments)
 - Audit Update
 - Communication Update – Strategic Communication Plan 2027 Budget
- **OTHER TOPICS**
 - Future Meetings Agenda Review/3-month Look Ahead
- **PUBLIC INPUT**
- **ADJOURNMENT**

CITIZEN BUDGET ADVISORY COMMITTEE

Wednesday, June 24th, 2026 - 5:00 p.m.

<i>Committee Members</i>	<i>Present</i>	<i>Absent</i>
<i>Barry Eastman</i>	X	
<i>Tyler Mowery</i>		X
<i>Anthony McCune</i>		X
<i>John Shull</i>	X	
<i>Merrie Foreman</i>	X	
<i>Lori Williams</i>	X	
<i>Khalil N Bhanji</i>		X
<i>Laura Gurney</i>	X	
<i>Nicole Riner</i>	X	

ATTENDING GUESTS & CITY PERSONNEL:

Robert Miller: Treasurer

Nathan Mosley: Budget & Policy Director

Kalen Myers: Deputy Budget & Policy Director

Laura Delp: CBAC Secretary

CALL TO ORDER

The meeting was called to order at 5:02pm.

ANNOUNCEMENTS

Members also discussed recent turnover and clarified the current number of filled and unfilled seats.

The committee agreed unanimously to formally accept Khalil Banji's resignation.

APPROVE MINUTES FROM MAY 27TH, 2026

The minutes were approved after a motion by Lori Williams and a second by John Shull, with Chair Eastman abstaining, as he was not present at the May meeting.

QUARTERLY TREASURER'S UPDATE

The quarterly financial update was presented slightly earlier than usual to support the upcoming budget process. The overall message was that there have not been major shifts since the last update, but economic conditions remain mixed and uncertain.

At the state and regional level, retail sales growth was described as modest, inflation as moderate but still somewhat elevated in Colorado compared with the national average, and unemployment as declining somewhat from earlier levels. Short-term interest rates were described as highly volatile, making financial planning more difficult. The city's economic outlook was characterized as stable but uncertain, with continued exposure to broader market conditions and the possibility of recession always remaining in the background.

On the positive side, the city continues to see residential construction activity. Through the first five months of the year, the city had nearly reached its anticipated housing unit pace, with strong multifamily activity and continued single-family development, though single-family growth was noted as more financially beneficial from both income and tax

perspectives. Commercial development was lower than the prior year, but overall construction activity was still meaningful.

The city is benefiting from higher reserve balances and the current interest-rate environment, which is producing substantial interest earnings across city funds. However, only a relatively small portion of those earnings directly benefits the general fund. Additional savings are also expected from staffing vacancies and restructuring-related changes, although some of those savings are offset by short-term transition costs.

Oil and gas-related revenues were described as a continued positive factor for the city. Even though oil prices have declined from earlier peaks, they remain high enough, together with Weld County production levels, to support severance tax, royalty, and related revenues over the coming months. The update noted that there is a lag between production and when revenue effects are fully realized.

Sales tax performance remains generally positive, with city growth still tracking at about five percent, which was described as consistent with the city's historical average and budget assumptions. At the same time, food tax revenue is down. That decline was attributed not to reduced consumer activity overall, but to residents purchasing lower-cost items and shifting spending patterns toward cheaper goods. This "trading down" effect is reducing taxable food spending even as purchasing continues.

It was also noted that the city currently estimates about \$1.6 million in general fund carryovers from excess revenues and savings realized so far this year, with the caveat that the figure could still rise or fall depending on the remainder of the fiscal year.

Overall, the treasurer's update suggested that while some revenue streams are holding up reasonably well, the city remains in a cautious planning posture due to volatility, uneven performance across categories, and the need to preserve flexibility heading into the 2027 budget process.

CIP PRIORITIZATION/SCORING REVIEW/FUND BALANCE UPDATE

The committee received a detailed update on the Capital Improvement Program, including how projects enter the process, how they are scored, and how current major commitments are affecting the city's capital capacity.

The capital budgeting process begins when a project need is identified, whether through a master plan, operational need, infrastructure condition, or community concern. Departments then prepare a project charter describing the need and scope, after which projects are submitted for consideration and evaluated through a formal scoring and review process before recommendations go to executive leadership and City Council.

