



Mayor
John Gates

Councilmembers

Tommy Butler
Ward I

Brett Payton
Ward II

Michael Fitzsimmons
Ward III

Dale Hall
Ward IV

Kristin Zasada
At-Large

Ed Clark
At-Large

A City Achieving
Community Excellence

Greeley promotes a healthy, diverse economy and high quality of life responsive to all its residents and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant and rewarding community in which to live, work, and play.

City Council Work Session Agenda

September 14, 2021 at 6:00 PM

**City Council Chambers, City Center South, 1001 11th Ave &
via Zoom at <https://greeleygov.zoom.us/j/93148588956>**

1. Call to Order
2. Pledge of Allegiance
3. Roll Call
4. Reports from Mayor and Council Members
5. Scheduling of Meetings, Other Events
6. COVID-19 Update
7. 2022 Proposed Budget Presentation
8. Adjournment

Work Session Agenda Summary

Title:

Reports from Mayor and Council Members

Background:

During this portion of the meeting any Council Member may offer a summary of the Council Member's attendance at assigned board/committee meetings and should include key highlights and points that may require additional decision and discussion by the full Council at this or a future Worksession.

Board/Committee	Meeting Day/Time	Assignment
--Team of 2-- Board/Commission Interviews	Monthly as Needed	Council Rotation
Water & Sewer Board	3 rd Wed, 2:00 pm	Gates
Youth Commission Liaison	4 th Mon, 6:00 pm	Butler
Historic Preservation Loan Committee	As Needed	Zasada
Human Relations Commission	2 nd Mon, 4:00 pm	Zasada
Police Pension Board	Quarterly	Clark
Employee Health Board	As Needed	Fitzsimmons
Airport Authority	3 rd Thur, 3:30 pm	Payton/Clark
Visit Greeley	3 rd Wed, 7:30 am	Fitzsimmons
Upstate Colorado Economic Development	Last Wed, 7:00 am	Gates/Hall
Greeley Chamber of Commerce	4 th Mon, 11:30 am	Hall
Island Grove Advisory Board	1 st Thur, 3:30 pm	Butler
Weld Project Connect Committee (United Way)	As Needed	Hall
Downtown Development Authority	3 rd Thur, 7:30 am	Butler/Zasada
Transportation/Air Quality MPO	1 st Thur, 6:00 pm	Payton/Gates
Poudre River Trail	1 st Thur, 7:00 am	Hall
Interstate 25 Coalition	As Needed	Gates
Highway 85 Coalition	As Needed	Gates
Highway 34 Coalition	As Needed	Payton
CML Policy Committee (Council or Staff)	As Needed	Payton/Otto Gates alternate
CML Executive Board opportunity	As Needed	Hall
CML - Other opportunities	As Available/Desired	

Work Session Agenda Summary

Title

Scheduling of Meetings, Other Events

Summary

During this portion of the meeting the City Manager or City Council may review the attached Council Calendar or Worksession Schedule regarding any upcoming meetings or events.

Attachments

Council Meetings and Other Events Calendar

Council Meeting and Work Session Schedule

Status Report of Council Initiatives and Related Information

September 13, 2021 - September 19, 2021

September 2021						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
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October 2021						
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24	25	26	27	28	29	30
31						

Monday, September 13

Tuesday, September 14

6:00pm - City Council Worksession Meeting - Council Master Calendar 

Wednesday, September 15

2:00pm - 5:00pm Water & Sewer Board (Gates) 

4:00pm - 7:30pm CML District 2 Meeting (Kersey Community Center, 215 2nd Street) - Council Master Calendar

Thursday, September 16

7:30am - 8:30am DDA (Zasada/Butler) 

3:30pm - 4:30pm Airport Authority (Clark/Payton) 

Friday, September 17

Saturday, September 18

Sunday, September 19

September 20, 2021 - September 26, 2021

September 2021						
Su	Mo	Tu	We	Th	Fr	Sa
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October 2021						
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31						

Monday, September 20

Tuesday, September 21

11:30am - 1:00pm United Way Luncheon at Doubletree

6:00pm - City Council Meeting - Council Master Calendar ↻

Wednesday, September 22

12:00am CML Special Conference (Westin, Westminster) - Jessica Diagana →

Thursday, September 23

← CML Special Conference (Westin, Westminster) - Jessica Diagana →

7:30am - Poudre River Trail (Hall) ↻

Friday, September 24

← 12:00am CML Special Conference (Westin, Westminster) - Jessica Diagana

Saturday, September 25

Sunday, September 26

September 27, 2021 - October 3, 2021

September 2021						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
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October 2021						
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31						

Monday, September 27

11:30am - 12:30pm Greeley Chamber of Commerce (Hall)

6:00pm - 7:00pm Youth Commission (Butler)

Tuesday, September 28

6:00pm - City Council Worksession Meeting - Council Master Calendar

Wednesday, September 29

7:00am - 8:00am Upstate Colorado Economic Development (Gates/Hall) (Upstate Colorado Conference Room) - Council Master Calendar

Thursday, September 30

12:00am CML Virtual Special Conference (Virtual (more details to come)) - Jessica Diagana

Friday, October 1

12:00am CML Virtual Special Conference (Virtual (more details to come)) - Jessica Diagana

Saturday, October 2

Sunday, October 3

October 4, 2021 - October 10, 2021

October 2021						
Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
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31						

November 2021						
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14	15	16	17	18	19	20
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28	29	30				

Monday, October 4

Tuesday, October 5

6:00pm - City Council Meeting - Council Master Calendar

Wednesday, October 6

Thursday, October 7

7:30am - 9:00am Regional Leadership Breakfast (Rialto Theater - 228 East Fourth Street, Loveland, CO 80537) - Council Master Calendar

3:30pm - IG Adv. Board (Butler)

6:00pm - MPO (Gates/Payton)

Friday, October 8

Saturday, October 9

Sunday, October 10

City Council Meeting Scheduling

Current as of 09/08/2021

This schedule is subject to change

Date	Description	Sponsor	Placement/Time
September 21, 2021 Council Meeting	Resolution - Approval of IGA with Windsor Regarding Open Space	Andy McRoberts	Consent
	Ordinance - Intro - Ratifying and adopting CBA with IAFF Local 888	Maria Gonzalez Estevez	Consent
	Ordinances - Second w/o public hearing - Development Code - Final adoption of all Title 24	Becky Safarik	Regular
	Appointment to the Housing Authority	Anissa Hollingshead	Regular
	Boards & Commissions Appointments	Anissa Hollingshead	Regular
September 28, 2021 Worksession Meeting	COVID-19 Update	Raymond Lee	0.25
	Non-potable Water Master Plan Overview & Non-potable Development Policy Update	Sean Chambers	1.00
	Budget continuation (if needed)	John Karner	
October 5, 2021 Council Meeting	Proclamation -Project Connect		
	Ordinance - Intro - Non-Potable Water Irrigation Master Plan	Sean Chambers	Consent
	Ordinance - Intro - 2022 Budget Adoption - <i>presentation</i>	John Karner	Regular
	Ordinance - Final - Ratifying and adopting CBA with IAFF Local 888	Maria Gonzalez Estevez	Regular
October 12, 2021 Worksession Meeting	Recycling Program Feasibility	Paul Trombino	0.50
	2022 CDBG Program Applications Summary	Ben Snow	0.25
October 19, 2021 Council Meeting	Ordinance - Second - 2022 Budget Adoption	John Karner	Regular
	Ordinance - Second - Amendments to the GMC regarding Industrial Pre-Treatment	Sean Chambers	Regular
	Ordinance - Second - Non-Potable Water Irrigation Master Plan	Sean Chambers	Regular
	Public Hearing to consider 2022 CDBG Program Applications	Ben Snow	Regular
	Boards & Commissions Appointments	Anissa Hollingshead	Regular

Greeley City Council

Status Report of Council Initiatives

Initiative No.	Council Member Initiating	Council Request	Council Meeting or Work Session Date Requested	Status or Disposition (After completion, item is shown one time as completed and then removed.)	Assigned to:
03-2021	Hall	Request for formation of a committee, to be chaired by Council Member Hall, regarding the section of the Poudre River Trail known as the Narrows. This section is facing increasing risks of erosion, with some portions in danger of falling into the river, and no available alternative areas for trail placement in that vicinity. The School of Mines will do a project to work on some engineering solutions for the area, in addition to other engineering studies that have already been done. The committee will review and determine options to move forward in addressing this with the assistance of City staff. City Manager Otto added information about potential Capital Improvement Projects through this area, and Council Member Hall provided information about existing potential rough cost estimates.	February 2, 2021 Council Meeting	Update: 04/20/2021 Council Member Hall reported the committee had its first meeting and he is pleased with engagement from City staff and the community. A committee, chaired by Council Member and Poudre River Trail Corridor Chairman Hall, has been formed with representatives from the Poudre Trail Corridor Board, Culture, Parks and Recreation/Natural Areas and Trails, Public Works, Water and Sewer, the Poudre River Run Master HOA, a member of the Parks and Recreation Advisory Board, and a representative from the Ditch #3 Board. Committee Chairman Hall has also referenced initial communications with Otak Engineering, a consulting firm who produced a study of this area in 2018 for the City of Greeley, as well as the Colorado School of Mines engineering students who will conduct a capstone project this semester towards a suggested course of action and suggested funding mechanism(s). An initial assessment with design parameters, recommended	Andy McRoberts

Initiative No.	Council Member Initiating	Council Request	Council Meeting or Work Session Date Requested	Status or Disposition (After completion, item is shown one time as completed and then removed.)	Assigned to:
				course(s) of action including recommended funding sources, is expected in June, 2021 post consultation with the Mines student project and engineering consultants. Although this project will carry on in practicality through committee work	
10-2021	Butler	Request to restart the conversation about recycling, and for staff to research the cost and feasibility of doing a drop off facility for recycling, including potentially in partnership with other communities	July 20, 2021 Council Meeting	Scheduled to return for a presentation at the October 12, 2021, Work Session	Paul Trombino

Work Session Agenda Summary

Key Staff Contact: Raymond Lee, Acting City Manager, 970-350-9750

Title:

COVID-19 Update

Summary:

There will be a brief update to Council regarding COVID-19. The latest updates are available via the City's Dashboard:

<https://www.arcgis.com/apps/dashboards/78156f8c2f104973a00b40711296e8ae>

Work Session Agenda Summary

September 14, 2021

John Karner, Finance Director, 350-9732

Title:

2022 Proposed Budget Presentation

Background:

The Fiscal Year 2022 budget presentation will focus on recovery from COVID-19, investments in the City's most valuable assets; people, and targeted critical investments to ensure Greeley continues to be prepared for its growth trajectory. The budget transmittal letter – which is attached to this memo and included in the budget document – provides an overview of the financial outlook and highlights of the Fiscal Year 2022 proposed budget.

Strategic Work Program Item or Applicable Council Priority and Goal:

Applies to All Priorities and Goals

Decision Options:

No formal action required for this agenda item/session. This presentation is a part of the 2022 Proposed Budget process and provides council with a preview of the 2022 proposed budget prior to the first reading. Council will take formal action for the 2022 budget appropriation ordinance at the first reading scheduled for October 5, and after the public hearing associated with the second reading scheduled for October 19. Each reading will include all recommended operating and capital budgets to be funded as part of the 2022 budget.

Attachments:

Budget Transmittal Letter
2022 Budget
2022 Revenue Manual
2022 Budget PowerPoint Presentation



City Manager's Fiscal Year 2022 Recommended Budget Message

There's no question that we are living in and through historical times. For over 21 months now, the world has been jolted by the unthinkable. The challenges we've faced, and those that lie in front of us, require perseverance, adaptability and strong stewardship. Without question, Greeley has demonstrated those skills. It's because of those strengths that I can share a cautiously optimistic forecast for Greeley's 2022 budget. As we set our sights to the future, there are far more unknowns than certainties. Still, because of Greeley's prudent planning, decisive decisions, and thoughtful approach to the impact of COVID-19, I remain hopeful that we are on a positive trend toward recovery.

As you'll see, Greeley is on relatively solid financial footing thanks to strategic planning and an intentional response to an unforeseen pandemic that's rippled through nearly every sector of the economy since Fiscal Year 2020 (FY20). As the economy shows many positive signs of recovery, including the restoration of city operations reduced during the height of the pandemic, the City Manager's Recommended Budget for Fiscal Year 2022 (FY22) was developed with a "cautious yet confident" approach in light of ongoing uncertainty.

While the trajectory of the city's revenue streams is headed in the right direction, the reality is that funding has not returned to pre-pandemic levels. In response, city expenditures have followed suit, with 2021 spending down 4% from FY20, which was already reduced by 21% from FY19. Injections of one-time federal stimulus dollars have helped ameliorate a portion of the losses, but the city should not assume a full recovery until city revenue streams return to pre-pandemic levels.

When it comes to expenditures, the city manager's recommended budget proposes to prioritize investments that are critical to the city's long-term success. It includes investing in employees, the city's greatest asset, with cost-of-living increases for FY22. It also includes strategic investments in:

- **Public Safety:**
Additional first responders, police officers, upgraded equipment and multi-year contract extensions for both Fire and Police union membership.
- **Community Vitality/Quality of Life:**
Culture, Parks and Recreation returning the department facilities, programming, and operations to pre-COVID levels.

- **Mobility & Sustainable Infrastructure:**

Utilities - Water, sewer, and storm water capital investments focused on preparing for Greeley's long-term growth trajectory.

- **High-Performance Government:**

Organizational assessments - Several departments have already undergone a review that's an established best practice and that leads to recommendations to implement for optimizing resources to deliver high-quality service. Assessments will continue into 2022 and provide valuable insight to the City Manager's Office in organizational planning and resource allocation.

Job classification and compensation - A project that will lead to consistent job descriptions across the organization and competitive salary ranges to ensure the city is able to recruit and retain staff as part of the city's goal to be a municipal employer of choice.

The proposed budget also recommends staying the course with strategic investments that include fulfilling capital improvement projects (CIP), totaling about \$160 million in FY22. Infrastructure, transportation and mobility make up the lion's share of the CIP budget based on our master plan and priorities. Highlights for FY22 include:

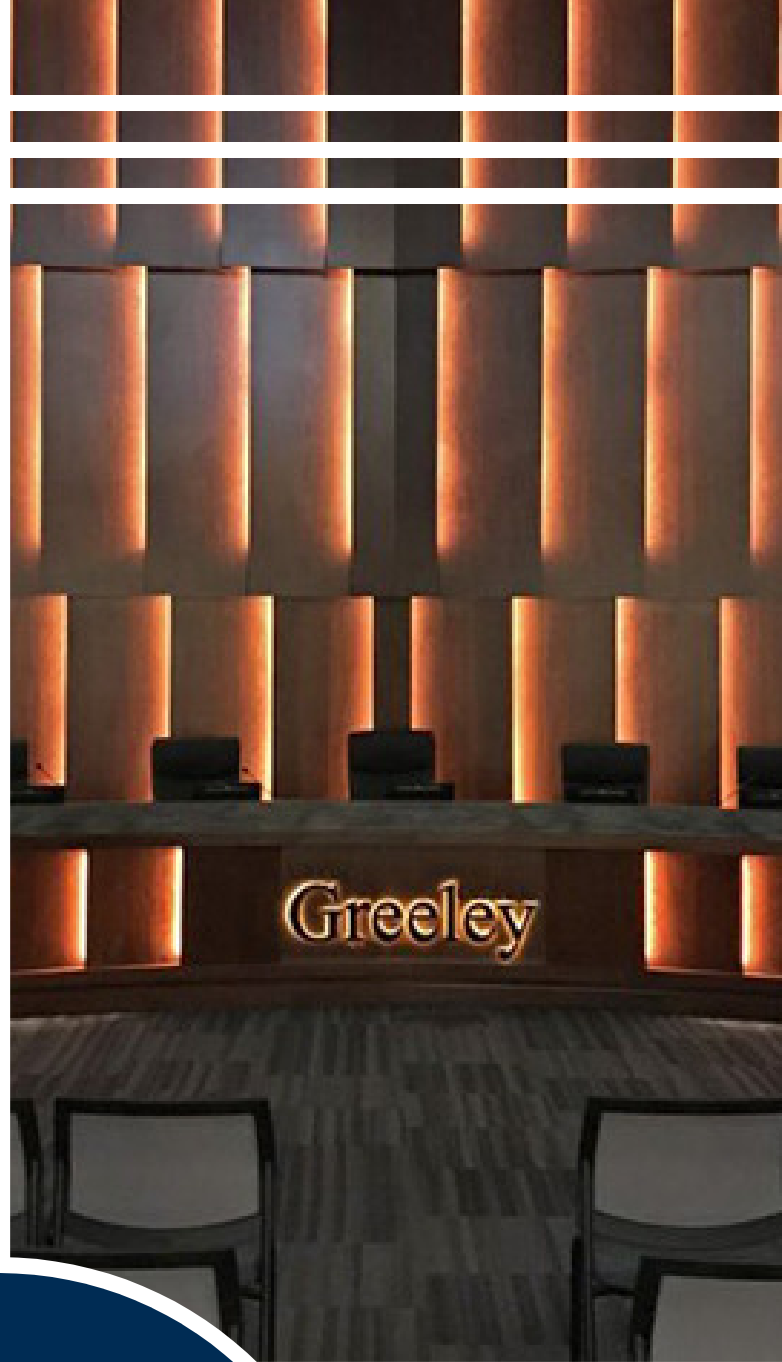
- Over \$6.5 million in quality of life improvements – including Centennial Park upgrades
- Over \$11 million in road development – including continued intersection improvement and road widening
- Nearly \$80 million in water-funded projects – nearly half of which is early construction of the Terry Ranch water development
- About \$20 million in storm water funded projects, which would include the first phases of a multiyear effort to improve drainage in areas prone to flooding during heavy rainfall

The city will continue to monitor economic conditions and forecasts and make appropriate adjustments as the economic recovery becomes clearer. Pending the economic recovery continues and Greeley is able to avoid a setback from a future wave of COVID-19, the city will be on track to explore additional strategic initiatives in Fiscal Year 2023.

Raymond C. Lee III

Interim City Manager

2022 BUDGET





COUNCIL, COMMITTEE MEMBERS, & CITY STAFF



POLICY GUIDE OPERATING PLAN FINANCIAL STRATEGY BUDGET SUMMARY

CITY COUNCIL MEMBERS

Mayor	<i>John Gates</i>	John.Gates@greeleygov.com
Ward I	<i>Tommy Butler</i>	Tommy.Butler@greeleygov.com
Ward II	<i>Brett Payton</i>	Brett.Payton@greeleygov.com
Ward III	<i>Michael Fitzsimmons</i>	Michael.Fitzsimmons@greeleygov.com
Ward IV	<i>Dale Hall</i>	Dale.Hall@greeleygov.com
At Large	<i>Kristin Zasada</i>	Kristin.Zasada@greeleygov.com
At Large	<i>Ed Clark</i>	Ed.Clark@greeleygov.com

CITY STAFF

Interim City Manager	<i>Raymond Lee</i>	Raymond.Lee@Greeleygov.com
Deputy City Manager	<i>Paul Fetherston</i>	Paul.Fetherston@greeleygov.com
Interim Deputy City Manager	<i>Becky Safarik</i>	Becky.Safarik@Greeleygov.com
Director of Finance	<i>John Karner</i>	John.Karner@Greeleygov.com
Director of Culture, Parks & Recreation	<i>Andy McRoberts</i>	Andy.McRoberts@greeleygov.com
Director of Public Works	<i>Paul Trombino</i>	Paul.Trombino@Greeleygov.com
Director of Human Resources	<i>Maria Gonzalez Estevez</i>	Maria.gonzalezestevez@greeleygov.com
Director of Water & Sewer	<i>Sean Chambers</i>	Sean.Chambers@greeleygov.com
Director of Communication Services	<i>Kelli Johnson</i>	Kelli.Johnson@greeleygov.com
Interim Director of Community Development	<i>Becky Safarik</i>	Becky.Safarik@Greeleygov.com
Director of Economic Health & Housing	<i>Benjamin Snow</i>	Benjamin.Snow@greeleygov.com
Interim Director of Information Technology	<i>Jay Britt</i>	Jay.Britt@greeleygov.com
City Attorney	<i>Douglas Marek</i>	Douglas.Marek@greeleygov.com
City Clerk	<i>Anissa Hollingshead</i>	Anissa.Hollingshead@greeleygov.com
Fire Chief	<i>Brian Kuznik</i>	Brian.Kuznik@Greeleygov.com
Interim Chief of Police	<i>Adam Turk</i>	Adam.Turk@GreeleyPD.com
Municipal Judge	<i>Mark Gonzales</i>	Mark.Gonzales@greeleygov.com

CITIZEN BUDGET ADVISORY COMMITTEE (CBAC) MEMBERS

<i>Trent Howell, Chair</i>	<i>John Schull</i>	<i>Jesse Quinby</i>	<i>Lori Williams</i>	<i>Ron Adams</i>
<i>Blythe Driver</i>	<i>Nick Kenny</i>	<i>Jose Garcia</i>	<i>Laura Fischer</i>	

BUDGET SUPPORT STAFF

Budget & Compliance Manager	<i>Robert Miller</i>	Robert.Miller@greeleygov.com	970.350.9735
Financial Analyst II	<i>Benjamin Alexander</i>	Benjamin.Alexander@greeleygov.com	970.336.4086
Financial Analyst I	<i>Brandon Garza</i>	Brandon.Garza@greeleygov.com	970.350.9769

DISTINGUISHED BUDGET PRESENTATION AWARD (GFOA)



Government Finance Officers Association of the United State and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Greeley, Colorado**, for its Annual Budget for the beginning **January 1, 2021**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Greeley
Colorado**

For the Biennium Beginning

January 01, 2021

Christopher P. Morill

Executive Director

We believe the 2022 budget as presented in this document, continues to conform to program requirements. A finalized version will be submitted to the GFOA as part of the Distinguished Budget Presentation Award Program.



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READER'S GUIDE

CITY OF GREELEY 2022 BUDGET

The purpose of this section of the budget document is to assist the reader in his or her efforts to understand the City's budget.

FINANCIAL STRUCTURE

Funds are the backbone of the City's financial structure. Funds are established to account for specific revenues and expenditures related to certain activities of the City.

As can be seen below, funds are organized into various groups to identify their purpose.

Governmental:

- General Fund - a major fund to account for all financial resources except those required by law or administrative action to be accounted for in another fund; per City of Greeley Charter Section 5-5.
- Special Revenue Funds - to account for the proceeds of specific revenue sources other than those from expendable trusts or from major capital projects that are legally restricted for specified purposes.
- Debt Service Funds - to account for resources used to pay annual principal and interest payments on general long-term debt.
- Capital Projects Funds - to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.
- Permanent Funds - to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used to support the City's operation.

Proprietary:

- Enterprise Funds - to report any activity for which a fee is charged to external users for goods or services.
- Internal Service Funds - to report any activity that provides goods or services to other funds or departments on a cost-reimbursement basis.

ORGANIZATIONAL STRUCTURE

Just as the collecting and spending of money have structure, the way that work is accomplished in any organization also has structure. The organizational structure of the City is displayed in several ways:

- A city-wide organization chart in this section.
- Department organization charts in the Department Summaries section.
- A description entitled "How the Department is Organized" in each department narrative.

The City uses specific terminology to represent various levels of organizational structure. The terms are activity, program, division, and department.

Activity

The activity is the most basic unit of organizational structure. An activity identifies a grouping of similar, related work activities. Examples of programs include Investigations (Police), Family FunPlex (Culture, Parks & Recreation), and Snow and Ice Removal (Public Works).

Budgets are prepared at the activity level. Once approved, the activity-level budgets are combined to determine division, department, fund, and total City budgets. Activities are, therefore, the basic unit of both the organizational and financial structure.

The City of Greeley has preferred to keep its budgeting presentation simple and traditional. Greeley presents its budget as a "Program Performance" budget which means that each activity is associated with performance indicators that measure output in relation to the resources allocated.

READER'S GUIDE

CONTINUED

Division

Divisions are simply a collection of related programs. As an example, the Street Maintenance division consists of Snow and Ice Removal, Street Resurfacing, Patching, and Graffiti programs. Programs are organized into divisions that facilitate administration and coordination of their operations by a single manager. Typically, the larger departments have two or more divisions, each with several programs. Smaller departments may consist of several programs all reporting to a department head.

Department

Departments are traditionally the highest level organizational units of municipal government operations. Familiar department examples are Police, Public Works, Culture, Parks & Recreation, and Finance. Departments typically report to the City Manager. The City Manager, City Attorney, and Municipal Court Judge report directly to the City Council. The City's structure at the department level is presented in the organization charts in the Department Summaries section.

PRIORITIES & PERFORMANCE MEASURES

Objective Directed Activities

The City Council priorities are presented in this section. Other visionary strategies are presented in the City Council's Priorities and the City Manager's Work Program (a separate document). Departments prepare their performance measures in concert with these broader priorities. Departmental priorities are presented at the end of the Reader's Guide that shows the relationship between the City Council priorities and department performance measures.