It was explained that the 2027 capital cycle is now midstream. Departments submitted projects in April, scoring was completed in May, and the Capital Steering Committee has been meeting throughout June to prioritize projects while balancing limited funding. Recommendations are expected to go to Council in July and then become part of the proposed budget later in the year.

Projects are scored across four main categories: community impact, alignment with Council priorities and adopted plans, asset condition and regulatory drivers, and financial or operational implications. Each project receives a score intended to create a consistent basis for comparison across many different service areas, including water, sewer, streets, facilities, parks, and recreation. This is especially important where multiple departments are competing for the same limited capital dollars.

For this cycle, departments submitted 36 new capital requests totaling just over \$40 million. It was emphasized that departments are encouraged to submit projects whether or not funding appears available so the city can identify unmet needs and communicate unfunded priorities to Council. Food tax-funded projects make up the largest share

of new requests, followed by water system improvements and park development. The highest-scoring projects generally address aging infrastructure, system reliability, public safety, and growth support, but staff stressed that a high score does not guarantee funding. A question was raised about the FASTER fund, and staff explained that it is a restricted funding source tied to vehicle-related taxes and intended for traffic safety improvements such as signal replacements.

The most significant part of the update focused on what staff described as the city's three major capital pressures: West Greeley Catalyst, Downtown Civic Campus, and MERGE. These projects are large enough that they dominate current capital planning and materially reduce the city's flexibility to fund other worthwhile projects. Staff made clear that before new projects can be added, the city must account for these existing or anticipated obligations. As a result, many other projects will likely need to be phased, delayed, reduced, or deferred.

To illustrate the challenge, staff described long-range financial modeling over a 20-year horizon using two broad scenarios. One scenario uses cash-flow management and interest-only financing in early years to reduce immediate cuts to the capital program. The other assumes more level financing, which would force much more severe reductions and even negative cash flow in some years. Under either scenario, funding for new projects will be very constrained, and even annual maintenance and replacement funding may need to be reduced. Staff noted that under the more manageable scenario, annual maintenance still drops by roughly 25 percent in the early years.

The presentation also clarified that the city is currently modeling the West Greeley Catalyst project on a conservative or worst-case basis, assuming the city remains responsible for the debt unless a partner solution changes that picture. If a successful project partner arrangement materializes, that would free up capacity for other capital priorities.

The debt scale associated with the major projects was described as very large. West Greeley was discussed as roughly a \$90 million certificates-of-participation repayment obligation, Downtown Civic Campus as roughly an \$80 million certificates-of-participation project, and MERGE as a project still being refined but on the order of approximately \$130 million, with possible federal TIFIA financing in the range of \$30 million to \$40 million. These obligations would need to be repaid from combinations of food tax, quality-of-life funding, and potentially the general fund, although the general fund is already under pressure.

Committee discussion also touched on recreation-related capital needs and whether fee increases could help. Staff explained that user fee adjustments may support operations, but they are unlikely to cover major capital investments due to the size of those costs. This reinforced the importance of dedicated capital sources such as food tax and quality-of-life funds, particularly for parks, recreation, and facilities. Members also raised equity concerns about making recreation access too expensive for lower-income users.

The update concluded with the understanding that staff will continue refining assumptions, phasing options, and reductions before presenting a recommended CIP to Council. The committee generally accepted the presentation as a useful explanation of the tradeoffs the city is now facing between major strategic projects and routine capital reinvestment.

BUDGET PROPOSAL UPDATE/DIRECTOR'S UPDATE

The committee next discussed the budget update process itself, beginning with feedback on the written memo format. Members generally indicated that the memo is useful and appreciated, especially when paired with a brief verbal overview rather than a full presentation.

Staff then summarized the current status of the 2027 budget gap. The total shortfall being addressed is \$18.1 million. After the June Council work session, approximately \$7.8 million in reductions had already been identified across about 13 departments. Two additional Council sessions in July are expected to cover another \$9.3 million in proposed reductions, with especially large reduction packages coming from Culture, Parks and Recreation and Public Works. At

that point, the city remained about \$965,000 short of its target, but leadership expressed confidence that the remaining gap could likely be closed through the submitted proposals and updated revenue assumptions.

Staff outlined the remaining budget timeline. Following the July Council feedback sessions, internal meetings with the City Manager will be used to finalize assumptions for the proposed budget. Staff expects to develop the proposed budget in August, provide this committee a preview later that month, present the proposal to Council in early September, hold two September work sessions, and move to public hearing and adoption in October.

The discussion emphasized that there is no easy or positive way to characterize many of the coming reductions. Staff acknowledged the cuts are difficult and painful but also expressed pride in the effort departments have made to find practical, thoughtful ways to minimize resident impact. The situation was also framed as an opportunity to improve processes, systems, software, and general operating efficiency.

A substantial portion of this agenda item focused on public communication. Members raised concerns that the broader community may not understand the scale of the budget challenge or the reasons behind particular cuts. There was concern that public perception is being shaped by isolated news coverage, partial information, or prior messaging that emphasized specific city initiatives without preparing residents for the possibility that those efforts might later be scaled back.

One major example involved homelessness and housing-related work. Members noted that the city had previously communicated strong support for those efforts, highlighting them as important community investments. Now, with significant reductions or elimination of some of that work, the public may see a contradiction unless the city clearly explains what changed. Members stressed that the problem is not just that services are being reduced, but that the city needs to explain how funding structures shifted, what grants had supported the work, what remains, and what the city learned from the experience.

The conversation repeatedly returned to grant dependency. Members observed that some highly visible reductions are driven not only by the city's general fund pressures but also by grants drying up. They said the public may not distinguish between city-funded programs and grant-funded activities unless staff explains it carefully. A key lesson identified was that the city cannot build entire ongoing service models around uncertain grant funding without creating serious long-term risk.

Members also emphasized the need for more foundational public education about municipal finance. They suggested a return to something like "Budget 101" communications to explain how the budget works, what grants are, what funds are restricted, what special taxes are dedicated to specific uses, and why money cannot simply be shifted from one purpose to another. This was described as essential to maintaining trust, especially when the city may eventually need public support for future fiscal actions.

Staff acknowledged that communications capacity is limited because the communications function itself has been affected by staffing reductions, and budget staff are simultaneously trying to manage both technical budget work and public explanation. Even so, staff noted that a communication plan exists and that this committee could provide valuable feedback on key messages, channels, and outreach strategies.

The committee discussed possible communication methods, including outreach through organizations such as the Chamber of Commerce and Rotary, as well as the idea of using a small subgroup or "tiger team" of committee members to work more directly with staff on messaging and outreach between formal meetings. Members suggested that smaller working groups may be more effective than relying only on discussion during regular meetings.

The agenda item also included a brief update on a ballot initiative discussion headed to Council. Staff indicated the early results were not favorable for broader ballot options, and that no specific recommendation was being advanced

at that moment. However, members heard that some charter language issues, including judicial-related provisions, likely still need to be corrected through a future ballot process even if larger fiscal or structural ballot measures do not move forward immediately.

FUTURE MEETINGS AGENDA REVIEW/3-MONTH LOOK AHEAD

The committee reviewed likely agenda items for the next several meetings and used this discussion to connect future planning with the communication and budget issues raised earlier.

For July, expected topics include the continuing budget proposal update, an audit update, and potentially a presentation from the communications team on the city's strategic communication plan for the 2027 budget. Members were asked to think ahead about useful venues and formats for public outreach, including where printed information, in-person discussions, or other materials might be most effective.

Members generally agreed that in-person engagement may be more effective than passive communications alone. Potential outreach opportunities mentioned included Chamber events, Rotary, and similar community or business forums where residents and stakeholders already gather. The goal would be to explain the city's financial situation directly, answer questions, and help trusted community members carry the information forward through their own networks.

The committee also discussed whether a smaller advisory subgroup could be created to work more directly on communications, consistent with the earlier "tiger team" concept. That subgroup could help review messaging, provide feedback outside regular meetings, and potentially assist with outreach strategies before reporting back to the full committee.

Looking ahead to August, the committee expects to begin discussing its own budget recommendation to Council. September is expected to be the month when that recommendation is finalized. The committee also expects to continue receiving periodic updates on recurring topics such as Keep Greeley Moving and food tax, but members said those updates should likely be shorter and more strategic.

Several members indicated they do not need highly detailed operational presentations on those recurring topics. Instead, they would prefer concise overviews showing how much revenue was collected, what projects were completed, what projects could not be completed, and whether implementation is generally on track. They suggested that using the city's newer presentation template and limiting department presentations to a shorter timeframe would reduce staff workload while still giving the committee enough information to identify concerns and provide feedback.