Performance Measures

Performance measures are statistical measures which are collected to reflect what is accomplished for the resources allocated. Some measures are workload related and others gauge effectiveness or efficiency (see glossary for definitions). The performance measures table documents five years, 2015-2019, when data is available and contains both performance measure and indicators. Since budgets are prepared eighteen months prior to their actual execution, estimates of a future workload are represented by the target column. Actual numbers for 2021 will become available in February 2022. Changes to the 2022 budget required the evaluation of all relevant performance measures to assure the best allocations of resources. Not all measures are presented in this document, as several hundred are maintained by the City, but are used to give a glimpse of the process involved to develop the 2022 budget. By reviewing all columns in the performance measures tables and each department, the reader can better ascertain the trend in each of the measures (i.e., whether it is increasing, decreasing, or relatively stable).

CITY RESOURCES

General information about the City can be found on the following website: <https://greeleygov.com/>

Information about City Council & Ordinances can be viewed on the following website:

<https://greeleygov.com/government/council>

The City of Greeley YouTube channel is home to many videos available to the public, which consist of City Council Work sessions, Board Meetings & Hearings, news updates, and other presentations. These resources can be found on the following website: <https://www.youtube.com/c/Greeleygovernment/videos>

The City's Boards & Commissions and their archived Agendas & Minutes can be found on the following website:

<https://greeleygov.com/government/b-c>

READER'S GUIDE

CONTINUED

BUDGET & FINANCIAL RESOURCES

The City's Budget reports provide detail on a variety of financial topics. Below is a list detailing all of the Budget Reports that are posted on the following website: <http://greeleygov.com/government/finance/budget>

- Budget At a Glance: A high level concise overview of the annual budget.
- Biennial/Annual Budget Books: A comprehensive financial presentation of the City's budget detail, including: budget processes, revenues, expenditures, personnel, funds, departments and capital improvement projects.
- Capital Improvement Plans: The financial plan for the City's capital projects concerning cost estimation, scope design and project identification to meet the City's fiscal responsibilities and objectives.
- Fee Directory: An all-encompassing list of the City's fees for all applicable departments and services.
- Revenue Estimates: A snapshot of the City's budget expectations and recommendations.
- Revenue Manuals: The City's rates and fees, legal basis and revenue collection methodology.

The City's financial reports provide detail on several financial topics. Below is a list detailing all of the Financial Reports that are posted on the following website: <http://greeleygov.com/government/finance/reports>

- Comprehensive Annual Financial Report (CAFR): U.S. government financial statements encompassing the financial position for the City of Greeley that complies with the accounting requirements promulgated by the Governmental Accounting Standards Board (GASB).
- Monthly / Quarterly / Year-End Financial Reports: Financial summary reports detailing fundamental trends, projects, funds, and expectations associated with the City of Greeley's revenues and expenditures on a monthly and annual basis.

PERSONNEL SUMMARIES

Staffing levels have been detailed and summarized in several formats, beginning with a listing in each department's Budget Summary. There is also a Personnel Summaries section of the document that provides the staffing levels of all programs in the Full-Time Equivalent method of counting positions.

FEEDBACK

What do you think? Your feedback is greatly valued. If you have suggestions or questions regarding the budget, please direct them to:

BUDGET OFFICE

City of Greeley
1000 10th Street
Greeley, CO 80631
Phone: (970) 350-9735

Finance Director: John.Karner@Greeleygov.com
Budget & Compliance Manager: Robert.Miller@greeleygov.com

CITY GOVERNMENT FORM & STRUCTURE

The municipal government provided by the Charter of the City of Greeley, Colorado, is a Council-Manager form of government. Pursuant to the provisions of the Constitution of the State of Colorado and subject only to limitations imposed therein and by the Charter of the City of Greeley, all powers of the City are vested in an elective City Council.

POWERS OF THE CITY

The City has all powers of local self-government and home rule and all powers possible for a City to have under the constitution and laws of Colorado. Such powers are exercised in conformity with the provisions of the City of Greeley Charter, or in such a manner as may be provided by the Council, not consistent with the Charter.

City Council Membership

Policy-making and legislative authority are vested in the City Council consisting of the Mayor and six other members. The Council is elected on a non-partisan basis. Council members serve four-year terms and the Mayor is elected to serve a two-year term. Four of the Council members are elected by ward. The Mayor, two council ward seats, and one council at-large seat are elected at every general municipal election.

Mayor

The Mayor presides over meetings of the City Council and has the same right to speak and vote therein as any other member. The Mayor is a conservator of the peace, and in emergencies may exercise within the City the powers conferred by the Governor of the State of Colorado for purposes of military law.

General Powers:

- A. The Council appoints and removes the City Manager.
- B. The Council adopts the budget of the City.
- C. The Council approves the minimum and maximum schedule of compensation for boards, commissions, and all employees of the City.
- D. The Council, or duly authorized committee thereof, may investigate any agency and the official acts of any officer or employee thereof, and may compel, by subpoena, the attendance, and testimony of witnesses and production of books and documents.
- E. The Council provides for enforcement of its ordinances.
- F. The Council may enter into contracts and leases on behalf of the municipal government with the approval of the City Attorney and the City Manager.
- G. The Council, by ordinance, may enter into contracts with other governmental bodies.
- H. The Council provides for independent audits of all funds and accounts of the City.
- I. The Council, by ordinance, may create new offices, departments, or agencies.
- J. The Council may provide for licenses, permits, and fees for regulatory or revenue purposes.

City Manager

The City Manager is the Chief Administrative Officer of the City and is responsible to the Council for the proper administration of all of the City's affairs. To that end, he or she has power and is required to:

General Powers:

- A. Be responsible for enforcement of the laws and ordinances of the City.
- B. Appoint, suspend, and remove heads of all departments except as otherwise designated by the Charter.
- C. Prepare the budget annually and submit it to the Council and be responsible for its administration after adoption.
- D. Prepare and submit to the Council as of the end of the fiscal year, a complete report on finances and administrative activities of the City for the preceding year.
- E. Keep the Council advised of the financial condition and future needs of the City and make recommendations to the Council.
- F. Exercise supervision and control over all administrative departments and agencies unless otherwise provided by the Charter.
- G. Be responsible for enforcement of all terms and conditions imposed in favor of the City or its inhabitants in any contract or public utility franchise.
- H. Inform the public clearly on City government functions and activities.
- I. Perform other duties as may be prescribed by the Charter or required of him or her by the Council not inconsistent with the Charter.

FINANCIAL POLICIES

Revenue

The budget process involves an annual review of estimated revenue and fee schedules. Estimated revenues are conservatively projected with rate increases and decreases based upon:

- Projected growth and development in Greeley
- Related costs of services provided
- Estimated number of persons benefitting from the services
- Expected inflation and its impact on the provision of services

Prior to August of 1983, the Charter of the City of Greeley prohibited earmarking sales tax revenues for specific purposes. In 1985, sales tax revenue bonds were first issued to finance capital improvements. At this time there are two issues outstanding: 2012 and 2014. Sales tax collected will first be used to service this debt in accordance with the bond ordinances and the remaining balance will be transferred to capital project funds or the General Fund.

The City of Greeley imposes a number of miscellaneous licenses, fees, and taxes which are reviewed annually in conjunction with the Revenue Policy, to determine rate and fee schedules for the ensuing year. User charges are set annually for the various enterprises to cover estimated operation, maintenance, and overhead costs.

The City provides a variety of services that enhance the quality of life of its citizens such as:

- Parks & Trails
- Museums
- Recreation Centers
- Union Colony Civic Center

These extra services are funded partially by private contributions and efforts will continue to secure donations as they are an integral part of the future success of these programs.

Expenditures

Budgeted expenditures are limited to projected revenues and fund surpluses. Annual budget priorities are established on the basis of Council Priorities with the following considerations taking precedence:

- Debt Payments
- Public Safety
- Utility Services

Other public services and programs will be provided to the extent allowed by the economy at that time.

Lease-Purchase

In 1986, the City of Greeley began using lease/purchase financing for the provision of new and replacement equipment, vehicles, and rolling stock in order to:

- Ensure the timely replacement of equipment and vehicles
- Ensure that vehicle replacement requirements were included in the operating budget

Advantages that a lease/purchase financing method can offer over a cash financing method are:

- It decreases the impact of inflation on the purchase of new and replacement equipment
- It reduces the initial impact of the cost to user departments by enabling acquisition costs to be spread over the useful life of large ticket equipment
- It safeguards the opportunity to use cash assets to earn higher interest than the interest cost of lease/purchasing

Depending upon interest rates and the projected equipment needs for future years, over-reliance upon lease/purchase as an equipment financing mechanism can result in compounded future costs.

FINANCIAL POLICIES

CONTINUED

Investments

For cash management purposes, the City of Greeley currently pools excess cash from all funds and invests in government bonds and other eligible securities.

Since most City funds are scheduled for specific purposes, maturities are selected to coincide with the periods during which monies will be spent even though new money is coming in to replace expended funds. Because of the positive nature of the yield curve (i.e., longer-term rates are higher than shorter-term rates), the City attempts to stagger the maturity dates on investments to meet anticipated cash flow needs to be based on a cash flow model and a yield curve. Thus, a passive portfolio strategy is employed. However, active trading is encouraged to take advantage of short-term market swings when conditions warrant a more active strategy. The investment pool intends to maximize interest income according to risk, marketability, and diversification.

Eligible Investments:

- Treasury Obligations: Treasury bills, Treasury notes, Treasury bonds, and Treasury STRIPS with maturities not exceeding five years from the date of purchase.
- Federal Instrumentality Securities: Debentures, discount notes, global securities, callable securities and stripped principal of coupons with maturities not exceeding five years from the date of purchase issued by the following only: Federal National Mortgage Association, Federal Farm Credit Banks, Federal Home Loan Banks, Federal Home Loan Mortgage Corporation, and Student Loan Marketing Association.
- Prime Commercial Paper issued on U.S. companies and denominated in U.S. currency with a maturity not exceeding 180 days from the date of purchase which is rated in its highest rating category at the time of purchase by one or more nationally-recognized organizations which regularly rates such obligations.
- Eligible Bankers Acceptances with an original maximum maturity not exceeding 90 days issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. bank laws with a minimum of \$250 million combined capital and surplus, whose senior long-term debt is rated at the time of purchase AA by Standard & Poor's, AA by Moody's or AA by Fitch IBCA, Duff and Phelps, and deposits of the issuing bank must be insured by the Federal Deposit Insurance Corporation.
- Repurchase Agreements with a defined termination date of 180 days or less collateralized by U.S. Treasury and agency securities listed under Treasury Obligations and Federal Instrumentality Securities with a maturity not exceeding ten years. Title must transfer to the City or the City must have a perfected security interest.
- Local Government Investment Pools authorized under CRS 24-75-701, 702 which are no-load, have an objective of maintaining a constant daily net asset value per share, limit assets of the fund to securities authorized in this investment policy, have a maximum stated maturity and weighted average maturity in accordance with Federal Securities Law Regulation 2A-7 and have a rating AAA by Standard & Poor's or AAA by Moody's or AAA/V-1+ by Fitch IBCA, Duff & Phelps.
- Time Certifications of Deposit or savings accounts in state or national banks or in a state or federally chartered savings and loans which are state-approved depositories and are insured by the FDIC. Certificates of deposit that exceed the FDIC insured amount shall be collateralized in accordance with the Colorado Public Deposit Protection Act.
- Money Market Mutual Funds registered in the Investment Company Act of 1940 which are no-load, have a policy to maintain a constant daily net asset value per share, limit assets of the fund to those securities authorized in this policy, have a maximum state maturity and weighted average maturity in accordance with Federal Securities Regulation 2A-7 and are rated either AAA by Standard & Poor's or AAA by Moody's or Fitch Investors Service.

In all cases, collateral shall have at the least, a market value equal to the investment funds involved.

An average rate of return for the current analysis of the City's investment portfolio will be performed and include the following:

- Average maturity of the investment portfolio for the current quarter as compared with the previous three
- A listing of investments by type and institution which shows the applicable percentages of the total portfolios

FINANCIAL POLICIES

CONTINUED

Debt

The City borrows money and issues short-term notes, general obligation bonds, revenue bonds, special or local improvement bonds, and any securities not in contravention of the Charter of the City of Greeley.

It is a high priority of the City of Greeley to maintain good communications with bond rating companies and to earn good bond ratings. The City has developed the following policies to ensure that debt is soundly financed:

- Revenue sources to be used to finance debt are conservatively estimated
- The term of debt will not exceed the life of the project being financed by the debt

Future projects are considered to determine future financing needs and the availability of unrestricted resources to finance both current and future debt.

In addition, the City Council observes the following restrictive provisions in all issues of bonds by the municipality in accordance with the City Charter:

- Total general obligation debt will not exceed 10% of the total assessed valuation for tax purposes
- The interest rate shall not exceed the market rate
- No bonds shall be issued at less than the par value
- The sale of all bonds shall be based upon competitive bids
- All bonds issued by the City shall contain a provision for redemption prior to maturity

Annual budgets include debt service payments and reserve requirements for all debt currently outstanding and all proposed debt issues.

Reserves

In 2010 the City Council adopted a fund balance and working capital balance policy for the General, Sewer, Water, and Stormwater funds. On November 1, 2016, the reserve policy was updated and adopted by City Council to adjust for extraordinary expenditures.

- General fund unrestricted fund balance shall be two months of operating expenditures, plus operating transfers out, less any extraordinary expenditure items, calculated as the end of the most recent fiscal year.
- Sewer, Water, and Stormwater funds working capital balances shall be maintained at 25% of operating expenses less depreciation at the end of the most recent fiscal year.
- The use of fund balance or working capital must be appropriated by City Council.

Debt reserves are established to protect bondholders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and for the marketability of bonds. The amounts of debt reserves are established by ordinance in association with each bond issue.

BUDGET PROCESS

Budget Procedures

Prior to the beginning of the budget process the City Manager meets with the City Council to review current council priorities and define new priorities. Following the identification of Council's priorities the City Manager develops an appropriate work program.

In March, the budget process begins with the departments updating their priorities and performance measures. During this budget cycle, the emphasis continues to be on updating and modifying performance measures. The departments are asked to develop performance measures that would measure quality and efficiency and not workload measures.

During the month of April, budget preparation manuals are distributed to the departments providing guidelines and instructions for preparing their budgets. Both the revenue and the expenditure budgets are submitted during May and June. Most departments have citizen advisory boards that help the department head determine project priorities to be proposed in the operating budget.

All requests are summarized and compared to prior year actual expenditure totals and the current budget for City Manager review meetings which involve analysis by the City Manager, Finance Director, Deputy Finance Director, and Budget Officer. Meetings are conducted to evaluate all requests using a City-wide perspective and to compare proposed expenditures to projected revenues with the objective of balancing the budget.

In July, the five year capital improvement plan is updated.

The City Manager is required by Charter to prepare and submit to the City Council on or before the fifteenth of September each year, a recommended budget covering the next fiscal year. The following information is required:

- Detailed estimates with supporting explanations of all proposed expenditures for each agency of the City, showing the expenditures for corresponding items for the last preceding fiscal year in full, and estimated expenditures for the current fiscal year.
- Statements of the bonded and other indebtedness of the City, showing the debt redemption and interest requirements, the debt authorized and unissued, and the condition of sinking funds, if any.
- Detailed estimates of all anticipated revenues of the City from sources other than taxes with a comparative statement of the amounts received by the City from each of the same similar sources for the last preceding fiscal year in full, and estimated revenues for the current fiscal year.
- A statement of the estimated balance or deficit for the end of the current fiscal year.
- An estimate of the amount of money to be raised from current and delinquent taxes and the amount to be raised from bond issues which, together with any available unappropriated surplus and any revenues from other sources, will be necessary to meet the proposed expenditures.
- Such other supporting information as the City Council may request, or as may be otherwise required by the Charter.

Citizen Budget Advisory Committee Review

The purpose of the nine-member committee appointed by the City Council is to provide citizen involvement in the budget process. The functions of the Committee shall include, but not be limited to:

- Becoming familiar with City operations, and commenting on revenue requirements, expenditures, staffing levels, alternative service delivery and how the budget will meet the needs of the community.
- Giving special review attention to specific areas, as directed by City Council or by consensus of the committee.
- Commenting, through an annual report, on the City budget to City Council.

BUDGET PROCESS

CONTINUED

Budget Hearing and Adoption

A public hearing on the proposed budget is held before its final adoption at such time and place as the City Council directs. The proposed budget is balanced, meaning that expenditures do not exceed available resources. Notice of the public hearing, a brief summary of the proposed budget, and notice that the proposed budget is on file in the office of the City Clerk are published at least two weeks in advance of the hearing. The complete proposed budget is placed on file for public inspection during office hours for a period of not less than one week prior to the public hearing. The proposed budget is also available for viewing on the City's official web site.

The budget is normally adopted based on an estimated property assessment provided in August by Weld County. The county provides the final certified tax assessment by December 10th. Prior to December 15th of each year, the City Council sets a tax levy and certifies this levy to the County Commissioners. Upon completion of two public hearings and the tax levy certification, the City Council adopts the budget and makes necessary appropriations by ordinance no later than December 15th, per the City of Greeley Charter.

Changes in Appropriations

The City Council may transfer any uncommitted, unreserved, unencumbered, or unexpended appropriations balance or portion thereof from one department, office, or agency to another except as otherwise provided in the Charter. The City Council may make additional appropriations during the fiscal year for unanticipated expenditures, but such additional appropriations shall not exceed the amount by which actual and anticipated revenues of the year are exceeding the revenues as estimated in the budget unless the appropriations are necessary to relieve an emergency endangering the public health, peace, or safety. The ordinance is put on the agenda as a public hearing on the first and second reading before it is formally adopted.

Accounting and Budgetary Basis

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. For both accounting and budgetary purposes, the following basis is applied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 180 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded only when payment is due.

Cigarette tax, sales tax, auto use tax, general use tax, franchise fees, royalties, special assessments, taxpayer-assessed taxes, interest revenue, and charges for services are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

Proprietary funds utilize the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP), except for the following: proceeds from long-term debt are budgeted as revenue in the proprietary funds; note, lease and bond payments are budgeted as expenses in the proprietary funds; repayments of advances to/from other City funds are budgeted as revenues and expenditures/expenses in all fund types; purchases of fixed assets are budgeted as capital outlay expenses in the proprietary funds; and depreciation in proprietary funds is not budgeted.

The only Enterprise funds that fund depreciation are the Water, Sewer, and Stormwater funds. Depreciation may be shown in other funds for accounting purposes, and in most cases is not considered in the rate setting process.

BUDGET CALENDAR

PROCESS	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
Update department priorities and performance measures												
Budget Department Meetings, Budget Manual Distribution & Capital Prioritization & Scoring												
Departments Prepare Revenue & Expenditure Budgets												
Update Five Year Capital Improvement Plan												
City Manager Review												
Proposed Budget Preparation												
Citizen Budget Advisory Committee Presentation												
Council Workshop												
Public Hearings, Budget Approval & Mill Levy Set												

BUDGET DOCUMENT LAYOUT

The 2022 budget document layout has not changed from previous years. The Revenue section is different from the Comprehensive Annual Financial Report in that it does not distinguish between operating and non-operating revenue. The Other Financial Sources (Uses) section of the fund balance summaries include transfers, loan proceeds, bond proceeds, and like sources and uses. For budget purposes, all expected revenue is applied to the expected expenditures. The Total columns on the fund balance schedules are a multi-year presentation of the City of Greeley's total resources.

The following is a listing of sections and a description of the contents:

- The **Reader's Guide** contains information for reading and understanding the document, including policies, procedures, a budget calendar, department priorities and performance measures, organization chart, and core values.
- The **Personnel Summaries** tab describes the standard Full-Time Equivalents (FTE) count and changes in FTEs throughout the City. Various summary reports and a comparison of positions are also included.
- The **Fund Summaries** tabs have schedules that serve as organizational guides to fund structure and the departments that manage resources within the funds. The impact of the changes in the resources on the balance of each fund or fund type is included in the notes immediately preceding the schedules in the Fund Summaries section.

An account of the revenues, expenditures, balances of each fund, and the purpose of each fund are documented in subsequent sections. The objective of this type of organization is to show the most general, "big picture" information for quick reference and gradually break summaries down into more detailed information at the department, division, and program levels in later sections. Additional detail can be found in the Capital Improvement Plan.

- The **Department Summaries** tabs give a description of the purpose and responsibilities of each of the departments and divisions. Each department tab contains the following: an organization chart, a department budget summary, general description, and organization of the department, FTE summary, highlights, achievements, and Priority Based Budgeting allocation. Within each department, each of the following are documented for the divisions: purpose, division budget summary, and program description.

All narratives start with a summary of resources in both a historical and cross-indexed format. Financial and staffing data are provided in terms of the prior year, the current year, and future years. The first column reflects actual expenditures and revenues for the prior year. The second column details budgeted expenditures and revenues for the current year which is the year the future year's budgets are prepared. The first two columns provide historical comparative data for the future year's budget columns. The third column presents the proposed amounts budgeted for 2022. The reader is better able to understand the basis for the future year's budgets through comparison with historical expenditure and revenue patterns, as well as from workload and operational requirements as explained in the remainder of the narrative. The fourth and fifth columns identify the change from the 2022 proposed budget and the 2021 revised budget. Changes are expressed as a percentage for expenditures and revenue comparisons.

Note: 2020 actuals as displayed in this document are not final and may be adjusted upon the closing of the financial period and compilation of the Comprehensive Annual Financial Report.

CITY COUNCIL PRIORITIES



VISION FOR 2040

This council's 2040 vision and Greeley's future success will come from continued strategic foresight in the following areas:

Greeley Water: History, Heritage, Innovation

Leadership in Educational Excellence

A Dynamic and Resilient Economy

Your Home is Here

Greeley on the Move: Ample, Easy, Connected

We are Greeley Proud

We are One

Operational Excellence

The City Council is responsible for the priorities and vision that provide future success through strategic foresight. Each year the Greeley City Council reviews the vision statement and current realities to establish, update, and refine the strategic initiatives and council priorities that will maintain and improve the community. A diligent process of review, critique, and thoughtfulness by elected Council Members of current priorities and work programs ensure the holistic success of the community. The priorities have been completely revised from prior years transitioning from a focus on Image, Safety, Economic Health & Development, and Infrastructure & Growth. COVID-19 has slowed the expected and desired implementation of long-range planning, projects, and operational improvements as Council has had to adjust, rethink, and emphasize new programs and initiatives. The following section details the priorities and correlating objectives.

<https://greeleygov.com/government/cmo/work-program>

<https://greeleygov.com/services/lrp/imagine-greeley>

<https://greeleygov.com/government/council>

CITY COUNCIL PRIORITIES

CONTINUED

Greeley Water: History, Heritage, Innovation

In 2040, Greeley is Northern Colorado's leader in water resources. Building on its visionary and innovative heritage, Greeley prides itself on its ability to secure an abundant supply of high quality water that supports its vibrant economy. "Greeley Gold" drives sustainable growth and gives the City a competitive edge in the region.

- Acquire water when and where available at fiscally responsible prices for the circumstance.
- Secure and implement long term water storage solution.
- Develop and implement a strategy to inform the public on our water future.
- Increase water conservation efforts and build a culture of conservation.
- Implement a non-potable irrigation water system.

Leadership in Educational Excellence

In 2040, Greeley is a community known as a creative, educational and learning environment that fosters a symbiosis of personal development, commerce, and leadership. Lifelong learning is embedded in Greeley's values with comprehensive educational systems and opportunities. The City's integrated partnerships serve as a catalyst for innovation that supports a robust economy and fulfilling lifestyle.

- With UNC and Aims, develop and implement programs and strategies to enhance the college community's experience of being in Greeley—"Operation College Town".
- Strategize opportunities and mechanism for cross promotion of Greeley's Pre-K to 12 school and city achievements and successes.
- Increase higher education student internship opportunities with the City.

A Dynamic and Resilient Economy

In 2040, Greeley is a community of choice for forward-thinking commerce supporting a diverse, vibrant, and resilient economy. We incubate small local business and draw national and international industrial leaders. Our economy supports and sustains an attractive standard of living by providing a healthy continuum of employment opportunities for its residents. Further, our work environment fully complements and capitalizes on our world-class educational system.

- Implement the 2019 Economic Development Action Plan (Master Plan) that identifies industries, opportunities and businesses that will be our future.

Your Home is Here

In 2040, Greeley is a distinctive, character-rich community known for its high quality standard of living. Residents have access to an amazing variety of housing options including style, price, and location. Our unique neighborhoods are built around the village concept, featuring entertainment, retail, parks, and dining options within a central, walkable location.

- Evaluate the Strategic Housing Plan and implement it.
- Design a program that supports the identification of Greeley neighborhoods to ensure that they have a distinct identity.
- Put a plan in place to ensure that future development is built around the village concept.
- Explore expansion and marketing of the G-HOPE program and others that assist with home down payment assistance.

CITY COUNCIL PRIORITIES

CONTINUED

Greeley on the Move: Ample, Easy, Connected

In 2040, Greeley's economy continues to thrive as a result of thoughtful planning and be driven by multi-modal transportation that fosters interconnectedness, mobility, and access to Greeley's neighborhoods, amenities, and commerce.

- Mount a successful ballot initiative to support needed transportation improvements.
- Expand service model of Greeley Evans Transit (GET) commensurate with growth.
- Explore opportunities and partnerships for regional transportation (i.e. rail, transit, air).
- Streamline the process for identifying and improving existing streets infrastructure (i.e. sidewalks, curbs, gutters).
- Update the Transportation Master Plan, including bike routes and trails.
- Advocate for Greeley interchange improvements and implement as funding is available, including future public education on projects and status.

We are Greeley Proud

In 2040, Greeley celebrates 170 years of a rich agricultural and western heritage and hospitality, Greeley offers a wide variety of cultural events, amenities, and recreational opportunities that are attractive to people of all ages. We are a destination where residents experience Rocky Mountain vistas, fulfilling employment, excellent healthcare, unique activities to enjoy, and a strong sense of community.

- Implement myGreeley image campaign.
- Develop and implement a Master Tourism Plan to enhance tourism, including evaluation of roles for Visit Greeley and the City's image campaign to ensure alignment.
- Monitor and address odor emanating from the JBS beef plant.

We are One

In 2040, Greeley embraces the diverse cultures in our community by coming together and recognizing that we are all one! Our residents are engaged. Community events are well attended and residents revel in strong engagement in civic organizations, local boards and commissions. Agency partnerships unite us as one community.

Implement a comprehensive engagement plan focused on these values:

- Celebrate our cultural differences while maintaining the culture of one community.
- Continue to support and actively celebrate the diversity of the community.
- Grow participation in local events.
- Enhance Council participation in community events (with Clerk's Office notices).

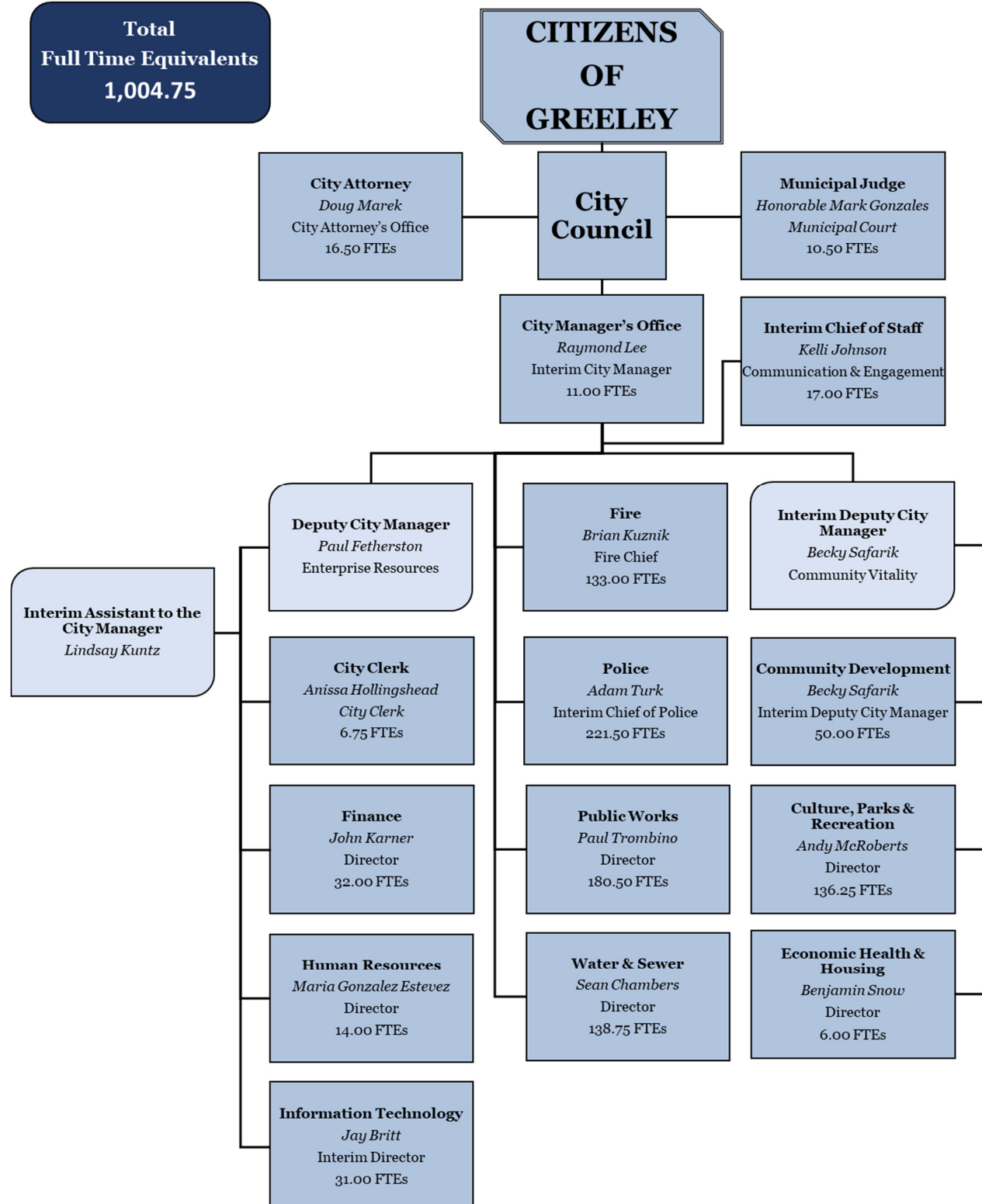
Operational Excellence

In 2040, Greeley is recognized as the State's municipal employer of choice. The organization is a benchmark for operational excellence and its residents benefit from fiscal responsibility, customer responsiveness, and transparency. Resident involvement in local government has never been stronger. Create comprehensive City services funding strategy. Streamline and improve processes for business permitting and licensing.

- Move forward to rethink the Human Resources function as a strategic partner.
- Implement interim plan for becoming an employer of choice with a focus on leadership, growth mindset, and change management.
- Develop a staff compensation plan to position Greeley as an employer of choice.
- Develop and conduct an evaluation of the City's customer responsiveness.



ORGANIZATIONAL CHART





DEBT SERVICE

Year	Governmental Funds		Enterprise Funds		Total Debt Service	
	Principal	Interest	Principal	Interest	Principal	Interest
2022	5,060,030	1,785,185	8,770,000	4,076,575	13,830,030	5,861,760
2023	2,983,270	1,575,266	9,185,000	3,656,925	12,168,270	5,232,191
2024	2,958,285	1,433,635	9,555,000	3,279,575	12,513,285	4,713,210
2025	1,845,000	1,287,656	8,850,000	2,873,594	10,695,000	4,161,250
2026	1,935,000	1,195,406	8,390,000	2,480,144	10,325,000	3,675,550
2027	2,035,000	1,098,656	6,990,000	2,102,344	9,025,000	3,201,000
2028	2,135,000	996,906	7,275,000	1,804,844	9,410,000	2,801,750
2029	2,230,000	905,456	5,135,000	1,494,694	7,365,000	2,400,150
2030	2,320,000	809,906	4,805,000	1,292,400	7,125,000	2,102,306
2031	2,420,000	710,456	4,980,000	1,117,038	7,400,000	1,827,494
2032	2,520,000	606,706	3,190,000	934,438	5,710,000	1,541,144
2033	2,625,000	505,906	3,320,000	803,506	5,945,000	1,309,413
2034	2,725,000	400,906	3,455,000	673,800	6,180,000	1,074,706
2035	2,840,000	291,906	3,590,000	538,150	6,430,000	830,056
2036	2,960,000	169,500	3,180,000	397,200	6,140,000	566,700
2037	870,000	80,700	3,310,000	270,000	4,180,000	350,700
2038	895,000	54,600	3,440,000	137,600	4,335,000	192,200
2039	925,000	27,750	-	-	925,000	27,750
Total	\$ 42,281,584	\$ 13,936,505	\$ 97,420,000	\$ 27,932,825	\$ 139,701,584	\$ 41,869,330

EFFECT OF DEBT ON FUTURE OPERATIONS

The following pages depict the total debt picture of the City for 2022 and future years. The annual debt service for 2022 is \$20.0 million, and the total outstanding debt is approximately \$148.1 million.

The legal debt margin is the amount remaining after the current general obligation indebtedness is subtracted from the maximum debt limit of the City. The Charter of the City restricts general obligation debt to 10% of the total assessed valuation of property within the city limits. The City has no General Obligation debt; therefore the City's legal debt margin is presently at 100% which means that approximately \$168.7 million could be legally borrowed.

The reduction of debt in future years provides several opportunities: 1) it allows more funding for capital purposes, 2) it allows more "cushion" for operating expenditures if economic conditions should take a downturn, 3) it provides a margin of fiscal flexibility if expenditure limitations should become excessively restrictive in relation to community needs, 4) it provides a method of downsizing if necessary, and 5) it increases the debt margin which could facilitate further borrowing for capital or community needs.

The City of Greeley has an "AA+" rating from Standard & Poor's and an "Aa2" rating from Moody's Investors Service on water revenue bond issues. The sales and use tax revenue bonds have been rated "AA" and "Aa3" respectively by the two rating agencies. Standard & Poor's has rated the sewer revenue bonds and the stormwater revenue bonds "AA+". More detailed information can be found in the Comprehensive Annual Financial Report (CAFR) found on the City's website: <https://greeleygov.com/government/finance/reports>.

The policy on debt management is presented in the Reader's Guide Section.

DEBT SERVICE

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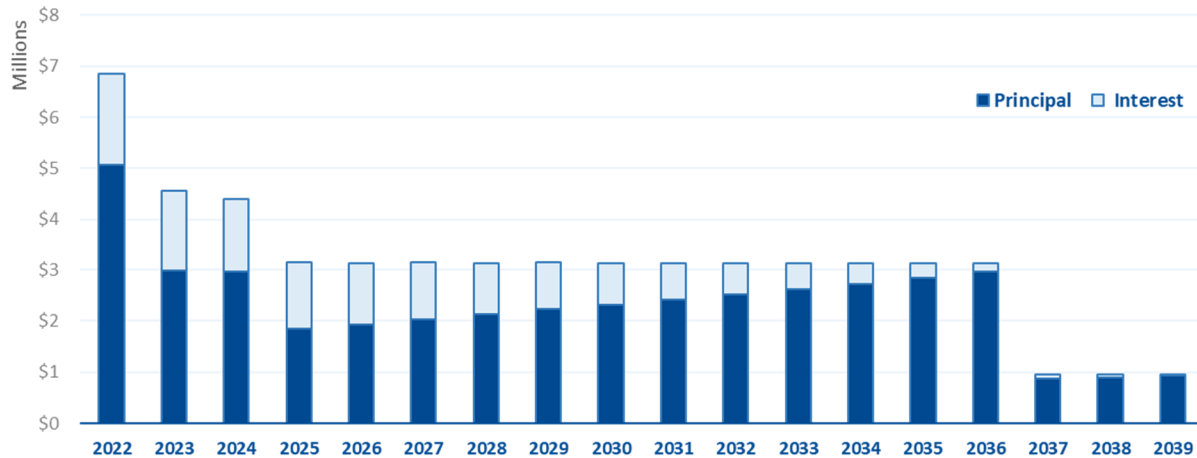
DESCRIPTION OF GOVERNMENTAL FUNDS DEBT:

The following section outlines the estimated governmental debt associated with the 2022 budget upon adoption.

Schedule of Estimated Debt Retirement 2022 Governmental Funds Long Term Debt

2022					
Description	Beginning Balance	Principal	Interest & Fees	Total Paid	Ending Balance
2012 Sales & Use Tax Refunding	2,395,000	2,395,000	95,800	2,490,800	-
2014 Sales Tax Refunding	4,720,000	1,495,000	236,000	1,731,000	3,225,000
2016 Fire Truck Lease	125,900	100,498	1,557	102,055	25,402
2016 Dump Truck Lease	84,200	67,211	1,041	68,252	16,988
2016 Certificates of Participation: City Center	23,695,000	835,000	1,013,150	1,848,150	22,860,000
2017 Fire Truck Lease	226,972	99,551	4,005	103,556	127,421
2017 Dump Truck Lease	154,514	67,770	2,726	70,497	86,743
2019 Certificates of Participation: Fire Stations #2 & #6	10,880,000	-	430,906	430,906	10,880,000
Total	\$ 42,281,584	\$ 5,060,030	\$ 1,785,185	\$ 6,845,216	\$ 37,221,554

The below chart illustrates the estimated governmental debt payments, principal, and interest for the years 2022-2039. Debt for enterprise obligations steadily declines as various bonds and financial obligations are retired.



Notes and Contracts:

2016 Dump Truck Lease: On May 23, 2016, the City entered into a seven-year lease agreement to finance the purchase of two International 7600 dump trucks totaling \$450,526 with a zero down payment. The note is funded by the Equipment Replacement Fund with annual payments of \$17,063 to \$68,252.

2016 Fire Truck Lease: On May 23, 2016, the City entered into a seven-year lease agreement to finance the purchase of an SVI Fire Engine for a total of \$673,650. The note is funded by the Fire Equipment/Acquisition Replacement Fund with annual payments from \$25,514 to \$102,055.

2017 Equipment Lease: On June 30, 2017, the City entered into a seven-year lease agreement to finance the purchase of a wheel loader, tractor, and bucket truck for \$450,526 with a zero down payment. The note is funded by the Equipment Replacement Fund with annual payments of \$17,624 to \$70,497.

DEBT SERVICE

CONTINUED

2017 Fire Truck Lease: On June 30, 2017, the City entered into a seven-year lease agreement to finance the purchase of an SVI Fire Engine for a total of \$675,800. The note is funded by the Fire Equipment/Acquisition Replacement Fund with annual payments from \$25,889 to \$103,556.

Revenue Bonds:

2012 Sales & Use Tax Refunding: In 2012 the City issued \$18,700,000 in Sales and Use Tax revenue bonds. This revenue bond issue is payable from the City's 3.46% sales and use tax and does not include the City's sales tax on food. These were issued for the purpose of partially refunding the 2003 Sales and Use Tax bonds. Payments are due in semi-annual installments each April and October ranging from \$343,947 in 2012 to \$2,490,800 in 2022. The interest coupon rates range from 2.0% to 4.0%.

2014 Sales & Use Tax Refunding: In 2014 the City issued \$12,395,000 in Sales and Use Tax revenue bonds. This revenue bond issue is payable from the City's 3.0% sales and use tax, plus the 0.16% sales and use tax increase which became effective on January 1, 2005, but does not include the 0.30% sales and use tax increase which became effective on January 1, 2003. These were issued for the purpose of refunding substantially all of the outstanding portions of the 2005 Sales and Use Tax bonds. Payments are due in semi-annual installments each April and October ranging from \$461,521 in 2015 to \$1,737,750 in 2024. The interest coupon rates range from 3.0% to 5.0%.

Certificates of Participation:

2016 COPs: On September 20, 2016, the City entered into a 20-year agreement to finance the construction and equipping a fire station and a municipal building for a total of \$25,545,000. Payments range from \$213,385 in 2016 to \$2,178,450 in 2036. The interest coupon rates range from 2.0% to 5.0%.

2019 COPs: On November 25, 2019, the City entered into a 20-year agreement to finance the construction of two fire stations and a fire engine for a total of \$10,880,000. Payments range from \$428,513 in 2020 to \$952,750 in 2039. The interest coupon rates range from 2.0% to 5.0%.

DEBT SERVICE

CONTINUED

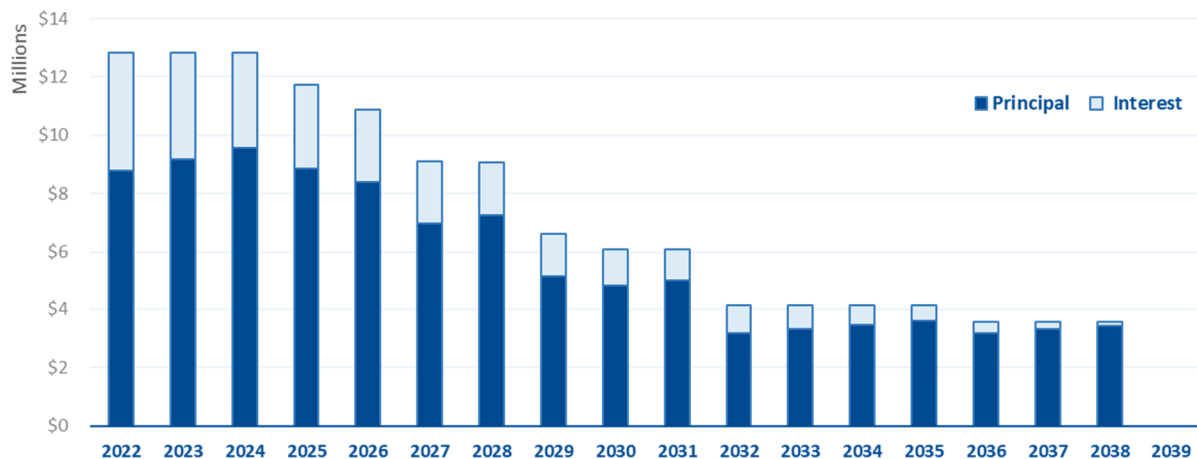
DESCRIPTION OF ENTERPRISE FUNDS DEBT:

The following section outlines the estimated enterprise debt associated with the 2022 budget upon adoption.

Schedule of Estimated Debt Retirement 2022 Enterprise Funds Long Term Debt

2022					
Description	Beginning Balance	Principal	Interest & Fees	Total Paid	Ending Balance
Water Debt Service Fund					
2012 Water Revenue Bonds	16,920,000	1,480,000	496,381	1,976,381	15,440,000
2014 Water Revenue Bonds	3,125,000	990,000	134,350	1,124,350	2,135,000
2016 Water Revenue Bonds	21,945,000	3,150,000	1,097,250	4,247,250	18,795,000
2018 Water Revenue Bonds	35,885,000	2,030,000	1,547,700	3,577,700	33,855,000
Water Debt Service Fund Total	\$77,875,000	\$7,650,000	\$3,275,681	\$10,925,681	\$70,225,000
Sewer Debt Service Fund					
2015 Sewer Revenue Bonds	3,670,000	405,000	128,244	533,244	3,265,000
2018 Sewer Revenue Bonds	9,890,000	390,000	450,600	840,600	9,500,000
Sewer Debt Service Fund Total	\$13,560,000	\$795,000	\$578,844	\$1,373,844	\$12,765,000
Stormwater Debt Service Fund					
2015 Stormwater Revenue Bonds	5,985,000	325,000	222,050	547,050	5,660,000
Stormwater Debt Service Fund Total	\$5,985,000	\$325,000	\$222,050	\$547,050	\$5,660,000

The below chart illustrates the estimated enterprise debt payments, principal, and interest for the years 2022-2039. Debt for enterprise obligations steadily declines as various bonds and financial obligations are retired.



DEBT SERVICE

CONTINUED

Revenue Bonds:

2012 Water Revenue: The City issued \$31,275,000 in Water Revenue Bonds on January 26, 2012; they are due in semi-annual payments each February and August ranging from \$1,377,563 in 2012 to \$1,972,450 in 2031. The interest on these bonds ranges from 2.0% to 4.0%. The bond proceeds were used for the purpose of financing capital improvements to the City's water system including the acquisition of water rights and refunding the City's outstanding Water Revenue Bonds, Series June 1, 1999.

2014 Water Revenue: The City issued \$9,145,000 in Water Revenue bonds in December 2014; they are due in semi-annual payments each February and August ranging from \$1,179,000 in 2015 to \$1,127,850 in 2024. The interest on these bonds ranges from 3.0% to 5.0%. The bond proceeds were used for the purpose of refunding the outstanding maturities of the 2004 Water Revenue bonds.

2015 Sewer Revenue: The City issued \$5,895,000 in Sewer Revenue bonds in June 2015; they are due in semi-annual payments each February and August ranging from \$528,844 in 2018 to \$533,244 in 2022. The interest coupon rates on these bonds range from 2.0% to 4.0%. The bond proceeds were used for improvements and additions to the municipal sanitary sewer system.

2015 Stormwater Revenue: The City issued \$7,680,000 in Stormwater Revenue bonds in July 2015; they are due in semi-annual payments each February and August ranging from \$544,088 in 2031 to \$548,950 in 2028. The interest coupon rates on these bonds range from 2.0% to 5.0%. The bond proceeds were used for the development and improvement of the stormwater system.

2016 Water Revenue: The City issued \$32,565,000 in Water Revenue bonds in March 2016; they are due in semi-annual payments each February and August ranging from \$1,179,000 in 2015 to \$1,127,850 in 2024. The interest on these bonds ranges from 3.0% to 5.0%. The bond proceeds were used for the purpose of refunding the outstanding maturities of the 2004 Water Revenue bonds.

2018 Sewer Revenue: The City issued \$11,065,000 in Sewer Revenue bonds in October 2018; they are due in semi-annual payments each February and August ranging from \$835,600 in 2030 to \$840,600 in 2022. The interest coupon rates on these bonds range from 4.0% to 5.0%. The bond proceeds are for the purpose of funding the Nitrification Project Phase II.

2018 Water Revenue: The City issued \$41,920,000 in Water Revenue bonds in October 2018; they are due in semi-annual payments each February and August ranging from \$2,739,200 in 2036 to \$3,582,400 in 2025. The interest coupon rates on these bonds range from 4.0% to 5.0%. The bond proceeds are for the purpose of completing improvements to the Bellvue water treatment plant.

DEBT SERVICE

CONTINUED

Schedule of Estimated Interfund Loan Repayment 2022 Estimated Interfund Loan Debt

2022					
Description	Beginning Balance	Principal	Interest & Fees	Total Paid	Ending Balance
Conference Center Development Fund					
Health Fund (2016)	913,556	-	23,752	23,752	913,556
Workers' Comp Fund (2016)	913,556	-	23,752	23,752	913,556
Designated Revenue Fund (2016)	891,209	-	23,171	23,171	891,209
General Fund (2016)	5,211,787	-	135,506	135,506	5,211,787
Conference Center Develop. Fund Total	\$7,930,107	-	\$206,183	\$206,183	\$7,930,107
Fire Acquisition & Replacement Fund					
Workers Compensation Fund (2015)	139,486	27,897	703	28,601	111,589
Fire Acquisition & Replacement Fund Total	139,486	\$27,897	\$703	\$28,601	\$111,589
Golf Course Fund					
Cemetery Endowment Fund (2006)	320,000	80,000	16,000	96,000	240,000
Golf Course Fund Total	\$320,000	\$80,000	\$16,000	\$96,000	\$240,000
Total	\$8,389,593	\$107,897	\$222,886	\$330,783	\$8,281,696

DESCRIPTION OF INTERFUND LOAN TRANSACTIONS:

On October 7, 2016, the Health Fund loaned the Conference Center Development Fund \$1,000,000 for the downtown conference center. Payment is due quarterly at a 2.6% interest rate, interest started to accrue on October 7, 2016. The balance of the loan on December 31st, 2020 is \$914,568.

On October 7, 2016, the Workers' Compensation Fund loaned the Conference Center Development Fund \$1,000,000 for the downtown conference center. Payment is due quarterly at a 2.6% interest rate, interest started to accrue on October 7, 2016. The balance of the loan on December 31st, 2020 is \$914,568.

On October 7, 2016, the Designated Revenue Fund loaned the Conference Center Development Fund \$1,000,000 for the downtown conference center. Payment is due quarterly at a 2.6% interest rate, interest started to accrue on October 7, 2016. The balance of the loan on December 31st, 2020 is \$892,651.

On October 7, 2016, the General Fund loaned the Conference Center Development Fund \$5,638,000 for the downtown conference center. Payment is due quarterly at a 2.6% interest rate, interest started to accrue on October 7, 2016. The balance of the loan on December 31st, 2020 is \$5,210,664.

On December 1, 2015, the Workers' Compensation Fund loaned the Fire Equipment Acquisition Replacement Fund \$781,126 for equipment purchases. Payment is due quarterly at a 2% interest rate, interest started to accrue on December 1, 2015. The balance of the loan on December 31st, 2020 is \$251,076.

On December 31, 2005, the Cemetery Endowment Fund loaned the Golf Course Fund \$800,000 for operations. As positive cash balances accrue, those balances will be used to repay the loan in full plus 5% interest. Interest began to accrue on January 1, 2006. The balance of the loan on December 31, 2020, is \$400,000.