The committee was also encouraged to think ahead to October and identify any additional topics it may want to address so staff can coordinate with departments in advance. A question was raised about whether future agendas should leave room for discussion or possible recommendations related to ballot initiatives if those become more relevant after Council discussion.

PUBLIC INPUT

A public attendee, Megan Kennedy, introduced herself as an artist and engaged community member who is becoming more active in local government. She stated she was attending as an observer, not as an applicant for the open committee seat, and expressed interest in learning more about the committee's work.

The discussion returned to public engagement and networking opportunities. The public attendee and committee members noted that community organizations and nonprofit networks can be useful places for city outreach, including relationships connected to the Creative District, Weld Trust, the Chamber, Rotary, and overlapping civic groups. The overall sentiment was that these existing networks could help the city build stronger communication channels with the broader public.

Members also expressed appreciation for the quality of communication staff have been providing internally to employees. In particular, the city's internal budget update emails were praised as a strong model because they explain difficult issues clearly and help employees carry accurate information back into the community through their families and neighborhoods.

The internal budget communications were also described as useful because they explain foundational governance concepts that many people do not fully understand, such as the city charter and home rule authority. Members noted that basic explanations of how city government works can do a great deal to improve public understanding and trust. The public input portion ended on a supportive note, with praise for staff's handling of a difficult budget environment and appreciation for the effort being made to communicate honestly and consistently.

ADJOURNMENT

The meeting adjourned at 6:27pm.

Next Regular Meeting:
May 27th, 2026
5:00-6:30 p.m.

City Center South - 1001 11th Ave, Greeley, CO 80631
2nd Floor Colorado Conference Room 227
Zoom(<https://greeleygov.zoom.us/j/82522074466>)

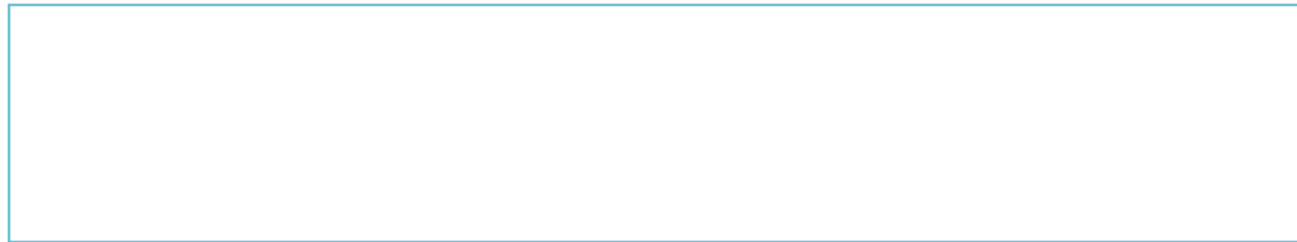
Nathan Mosley
Budget & Policy Director

Barry Eastman
Chairperson



Communicating the 2027 Budget

Jaqueline Villegas, Interim Director, Communications & Engagement
jaqueline.villegas@greeleygov.com
CBAC Meeting, July 22, 2026





Agenda

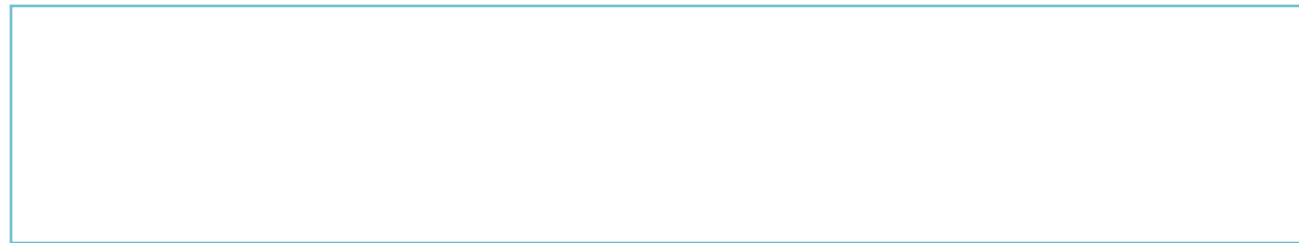
- About C&E
- Communications Overview
- Goals
- Key Messages
- Strategies
- Discussion & Input



Communication & Engagement Role

Our role is to provide coordinated, transparent communication throughout the budget process. We support through:

- **Internal Communications:** keeping employees informed
- **External Communications:** informing and educating residents
- **Community Engagement:** gathering feedback
- **Media Relations:** providing timely, accurate information to the media



One Budget, Multiple Audiences

Our goal is to ensure all communications tell one consistent story regardless of the audience or project.