DEBT SERVICE

CONTINUED

COMPUTATION OF LEGAL DEBT MARGIN

2021 Assessed Valuation (Based on September 2021 Certification Letter)	
[For reference 2020 Final Assessed Valuation \$1,621,242,130]	<u>\$ 1,686,750,440</u>
Percent	10.0%
Debt Limit (10% of assessed valuation)	<u>\$ 168,675,044</u>
<i>Amount of debt applicable to debt limit (outstanding at 12/31/2021)</i>	
Total Bonded Debt	104,535,000
Other Debt	43,556,178
	<u>\$ 148,091,178</u>
Debt Classification (less)	
Installments Notes & Contracts	\$8,981,178
Sales and Use Tax Revenue Bonds	7,115,000
Sewer, Water, & Stormwater Revenue Bonds	\$97,420,000
Certificates of Participation	34,575,000
	<u>\$ 148,091,178</u>
Total Net Debt Applicable to Debt Limit	<u>\$ -</u>
Legal Debt Margin	<u>\$ 168,675,044</u>

Excerpt from Section 5-18 of the Home Rule Charter of the City of Greeley: The City Council shall have the power to issue general obligation bonds of the city for any public capital purpose, upon a majority vote of the qualified electors of the city at any special or general election, except that water or sewer bonds may be issued without the vote of the people. The total outstanding general obligation indebtedness of the city, other than for water or sewer bonds, shall not at any time exceed ten (10) per centum of the assessment for tax purposes. Securities issued for water or sewer purposes may be issued by Council action without an election and shall not be included in the determination of such debt limitation. General obligation bonds and securities issued for water and sewer purposes shall mature and be payable as provided by the ordinance authorizing the issuance of said bonds or securities.



FTE SUMMARY BY DEPARTMENT

Below is a ten-year overview of FTEs transitioned from 2013 to 2022, displaying the FTEs by the department and applicable divisions. Major changes have been identified by a letter in the left-hand column, further explained at the end of this section.

Department/Division	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 Proposed
City Attorney										
Law	11.75	11.75	13.00	13.00	13.00	13.00	14.00	14.00	15.50	16.50
Total City Attorney's Office	11.75	11.75	13.00	13.00	13.00	13.00	14.00	14.00	15.50	16.50
City Clerk										
Legislative	4.50	4.50	4.50	4.50	5.50	5.50	6.50	6.50	6.50	6.75
Total City Clerk's Office	4.50	4.50	4.50	4.50	5.50	5.50	6.50	6.50	6.50	6.75
City Manager										
^h City Manager's Office	5.00	5.00	5.00	5.00	5.00	5.00	4.00	4.00	4.00	7.00
^h GATV/Channel 8	1.00	1.00	1.00	1.00	1.00	1.00	-	-	-	-
^h Public Information	3.00	3.00	5.00	5.00	5.00	6.00	-	-	-	-
^f Real Estate	-	-	-	-	-	-	3.00	4.00	4.00	4.00
ⁱ Urban Renewal Authority	4.00	4.00	4.00	4.00	4.00	4.00	-	-	-	-
Total City Manager's Office	13.00	13.00	15.00	15.00	15.00	16.00	7.00	8.00	8.00	11.00
Communication & Engagement										
GATV/Channel 8	-	-	-	-	-	-	1.00	1.00	1.00	1.00
^h Marketing	-	-	-	-	-	-	5.75	5.75	-	-
Public Information	-	-	-	-	-	-	9.00	10.00	15.00	16.00
Total Communication & Engagement	-	-	-	-	-	-	15.75	16.75	16.00	17.00
Community Development										
Building Inspection	7.00	9.00	9.00	9.00	9.00	9.00	9.00	10.00	9.00	9.00
Code Compliance	8.00	9.00	8.00	7.00	7.00	6.00	6.00	6.00	6.00	7.00
^{b,c} Economic Development	1.00	1.00	-	-	-	-	-	-	-	-
^g Engineering Development Review	3.50	4.50	5.50	5.50	5.50	18.00	19.00	19.00	18.00	19.00
Planning	8.00	10.00	11.00	11.00	11.50	12.00	14.00	14.00	15.00	15.00
Total Community Development	27.50	33.50	33.50	32.50	33.00	45.00	48.00	49.00	48.00	50.00
Culture, Parks & Recreation										
Administration	5.75	6.00	6.50	6.50	6.50	6.75	6.75	6.75	9.50	9.50
^k Cemetery	-	-	-	-	-	-	-	-	5.00	5.00
Culture & Public Art	11.00	11.00	11.75	11.75	11.75	11.75	11.75	11.75	11.00	11.00
Golf Courses	8.00	8.00	8.00	8.00	8.00	9.00	9.00	9.00	9.00	9.00
Island Grove	14.00	14.00	14.00	14.00	14.00	14.00	15.00	17.00	17.00	17.00
^h Marketing	6.50	6.50	5.75	5.75	5.75	4.75	-	-	-	-
Museums	11.00	11.00	12.25	12.25	11.50	11.50	11.75	11.75	8.00	8.00
^j Natural Areas & Trails	-	-	-	-	-	-	6.00	6.00	6.00	5.75
^{j,k} Parks	34.75	38.75	39.75	40.75	41.75	43.50	41.00	43.00	38.00	38.00
Recreation	29.75	29.75	29.50	29.50	29.50	29.50	35.00	35.00	31.00	33.00
Youth Enrichment	6.50	6.00	6.00	6.00	6.00	6.00	-	-	-	-
Total Culture, Parks, & Recreation	127.25	131.00	133.50	134.50	134.75	136.75	136.25	140.25	134.50	136.25
Economic Health & Housing										
^c Economic Development	-	-	3.00	3.00	3.00	3.00	3.00	4.00	3.00	3.00
ⁱ Urban Renewal Authority	-	-	-	-	-	-	3.00	3.00	3.00	3.00
Total Economic Health & Housing	-	-	3.00	3.00	3.00	3.00	6.00	7.00	6.00	6.00

FTE SUMMARY BY DEPARTMENT

CONTINUED

Department/Division	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 Proposed
Finance										
Accounting Operations	-	-	-	-	-	-	6.00	6.00	6.00	6.00
Budget & Revenue Compliance	-	-	-	-	-	-	2.00	4.00	4.00	4.00
Cash Operations & Utility Billing	-	-	-	-	-	-	7.50	7.50	8.00	8.00
Financial Reporting	-	-	-	-	-	-	4.00	4.00	4.00	4.00
Financial Services	20.25	20.25	22.50	23.50	25.50	22.50	-	-	-	-
Fiscal Management	2.00	2.00	2.00	2.00	2.00	3.00	1.00	1.00	2.00	2.00
Purchasing	4.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Real Estate	-	-	-	-	-	3.00	-	-	-	-
Sales Tax Administration	-	-	-	-	-	-	5.00	5.00	5.00	5.00
Total Finance	26.25	26.25	28.50	28.50	30.50	31.50	28.50	30.50	32.00	32.00
Fire										
Administration	2.00	2.00	2.00	2.00	2.00	4.00	4.00	3.00	6.00	5.00
Community Safety	3.00	3.00	4.00	4.00	4.00	3.00	4.00	4.00	5.00	5.00
Operations	97.00	98.00	98.00	98.00	98.00	101.00	122.00	122.00	120.00	119.00
Training	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Total Fire	106.00	107.00	108.00	108.00	108.00	112.00	134.00	133.00	135.00	133.00
Human Resources										
Health	2.05	2.30	2.30	2.30	2.05	2.05	2.50	2.50	1.40	1.70
Liability	1.30	1.30	1.30	1.30	1.30	1.30	1.38	1.38	0.85	1.25
Operations	4.85	6.10	6.10	6.10	7.10	7.10	6.57	6.57	8.80	9.80
Worker's Compensation	0.56	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.95	1.25
Total Human Resources	8.75	9.25	10.25	10.25	11.00	11.00	11.00	11.00	12.00	14.00
Information Technology										
Information Technology	21.75	22.75	24.00	24.00	25.00	26.00	27.00	30.00	30.00	31.00
Total Information Technology	21.75	22.75	24.00	24.00	25.00	26.00	27.00	30.00	30.00	31.00
Municipal Court										
Municipal Court	8.25	8.25	8.25	9.25	9.25	9.25	9.25	9.25	8.50	9.50
Ticket Collection	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Municipal Court	9.25	9.25	9.25	10.25	10.25	10.25	10.25	10.25	9.50	10.50
Police										
^a Investigations	24.50	24.50	24.50	-	-	-	-	-	-	-
^d Operations	-	-	-	164.00	167.00	169.00	130.00	133.00	132.00	138.00
Parking Enforcement	2.00	2.00	2.00	2.00	2.00	2.00	-	-	-	-
^e Patrol	117.50	122.50	122.50	-	-	-	-	-	-	-
Support Services	49.50	52.50	52.50	38.50	38.50	39.50	82.50	86.50	87.50	83.50
Total Police	193.50	201.50	201.50	204.50	207.50	210.50	212.50	219.50	219.50	221.50
Public Works										
Administration	2.90	2.90	2.90	2.90	3.90	3.90	2.90	2.90	5.90	5.90
^d Engineering	19.50	19.50	22.50	23.50	24.50	17.00	18.00	18.00	20.00	21.00
Equipment Maintenance	14.25	14.50	15.50	9.00	9.00	9.00	9.00	9.00	9.00	10.00
Facilities Management	17.00	18.00	18.00	19.00	19.00	19.00	19.00	23.00	23.00	23.00
Parking Enforcement	-	-	-	-	-	-	2.00	2.00	2.20	2.20
Stormwater	17.10	20.10	20.10	20.10	20.10	20.10	20.10	20.10	22.10	23.10
Street Maintenance	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Transit Services	35.30	36.30	37.50	50.00	50.00	50.00	55.50	55.50	55.50	55.50
Transportation Services	16.00	16.00	16.00	16.00	16.00	17.00	17.00	17.00	17.80	17.80
Total Public Works	144.05	149.30	154.50	162.50	164.50	158.00	165.50	169.50	177.50	180.50

FTE SUMMARY BY DEPARTMENT

CONTINUED

Department/Division	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022 Proposed
Sewer										
^g Sewer General Management	4.00	4.00	4.00	4.20	4.60	3.10	4.10	4.10	4.10	3.80
Wastewater Collection	13.50	13.50	13.50	12.50	11.50	11.00	11.00	11.00	11.50	11.50
Wastewater Treatment	23.00	23.00	23.00	22.50	23.00	23.50	23.50	23.50	23.00	23.00
Total Sewer	40.50	40.50	40.50	39.20	39.10	37.60	38.60	38.60	38.60	38.30
Water										
Water General Management	13.30	13.30	14.30	15.10	14.70	13.20	11.90	14.90	14.65	15.55
Water Transmission/Distribution	30.25	31.25	31.50	29.50	33.00	33.00	34.75	35.75	37.50	40.50
Water Treatment and Supply	35.45	35.45	35.45	37.95	34.95	34.95	35.50	35.50	36.00	44.40
Total Water	79.00	80.00	81.25	82.55	82.65	81.15	82.15	86.15	88.15	100.45
Grand Total Regular Positions	813.05	839.55	860.25	872.25	882.75	897.25	943.00	970.00	976.75	1,004.75

^a In 2013 the Police Dispatch (54 FTEs) was moved from the Police Department to Weld County.

^b In 2013 Economic Development was moved from the City Manager's Office to Community Development.

^c In 2015 Economic Development was moved from Community Development and was established as its own department.

^d In 2016 the Police Department created the Operations division.

^e In 2016 the Police Department reclassified the Patrol division into Operations.

^f In 2018 Real Estate was moved to report to Finance Director. Fiscal Management moved to Fiscal Services.

^g In 2018 Civil Inspections were moved to Engineering Development Review from Water, Sewer, and Engineering.

^h In 2019 Communications Services Department created from City Manager's Office and Marketing.

ⁱ In 2019 Urban Renewal moved to Economic Development.

^j In 2019 Natural Resource Division created from Parks Division, renamed to Natural Areas & Trails in 2020.

^k In 2020 the Cemetery division was distinguished from the Parks Division.

DELAYED POSITIONS

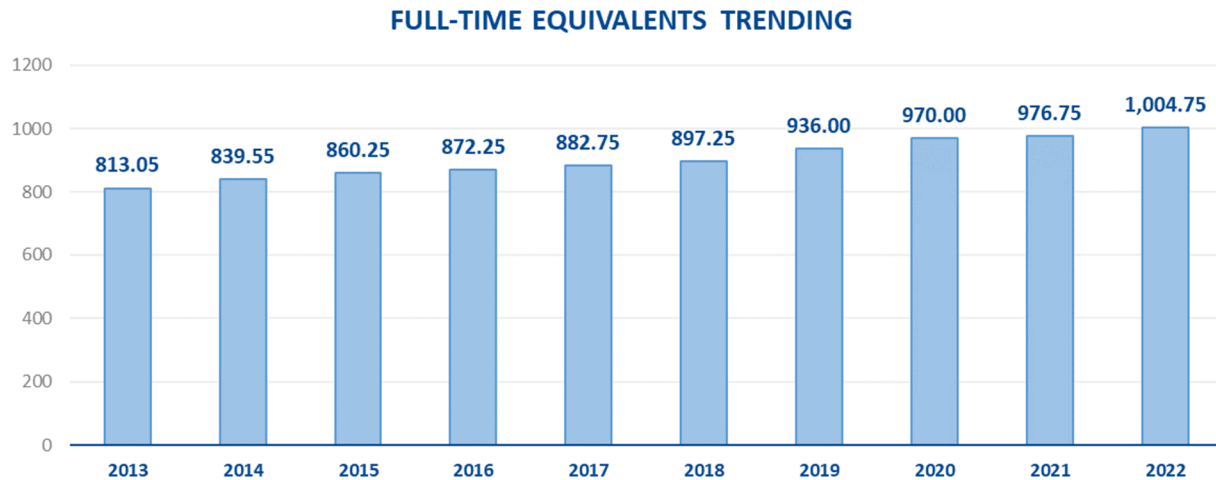
The table below identifies delayed hiring for the following positions due to facility closures and current circumstances. The total FTEs associated with these positions are included in the 1,004.75 Citywide Full-Time Equivalents, however, only the prorated amount associated with these positions is included in the actual budgeted expenditures.

Description	Department	Start Date
Fire Captain Specialist	Fire Department	7/1/2022



DISCUSSION OF FTE CHANGES

There has been an increase of 28.00 full-time equivalents from 976.75 FTEs associated with the revised 2021 to the proposed 2022 budget totaling 1,004.75 FTEs.



The transition from 976.75 full-time equivalents as part of the revised 2021 budget to 1,004.75 FTEs as part of the proposed 2022 budget are listed below, including both the department and position. A total of 11.00 FTEs have been added during 2021 after the 2021 revised budget was adopted, identified as mid-year adjustments. A total of 3.25 FTEs have been reduced from the 2021 revised budget, with 31.25 positions created, for a total increase of 28.00 FTEs from the 2021 revised budget to the 2022 Budget.

2021 Full-Time Equivalents 965.75

Mid Year Adjustments

Deputy Finance Director	1.00
Finance	1.00
Community Paramedic	1.00
Fire Department	1.00
Asset Manager	1.00
Asset Specialist	1.00
Assistant City Engineer	1.00
Budget Technician	1.00
Capital Projects Planner	1.00
Equipment Operator II	2.00
Senior Administrative Specialist	1.00
Traffic Signal Technician	1.00
Public Works	9.00

Total Mid Year Adjustments 11.00

DISCUSSION OF FTE CHANGES

CONTINUED

Reductions

Trail Manager	-0.25
Culture, Parks, & Recreation Reductions	-0.25

Fire Fighter	-3.00
Fire Department	-3.00

Total Reductions	-3.25
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Additions

Paralegal	1.00
City Attorney's Office Additions	1.00

Administrative Specialist II	0.25
City Clerk's Office Additions	0.25

Assistant City Manager	2.00
Office of Human Affairs Director	1.00
City Manager's Office	3.00

Web Developer	1.00
Communication & Engagement Additions	1.00

Construction Inspector	1.00
Code Compliance Inspector	1.00
Community Development Additions	2.00

Customer Service Representative	1.00
Recreation Coordinator II	1.00
Culture, Parks, & Recreation Additions	2.00

Human Resource Business Partner	1.00
Human Resources Business Specialist	1.00
Human Resources Additions	2.00

PC Technician	1.00
Information Technology Additions	1.00

Fire Captain Specialist	1.00
Fire Department Additions	1.00

DISCUSSION OF FTE CHANGES

CONTINUED

Court Marshall	1.00	
Municipal Court Additions	1.00	
Police Officer	2.00	
Police Department Additions	2.00	
Engineering Technician	1.00	
Equipment Maintenance Mechanic	1.00	
Water Quality & Regulatory Compliance		
Manager	1.00	
Public Works Additions	3.00	
Civil Engineer II	1.00	
Lead Plant Operator	1.00	
Maintenance Mechanic	1.00	
Plant Operator A: Water	3.00	
Plant Operator C: Water	1.00	
Water Quality Analyst	1.00	
Water Resource Engineer IV	1.00	
Utility Locator	3.00	
Water Additions	12.00	
Total Additions	31.25	
2022 Full-Time Equivalents	1,004.75	



SUMMARY OF ADDITIONS & REQUESTS



FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ASSESSMENT & COMPENSATION IMPLEMENTATIONS	NON-DEPARTMENTAL	\$ 1,500,000
UCCC OPERATIONS	CULTURE, PARKS, & RECREATION	623,548
ASSISTANT CITY MANAGER	CITY MANAGER'S OFFICE	229,504
TWO POLICE OFFICERS	POLICE	222,596
BODY WORN CAMERAS & TASERS	POLICE	205,457
WELD COUNTY DISPATCH COSTS	POLICE	167,068
ACTIVE ADULT CENTER OPERATIONS	CULTURE, PARKS, & RECREATION	166,813
FAMILY FUNPLEX OPERATIONS	CULTURE, PARKS, & RECREATION	163,864
RODARTE COMMUNITY CENTER OPERATIONS	CULTURE, PARKS, & RECREATION	154,756
RECREATION ADMINISTRATION	CULTURE, PARKS, & RECREATION	150,126
CREDIT CARD TRANSACTION FEE CHARGES	COMMUNITY DEVELOPMENT	150,000
FUNDING AGREEMENT FOR CO-RESPONDERS	POLICE	130,000
RECREATION SPORTS PROGRAMS	CULTURE, PARKS, & RECREATION	128,013
CODE COMPLIANCE INSPECTOR	COMMUNITY DEVELOPMENT	116,304
MUNICIPAL COURT MARSHAL	MUNICIPAL COURT	116,051
ICE HAUS OPERATIONS	CULTURE, PARKS, & RECREATION	103,081
RECREATION CENTER OPERATIONS	CULTURE, PARKS, & RECREATION	102,942
PARALEGAL (OFFICE MANAGER)	CITY ATTORNEY'S OFFICE	98,269
HISTORIC SITES OPERATIONS	CULTURE, PARKS, & RECREATION	97,248
SUPPORT SERVICES ASSISTANT DIVISION CHIEF (SIX MONTHS) & EQUIPMENT	FIRE	95,952
WEB DEVELOPER	COMMUNICATION & ENGAGEMENT	95,794
EQUIPMENT MAINTENANCE MECHANIC	PUBLIC WORKS	90,549
DEPARTMENT EMPLOYEE ENGAGEMENT	NON-DEPARTMENTAL	85,000
GREELEY HISTORY MUSEUM	CULTURE, PARKS, & RECREATION	75,171
DEVELOPMENT REVIEW CONTRACT STAFFING	COMMUNITY DEVELOPMENT	75,000
COMPUTER (PC) TECHNICIAN	INFORMATION TECHNOLOGY	69,318
CITY CLERK'S OFFICE DEPARTMENT REORGANIZATION	CITY CLERK'S OFFICE	53,933
OUTDOOR POOLS (AQUATICS) OPERATIONS	CULTURE, PARKS, & RECREATION	52,005
EMERALD ASH BORE MANAGEMENT	CULTURE, PARKS, & RECREATION	50,000
PUBLIC PARTICIPATION & ENGAGEMENT SOFTWARE PLATFORM	COMMUNICATION & ENGAGEMENT	45,000
HUMAN RESOURCES DEPARTMENT REORGANIZATION	HUMAN RESOURCES	40,180
ORANIZATIONAL SUPPORT	NON-DEPARTMENTAL	30,000
CARDIOPULMONARY RESUSCITATION (CPR) CERTIFICATION/TRAINING & SPONSORSHIP ASSISTANT	CULTURE, PARKS, & RECREATION	23,808
PUBLIC ART TOINTON GALLERY	CULTURE, PARKS, & RECREATION	23,684
POUDRE TRAIL CORE OPERATIONAL PRIORITIES	CULTURE, PARKS, & RECREATION	14,000
REQUIRED WESTLAW IMPROVEMENTS & FEES	CITY ATTORNEY'S OFFICE	12,893
FARMERS MARKET	CULTURE, PARKS, & RECREATION	9,300
EXTERNAL POSTAGE	COMMUNICATION & ENGAGEMENT	8,680
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 5,575,907

SUMMARY OF ADDITIONS & REQUESTS

CONTINUED

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
PROGRAM MANAGEMENT	NON-DEPARTMENTAL	\$ 3,000,000
EQUIPMENT REPLACEMENT FUNDING	NON-DEPARTMENTAL	500,000
PROFESSIONAL SERVICES	FINANCE	250,000
YEAR-END AUDIT & FINANCIAL REPORT PREPARATION SERVICES	NON-DEPARTMENTAL	250,000
STRATEGIC MASTER PLAN & COMMUNITY NEEDS ASSESSMENT	CULTURE, PARKS, & RECREATION	250,000
BOOMERANG STORMWATER CONSTRUCTION	CULTURE, PARKS, & RECREATION	214,500
POLICE EQUIPMENT	POLICE	213,500
OFFICE OF HUMAN AFFAIRS CONTRACT	NON-DEPARTMENTAL	151,598
WETLAND MITIGATION & RESTORATION FEASIBILITY STUDY	CULTURE, PARKS, & RECREATION	150,000
POLICE ASSESSMENT	NON-DEPARTMENTAL	150,000
COMMUNITY DEVELOPMENT & ECONOMIC HEALTH & HOUSING ASSESSMENTS	NON-DEPARTMENTAL	140,000
POLLING & COMMUNICATIONS	CITY MANAGER'S OFFICE	130,000
TWO-YEAR TEMPORARY CIVIL INSPECTOR FOR CITY-WIDE BROADBAND INSTALLATION	COMMUNITY DEVELOPMENT	128,172
INFORMATION TECHNOLOGY ASSESSMENT	NON-DEPARTMENTAL	100,000
ONE FIRE VEHICLE	FIRE	46,000
EMERGENCY MANAGEMENT PROGRAM ASSESSMENT	FIRE	45,000
BESTWAY PROPERTY COLD-MIX STORAGE FABRIC COVER	PUBLIC WORKS	35,000
TRAINING & CONFERENCES	FINANCE	15,000
TRAINING & EQUIPMENT	CITY ATTORNEY'S OFFICE	14,357
TRAINING & CERTIFICATION	COMMUNITY DEVELOPMENT	10,000
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 5,793,127

SUMMARY OF ADDITIONS & REQUESTS

CONTINUED

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
PARK MAINTENANCE	CULTURE, PARKS, & RECREATION	\$ 368,100
MEDIANS & ROW MAINTENANCE	CULTURE, PARKS, & RECREATION	232,609
OFFICE OF ENGINEERING & CAPITAL PROJECTS DIRECTOR	NON-DEPARTMENTAL	225,056
PARK MAINTENANCE TECHNICIAN II	CULTURE, PARKS, & RECREATION	221,034
NATURAL AREAS & TRAILS CHEMICAL APPLICATION TECHNICIAN II	CULTURE, PARKS, & RECREATION	201,984
OFFICE OF GOVERNMENTAL AFFAIRS DIRECTOR	NON-DEPARTMENTAL	185,873
POLICE COMMANDER POSITION	POLICE	183,915
NATURAL AREAS & TRAILS ENVIRONMENTAL PLANNER	CULTURE, PARKS, & RECREATION	149,059
ASSISTANT ATTORNEY I	CITY ATTORNEY'S OFFICE	139,288
ENGINEER II	COMMUNITY DEVELOPMENT	125,489
HOUSING MANAGER	ECONOMIC HEALTH & HOUSING	125,188
LONG RANGER PLANNER III	COMMUNITY DEVELOPMENT	120,688
EQUIPMENT MAINTENANCE POSITION	PUBLIC WORKS	115,590
ASSET COORDINATOR	PUBLIC WORKS	115,080
RISK ANALYST	HUMAN RESOURCES	106,304
PROFESSIONAL DEVELOPMENT	HUMAN RESOURCES	100,000
NATURAL AREAS & TRAILS CORE OPERATIONAL PRIORITIES	CULTURE, PARKS, & RECREATION	97,500
RECRUITMENT & SELECTION INCREASES	HUMAN RESOURCES	75,000
FLEET CERTIFICATION PAY	PUBLIC WORKS	61,360
WORKFORCE DEVELOPMENT	ECONOMIC HEALTH & HOUSING	50,000
EMPLOYEE BENEFIT CLAIMS	HUMAN RESOURCES	34,995
FESTIVALS ADMINISTRATION	CULTURE, PARKS, & RECREATION	34,194
COLORADO OPEN RECORDS ACT (CORA) ORGANIZATIONAL MANAGEMENT REQUEST PLATFORM	CITY CLERK'S OFFICE	30,000
PARKING SERVICE SUPERVISOR CONVERSION	PUBLIC WORKS	28,936
MARKETING	ECONOMIC HEALTH & HOUSING	25,000
HIGH PLAINS HOUSING DEVELOPMENT CORPORATION	ECONOMIC HEALTH & HOUSING	24,000
PATROL DRONE PROGRAM	POLICE	16,000
EMPLOYEE RECOGNITION	HUMAN RESOURCES	13,500
PUBLIC ART COMMUNITY OUTREACH	CULTURE, PARKS, & RECREATION	12,592
PROSECUTOR & SUPPORT STAFF CELLPHONES	CITY ATTORNEY'S OFFICE	5,640
FESTIVALS SISTER CITY	CULTURE, PARKS, & RECREATION	5,000
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 3,228,974

UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
REPLACEMENT OF FLEET MANAGEMENT INFORMATION SYSTEM	PUBLIC WORKS	\$ 400,000
LIABILITY FUND CLAIMS	HUMAN RESOURCES	355,000
FACILITIES ASSET MANAGEMENT POLICY & MIGRATION TO CITYWORKS	PUBLIC WORKS	285,000
INSURANCE & BONDS INCREASES	HUMAN RESOURCES	233,542
TRAFFIC INFRASTRUCTURE ASSET MANAGEMENT PLAN	PUBLIC WORKS	225,000
NATURAL AREAS & TRAILS ROLLING STOCK PRIORITIES	CULTURE, PARKS, & RECREATION	60,000
CITY CLERK'S OFFICE ASSESSMENT	NON-DEPARTMENTAL	60,000
ADDITIONAL G-HOPE (GREELEY HOME OWNERSHIP PROGRAM FOR EMPLOYEES) PROGRAM FUNDS	ECONOMIC HEALTH & HOUSING	50,000
FURNITURE REPLACEMENT	CITY ATTORNEY'S OFFICE	7,200
WELLNESS INCREASE	HUMAN RESOURCES	5,000
TOTAL UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 1,680,742

SUMMARY OF ADDITIONS & REQUESTS

CONTINUED

FUNDED: NON-GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
FIVE PLANT OPERATORS	WATER	\$ 578,649
BELLVUE OPERATIONS	WATER	214,400
CIVIL ENGINEER II-IV WATER SYSTEM DEVELOPMENT	WATER	145,372
BOYD SODIUM HYPOCHLORITE	WATER	140,000
WATER QUALITY & REGULATORY COMPLIANCE MANAGER	PUBLIC WORKS	132,399
ENGINEERING CONCRETE TECHNICIAN	PUBLIC WORKS	131,752
CIVIL ENGINEER I-II	WATER	129,849
UTILITY LOCATOR	WATER	126,677
WATER QUALITY ANALYST	WATER	95,575
BELLVUE MAINTENANCE MECHANIC	WATER	94,832
METER SHOP OPERATIONS	WATER	64,013
WASTEWATER TREATMENT & RECLAMATION FACILITY (WTRF) ADMINISTRATION	SEWER	42,000
WATER CONSERVATION SPECIALIST I & II RECLASSIFICATION	WATER	34,341
HIGH MOUNTAIN RESERVOIRS OPERATIONS	WATER	33,400
REGIONAL WATER STRATEGIC OPERATIONS	WATER	30,000
WATER QUALITY OPERATIONS	WATER	29,160
WASTEWATER TREATMENT & RECLAMATION FACILITY (WTRF) INDUSTRIAL PRETREATMENT	SEWER	16,500
TOTAL FUNDED: NON-GENERAL FUND, ONGOING REQUESTS		\$ 2,038,919

FUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
TWO ALLO-PROJECT UTILITY LOCATORS	WATER	\$ 164,318
ONE POLICE VEHICLE	POLICE	55,000
LEADERSHIP TRAINING	WATER & SEWER	25,000
SAMPLING PROTOCOLS PONTOON BOAT	WATER	25,000
TOTAL FUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS		\$ 269,318

SUMMARY OF ADDITIONS & REQUESTS

CONTINUED

UNFUNDED: NON-GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
CITYWIDE SIDEWALK EVALUATION	PUBLIC WORKS	\$ 325,000
ASSET MANAGEMENT SENIOR LEADER	WATER	213,453
SUCCESSION, OVERHIRE, ASSESSMENT/CLASS & COMP SALARY ADJUSTMENTS	WATER	200,000
W&S CAPITAL PROJECTS MANAGER	WATER	185,000
UTILITY ASSET MANAGEMENT SUPERVISOR	WATER	132,399
WATER RESOURCES OPERATIONS	WATER	132,000
NON-POTABLE RAW WATER TECHNICIAN	WATER	123,921
COMMERCIAL DRIVER'S LICENSE & DEPARTMENT OF TRANSPORTATION COMPLIANCE COORDINATOR	WATER	100,000
LOBBYING CONSULTANT	WATER	100,000
ENGINEERING SUPPORT FOR FEDERAL PERMITTING RESPONSE	WATER	80,000
DISTRIBUTION OPERATIONS	WATER	72,202
WASTEWATER TREATMENT & RECLAMATION FACILITY (WTRF) MAINTENANCE	SEWER	70,000
INSTRUMENTATION & CONTROL (I&C) OPERATIONS	WATER	61,648
NON-POTABLE OPERATIONS	WATER	49,750
WASTEWATER TREATMENT & RECLAMATION FACILITY (WTRF) OPERATIONS	SEWER	38,480
TRANSMISSION RESERVOIRS OPERATIONS	WATER	8,625
TOTAL UNFUNDED: NON-GENERAL FUND, ONGOING REQUESTS		\$ 1,892,478

UNFUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
WATER CONSERVATION PLANIMETRIC DATA	WATER	\$ 68,000
UTILITY AFFORDABILITY PROGRAM	WATER	50,000
NON-POTABLE WATER TANK & ACCESSORIES	WATER	45,000
RESERVOIRS TRUCK WITH UTILITY BED	WATER	45,000
WATER CONSERVATION VEHICLE & UTILITY TRAILER	WATER	45,000
INSTRUMENTATION & CONTROLS (I&C) VEHICLE	WATER	34,000
TOTAL UNFUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS		\$ 287,000

SUMMARY OF ADDITIONS & REQUESTS

CONTINUED

FUNDED: CITY STAFF INVESTMENTS

REQUEST	DEPARTMENT	EXPENDITURE
FIRE UNION (6% + STEP INCREASES)	FIRE	\$ 928,983
POLICE UNION (4% + STEP INCREASES)	POLICE	890,599
NON-UNION SALARY & BENEFITED MERIT INCREASE (AVERAGE 4%)	NON-CONTRACT	3,104,613
TOTAL FUNDED: CITY STAFF INVESTMENTS		\$ 4,924,195

FUND BALANCE WORKSHEET



Fund Description	Projected Fund Balance 1/1/2022	Resource Budget	Expenditure Budget	Projected Fund Balance 12/31/2022
100 - General				
100 - General	29,002,538	118,082,316	123,875,443	23,209,411
100 - General Total	29,002,538	118,082,316	123,875,443	23,209,411

100 - Special Revenue				
102 - Convention & Visitors	512,094	572,646	721,950	362,790
103 - Community Development	910,290	916,150	846,118	980,322
104 - Streets & Roads	10,160	11,508,908	11,519,068	-
105 - Conservation Trust	695,993	1,101,000	1,002,250	794,743
106 - Sales & Use Tax	-	86,574,062	86,574,062	-
110 - Conference Center Development	-	764,500	764,500	-
111 - Downtown Development Authority TIF	1,467,810	725,000	535,000	1,657,810
112 - NEAHR Grants	-	-	-	-
113 - Weld Drug Task Force Equitable Sharing	621,282	-	-	621,282
120 - Designated Revenue	8,374,709	2,698,854	5,140,163	5,933,400
140 - Museum	146,000	2,500	2,118	146,382
141 - Senior Citizen	35,114	300	50	35,364
142 - Senior Center Clubs	42,644	15,395	21,675	36,364
143 - Community Memorials	113,273	400	1,095	112,578
100 - Special Revenue Total	12,929,369	104,879,715	107,128,049	10,681,035

200 - Debt Service				
200 - General Debt Service	1,892,869	6,536,554	6,711,467	1,717,956
200 - Debt Service Total	1,892,869	6,536,554	6,711,467	1,717,956

300 - Capital Projects				
301 - Public Improvement	213,202	844,291	844,291	213,202
303 - Public Art	581,586	781,801	645,443	717,944
304 - Food Tax	1,270,710	8,805,145	9,851,489	224,366
305 - Softball Improvement	94,553	13,475	200	107,828
306 - Fire Equip & Acquisition Replacement	1,651,875	1,472,705	1,603,139	1,521,441
318 - Quality of Life/Imagine Greeley	2,931,943	6,474,475	6,547,311	2,859,107
320 - FASTER	221,817	630,500	515,700	336,617
321 - Keep Greeley Moving	1,809,174	15,359,292	17,168,466	-
322 - 2016 City Center	1,991,076	10,000	2,001,076	-
331 - Fire Protection Development	1,296,452	380,262	2,800	1,673,914
332 - Police Development	353,003	89,656	201,225	241,434
333 - Island Grove Development	(36,775)	206,690	100,200	69,715
334 - Transportation Development	3,276,002	11,441,714	11,144,560	3,573,156
335 - Park Development	737,101	1,582,430	1,582,430	737,101
336 - Trails Development	1,188,360	221,633	101,100	1,308,893
300 - Capital Projects Total	17,580,079	48,314,069	52,309,430	13,584,718

FUND BALANCE WORKSHEET

CONTINUED

Fund Description		Projected Fund Balance 1/1/2022	Resource Budget	Expenditure Budget	Projected Fund Balance 12/31/2022
400 - Enterprise					
400 - Cemetery		165,157	646,170	683,463	127,864
401 - Municipal Golf Courses		544,083	2,155,766	2,224,094	475,755
402 - Downtown Parking		359,699	324,100	337,395	346,404
411 - Sewer		2,858,097	7,702,555	7,862,236	2,698,416
* 412 - Sewer Construction		39,815	1,980,783	2,082,604	(62,006)
* 413 - Sewer Capital Replacement		1,792,668	4,501,784	6,528,973	(234,521)
414 - Sewer Debt Service		2,448,891	3,059,154	1,378,844	4,129,201
421 - Water		29,478,816	29,040,522	24,513,317	34,006,021
* 422 - Water Construction		8,977,794	23,893,511	46,030,189	(13,158,884)
423 - Water Capital Replacement		16,092,713	8,914,150	24,647,011	359,852
424 - Water Rights Acquisition		8,472,747	433,296	8,640,432	265,611
425 - Water Debt Service		15,439,434	11,306,329	10,925,681	15,820,082
431 - Stormwater		2,154,767	3,269,884	3,445,598	1,979,053
432 - Stormwater Construction		961,303	17,943,405	16,919,573	1,985,135
433 - Stormwater Replacement		1,379,293	2,332,987	2,658,809	1,053,471
434 - Stormwater Debt Service		368,461	1,768,611	548,050	1,589,022
400 - Enterprise Total		91,533,738	119,273,007	159,426,269	51,380,476
500 - Internal Service					
500 - Health		5,571,742	17,685,510	17,669,553	5,587,699
501 - Workers' Compensation		4,973,533	1,064,804	1,777,137	4,261,200
502 - Liability		1,909,713	2,431,956	2,332,743	2,008,926
503 - Communications		702,142	249,276	204,200	747,218
511 - Equipment Maintenance		510,161	2,996,678	3,051,946	454,893
512 - Fleet Replacement		2,542,581	2,696,044	3,897,608	1,341,017
513 - Equipment Replacement		-	3,935,532	1,236,686	2,698,846
521 - Information Technology		996,787	5,714,955	6,391,737	320,005
522 - Information Technology Acquisition		1,401,949	20,000	182,708	1,239,241
500 - Internal Service Total		18,608,608	36,794,755	36,744,318	18,659,045
600 - Permanent					
601 - Cemetery Endowment		1,604,573	121,000	41,000	1,684,573
603 - Petriken Memorial		2,276	25	10	2,291
605 - Memorials		384,130	15,000	66,300	332,830
600 - Permanent Total		1,990,979	136,025	107,310	2,019,694
Total Appropriation		\$ 173,538,180	\$ 434,016,441	\$ 486,302,286	\$ 121,252,335

FUND BALANCE WORKSHEET

CONTINUED

*Cash Flow / Timing of Payments (Capital Improvement Plan)

Fund Description		Projected Fund Balance 1/1/2022	Resource Budget	Expenditure Budget	Projected Fund Balance 12/31/2022
*	412 - Sewer Construction	39,815	1,980,783	5,304,192	(3,283,594)
*	413 - Sewer Capital Replacement	1,792,668	4,501,784	23,528,973	(17,234,521)
*	422 - Water Construction	8,977,794	23,893,511	27,772,689	5,098,616
	2021 Capital Improvement Plan Cash Flow	10,650,819	-	-	10,650,819

Total Adjustment From Cash Flow/ Timing of Payments	\$ (32,352,690)	\$ -	\$ 1,964,088	\$ (34,316,778)
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Total Cash Flow/ Timing of Payments	\$ 195,181,898	\$ 434,016,441	\$ 488,266,374	\$ 140,931,965
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FUND BALANCE

SCHEDULE ALL FUNDS



	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 235,110,573	\$ 211,210,019	\$ 194,893,788	(\$ 16,316,231)	-7.73%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	113,829,875	134,355,964	130,307,387	(4,048,577)	-3.01%
Fines & Forfeits	2,285,301	2,433,191	2,478,191	45,000	1.85%
Intergovernmental Revenue	31,842,862	43,089,979	20,418,177	(22,671,802)	-52.62%
Licenses & Permits	2,050,855	2,331,797	2,495,969	164,172	7.04%
Taxes	104,504,855	109,157,017	118,294,180	9,137,163	8.37%
Miscellaneous Revenue	9,669,353	10,801,613	26,460,454	15,658,841	145%
Bond Proceeds	-	148,050,000	17,000,000	(131,050,000)	-88.52%
Transfers In	110,771,112	107,672,253	116,562,083	8,889,830	8.26%
Total Resources	\$ 374,954,213	\$ 557,891,814	\$ 434,016,441	(\$ 123,875,373)	-22.20%

Resources by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	54,253,967	48,319,778	48,314,069	(5,709)	-0.01%
City Attorneys Office	644,295	658,850	805,124	146,274	22.20%
City Clerk	101,675	126,412	297,066	170,654	135%
City Managers Office	315,759	294,552	607,195	312,643	106%
Communication & Engagement	691,739	826,696	1,148,366	321,670	38.91%
Community Development	2,687,844	2,902,042	3,132,302	230,260	7.93%
Culture, Parks & Recreation	6,975,600	8,754,330	10,724,108	1,969,778	22.50%
Economic Health & Housing	1,209,235	1,758,839	1,104,335	(654,504)	-37.21%
Finance	3,998,630	2,168,182	1,998,426	(169,756)	-7.83%
Fire	3,763,262	2,503,463	3,860,429	1,356,966	54.20%
Human Resources	18,942,846	20,072,209	21,246,337	1,174,128	5.85%
Information Technology	6,444,057	6,244,672	5,734,955	(509,717)	-8.16%
Municipal Court	2,083,335	2,131,391	2,176,391	45,000	2.11%
Non-Departmental	170,924,497	175,294,999	191,472,193	16,177,194	9.23%
Police	2,346,830	1,204,731	2,356,786	1,152,055	95.63%
Public Works	28,393,567	33,626,471	48,206,275	14,579,804	43.36%
Sewer	13,168,109	44,134,773	17,244,276	(26,890,497)	-60.93%
Water	58,008,965	206,869,424	73,587,808	(133,281,616)	-64.43%
Total Resources by Department	\$ 374,954,213	\$ 557,891,814	\$ 434,016,441	(\$ 123,875,373)	-22.20%

FUND BALANCE SCHEDULE ALL FUNDS

CONTINUED

Resources by Fund Type	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Capital Projects	54,253,967	48,319,778	48,314,069	(5,709)	-0.01%
Debt Service	6,590,168	6,621,250	6,536,554	(84,696)	-1.28%
Enterprise	81,053,029	261,074,343	119,273,007	(141,801,336)	-54.31%
General	108,055,253	112,011,707	118,082,316	6,070,609	5.42%
Internal Service	31,063,910	32,406,069	36,794,755	4,388,686	13.54%
Permanent	176,036	283,468	136,025	(147,443)	-52.01%
Special Revenue	93,761,851	97,175,199	104,879,715	7,704,516	7.93%
Total Resources by Fund Type	\$ 374,954,213	\$ 557,891,814	\$ 434,016,441	(\$ 123,875,373)	-22.20%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	93,363,640	102,124,571	111,819,550	9,694,979	9.49%
Supplies & Services	68,045,338	100,444,198	82,585,186	(17,859,012)	-17.78%
Capital	107,710,917	273,929,615	154,609,134	(119,320,481)	-43.56%
Debt	18,963,832	20,730,026	20,726,333	(3,693)	-0.02%
Transfers Out	110,771,040	107,672,253	116,562,083	8,889,830	8.26%
Total Expenditures by Category	\$ 398,854,767	\$ 604,900,663	\$ 486,302,286	(\$ 118,598,377)	-19.61%

FUND BALANCE SCHEDULE ALL FUNDS

CONTINUED

Expenditures by Department	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Capital Projects	72,875,125	81,669,915	52,309,430	(29,360,485)	-35.95%
City Attorneys Office	1,771,883	2,312,400	2,488,501	176,101	7.62%
City Clerk	703,034	1,063,546	1,065,997	2,451	0.23%
City Managers Office	1,483,481	2,094,360	2,412,233	317,873	15.18%
Communication & Engagement	1,769,030	2,706,529	2,813,553	107,024	3.95%
Community Development	5,265,718	5,729,236	6,066,438	337,202	5.89%
Culture, Parks & Recreation	18,106,546	21,562,353	24,670,052	3,107,699	14.41%
Economic Health & Housing	1,405,804	2,149,550	1,468,979	(680,571)	-31.66%
Finance	2,779,716	3,289,811	3,543,894	254,083	7.72%
Fire	19,236,285	21,785,144	22,399,198	614,054	2.82%
Human Resources	16,991,430	22,691,672	23,545,810	854,138	3.76%
Information Technology	7,762,030	8,354,518	6,574,445	(1,780,073)	-21.31%
Municipal Court	1,024,361	1,170,825	1,324,029	153,204	13.09%
Non-Departmental	103,451,589	104,337,562	115,243,385	10,905,823	10.45%
Police	30,714,464	31,738,461	34,591,132	2,852,671	8.99%
Public Works	28,689,657	41,125,516	53,175,923	12,050,407	29.30%
Sewer	14,721,474	59,014,632	17,852,657	(41,161,975)	-69.75%
Water	70,103,141	192,104,633	114,756,630	(77,348,003)	-40.26%
Total Expenditures by Department	\$ 398,854,767	\$ 604,900,663	\$ 486,302,286	(\$ 118,598,377)	-19.61%

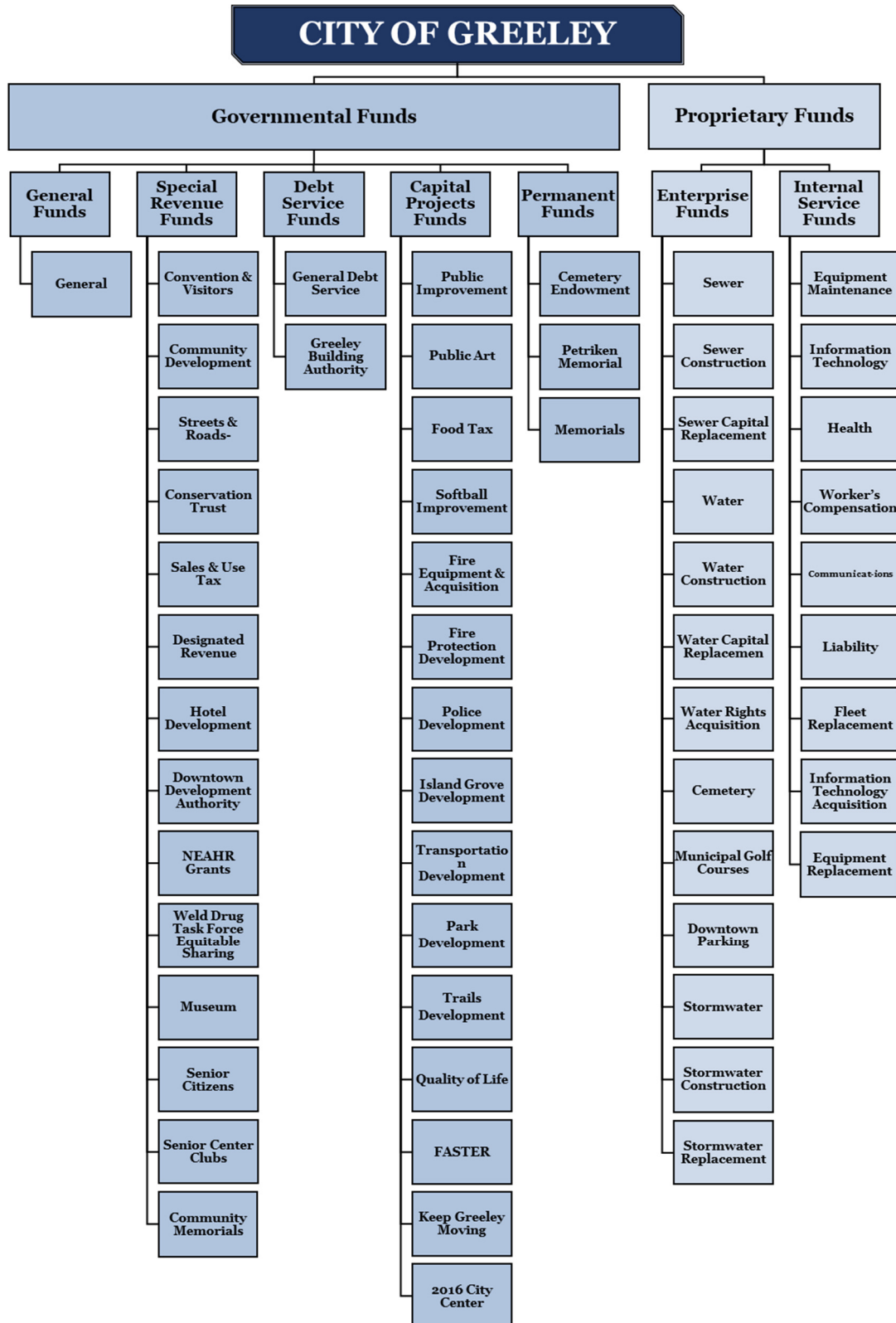
Expenditures by Fund Type	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Capital Projects	72,875,125	81,669,915	52,309,430	(29,360,485)	-35.95%
Debt Service	6,522,619	6,618,316	6,711,467	93,151	1.41%
Enterprise	92,923,049	262,729,513	159,426,269	(103,303,244)	-39.32%
General	105,725,224	120,618,096	123,875,443	3,257,347	2.70%
Internal Service	28,459,039	35,823,602	36,744,318	920,716	2.57%
Permanent	23,685	55,246	107,310	52,064	94.24%
Special Revenue	92,326,026	97,385,975	107,128,049	9,742,074	10.00%
Total Expenditures by Fund Type	\$ 398,854,767	\$ 604,900,663	\$ 486,302,286	(\$ 118,598,377)	-19.61%

Projected Ending Fund Balance & Reserves	\$ 211,210,019	\$ 194,893,788	\$ 140,643,855	(\$ 54,249,933)	-27.84%
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Timing of Expenditure Payments	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Capital	-	(32,352,690)	1,964,088	34,316,778	-106%
Timing of Expenditure Payments	-	(\$ 32,352,690)	\$ 1,964,088	\$ 34,316,778	-106%



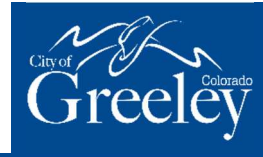
FUND STRUCTURE







GENERAL FUND



To account for all financial resources except those required to be accounted for in another fund.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 35,278,898	\$ 37,608,927	\$ 29,002,538	(\$ 8,606,389)	-22.88%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,434,290	4,264,365	4,707,230	442,865	10.39%
Gas Franchise Fee	1,429,009	1,540,658	1,705,180	164,522	10.68%
Electric Franchise Fee	2,346,313	2,213,059	2,432,802	219,743	9.93%
Cable TV Franchise Fee	930,527	950,000	930,000	(20,000)	-2.11%
Fines & Forfeits	2,215,574	2,249,191	2,294,191	45,000	2.00%
Intergovernmental Revenue	11,069,155	10,533,581	5,080,101	(5,453,480)	-51.77%
Severance Taxes	2,359,163	600,000	1,500,000	900,000	150%
Federal Mineral Lease	594,200	600,000	650,000	50,000	8.33%
Licenses & Permits	2,035,844	2,284,207	2,450,379	166,172	7.27%
Taxes	14,540,644	15,527,520	16,970,000	1,442,480	9.29%
Miscellaneous Revenue	1,828,014	1,651,080	2,037,098	386,018	23.38%
Royalties	1,637,522	797,500	1,391,085	593,585	74.43%
Transfers In	64,634,999	68,800,546	75,934,250	7,133,704	10.37%
Total Resources	\$ 108,055,253	\$ 112,011,707	\$ 118,082,316	\$ 6,070,609	5.42%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	67,804,203	75,125,178	82,092,547	6,967,369	9.27%
Supplies & Services	24,327,379	30,210,114	32,202,511	1,992,397	6.60%
Capital	567,767	6,408,858	1,075,150	(5,333,708)	-83.22%
Debt	60,991	72,000	61,000	(11,000)	-15.28%
Transfers Out	12,964,885	8,801,946	8,444,235	(357,711)	-4.06%
Total Expenditures by Category	\$ 105,725,224	\$ 120,618,096	\$ 123,875,443	\$ 3,257,347	2.70%