Residents & Media (External)

2027 budget and service impacts

Budget education

Future investments

Fund structures

City Council (Governance)

Workforce & service impacts

Decision support

Policy choices

Public transparency

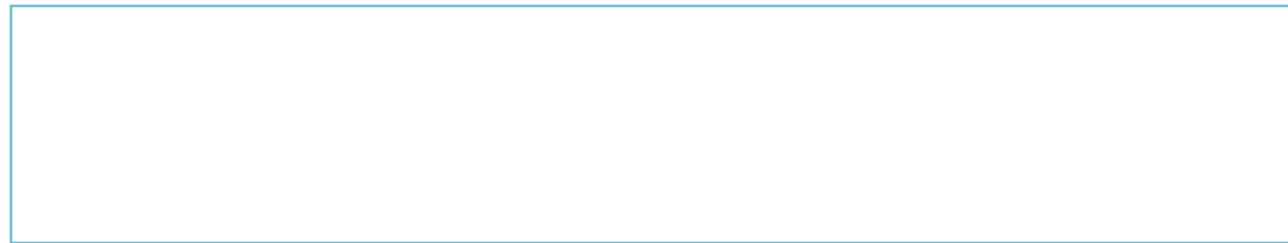
Internal (Organization)

Department impacts

Workforce changes

Budget development

Internal alignment & implementation



One Communication Strategy. Many Touchpoints. Consistent Impact.



Our Goals



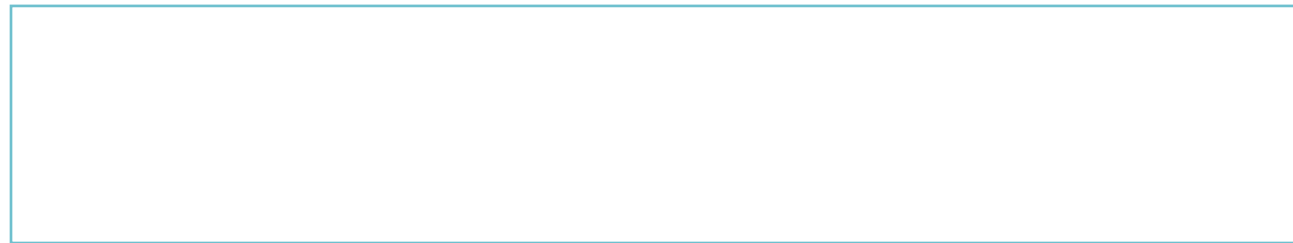
What We're Working Toward

Residents and employees should have:

- An understanding of the City's financial state.
- Accurate and transparent updates throughout the budget process.
- Explanations for:
 - Why the city has a budget gap.
 - How the city is solving the deficit.
 - How and why decisions are being made.

Messaging We Are Using

- Addressing a structural deficit to ensure long-term financial sustainability.
- Ensuring the process is intentional, data-driven, and guided by Council priorities.
- Budget decisions involve difficult tradeoffs.
- Not all city funds can be used interchangeably.



Building Communication Phases

Communication started mid-2025 and will continue through 2026, into 2027.

Build

Understanding

Budget basics

Funding sources

How the budget works

Financial challenges

Share Decisions

Proposed budget
priorities and cuts

Service impacts

Workforce changes

Budget adoption

Participate

Council meetings

Community group
presentations

Employee presentations

Our Communication Strategy

	PUSH	SEEKING	PARTICIPATE
Residents	Email, social, videos, media	Website, FAQ, budget dashboard	Presentation/Budget Roadshow, Speak Up
Council	Agenda packets, briefings	Budget documents	Work sessions, Budget Retreat
Employees	CEO messages, newsletters	Intranet	Manager/Team meetings