GENERAL FUND

CONTINUED

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
City Attorneys Office	1,771,883	2,312,400	2,488,501	176,101	7.62%
City Clerk	703,034	1,063,546	1,065,997	2,451	0.23%
City Managers Office	1,483,481	2,094,360	2,412,233	317,873	15.18%
Communication & Engagement	1,581,696	2,533,354	2,662,053	128,699	5.08%
Community Development	5,265,718	5,729,236	6,066,438	337,202	5.89%
Culture, Parks & Recreation	15,085,585	18,164,235	20,612,473	2,448,238	13.48%
Economic Health & Housing	563,313	1,257,471	622,861	(634,610)	-50.47%
Finance	2,680,138	3,085,611	3,339,694	254,083	8.23%
Fire	19,236,285	21,785,144	21,920,902	135,758	0.62%
Human Resources	1,312,775	1,746,393	1,766,377	19,984	1.14%
Municipal Court	987,709	1,134,173	1,290,974	156,801	13.83%
Non-Departmental	16,139,194	12,900,982	14,579,125	1,678,143	13.01%
Police	30,713,464	31,737,461	34,239,778	2,502,317	7.88%
Public Works	8,200,949	15,073,730	10,808,037	(4,265,693)	-28.30%
Total Expenditures by Department	\$ 105,725,224	\$ 120,618,096	\$ 123,875,443	\$ 3,257,347	2.70%
Projected Ending Fund Balance & Reserves	\$ 37,608,927	\$ 29,002,538	\$ 23,209,411	(\$ 5,793,127)	-19.97%



SPECIAL REVENUE FUNDS

To account for specific revenues that are legally restricted to expenditure for particular purposes.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 11,416,210	\$ 12,852,035	\$ 12,641,259	(\$ 210,776)	-1.64%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,801,568	1,819,057	1,863,557	44,500	2.45%
Fines & Forfeits	3,340	9,000	9,000	-	-
Intergovernmental Revenue	5,769,013	5,297,875	5,573,275	275,400	5.20%
Licenses & Permits	10,287	15,590	15,590	-	-
Taxes	77,799,146	81,444,428	88,676,388	7,231,960	8.88%
Miscellaneous Revenue	1,242,312	1,070,480	880,068	(190,412)	-17.79%
Transfers In	7,136,185	7,518,769	7,861,837	343,068	4.56%
Total Resources	\$ 93,761,851	\$ 97,175,199	\$ 104,879,715	\$ 7,704,516	7.93%

Resources by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Convention & Visitors (102)	373,649	479,646	572,646	93,000	19.39%
Community Development (103)	1,058,935	916,150	916,150	-	-
Streets & Roads (104)	9,861,878	10,728,805	11,508,908	780,103	7.27%
Conservation Trust (105)	1,114,370	1,001,000	1,101,000	100,000	9.99%
Sales & Use Tax (106)	75,800,497	79,450,782	86,574,062	7,123,280	8.97%
Conference Center Development (110)	429,934	764,500	764,500	-	-
Downtown Development Authority TIF (111)	832,546	725,000	725,000	-	-
NEAHR Grants (112)	256,609	-	-	-	-
Weld Drug Task Force Equitable Sharing (113)	30,756	-	-	-	-
Designated Revenue (120)	3,977,044	3,090,721	2,698,854	(391,867)	-13.33%
Museum (140)	10,768	2,500	2,500	-	-
Senior Citizen (141)	630	300	300	-	-
Senior Center Clubs (142)	9,749	15,395	15,395	-	-
Community Memorials (143)	4,486	400	400	-	-
Total Resources by Fund	\$ 93,761,851	\$ 97,175,199	\$ 104,879,715	\$ 7,704,516	7.93%

SPECIAL REVENUE FUNDS

CONTINUED

Resources by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Communication & Engagement	84,203	75,000	75,000	-	-
Community Development	5,876	-	-	-	-
Culture, Parks & Recreation	209,524	189,169	173,169	(16,000)	-8.46%
Economic Health & Housing	1,058,935	916,150	916,150	-	-
Finance	2,570,659	409,000	410,000	1,000	0.24%
Fire	1,800,000	-	-	-	-
Municipal Court	18,060	25,000	25,000	-	-
Non-Departmental	78,151,435	84,832,075	91,771,488	6,939,413	8.18%
Police	460	-	-	-	-
Public Works	9,862,698	10,728,805	11,508,908	780,103	7.27%
Total Resources by Department	\$ 93,761,851	\$ 97,175,199	\$ 104,879,715	\$ 7,704,516	7.93%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	4,827,586	5,723,418	6,162,679	439,261	7.67%
Supplies & Services	7,015,902	6,652,140	7,301,889	649,749	9.77%
Capital	285,702	76,755	-	(76,755)	-100%
Debt	222,542	727,500	764,000	36,500	5.02%
Transfers Out	79,974,294	84,206,162	92,899,481	8,693,319	10.32%
Total Expenditures by Category	\$ 92,326,026	\$ 97,385,975	\$ 107,128,049	\$ 9,742,074	10.00%

SPECIAL REVENUE FUNDS

CONTINUED

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Communication & Engagement	187,334	173,175	151,500	(21,675)	-12.52%
Culture, Parks & Recreation	134,997	345,663	221,187	(124,476)	-36.01%
Economic Health & Housing	842,491	892,079	846,118	(45,961)	-5.15%
Finance	-	-	-	-	-
Municipal Court	30,000	30,000	25,000	(5,000)	-16.67%
Non-Departmental	80,761,737	84,770,728	93,910,793	9,140,065	10.78%
Police	1,000	1,000	1,000	-	-
Public Works	10,368,467	11,173,330	11,972,451	799,121	7.15%
Total Expenditures by Department	\$ 92,326,026	\$ 97,385,975	\$ 107,128,049	\$ 9,742,074	10.00%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Convention & Visitors (102)	556,246	775,955	721,950	(54,005)	-6.96%
Community Development (103)	842,491	892,079	846,118	(45,961)	-5.15%
Streets & Roads (104)	9,809,126	10,748,801	11,519,068	770,267	7.17%
Conservation Trust (105)	1,204,885	964,969	1,002,250	37,281	3.86%
Sales & Use Tax (106)	75,800,497	79,450,782	86,574,062	7,123,280	8.97%
Conference Center Development (110)	430,659	728,000	764,500	36,500	5.01%
Downtown Development Authority TIF (111)	673,055	535,000	535,000	-	-
NEAHR Grants (112)	456,527	-	-	-	-
Weld Drug Task Force Equitable Sharing (113)	64,379	67,228	-	(67,228)	-100%
Designated Revenue (120)	2,440,568	3,159,029	5,140,163	1,981,134	74.10%
Museum (140)	39,062	41,312	2,118	(39,194)	-94.87%
Senior Citizen (141)	26	50	50	-	-
Senior Center Clubs (142)	6,282	21,675	21,675	-	-
Community Memorials (143)	2,224	1,095	1,095	-	-
Total Expenditures by Fund	\$ 92,326,026	\$ 97,385,975	\$ 107,128,049	\$ 9,742,074	10.00%

Projected Ending Fund Balance & Reserves	\$ 12,852,035	\$ 12,641,259	\$ 10,392,925	(\$ 2,248,334)	-17.79%
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CONVENTION & VISITORS FUND

To account for the collection of the City's three percent lodging tax that is utilized to support convention and visitor activities; created per Greeley Municipal Code 4.08.050.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 991,000	\$ 808,403	\$ 512,094	(\$ 296,309)	-36.65%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Taxes	363,027	474,646	567,646	93,000	19.59%
Miscellaneous Revenue	10,622	5,000	5,000	-	-
Total Resources	\$ 373,649	\$ 479,646	\$ 572,646	\$ 93,000	19.39%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	150,652	152,250	152,250	-	-
Transfers Out	405,594	623,705	569,700	(54,005)	-8.66%
Total Expenditures by Category	\$ 556,246	\$ 775,955	\$ 721,950	(\$ 54,005)	-6.96%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Communication & Engagement	150,001	151,500	151,500	-	-
Non-Departmental	406,245	624,455	570,450	(54,005)	-8.65%
Total Expenditures by Department	\$ 556,246	\$ 775,955	\$ 721,950	(\$ 54,005)	-6.96%

Projected Ending Fund Balance & Reserves	\$ 808,403	\$ 512,094	\$ 362,790	(\$ 149,304)	-29.16%
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COMMUNITY DEVELOPMENT FUND

To account for federal grant revenues which are utilized to administer rehabilitation loan and grant programs, special projects for the benefit of the elderly and handicapped, and various other projects in accordance with Housing and Urban Development regulations.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 669,775	\$ 886,219	\$ 910,290	\$ 24,071	2.72%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	594,116	850,000	850,000	-	-
Miscellaneous Revenue	430,276	-	-	-	-
Transfers In	34,543	66,150	66,150	-	-
Total Resources	\$ 1,058,935	\$ 916,150	\$ 916,150	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	226,233	241,371	253,651	12,280	5.09%
Supplies & Services	616,258	650,708	592,467	(58,241)	-8.95%
Total Expenditures by Category	\$ 842,491	\$ 892,079	\$ 846,118	(\$ 45,961)	-5.15%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Economic Health & Housing	842,491	892,079	846,118	(45,961)	-5.15%
Total Expenditures by Department	\$ 842,491	\$ 892,079	\$ 846,118	(\$ 45,961)	-5.15%

Projected Ending Fund Balance & Reserves	\$ 886,219	\$ 910,290	\$ 980,322	\$ 70,032	7.69%
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STREETS & ROADS FUND

To account for the collection of highway user taxes, road and bridge taxes and registration and ownership fees which are utilized to operate and maintain the streets, roads, traffic lights and signs within the city; created per City Charter Section 5-5.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	(\$ 22,597)	\$ 30,156	\$ 10,160	(\$ 19,996)	-66.31%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,616,481	1,559,688	1,604,188	44,500	2.85%
Intergovernmental Revenue	3,755,312	3,400,875	3,576,275	175,400	5.16%
Licenses & Permits	10,287	15,590	15,590	-	-
Taxes	805,065	794,000	809,680	15,680	1.97%
Miscellaneous Revenue	601,152	643,368	643,368	-	-
Transfers In	3,073,583	4,315,284	4,859,807	544,523	12.62%
Total Resources	\$ 9,861,878	\$ 10,728,805	\$ 11,508,908	\$ 780,103	7.27%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	4,522,739	5,230,056	5,694,714	464,658	8.88%
Supplies & Services	5,230,473	5,479,795	5,824,354	344,559	6.29%
Capital	55,915	38,950	-	(38,950)	-100%
Total Expenditures by Category	\$ 9,809,126	\$ 10,748,801	\$ 11,519,068	\$ 770,267	7.17%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Public Works	9,809,126	10,748,801	11,519,068	770,267	7.17%
Total Expenditures by Department	\$ 9,809,126	\$ 10,748,801	\$ 11,519,068	\$ 770,267	7.17%

Projected Ending Fund Balance & Reserves	\$ 30,156	\$ 10,160	-	(\$ 10,160)	-100%
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CONSERVATION TRUST FUND

To account for revenues received from the Colorado State Lottery which are utilized for the acquisition, development, and maintenance of new and existing conservation sites in accordance with Colorado Revised Statute 29-21-101.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 750,477	\$ 659,962	\$ 695,993	\$ 36,031	5.46%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	1,105,270	1,000,000	1,100,000	100,000	10.00%
Miscellaneous Revenue	9,100	1,000	1,000	-	-
Total Resources	\$ 1,114,370	\$ 1,001,000	\$ 1,101,000	\$ 100,000	9.99%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	548	2,250	2,250	-	-
Transfers Out	1,204,337	962,719	1,000,000	37,281	3.87%
Total Expenditures by Category	\$ 1,204,885	\$ 964,969	\$ 1,002,250	\$ 37,281	3.86%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Non-Departmental	1,204,885	964,969	1,002,250	37,281	3.86%
Total Expenditures by Department	\$ 1,204,885	\$ 964,969	\$ 1,002,250	\$ 37,281	3.86%

Projected Ending Fund Balance & Reserves	\$ 659,962	\$ 695,993	\$ 794,743	\$ 98,750	14.19%
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SALES & USE TAX FUND

To account for the collection of the City's 3.46% sales and use tax which is utilized in accordance with the March 1, 1998 Revenue Bonds, the October 1, 2000 Revenue Bonds, the 2003 Revenue Bonds, the 2005 Revenue Bonds, and the 2005B Refunding Revenue Bonds.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	-	-	-	-	-

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	98	-	-	-	-
Intergovernmental Revenue	1,891	-	-	-	-
Taxes	75,798,508	79,450,782	86,574,062	7,123,280	8.97%
Total Resources	\$ 75,800,497	\$ 79,450,782	\$ 86,574,062	\$ 7,123,280	8.97%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	-	121,336	135,800	14,464	11.92%
Supplies & Services	-	-121,336	220,300	341,636	-282%
Transfers Out	75,800,497	79,450,782	86,217,962	6,767,180	8.52%
Total Expenditures by Category	\$ 75,800,497	\$ 79,450,782	\$ 86,574,062	\$ 7,123,280	8.97%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Finance	-	-	-	-	-
Non-Departmental	75,800,497	79,450,782	86,574,062	7,123,280	8.97%
Total Expenditures by Department	\$ 75,800,497	\$ 79,450,782	\$ 86,574,062	\$ 7,123,280	8.97%

Projected Ending Fund Balance & Reserves	-	-	-	-	-
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DESIGNATED REVENUE FUND

To account for the collection of court imposed surcharges and other committed or assigned revenues.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 6,618,430	\$ 8,154,907	\$ 8,086,599	(\$ 68,308)	-0.07%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	97,793	104,974	104,974	-	-
Fines & Forfeits	3,340	9,000	9,000	-	-
Intergovernmental Revenue	69,376	47,000	47,000	-	-
Miscellaneous Revenue	158,347	403,912	213,500	(190,412)	-47.14%
Transfers In	3,648,188	2,525,835	2,324,380	(201,455)	-7.98%
Total Resources	\$ 3,977,044	\$ 3,090,721	\$ 2,698,854	(\$ 391,867)	-13.33%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	67,633	113,593	76,646	(36,947)	-32.53%
Supplies & Services	95,219	139,903	161,698	21,795	15.58%
Capital	13,185	13,805	-	(13,805)	-100%
Transfers Out	2,264,530	2,891,728	4,901,819	2,010,091	69.51%
Total Expenditures by Category	\$ 2,440,568	\$ 3,159,029	\$ 5,140,163	\$ 1,981,134	74.10%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Communication & Engagement	37,333	21,675	-	(21,675)	-100%
Culture, Parks & Recreation	88,487	282,626	197,344	(85,282)	-30.17%
Municipal Court	30,000	30,000	25,000	(5,000)	-16.67%
Non-Departmental	1,725,406	2,400,199	4,464,436	2,064,237	86.00%
Public Works	559,342	424,529	453,383	28,854	6.80%
Total Expenditures by Department	\$ 2,440,568	\$ 3,159,029	\$ 5,140,163	\$ 1,981,134	74.10%

Projected Ending Fund Balance & Reserves	\$ 8,154,907	\$ 8,086,599	\$ 5,645,290	(\$ 2,441,309)	-34.82%
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CONFERENCE CENTER DEVELOPMENT FUND

To account for property tax increment, sales tax, lodger's tax, public improvement fees, payments in lieu of taxes and rent revenues generated by the Conference Center.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	(\$ 35,775)	(\$ 36,500)	-	\$ 36,500	-100%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	50,009	150,000	150,000	-	-
Miscellaneous Revenue	54	3,000	3,000	-	-
Transfers In	379,871	611,500	611,500	-	-
Total Resources	\$ 429,934	\$ 764,500	\$ 764,500	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	208,117	500	500	-	-
Debt	222,542	727,500	764,000	36,500	5.02%
Total Expenditures by Category	\$ 430,659	\$ 728,000	\$ 764,500	\$ 36,500	5.01%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Non-Departmental	430,659	728,000	764,500	36,500	5.01%
Total Expenditures by Department	\$ 430,659	\$ 728,000	\$ 764,500	\$ 36,500	5.01%

Projected Ending Fund Balance & Reserves	(\$ 36,500)	-	-	-	-
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DOWNTOWN

DEVELOPMENT AUTHORITY TIF FUND

To account for the tax increment revenue generated from property taxes within the authority.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,118,320	\$ 1,277,810	\$ 1,467,810	\$ 190,000	14.87%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Taxes	832,546	725,000	725,000	-	-
Total Resources	\$ 832,546	\$ 725,000	\$ 725,000	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	464,975	325,000	325,000	-	-
Transfers Out	208,080	210,000	210,000	-	-
Total Expenditures by Category	\$ 673,055	\$ 535,000	\$ 535,000	-	-

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Non-Departmental	673,055	535,000	535,000	-	-
Total Expenditures by Department	\$ 673,055	\$ 535,000	\$ 535,000	-	-

Projected Ending Fund Balance & Reserves	\$ 1,277,810	\$ 1,467,810	\$ 1,657,810	\$ 190,000	12.94%
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NEAHR GRANTS FUND

To account for the Federal Pass-through funding of purchases as the Northeast All Hazard Region Homeland Security Grant Fiscal Agent. Annual Grants are utilized to fund public safety response planning, equipment, and training (Intergovernmental agreement with the State of Colorado).

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 199,918	-	-	-	-

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	35,150	-	-	-	-
Intergovernmental Revenue	221,459	-	-	-	-
Total Resources	\$ 256,609	-	-	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	10,982	-	-	-	-
Supplies & Services	231,153	-	-	-	-
Capital	214,393	-	-	-	-
Total Expenditures by Category	\$ 456,527	-	-	-	-

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Non-Departmental	456,527	-	-	-	-
Total Expenditures by Department	\$ 456,527	-	-	-	-

Projected Ending Fund Balance & Reserves	-	-	-	-	-
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WELD DRUG TASK FORCE

EQUITABLE SHARING FUND

To account for the Federal Pass-through funding of purchases as the Northeast All Hazard Region Homeland Security Grant Fiscal Agent. Annual Grants are utilized to fund public safety response planning, equipment, and training (Intergovernmental agreement)

Federally forfeited property seized through investigation by the Weld County Drug Task Force (WCDF), with participating Greeley Police Department members; allows an equitable share of the net proceeds to be retained. Equitably shared funds must be used by law enforcement agencies for law enforcement purposes only.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 722,134	\$ 688,510	\$ 621,282	(\$ 67,228)	-9.76%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	21,590	-	-	-	-
Miscellaneous Revenue	9,166	-	-	-	-
Total Resources	\$ 30,756	-	-	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	541	-	-	-	-
Transfers Out	63,838	67,228	-	(67,228)	-100%
Total Expenditures by Category	\$ 64,379	\$ 67,228	-	(\$ 67,228)	-100%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Non-Departmental	64,379	67,228	-	(67,228)	-100%
Total Expenditures by Department	\$ 64,379	\$ 67,228	-	(\$ 67,228)	-100%

Projected Ending Fund Balance & Reserves	\$ 688,510	\$ 621,282	\$ 621,282	-	-
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MUSEUM FUND

To account for donations and interest earnings on donations bequeathed to the City for Museums.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 213,106	\$ 184,812	\$ 146,000	(\$ 38,812)	-21.00%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	268	-	-	-	-
Miscellaneous Revenue	10,499	2,500	2,500	-	-
Total Resources	\$ 10,768	\$ 2,500	\$ 2,500	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	-	17,062	1,868	(15,194)	-89.05%
Supplies & Services	9,435	250	250	-	-
Capital	2,210	24,000	-	(24,000)	-100%
Transfers Out	27,417	-	-	-	-
Total Expenditures by Category	\$ 39,062	\$ 41,312	\$ 2,118	(\$ 39,194)	-94.87%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	39,062	41,312	2,118	(39,194)	-94.87%
Total Expenditures by Department	\$ 39,062	\$ 41,312	\$ 2,118	(\$ 39,194)	-94.87%

Projected Ending Fund Balance & Reserves	\$ 184,812	\$ 146,000	\$ 146,382	\$ 382	0.26%
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SENIOR CITIZEN FUND

To account for contributions from individuals, corporations, and organizations for capital improvements to the Senior Activity Center.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 34,259	\$ 34,864	\$ 35,114	\$ 250	0.72%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	630	300	300	-	-
Total Resources	\$ 630	\$ 300	\$ 300	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	26	50	50	-	-
Total Expenditures by Category	\$ 26	\$ 50	\$ 50	-	-

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	26	50	50	-	-
Total Expenditures by Department	\$ 26	\$ 50	\$ 50	-	-

Projected Ending Fund Balance & Reserves	\$ 34,864	\$ 35,114	\$ 35,364	\$ 250	0.71%
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SENIOR CENTER CLUBS FUND

To account for all dues, interest earnings, and expenses related to Senior Center clubs; created per Greeley Municipal Code 4.42.040.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 34,259	\$ 34,864	\$ 35,114	\$ 250	0.72%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	630	300	300	-	-
Total Resources	\$ 630	\$ 300	\$ 300	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	26	50	50	-	-
Total Expenditures by Category	\$ 26	\$ 50	\$ 50	-	-

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	26	50	50	-	-
Total Expenditures by Department	\$ 26	\$ 50	\$ 50	-	-

Projected Ending Fund Balance & Reserves	\$ 34,864	\$ 35,114	\$ 35,364	\$ 250	0.71%
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COMMUNITY MEMORIALS FUND

To account for donations and interest earnings on donations bequeathed to the City for specific purposes.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 111,706	\$ 113,968	\$ 113,273	(\$ 695)	-0.61%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	4,486	400	400	-	-
Total Resources	\$ 4,486	\$ 400	\$ 400	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	2,224	1,095	1,095	-	-
Total Expenditures by Category	\$ 2,224	\$ 1,095	\$ 1,095	-	-

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	1,140	-	-	-	-
Non-Departmental	84	95	95	-	-
Police	1,000	1,000	1,000	-	-
Total Expenditures by Department	\$ 2,224	\$ 1,095	\$ 1,095	-	-

Projected Ending Fund Balance & Reserves	\$ 113,968	\$ 113,273	\$ 112,578	(\$ 695)	-0.61%
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DEBT SERVICE FUND

Debt service funds are established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,822,386	\$ 1,889,935	\$ 1,892,869	\$ 2,934	0.16%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Resources					
Miscellaneous Revenue	40,134	10,000	10,000	-	-
Transfers In	6,550,034	6,611,250	6,526,554	(84,696)	-1.28%
Total Resources	\$ 6,590,168	\$ 6,621,250	\$ 6,536,554	(\$ 84,696)	-1.28%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Resources by Fund					
General Debt Service (200)	6,590,168	6,621,250	6,536,554	(84,696)	-1.28%
Total Resources by Fund	\$ 6,590,168	\$ 6,621,250	\$ 6,536,554	(\$ 84,696)	-1.28%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Resources by Department					
Non-Departmental	6,590,168	6,621,250	6,536,554	(84,696)	-1.28%
Total Resources by Department	\$ 6,590,168	\$ 6,621,250	\$ 6,536,554	(\$ 84,696)	-1.28%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Category					
Supplies & Services	1,846	5,000	5,000	-	-
Debt	6,520,773	6,613,316	6,706,467	93,151	1.41%
Total Expenditures by Category	\$ 6,522,619	\$ 6,618,316	\$ 6,711,467	\$ 93,151	1.41%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Fund					
General Debt Service (200)	6,522,619	6,618,316	6,711,467	93,151	1.41%
Total Expenditures by Fund	\$ 6,522,619	\$ 6,618,316	\$ 6,711,467	\$ 93,151	1.41%

Projected Ending Fund Balance & Reserves	\$ 1,889,935	\$ 1,892,869	\$ 1,717,956	(\$ 174,913)	-9.24%
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CAPITAL PROJECT FUNDS

Capital project funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 66,052,474	\$ 47,431,316	\$ 17,580,079	(\$ 29,851,237)	-62.94%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	4,640,172	6,331,736	4,770,543	(1,561,193)	-24.66%
Intergovernmental Revenue	7,916,409	6,612,774	7,614,501	1,001,727	15.15%
Taxes	12,165,066	12,185,069	12,647,792	462,723	3.80%
Miscellaneous Revenue	662,990	548,006	431,890	(116,116)	-21.19%
Bond Proceeds	-	-	-	-	-
Transfers In	28,869,330	22,642,193	22,849,343	207,150	0.91%
Total Resources	\$ 54,253,967	\$ 48,319,778	\$ 48,314,069	(\$ 5,709)	-0.01%

Resources by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Public Improvement (301)	6,234,196	3,862,110	844,291	(3,017,819)	-78.14%
Public Art (303)	302,018	248,753	781,801	533,048	214%
Food Tax (304)	9,087,112	9,521,704	8,805,145	(716,559)	-7.53%
Softball Improvement (305)	2,316	13,150	13,475	325	2.47%
Fire Equip & Acquisition Replacement (306)	1,395,502	1,514,868	1,472,705	(42,163)	-2.78%
Quality of Life/Imagine Greeley (318)	5,717,236	7,098,095	6,474,475	(623,620)	-8.79%
FASTER (320)	767,594	630,500	630,500	-	-
Keep Greeley Moving (321)	14,915,340	14,896,069	15,359,292	463,223	3.11%
2016 City Center (322)	848,920	10,000	10,000	-	-
Fire Protection Development (331)	322,091	517,743	380,262	(137,481)	-26.55%
Police Development (332)	74,919	118,834	89,656	(29,178)	-24.55%
Island Grove Development (333)	30,445	162,492	206,690	44,198	27.20%
Transportation Development (334)	12,651,459	6,819,693	11,441,714	4,622,021	67.77%
Park Development (335)	1,704,336	2,187,143	1,582,430	(604,713)	-27.65%
Trails Development (336)	200,481	718,624	221,633	(496,991)	-69.16%
Total Resources by Fund	\$ 54,253,967	\$ 48,319,778	\$ 48,314,069	(\$ 5,709)	-0.01%

CAPITAL PROJECT FUNDS

CONTINUED

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,348,440	491,055	128,932	(362,123)	-73.74%
Supplies & Services	4,046,979	3,051,672	382,163	(2,669,509)	-87.48%
Capital	54,748,028	67,655,916	42,464,025	(25,191,891)	-37.24%
Debt	264,017	259,218	113,543	(145,675)	-56.20%
Transfers Out	12,467,661	10,212,054	9,220,767	(991,287)	-9.71%
Total Expenditures by Category	\$ 72,875,125	\$ 81,669,915	\$ 52,309,430	(\$ 29,360,485)	-35.95%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Public Improvement (301)	21,997,452	12,880,605	844,291	(12,036,314)	-93.45%
Public Art (303)	377,203	760,333	645,443	(114,890)	-15.11%
Food Tax (304)	10,617,519	11,316,596	9,851,489	(1,465,107)	-12.95%
Softball Improvement (305)	60	175	200	25	14.29%
Fire Equip & Acquisition Replacement (306)	1,948,237	2,220,803	1,603,139	(617,664)	-27.81%
Quality of Life/Imagine Greeley (318)	5,687,697	14,199,148	6,547,311	(7,651,837)	-53.89%
FASTER (320)	1,022,891	819,155	515,700	(303,455)	-37.04%
Keep Greeley Moving (321)	15,767,751	15,388,294	17,168,466	1,780,172	11.57%
2016 City Center (322)	3,267,468	205,000	2,001,076	1,796,076	876%
Fire Protection Development (331)	1,601,790	2,600	2,800	200	7.69%
Police Development (332)	128,988	260,950	201,225	(59,725)	-22.89%
Island Grove Development (333)	163	430,175	100,200	(329,975)	-76.71%
Transportation Development (334)	9,281,221	20,046,514	11,144,560	(8,901,954)	-44.41%
Park Development (335)	1,155,447	2,187,143	1,582,430	(604,713)	-27.65%
Trails Development (336)	21,238	952,424	101,100	(851,324)	-89.38%
Total Expenditures by Fund	\$ 72,875,125	\$ 81,669,915	\$ 52,309,430	(\$ 29,360,485)	-35.95%

Projected Ending Fund Balance & Reserves	\$ 47,431,316	\$ 17,580,079	\$ 13,584,718	(\$ 3,995,361)	-22.73%
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Timing of Expenditure Payments	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital	-	(5,158,972)	-	5,158,972	-100%
Timing of Expenditure Payments	-	(\$ 5,158,972)	-	\$ 5,158,972	-100%

PUBLIC IMPROVEMENT FUND

To account for the cost of purchasing major equipment, constructing major capital facilities, and improving existing facilities. Revenues are derived from grant monies, intergovernmental agreements, and operating transfers.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 24,994,953	\$ 9,231,697	\$ 213,202	(\$ 9,018,495)	-97.69%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,025	381,313	-	(381,313)	-100%
Intergovernmental Revenue	2,245,053	2,705,797	582,013	(2,123,784)	-78.49%
Miscellaneous Revenue	212,008	375,000	252,278	(122,722)	-32.73%
Transfers In	3,776,110	400,000	10,000	(390,000)	-97.50%
Total Resources	\$ 6,234,196	\$ 3,862,110	\$ 844,291	(\$ 3,017,819)	-78.14%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	145,107	78,000	-	(78,000)	-100%
Supplies & Services	3,300,845	2,567,288	10,000	(2,557,288)	-100%
Capital	18,533,922	10,235,317	834,291	(9,401,026)	-91.85%
Transfers Out	17,578	-	-	-	-
Total Expenditures by Category	\$ 21,997,452	\$ 12,880,605	\$ 844,291	(\$ 12,036,314)	-93.45%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	21,997,452	12,880,605	844,291	(12,036,314)	-93.45%
Total Expenditures by Department	\$ 21,997,452	\$ 12,880,605	\$ 844,291	(\$ 12,036,314)	-93.45%

Projected Ending Fund Balance & Reserves	\$ 9,231,697	\$ 213,202	\$ 213,202	-	-
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PUBLIC ART FUND

To account for the cost associated with the City's public art program; created per Greeley Municipal Code 2.33.045. Revenues are derived from a transfer from General fund and transfers of 1% of the estimated project costs in other funds.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	-	1,000	1,000	-	-
Intergovernmental Revenue	834	-	-	-	-
Miscellaneous Revenue	14,926	6,500	6,500	-	-
Transfers In	286,259	241,253	774,301	533,048	221%
Total Resources	\$ 302,018	\$ 248,753	\$ 781,801	\$ 533,048	214%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	70,644	78,961	83,332	4,371	5.54%
Supplies & Services	5,615	43,557	21,920	(21,637)	-49.68%
Capital	300,944	637,815	540,191	(97,624)	-15.31%
Total Expenditures by Category	\$ 377,203	\$ 760,333	\$ 645,443	(\$ 114,890)	-15.11%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	377,203	760,333	645,443	(114,890)	-15.11%
Total Expenditures by Department	\$ 377,203	\$ 760,333	\$ 645,443	(\$ 114,890)	-15.11%

Projected Ending Fund Balance & Reserves	\$ 1,093,166	\$ 581,586	\$ 717,944	\$ 136,358	23.45%
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FOOD TAX FUND

To account for the cost of specific capital improvements and repairs and maintenance projects. Revenues are derived from taxes collected due to the repeal of the City sales tax exemption on sales of food for domestic consumption; sales tax on food extended to December 31,2026.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 4,596,009	\$ 3,065,602	\$ 1,270,710	(\$ 1,794,892)	-58.55%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	334,194	20,000	20,000	-	-
Intergovernmental Revenue	1,716	997,977	-	(997,977)	-100%
Miscellaneous Revenue	30,213	3,101	20,000	16,899	545%
Transfers In	8,720,989	8,500,626	8,765,145	264,519	3.11%
Total Resources	\$ 9,087,112	\$ 9,521,704	\$ 8,805,145	(\$ 716,559)	-7.53%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	164,630	23,557	15,600	(7,957)	-33.78%
Supplies & Services	119,533	150,278	158,377	8,099	5.39%
Capital	7,633,356	8,442,761	6,967,512	(1,475,249)	-17.47%
Transfers Out	2,700,000	2,700,000	2,710,000	10,000	0.37%
Total Expenditures by Category	\$ 10,617,519	\$ 11,316,596	\$ 9,851,489	(\$ 1,465,107)	-12.95%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	10,617,519	11,316,596	9,851,489	(1,465,107)	-12.95%
Total Expenditures by Department	\$ 10,617,519	\$ 11,316,596	\$ 9,851,489	(\$ 1,465,107)	-12.95%

Projected Ending Fund Balance & Reserves	\$ 3,065,602	\$ 1,270,710	\$ 224,366	(\$ 1,046,344)	-82.34%
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SOFTBALL IMPROVEMENT FUND

To account for the cost of improving the facilities used for the City of Greeley adult softball programs; created per Greeley Municipal Code 4.48.010. Revenues are derived from non-city softball tournament fees.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 79,322	\$ 81,578	\$ 94,553	\$ 12,975	15.91%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,300	12,150	12,350	200	1.65%
Miscellaneous Revenue	1,016	1,000	1,125	125	12.50%
Total Resources	\$ 2,316	\$ 13,150	\$ 13,475	\$ 325	2.47%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	60	175	200	25	14.29%
Total Expenditures by Category	\$ 60	\$ 175	\$ 200	\$ 25	14.29%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	60	175	200	25	14.29%
Total Expenditures by Department	\$ 60	\$ 175	\$ 200	\$ 25	14.29%

Projected Ending Fund Balance & Reserves	\$ 81,578	\$ 94,553	\$ 107,828	\$ 13,275	14.04%
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FIRE EQUIPMENT ACQUISITION/REPLACEMENT FUND

To account for the costs of replacing and acquiring major equipment for the fire department.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,910,544	\$ 2,357,810	\$ 1,651,875	(\$ 705,935)	-29.94%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	876,309	885,072	893,923	8,851	1.00%
Miscellaneous Revenue	19,193	29,796	15,360	(14,436)	-48.45%
Transfers In	500,000	600,000	563,422	(36,578)	-6.10%
Total Resources	\$ 1,395,502	\$ 1,514,868	\$ 1,472,705	(\$ 42,163)	-2.78%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	159,168	124,856	127,881	3,025	2.42%
Capital	1,319,441	1,631,118	1,156,104	(475,014)	-29.12%
Debt	264,017	259,218	113,543	(145,675)	-56.20%
Transfers Out	205,610	205,611	205,611	-	-
Total Expenditures by Category	\$ 1,948,237	\$ 2,220,803	\$ 1,603,139	(\$ 617,664)	-27.81%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	1,948,237	2,220,803	1,603,139	(617,664)	-27.81%
Total Expenditures by Department	\$ 1,948,237	\$ 2,220,803	\$ 1,603,139	(\$ 617,664)	-27.81%

Projected Ending Fund Balance & Reserves	\$ 2,357,810	\$ 1,651,875	\$ 1,521,441	(\$ 130,434)	-7.90%
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QUALITY OF LIFE FUND

To account for the expenditures of the Quality of Life projects (recreational, parks, and cultural amenities) to be partially financed with a .3% increase in sales and use tax; created per Ordinance 50, 2002.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 10,003,458	\$ 10,032,996	\$ 2,931,943	(\$ 7,101,053)	-70.78%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	320	-	-	-	-
Intergovernmental Revenue	358,531	1,005,928	-	(1,005,928)	-100%
Miscellaneous Revenue	122,693	48,515	48,000	(515)	-1.06%
Bond Proceeds	-	-	-	-	-
Transfers In	5,235,691	6,043,652	6,426,475	382,823	6.33%
Total Resources	\$ 5,717,236	\$ 7,098,095	\$ 6,474,475	(\$ 623,620)	-8.79%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	70,152	290,537	-	(290,537)	-100%
Supplies & Services	44,244	145,142	42,400	(102,742)	-70.79%
Capital	2,841,389	12,280,639	5,475,000	(6,805,639)	-55.42%
Transfers Out	2,731,912	1,482,830	1,029,911	(452,919)	-30.54%
Total Expenditures by Category	\$ 5,687,697	\$ 14,199,148	\$ 6,547,311	(\$ 7,651,837)	-53.89%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	5,687,697	14,199,148	6,547,311	(7,651,837)	-53.89%
Total Expenditures by Department	\$ 5,687,697	\$ 14,199,148	\$ 6,547,311	(\$ 7,651,837)	-53.89%

Projected Ending Fund Balance & Reserves	\$ 10,032,996	\$ 2,931,943	\$ 2,859,107	(\$ 72,836)	-2.48%
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FASTER FUND

To account for the costs of roadway safety improvements, bridge repair, and transit support and expansion. Revenues are derived through vehicle registration fees and fines established or increased by the Colorado Funding Advancements for Surface Transportation and Economic Recovery Act (FASTER).

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 665,768	\$ 410,472	\$ 221,817	(\$ 188,655)	-45.96%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	597,377	629,000	629,000	-	-
Miscellaneous Revenue	5,217	1,500	1,500	-	-
Transfers In	165,000	-	-	-	-
Total Resources	\$ 767,594	\$ 630,500	\$ 630,500	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	18,337	-	10,000	10,000	-
Supplies & Services	371	700	700	-	-
Capital	1,004,183	818,455	505,000	(313,455)	-38.30%
Total Expenditures by Category	\$ 1,022,891	\$ 819,155	\$ 515,700	(\$ 303,455)	-37.04%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	1,022,891	819,155	515,700	(303,455)	-37.04%
Total Expenditures by Department	\$ 1,022,891	\$ 819,155	\$ 515,700	(\$ 303,455)	-37.04%

Projected Ending Fund Balance & Reserves	\$ 410,472	\$ 221,817	\$ 336,617	\$ 114,800	51.75%
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KEEP GREELEY MOVING FUND

To account for the costs of improvements and repairs for street related infrastructure improvements. Revenues are derived from .65% sales and use tax and a transfer of street development fees. Ordinance 1, 2016.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 3,153,810	\$ 2,301,399	\$ 1,809,174	(\$ 492,225)	-21.39%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	8,887	-	-	-	-
Taxes	12,165,066	12,185,069	12,647,792	462,723	3.80%
Miscellaneous Revenue	41,387	11,000	11,500	500	4.55%
Transfers In	2,700,000	2,700,000	2,700,000	-	-
Total Resources	\$ 14,915,340	\$ 14,896,069	\$ 15,359,292	\$ 463,223	3.11%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	674,945	20,000	20,000	-	-
Supplies & Services	2,141	2,200	2,300	100	4.55%
Capital	11,090,665	11,766,094	13,546,166	1,780,072	15.13%
Transfers Out	4,000,000	3,600,000	3,600,000	-	-
Total Expenditures by Category	\$ 15,767,751	\$ 15,388,294	\$ 17,168,466	\$ 1,780,172	11.57%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	15,767,751	15,388,294	17,168,466	1,780,172	11.57%
Total Expenditures by Department	\$ 15,767,751	\$ 15,388,294	\$ 17,168,466	\$ 1,780,172	11.57%

Projected Ending Fund Balance & Reserves	\$ 2,301,399	\$ 1,809,174	-	(\$ 1,809,174)	-100%
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2016 CITY CENTER FUND

To account for the costs of constructing and equipping a fire station and a municipal building. Revenues are derived from the Certificates of Participation Series 2016, General Fund operating transfers, and a state grant.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 4,604,624	\$ 2,186,076	\$ 1,991,076	(\$ 195,000)	-8.92%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	4,613	-	-	-	-
Miscellaneous Revenue	12,763	10,000	10,000	-	-
Transfers In	831,544	-	-	-	-
Total Resources	\$ 848,920	\$ 10,000	\$ 10,000	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	14,243	-	-	-	-
Supplies & Services	403,982	5,000	5,000	-	-
Capital	2,849,243	200,000	1,996,076	1,796,076	898%
Total Expenditures by Category	\$ 3,267,468	\$ 205,000	\$ 2,001,076	\$ 1,796,076	876%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	3,267,468	205,000	2,001,076	1,796,076	876%
Total Expenditures by Department	\$ 3,267,468	\$ 205,000	\$ 2,001,076	\$ 1,796,076	876%

Projected Ending Fund Balance & Reserves	\$ 2,186,076	\$ 1,991,076	-	(\$ 1,991,076)	-100%
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FIRE PROTECTION DEVELOPMENT FUND

To account for the cost of fire protection improvements on new development; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,061,008	\$ 781,309	\$ 1,296,452	\$ 515,143	65.93%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	291,037	500,393	361,512	(138,881)	-27.75%
Miscellaneous Revenue	31,054	17,350	18,750	1,400	8.07%
Total Resources	\$ 322,091	\$ 517,743	\$ 380,262	(\$ 137,481)	-26.55%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	1,790	2,600	2,800	200	7.69%
Transfers Out	1,600,000	-	-	-	-
Total Expenditures by Category	\$ 1,601,790	\$ 2,600	\$ 2,800	\$ 200	7.69%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	1,601,790	2,600	2,800	200	7.69%
Total Expenditures by Department	\$ 1,601,790	\$ 2,600	\$ 2,800	\$ 200	7.69%

Projected Ending Fund Balance & Reserves	\$ 781,309	\$ 1,296,452	\$ 1,673,914	\$ 377,462	29.12%
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POLICE DEVELOPMENT FUND

To account for the cost of developing police protection improvements on new development; created per Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 549,188	\$ 495,119	\$ 353,003	(\$ 142,116)	-28.70%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	68,879	112,334	81,456	(30,878)	-27.49%
Miscellaneous Revenue	6,040	6,500	8,200	1,700	26.15%
Total Resources	\$ 74,919	\$ 118,834	\$ 89,656	(\$ 29,178)	-24.55%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	6,636	-	-	-	-
Supplies & Services	380	1,000	1,225	225	22.50%
Capital	116,081	259,950	200,000	(59,950)	-23.06%
Transfers Out	5,891	-	-	-	-
Total Expenditures by Category	\$ 128,988	\$ 260,950	\$ 201,225	(\$ 59,725)	-22.89%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	128,988	260,950	201,225	(59,725)	-22.89%
Total Expenditures by Department	\$ 128,988	\$ 260,950	\$ 201,225	(\$ 59,725)	-22.89%

Projected Ending Fund Balance & Reserves	\$ 495,119	\$ 353,003	\$ 241,434	(\$ 111,569)	-31.61%
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ISLAND GROVE DEVELOPMENT FUND

To account for the cost of capital improvements at Island Grove Park. Revenues are derived from a park development fee charged on all concession sales at the park and on facility use fees.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 200,626	\$ 230,908	(\$ 36,775)	(\$ 267,683)	-116%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	9,179	130,743	133,408	2,665	2.04%
Intergovernmental Revenue	-	-	40,000	40,000	-
Miscellaneous Revenue	19,866	22,749	23,282	533	2.34%
Transfers In	1,399	9,000	10,000	1,000	11.11%
Total Resources	\$ 30,445	\$ 162,492	\$ 206,690	\$ 44,198	27.20%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	163	175	200	25	14.29%
Capital	-	430,000	100,000	(330,000)	-76.74%
Total Expenditures by Category	\$ 163	\$ 430,175	\$ 100,200	(\$ 329,975)	-76.71%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	163	430,175	100,200	(329,975)	-76.71%
Total Expenditures by Department	\$ 163	\$ 430,175	\$ 100,200	(\$ 329,975)	-76.71%

Projected Ending Fund Balance & Reserves	\$ 230,908	(\$ 36,775)	\$ 69,715	\$ 106,490	-290%
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TRANSPORTATION DEVELOPMENT FUND

To account for the cost of constructing new roads and improvements to existing roads; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,052,193	2,684,586	2,359,704	(324,882)	-12.10%
Intergovernmental Revenue	3,827,700	-	5,469,565	5,469,565	-
Miscellaneous Revenue	119,228	12,445	12,445	-	-
Transfers In	6,652,338	4,122,662	3,600,000	(522,662)	-12.68%
Total Resources	\$ 12,651,459	\$ 6,819,693	\$ 11,441,714	\$ 4,622,021	67.77%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	178,833	-	-	-	-
Supplies & Services	7,204	7,201	7,560	359	4.99%
Capital	9,044,284	20,004,343	11,043,685	(8,960,658)	-44.79%
Transfers Out	50,900	34,970	93,315	58,345	167%
Total Expenditures by Category	\$ 9,281,221	\$ 20,046,514	\$ 11,144,560	(\$ 8,901,954)	-44.41%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	9,281,221	20,046,514	11,144,560	(8,901,954)	-44.41%
Total Expenditures by Department	\$ 9,281,221	\$ 20,046,514	\$ 11,144,560	(\$ 8,901,954)	-44.41%

Projected Ending Fund Balance & Reserves	\$ 13,003,923	\$ 3,276,002	\$ 3,573,156	\$ 297,154	9.07%
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Timing of Expenditure Payments	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital	-	(3,498,900)	-	3,498,900	-100%
Timing of Expenditure Payments	-	(\$ 3,498,900)	-	\$ 3,498,900	-100%

PARK DEVELOPMENT FUND

To account for the cost of developing and improving city parks; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 188,212	\$ 737,101	\$ 737,101	-	-

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,694,110	2,186,393	1,581,680	(604,713)	-27.66%
Miscellaneous Revenue	10,226	750	750	-	-
Total Resources	\$ 1,704,336	\$ 2,187,143	\$ 1,582,430	(\$ 604,713)	-27.65%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	478	500	500	-	-
Transfers Out	1,154,969	2,186,643	1,581,930	(604,713)	-27.65%
Total Expenditures by Category	\$ 1,155,447	\$ 2,187,143	\$ 1,582,430	(\$ 604,713)	-27.65%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	1,155,447	2,187,143	1,582,430	(604,713)	-27.65%
Total Expenditures by Department	\$ 1,155,447	\$ 2,187,143	\$ 1,582,430	(\$ 604,713)	-27.65%

Projected Ending Fund Balance & Reserves	\$ 737,101	\$ 737,101	\$ 737,101	-	-
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TRAILS DEVELOPMENT FUND

To account for the cost of acquisition and construction of linear parks and trails, open spaces, and trail systems; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,242,916	\$ 1,422,160	\$ 1,188,360	(\$ 233,800)	-16.44%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	183,322	302,824	219,433	(83,391)	-27.54%
Intergovernmental Revenue	-	389,000	-	(389,000)	-100%
Miscellaneous Revenue	17,159	1,800	2,200	400	22.22%
Transfers In	-	25,000	-	(25,000)	-100%
Total Resources	\$ 200,481	\$ 718,624	\$ 221,633	(\$ 496,991)	-69.16%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	4,912	-	-	-	-
Supplies & Services	1,006	1,000	1,100	100	10.00%
Capital	14,520	949,424	100,000	(849,424)	-89.47%
Transfers Out	800	2,000	-	(2,000)	-100%
Total Expenditures by Category	\$ 21,238	\$ 952,424	\$ 101,100	(\$ 851,324)	-89.38%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital Projects	21,238	952,424	101,100	(851,324)	-89.38%
Total Expenditures by Department	\$ 21,238	\$ 952,424	\$ 101,100	(\$ 851,324)	-89.38%

Projected Ending Fund Balance & Reserves	\$ 1,422,160	\$ 1,188,360	\$ 1,308,893	\$ 120,533	10.14%
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ENTERPRISE FUNDS

CONTINUED

Expenditures by Department	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Culture, Parks & Recreation	2,532,112	2,709,645	2,907,557	197,912	7.30%
Municipal Court	6,652	6,652	8,055	1,403	21.09%
Non-Departmental	4,571	-	-	-	-
Public Works	5,555,099	8,893,951	23,901,370	15,007,419	169%
Sewer	14,721,474	59,014,632	17,852,657	(41,161,975)	-69.75%
Water	70,103,141	192,104,633	114,756,630	(77,348,003)	-40.26%
Total Expenditures by Department	\$ 92,923,049	\$ 262,729,513	\$ 159,426,269	(\$ 103,303,244)	-39.32%

Projected Ending Fund Balance & Reserves	\$ 87,638,908	\$ 113,177,456	\$ 71,060,106	(\$ 42,117,350)	-37.21%
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Timing of Expenditure Payments	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Capital	-	(27,193,718)	1,964,088	29,157,806	-107%
Timing of Expenditure Payments	-	(\$ 27,193,718)	\$ 1,964,088	\$ 29,157,806	-107%

CEMETERY FUND

To account for user charges and expenses for operating, financing, and maintaining the Linn Grove Cemetery; created per Greeley Municipal Code 4.40.020.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 417,237	\$ 198,113	\$ 165,157	(\$ 32,956)	-16.63%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Resources					
Charges for Services	260,943	345,270	345,270	-	-
Intergovernmental Revenue	10,946	-	-	-	-
Miscellaneous Revenue	103,308	60,900	60,900	-	-
Transfers In	22,394	246,536	240,000	(6,536)	-2.65%
Total Resources	\$ 397,590	\$ 652,706	\$ 646,170	(\$ 6,536)	-1.00%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Category					
Salaries & Benefits	428,696	451,604	477,182	25,578	5.66%
Supplies & Services	164,636	217,058	206,281	(10,777)	-4.97%
Capital	23,381	17,000	-	(17,000)	-100%
Total Expenditures by Category	\$ 616,714	\$ 685,662	\$ 683,463	(\$ 2,199)	-0.32%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Department					
Culture, Parks & Recreation	616,714	685,662	683,463	(2,199)	-0.32%
Total Expenditures by Department	\$ 616,714	\$ 685,662	\$ 683,463	(\$ 2,199)	-0.32%