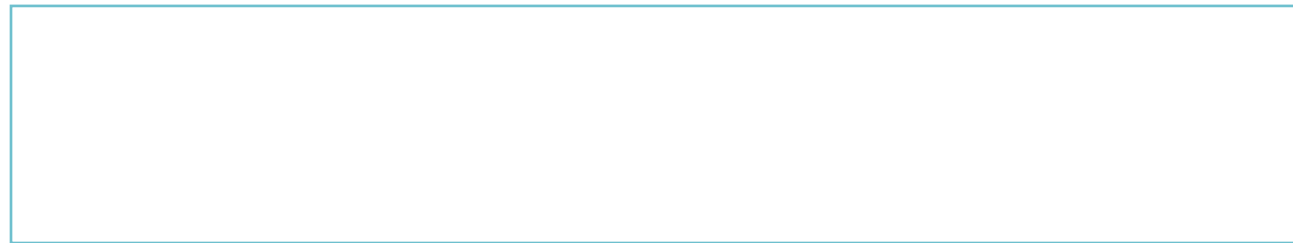
Tactic Examples

Internal

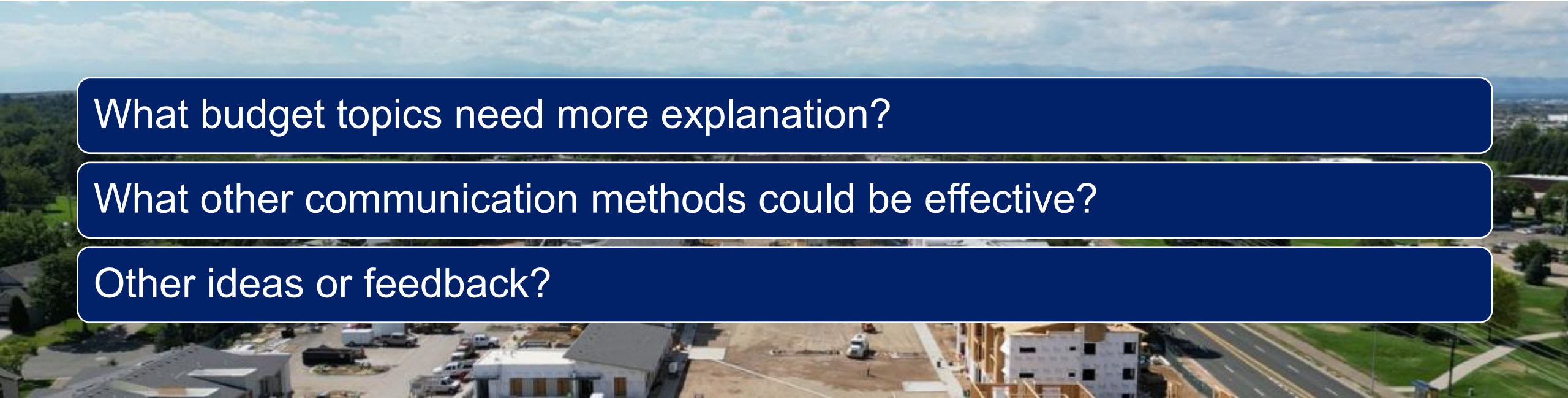
- Bi-weekly e-letters from Nathan to employees
- Employee newsletter
- Intranet webpage and updates
- Leadership messages
- Manager talking points
- Presentations

External

- Speak Up website
- Social media (Instagram, Facebook, NextDoor)
- Educational videos; GTV8
- Email newsletters
- Community presentations
- Media outreach & news releases
- Council talking points



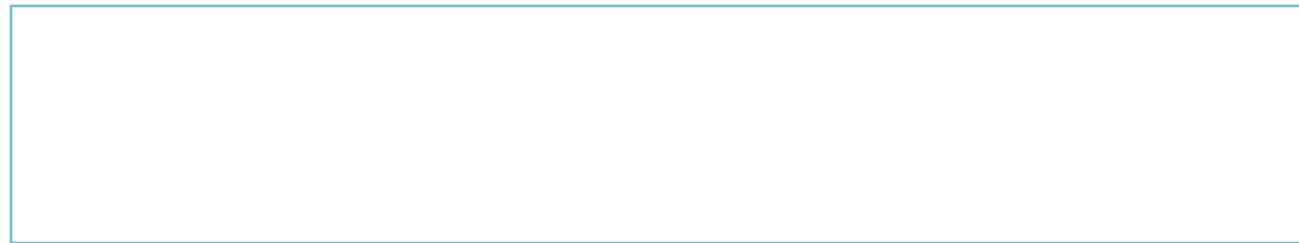
Discussion

An aerial photograph of a city landscape. In the foreground, there are various buildings, including a large white industrial or commercial building, and a parking lot with several vehicles. A road runs horizontally across the middle ground. In the background, a range of mountains is visible under a blue sky with scattered white clouds.

What budget topics need more explanation?

What other communication methods could be effective?

Other ideas or feedback?

A large, empty rectangular box with a thin blue border, intended for handwritten notes or additional discussion points.

Thank You

Visit SpeakUpGreeley.com/2027-budget





2025 Audit Update

**Charlotte Kline, Deputy Director
Finance**



Current 2025 Audit Status

The 2025 audit has been completed, with an audit letter date of June 19, 2026.

To the Honorable Mayor and Members of the City Council
City of Greeley, Colorado

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements or whether the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated June 19, 2026 on our consideration of the City of Greeley, Colorado's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Greeley, Colorado's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Greeley, Colorado's internal control over financial reporting and compliance.

Plante & Morse, PLLC

June 19, 2026

Single Audit (Required if \$1M+ in Federal Grants)

The 2025 single audit has been completed,
with an audit letter date of June 22, 2026.



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Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Independent Auditor's Report

To the Honorable Mayor and
Members of the City Council
City of Greeley, Colorado

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the City of Greeley, Colorado (the "City") as of and for the year ended December 31, 2025 and the related notes to the financial statements, which collectively comprise the City's basic financial statements. We issued our report thereon dated June 22, 2026, which contained an unmodified opinion on the financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. We have not performed any procedures with respect to the audited financial statements subsequent to June 22, 2026.

The accompanying schedule of expenditures of federal awards, as required by the Uniform Guidance, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

Plante & Moran, PLLC

June 22, 2026

2025 Findings

- The Annual Comprehensive Financial Report (ACFR) had one finding, classified as a material weakness:
 - The finding noted that certain reconciliations were either not completed or not completed timely, which led to the auditors catching multiple errors that a reconciliation would have normally caught.
- The Single Audit had one finding, classified as a material weakness:
 - The finding noted that two grants were left off the original list of federal grants given to the auditors, because the Finance Department was not aware of the grants.

Corrective Action Plan

- The Financial Reporting Team has recently hired another accountant to assist with the workload.
 - In addition, the team is working with IT to help automate some of the reports and processes.
 - The team is also building a variance analysis workbook that should assist with identifying some of the types of errors caught by the auditors before the books are closed.
 - The team is also transitioning to a strategic partner with each Department assigned a permanent accountant.
- For the Single Audit, a Grants Manager has been hired, which should help to ensure proper tracking and coordination of grants going forward.

Other Audit Updates

- We just finished our 5th year with Plante Moran as our audit firm. As required by the City Charter, we are going out to bid for a new audit contract. This process should be finalized this fall.
- Working on 2025 Audit Lessons Learned
 - The team is pulling together a list of pain points to prioritize and work towards improving for the next fiscal year audit

July 2026 CBAC Directors Update

2027 Budget Development Updates

At its [July 7 council meeting](#), Greeley City Council received the fifth in a series of updates on the development of the 2027 budget.

Staff presented budget reduction proposals and potential service level impacts for the following departments:

- [Culture, Parks & Recreation](#)
- [Communications & Engagement](#)

To view the department budget video, click the department above.

After robust community commentary on the proposed impacts to Culture, Parks & Recreation, Councilmembers asked questions about the proposed reductions, anticipated impacts, and department operations as part of the ongoing budget development process. In addition to the discussions, Council Member DeBoutez requested that staff develop a full day budget retreat on Friday, September 11th. There was consensus from Council to support this request. Staff is currently working to develop an agenda for that work session.

At its [July 14 work session](#), Greeley City Council received the last in a series of updates on the development of the 2027 budget.

Staff presented budget reduction proposals and potential service level impacts for the following departments:

- [City Clerk's Office](#)
- [Innovation & High Performance](#)
- [Human Resources](#)
- [Information Technology](#)
- [Water & Sewer](#)
- [Stormwater](#)
- [Public Works](#)

To view the department budget video, click the department above.

The presentation also included a brief overview of the budget discussions to date with opening comments from City Manager Brian McBroom. Included in the overview was an

update on the progress made in addressing the 2027 budget gap. That slide is included below.

Councilmembers asked questions about the proposed reductions, anticipated impacts, and department operations as part of the ongoing budget development process. Council and staff now move on to prepare the budget and for the Council retreat in September.

2027 Budget Gap Progress

- \$16.8M identified (92%)
 - o \$11.8M Reviewed
 - o \$5.1M Tonight
 - o \$1.3M Remaining Gap

Department	Target Reduction	Expenses	Revenues	Total Proposal	Variance from Target
City Clerk's Office	\$(271,727)	\$(190,248)	\$83,000	\$273,248	\$1,521
High Performance Government	\$(518,212)	\$(691,488)	\$-	\$691,488	\$173,276
Human Resources	\$(776,065)	\$(779,500)	\$-	\$779,500	\$3,435
Information Technology	\$(1,585,341)	\$(1,602,998)	\$-	\$1,602,998	\$17,657
Public Works	\$(2,089,071)	\$(1,456,247)	\$377,793	\$1,759,040	\$(255,031)
Budget & Policy	\$(243,183)	\$(243,183)	\$-	\$243,183	\$-
City Attorney's Office	\$(617,141)	\$(617,141)	\$-	\$617,141	\$-
City Manager's Office	\$(726,732)	\$(754,375)	\$-	\$754,375	\$27,643
Code Compliance	\$(161,874)	\$(103,704)	\$73,665	\$177,369	\$15,495
C&E	\$(848,887)	\$(848,859)	\$-	\$848,859	\$(28)
Community Development	\$(1,142,137)	\$(9,242)	\$1,132,895	\$1,142,137	\$-
CPRD	\$(3,653,450)	\$(2,050,309)	\$839,832	\$2,890,141	\$(763,309)
EDUR	\$(658,975)	\$(468,766)	\$190,209	\$658,975	\$-
Finance	\$(645,006)	\$(512,029)	\$154,789	\$666,818	\$21,812
Fire	\$(1,010,609)	\$(1,127,229)	\$(116,620)	\$1,010,609	\$-
Governmental Affairs	\$(126,348)	\$(127,800)	\$-	\$127,800	\$1,452
Homeless Solutions	\$(875,068)	\$(959,068)	\$(84,000)	\$875,068	\$-
Housing Solutions	\$(167,889)	\$(167,889)	\$-	\$167,889	\$-
Municipal Court	\$(328,544)	\$(55,529)	\$9,000	\$64,529	\$(264,015)
OEM	\$(118,250)	\$(25,698)	\$-	\$25,698	\$(92,552)
Police	\$(1,574,963)	\$(1,252,501)	\$190,485	\$1,442,986	\$(131,977)

Next Steps in the 2027 Budget Development Process

- o July 28th - Capital Improvement Plan presentation and discussion.
- o August 25th – 5 Year General Fund Financial Model Update
- o September 11th – Budget Retreat
- o September 22nd – City Manager's Budget Presentation
- o October 6th – Public Hearing and 1st Reading
- o October 20th – Public Hearing and Final Adoption

Ballot Initiative Updates

- Staff provided a presentation to City Council on July 7th highlighting the outcome and results of the polling that was completed in June regarding potential sales tax ballot initiatives.
- Based on the outcome of the polling Council provided direction to not put any additional staff resources into pursuing a November ballot question.

CIP Project Updates

- West Greeley/Cascadia - Oversight Committee activities have been limited to some communication subcommittee meetings.
- Civic Campus – On July 14th, council voted 6-1 to reaffirm their commitment to this project and to seek COPs to fund the construction of a new city hall as part of the larger project that includes D6 and Weld County. Staff expects to take forward an appropriation for council consideration on July 21st to prepare for COP issuance that is likely to occur in September with funds available in early November.
- MERGE – Staff just finalized/executed the RAISE grant for the project. This is a federal grant in the amount of \$20M. The project has also secured a RURAL grant in the amount of \$25M that is expected to be executed later this year. Staff also issued a request for proposals for CM/GC services. CM/GC stands for Construction Manager/General Contractor. This is a project delivery method that is a collaborative project approach where the contractor is involved early in the design phase and later transitions to the role of general contractor for construction.

Other News

- The Department will be onboarding two new staff members in late August. Micheal Jenkins has 5 years of management analyst experience with the City of Kansas City. Vanessa Costanza has more than a decade of experience in the private section in data and compensation analysis.
- Budget Staff met with Greeley Tribune reporter, Tyler Duncan, to discuss municipal budgeting, the challenges facing Greeley and the steps being taken to address the structural deficit.
- Demolition is set to begin on the former City Hall in late July.