Projected Ending Fund Balance & Reserves	\$ 198,113	\$ 165,157	\$ 127,864	(\$ 37,293)	-22.58%
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MUNICIPAL GOLF COURSES FUND

To account for user charges and expenses for operating, financing, and maintaining two municipal golf courses; created per Greeley Municipal Code 13.40.080.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 500,376	\$ 652,933	\$ 544,083	(\$ 108,850)	-16.67%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,043,893	1,913,533	1,939,666	26,133	1.37%
Intergovernmental Revenue	17,279	-	-	-	-
Miscellaneous Revenue	6,783	1,600	1,600	-	-
Transfers In	-	-	214,500	214,500	-
Total Resources	\$ 2,067,956	\$ 1,915,133	\$ 2,155,766	\$ 240,633	12.56%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	916,413	1,005,387	1,064,542	59,155	5.88%
Supplies & Services	970,700	900,528	849,052	(51,476)	-5.72%
Capital	10,692	-	214,500	214,500	-
Debt	17,594	115,068	96,000	(19,068)	-16.57%
Transfers Out	-	3,000	-	(3,000)	-100%
Total Expenditures by Category	\$ 1,915,399	\$ 2,023,983	\$ 2,224,094	\$ 200,111	9.89%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	1,915,399	2,023,983	2,224,094	200,111	9.89%
Total Expenditures by Department	\$ 1,915,399	\$ 2,023,983	\$ 2,224,094	\$ 200,111	9.89%

Projected Ending Fund Balance & Reserves	\$ 652,933	\$ 544,083	\$ 475,755	(\$ 68,328)	-12.56%
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DOWNTOWN PARKING FUND

To account for user charges and expenses for operating and maintaining the downtown parking areas.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 323,497	\$ 367,219	\$ 359,699	(\$ 7,520)	-2.05%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Fines & Forfeits	66,387	175,000	175,000	-	-
Intergovernmental Revenue	10,986	-	-	-	-
Miscellaneous Revenue	160,352	149,100	149,100	-	-
Total Resources	\$ 237,725	\$ 324,100	\$ 324,100	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	131,232	155,630	159,612	3,982	2.56%
Supplies & Services	62,772	175,990	177,783	1,793	1.02%
Total Expenditures by Category	\$ 194,003	\$ 331,620	\$ 337,395	\$ 5,775	1.74%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Municipal Court	6,652	6,652	8,055	1,403	21.09%
Non-Departmental	4,571	-	-	-	-
Public Works	182,781	324,968	329,340	4,372	1.35%
Total Expenditures by Department	\$ 194,003	\$ 331,620	\$ 337,395	\$ 5,775	1.74%

Projected Ending Fund Balance & Reserves	\$ 367,219	\$ 359,699	\$ 346,404	(\$ 13,295)	-3.70%
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SEWER FUND

To account for user charges and expenses for operations and maintenance of the City's sewer system.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 4,388,721	\$ 3,967,286	\$ 2,858,097	(\$ 1,109,189)	-27.96%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	5,031,308	6,502,915	7,499,555	996,640	15.33%
Intergovernmental Revenue	132,273	-	-	-	-
Licenses & Permits	-	32,000	30,000	(2,000)	-6.25%
Miscellaneous Revenue	970,821	173,000	173,000	-	-
Total Resources	\$ 6,134,402	\$ 6,707,915	\$ 7,702,555	\$ 994,640	14.83%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	3,561,487	3,726,331	3,850,520	124,189	3.33%
Supplies & Services	2,253,357	3,408,619	3,228,131	(180,488)	-5.30%
Transfers Out	740,994	682,154	783,585	101,431	14.87%
Total Expenditures by Category	\$ 6,555,838	\$ 7,817,104	\$ 7,862,236	\$ 45,132	0.58%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Sewer	6,555,838	7,817,104	7,862,236	45,132	0.58%
Total Expenditures by Department	\$ 6,555,838	\$ 7,817,104	\$ 7,862,236	\$ 45,132	0.58%

Projected Ending Fund Balance & Reserves	\$ 3,967,286	\$ 2,858,097	\$ 2,698,416	(\$ 159,681)	-5.59%
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SEWER CONSTRUCTION FUND

To account for major sewer system construction projects. Revenues are derived from revenue bonds and development fees.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 4,338,142	\$ 4,393,473	\$ 4,183,533	(\$ 209,940)	-4.78%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	983,589	2,128,591	1,959,456	(169,135)	-7.95%
Miscellaneous Revenue	52,609	18,505	21,327	2,822	15.25%
Total Resources	\$ 1,036,198	\$ 2,147,096	\$ 1,980,783	(\$ 166,313)	-7.75%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	48,925	-	-	-	-
Supplies & Services	3,248	4,270	7,502	3,232	75.69%
Capital	744,677	6,358,010	1,907,000	(4,451,010)	-70.01%
Transfers Out	184,017	138,474	168,102	29,628	21.40%
Total Expenditures by Category	\$ 980,867	\$ 6,500,754	\$ 2,082,604	(\$ 4,418,150)	-67.96%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Sewer	980,867	6,500,754	2,082,604	(4,418,150)	-67.96%
Total Expenditures by Department	\$ 980,867	\$ 6,500,754	\$ 2,082,604	(\$ 4,418,150)	-67.96%

Projected Ending Fund Balance & Reserves	\$ 4,393,473	\$ 4,183,533	\$ 860,124	(\$ 3,323,409)	-79.44%
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Timing of Expenditure Payments	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital	-	(4,143,718)	3,221,588	7,365,306	-178%
Timing of Expenditure Payments	-	(\$ 4,143,718)	\$ 3,221,588	\$ 7,365,306	-178%

SEWER CAPITAL REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's sewer system. Revenues are derived from replacement funds held in reserve.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 13,872,786	\$ 12,118,776	\$ 19,292,668	\$ 7,173,892	59.20%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	4,093,149	7,989,335	4,321,696	(3,667,639)	-45.91%
Miscellaneous Revenue	52,415	6,087	180,088	174,001	2,859%
Bond Proceeds	-	25,000,000	-	(25,000,000)	-100%
Total Resources	\$ 4,145,564	\$ 32,995,422	\$ 4,501,784	(\$ 28,493,638)	-86.36%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	153,516	-	-	-	-
Supplies & Services	9,589	13,076	925	(12,151)	-92.93%
Capital	5,736,468	43,308,454	6,528,048	(36,780,406)	-84.93%
Total Expenditures by Category	\$ 5,899,574	\$ 43,321,530	\$ 6,528,973	(\$ 36,792,557)	-84.93%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Sewer	5,899,574	43,321,530	6,528,973	(36,792,557)	-84.93%
Total Expenditures by Department	\$ 5,899,574	\$ 43,321,530	\$ 6,528,973	(\$ 36,792,557)	-84.93%

Projected Ending Fund Balance & Reserves	\$ 12,118,776	\$ 19,292,668	\$ 265,479	(\$ 19,027,189)	-98.62%
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Timing of Expenditure Payments	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital	-	(17,500,000)	17,000,000	34,500,000	-197%
Timing of Expenditure Payments	-	(\$ 17,500,000)	\$ 17,000,000	\$ 34,500,000	-197%

SEWER DEBT SERVICE FUND

To account for debt service payments of the City's sewer system.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 973,045	\$ 1,539,795	\$ 2,448,891	\$ 909,096	59.04%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,835,394	2,284,340	3,059,154	774,814	33.92%
Miscellaneous Revenue	16,551	-	-	-	-
Total Resources	\$ 1,851,945	\$ 2,284,340	\$ 3,059,154	\$ 774,814	33.92%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	964	5,000	5,000	-	-
Debt	1,284,231	1,370,244	1,373,844	3,600	0.26%
Total Expenditures by Category	\$ 1,285,195	\$ 1,375,244	\$ 1,378,844	\$ 3,600	0.26%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Sewer	1,285,195	1,375,244	1,378,844	3,600	0.26%
Total Expenditures by Department	\$ 1,285,195	\$ 1,375,244	\$ 1,378,844	\$ 3,600	0.26%

Projected Ending Fund Balance & Reserves	\$ 1,539,795	\$ 2,448,891	\$ 4,129,201	\$ 1,680,310	68.62%
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WATER FUND

To account for user charges and expenses for operations and maintenance of the City's water system.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 25,911,405	\$ 29,763,769	\$ 29,478,816	(\$ 284,953)	-0.96%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	22,570,418	23,675,348	28,853,369	5,178,021	21.87%
Intergovernmental Revenue	175,610	14,925,000	-	(14,925,000)	-100%
Miscellaneous Revenue	1,387,334	110,000	105,000	(5,000)	-4.55%
Transfers In	132,153	82,153	82,153	-	-
Total Resources	\$ 24,265,515	\$ 38,792,501	\$ 29,040,522	(\$ 9,751,979)	-25.14%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	7,706,791	8,972,086	10,602,032	1,629,946	18.17%
Supplies & Services	9,129,812	27,753,575	10,961,075	(16,792,500)	-60.51%
Capital	-	45,520	58,000	12,480	27.42%
Transfers Out	3,576,548	2,306,273	2,892,210	585,937	25.41%
Total Expenditures by Category	\$ 20,413,151	\$ 39,077,454	\$ 24,513,317	(\$ 14,564,137)	-37.27%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Water	20,413,151	39,077,454	24,513,317	(14,564,137)	-37.27%
Total Expenditures by Department	\$ 20,413,151	\$ 39,077,454	\$ 24,513,317	(\$ 14,564,137)	-37.27%

Projected Ending Fund Balance & Reserves	\$ 29,763,769	\$ 29,478,816	\$ 34,006,021	\$ 4,527,205	15.36%
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WATER CONSTRUCTION FUND

To account for major water system construction projects. Revenues are derived from revenue bonds and development fees.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 11,841,782	\$ 7,847,749	\$ 8,977,794	\$ 1,130,045	14.40%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,004,587	3,639,881	3,861,847	221,966	6.10%
Miscellaneous Revenue	205,618	5,247,954	20,031,664	14,783,710	282%
Bond Proceeds	-	68,050,000	-	(68,050,000)	-100%
Total Resources	\$ 2,210,205	\$ 76,937,835	\$ 23,893,511	(\$ 53,044,324)	-68.94%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	75,619	-	-	-	-
Supplies & Services	11,791	2,000	1,359	(641)	-32.05%
Capital	5,946,611	75,637,753	45,491,788	(30,145,965)	-39.86%
Transfers Out	170,217	168,037	537,042	369,005	220%
Total Expenditures by Category	\$ 6,204,238	\$ 75,807,790	\$ 46,030,189	(\$ 29,777,601)	-39.28%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Water	6,204,238	75,807,790	46,030,189	(29,777,601)	-39.28%
Total Expenditures by Department	\$ 6,204,238	\$ 75,807,790	\$ 46,030,189	(\$ 29,777,601)	-39.28%

Projected Ending Fund Balance & Reserves	\$ 7,847,749	\$ 8,977,794	\$ 5,098,616	(\$ 3,879,178)	-43.21%
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Timing of Expenditure Payments	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital	-	-	(18,257,500)	(18,257,500)	-
Timing of Expenditure Payments	-	-	(\$ 18,257,500)	(\$ 18,257,500)	-

WATER CAPITAL REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's water system. Revenues are derived from replacement funds held in reserve.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 7,285,621	\$ 3,321,658	\$ 16,092,713	\$ 12,771,055	384%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	9,448,366	18,317,309	8,828,316	(9,488,993)	-51.80%
Intergovernmental Revenue	3,611,492	4,520,449	-	(4,520,449)	-100%
Miscellaneous Revenue	76,981	21,625	85,834	64,209	297%
Bond Proceeds	-	23,500,000	-	(23,500,000)	-100%
Total Resources	\$ 13,136,839	\$ 46,359,383	\$ 8,914,150	(\$ 37,445,233)	-80.77%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	180,619	-	-	-	-
Supplies & Services	24,256	2,379	4,857	2,478	104%
Capital	16,895,927	39,086,439	24,642,154	(14,444,285)	-36.95%
Transfers Out	-	49,510	-	(49,510)	-100%
Total Expenditures by Category	\$ 17,100,803	\$ 39,138,328	\$ 24,647,011	(\$ 14,491,317)	-37.03%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Water	17,100,803	39,138,328	24,647,011	(14,491,317)	-37.03%
Total Expenditures by Department	\$ 17,100,803	\$ 39,138,328	\$ 24,647,011	(\$ 14,491,317)	-37.03%

Projected Ending Fund Balance & Reserves	\$ 3,321,658	\$ 16,092,713	\$ 359,852	(\$ 15,732,861)	-97.76%
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Timing of Expenditure Payments	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Capital	-	(5,550,000)	-	5,550,000	-100%
Timing of Expenditure Payments	-	(\$ 5,550,000)	-	\$ 5,550,000	-100%

WATER RIGHTS ACQUISITION FUND

To account for the purchase of water rights.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 16,829,781	\$ 3,271,924	\$ 8,472,747	\$ 5,200,823	159%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,310,329	850,000	350,000	(500,000)	-58.82%
Miscellaneous Revenue	75,753	45,503	83,296	37,793	83.06%
Bond Proceeds	-	31,500,000	-	(31,500,000)	-100%
Transfers In	1,500,000	-	-	-	-
Total Resources	\$ 2,886,081	\$ 32,395,503	\$ 433,296	(\$ 31,962,207)	-98.66%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	25,841	-	-	-	-
Supplies & Services	5,225	11,233	22,432	11,199	100%
Capital	16,412,872	27,183,447	8,618,000	(18,565,447)	-68.30%
Total Expenditures by Category	\$ 16,443,938	\$ 27,194,680	\$ 8,640,432	(\$ 18,554,248)	-68.23%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Water	16,443,938	27,194,680	8,640,432	(18,554,248)	-68.23%
Total Expenditures by Department	\$ 16,443,938	\$ 27,194,680	\$ 8,640,432	(\$ 18,554,248)	-68.23%

Projected Ending Fund Balance & Reserves	\$ 3,271,924	\$ 8,472,747	\$ 265,611	(\$ 8,207,136)	-96.87%
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WATER DEBT SERVICE FUND

To account for debt service payments of the City's water system.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 8,372,301	\$ 13,941,613	\$ 15,439,434	\$ 1,497,821	10.74%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	15,344,911	12,384,202	11,306,329	(1,077,873)	-8.70%
Miscellaneous Revenue	165,413	-	-	-	-
Total Resources	\$ 15,510,324	\$ 12,384,202	\$ 11,306,329	(\$ 1,077,873)	-8.70%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	10,065	-	-	-	-
Debt	9,930,947	10,886,381	10,925,681	39,300	0.36%
Total Expenditures by Category	\$ 9,941,012	\$ 10,886,381	\$ 10,925,681	\$ 39,300	0.36%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Water	9,941,012	10,886,381	10,925,681	39,300	0.36%
Total Expenditures by Department	\$ 9,941,012	\$ 10,886,381	\$ 10,925,681	\$ 39,300	0.36%

Projected Ending Fund Balance & Reserves	\$ 13,941,613	\$ 15,439,434	\$ 15,820,082	\$ 380,648	2.47%
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STORMWATER FUND

To account for user charges and expenses for operating and maintaining the City's stormwater system. Revenues are derived from stormwater user fees.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,688,215	\$ 2,052,735	\$ 2,154,767	\$ 102,032	4.97%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,781,305	2,915,445	3,242,477	327,032	11.22%
Intergovernmental Revenue	18,326	300	300	-	-
Licenses & Permits	4,725	-	-	-	-
Miscellaneous Revenue	45,217	27,107	27,107	-	-
Total Resources	\$ 2,849,573	\$ 2,942,852	\$ 3,269,884	\$ 327,032	11.11%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,848,633	1,892,205	2,115,192	222,987	11.78%
Supplies & Services	381,102	676,010	756,815	80,805	11.95%
Capital	2,381	-	-	-	-
Transfers Out	252,937	272,605	573,591	300,986	110%
Total Expenditures by Category	\$ 2,485,053	\$ 2,840,820	\$ 3,445,598	\$ 604,778	21.29%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Public Works	2,485,053	2,840,820	3,445,598	604,778	21.29%
Total Expenditures by Department	\$ 2,485,053	\$ 2,840,820	\$ 3,445,598	\$ 604,778	21.29%

Projected Ending Fund Balance & Reserves	\$ 2,052,735	\$ 2,154,767	\$ 1,979,053	(\$ 175,714)	-8.15%
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STORMWATER CONSTRUCTION FUND

To account for major stormwater construction projects. Revenues are derived from revenue bonds and development fees.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,092,273	\$ 1,586,416	\$ 961,303	(\$ 625,113)	-39.40%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,716,512	1,666,406	927,593	(738,813)	-44.34%
Miscellaneous Revenue	12,114	15,733	15,812	79	0.50%
Bond Proceeds	-	-	17,000,000	17,000,000	-
Total Resources	\$ 1,728,626	\$ 1,682,139	\$ 17,943,405	\$ 16,261,266	967%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	52,318	-	-	-	-
Supplies & Services	875	2,196	2,273	77	3.51%
Capital	906,619	2,026,554	16,500,476	14,473,922	714%
Transfers Out	274,671	278,502	416,824	138,322	49.67%
Total Expenditures by Category	\$ 1,234,483	\$ 2,307,252	\$ 16,919,573	\$ 14,612,321	633%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Public Works	1,234,483	2,307,252	16,919,573	14,612,321	633%
Total Expenditures by Department	\$ 1,234,483	\$ 2,307,252	\$ 16,919,573	\$ 14,612,321	633%

Projected Ending Fund Balance & Reserves	\$ 1,586,416	\$ 961,303	\$ 1,985,135	\$ 1,023,832	107%
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STORMWATER REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's stormwater system. Revenues are derived from replacement funds held in reserve.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,350,866	\$ 2,264,438	\$ 1,379,293	(\$ 885,145)	-39.09%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,018,399	1,971,891	2,317,585	345,694	17.53%
Miscellaneous Revenue	23,695	15,325	15,402	77	0.50%
Total Resources	\$ 2,042,093	\$ 1,987,216	\$ 2,332,987	\$ 345,771	17.40%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	5,987	-	-	-	-
Supplies & Services	1,304	1,300	1,300	-	-
Capital	1,121,230	2,871,061	2,657,509	(213,552)	-7.44%
Transfers Out	-	-	-	-	-
Total Expenditures by Category	\$ 1,128,521	\$ 2,872,361	\$ 2,658,809	(\$ 213,552)	-7.43%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Public Works	1,128,521	2,872,361	2,658,809	(213,552)	-7.43%
Total Expenditures by Department	\$ 1,128,521	\$ 2,872,361	\$ 2,658,809	(\$ 213,552)	-7.43%

Projected Ending Fund Balance & Reserves	\$ 2,264,438	\$ 1,379,293	\$ 1,053,471	(\$ 325,822)	-23.62%
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STORMWATER DEBT SERVICE FUND

To account for debt service payments of the City's stormwater system.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 322,881	\$ 351,011	\$ 368,461	\$ 17,450	4.97%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	547,962	566,000	1,768,611	1,202,611	212%
Miscellaneous Revenue	4,431	-	-	-	-
Total Resources	\$ 552,392	\$ 566,000	\$ 1,768,611	\$ 1,202,611	212%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	273	1,000	1,000	-	-
Debt	523,989	547,550	547,050	(500)	-0.09%
Total Expenditures by Category	\$ 524,263	\$ 548,550	\$ 548,050	(\$ 500)	-0.09%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Public Works	524,263	548,550	548,050	(500)	-0.09%
Total Expenditures by Department	\$ 524,263	\$ 548,550	\$ 548,050	(\$ 500)	-0.09%

Projected Ending Fund Balance & Reserves	\$ 351,011	\$ 368,461	\$ 1,589,022	\$ 1,220,561	331%
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INTERNAL SERVICE FUNDS

Internal Service Funds are established to account for goods and services provided by one department of the City to other departments of the City, or to other agencies, on a cost- reimbursement basis.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 19,421,270	\$ 22,026,141	\$ 18,608,608	(\$ 3,417,533)	-15.52%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	28,256,933	30,086,623	33,317,151	3,230,528	10.74%
Intergovernmental Revenue	158,011	-	-	-	-
Miscellaneous Revenue	722,951	548,640	624,158	75,518	13.76%
Transfers In	1,926,016	1,770,806	2,853,446	1,082,640	61.14%
Total Resources	\$ 31,063,910	\$ 32,406,069	\$ 36,794,755	\$ 4,388,686	13.54%

Resources by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Health (500)	14,890,622	16,128,731	17,685,510	1,556,779	9.65%
Workers' Compensation (501)	1,584,765	996,278	1,064,804	68,526	6.88%
Liability (502)	2,321,615	2,931,956	2,431,956	(500,000)	-17.05%
Communications (503)	140,213	255,618	249,276	(6,342)	-2.48%
Equipment Maintenance (511)	2,468,740	2,963,125	2,996,678	33,553	1.13%
Fleet Replacement (512)	3,213,898	2,885,689	2,696,044	(189,645)	-6.57%
Equipment Replacement (513)	-	-	3,935,532	3,935,532	-
Information Technology (521)	6,075,154	6,147,903	5,714,955	(432,948)	-7.04%
Information Technology Acquisition (522)	368,904	96,769	20,000	(76,769)	-79.33%
Total Resources by Fund	\$ 31,063,910	\$ 32,406,069	\$ 36,794,755	\$ 4,388,686	13.54%

INTERNAL SERVICE FUNDS

CONTINUED

Resources by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	15,000	-	702,040	702,040	-
Finance	140,213	255,618	249,276	(6,342)	-2.48%
Fire	53,500	90,996	1,697,899	1,606,903	1,766%
Human Resources	18,743,591	19,829,965	20,955,270	1,125,305	5.67%
Information Technology	6,444,057	6,244,672	5,734,955	(509,717)	-8.16%
Non-Departmental	53,410	227,000	429,500	202,500	89.21%
Police	45,350	45,350	1,247,633	1,202,283	2,651%
Public Works	5,568,789	5,712,468	5,778,182	65,714	1.15%
Total Resources by Department	\$ 31,063,910	\$ 32,406,069	\$ 36,794,755	\$ 4,388,686	13.54%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	4,247,334	4,581,677	5,166,312	584,635	12.76%
Supplies & Services	19,621,971	27,349,328	26,433,328	(916,000)	-3.35%
Capital	4,308,562	3,253,848	4,452,484	1,198,636	36.84%
Debt	138,749	138,749	138,748	(1)	0.00%
Transfers Out	142,424	500,000	553,446	53,446	10.69%
Total Expenditures by Category	\$ 28,459,039	\$ 35,823,602	\$ 36,744,318	\$ 920,716	2.57%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Health (500)	13,045,893	16,551,576	17,669,553	1,117,977	6.75%
Workers' Compensation (501)	1,054,872	1,722,799	1,777,137	54,338	3.15%
Liability (502)	1,577,890	2,670,904	2,332,743	(338,161)	-12.66%
Communications (503)	99,578	204,200	204,200	-	-
Equipment Maintenance (511)	2,466,109	2,938,797	3,051,946	113,149	3.85%
Fleet Replacement (512)	2,452,667	3,380,808	3,897,608	516,800	15.29%
Equipment Replacement (513)	-	-	1,236,686	1,236,686	-
Information Technology (521)	5,404,545	6,265,821	6,391,737	125,916	2.01%
Information Technology Acquisition (522)	2,357,485	2,088,697	182,708	(1,905,989)	-91.25%
Total Expenditures by Fund	\$ 28,459,039	\$ 35,823,602	\$ 36,744,318	\$ 920,716	2.57%

INTERNAL SERVICE FUNDS

CONTINUED

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	353,635	335,100	862,525	527,425	157%
Finance	99,578	204,200	204,200	-	-
Fire	-	-	478,296	478,296	-
Human Resources	15,678,655	20,945,279	21,779,433	834,154	3.98%
Information Technology	7,762,030	8,354,518	6,574,445	(1,780,073)	-21.31%
Non-Departmental	-	-	1,000	1,000	-
Police	-	-	350,354	350,354	-
Public Works	4,565,141	5,984,505	6,494,065	509,560	8.51%
Total Expenditures by Department	\$ 28,459,039	\$ 35,823,602	\$ 36,744,318	\$ 920,716	2.57%
Projected Ending Fund Balance & Reserves	\$ 22,026,141	\$ 18,608,608	\$ 18,659,045	\$ 50,437	0.27%

HEALTH FUND

To account for the cost of providing a defined health benefit and dental insurance plan which covers substantially all regular full-time and regular part-time employees of the City.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 4,149,859	\$ 5,994,587	\$ 5,571,742	(\$ 422,845)	-7.05%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	14,787,783	15,983,231	17,520,010	1,536,779	9.61%
Intergovernmental Revenue	1,618	-	-	-	-
Miscellaneous Revenue	101,221	145,500	165,500	20,000	13.75%
Total Resources	\$ 14,890,622	\$ 16,128,731	\$ 17,685,510	\$ 1,556,779	9.65%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	128,185	140,639	204,116	63,477	45.13%
Supplies & Services	12,917,708	16,410,937	17,465,437	1,054,500	6.43%
Total Expenditures by Category	\$ 13,045,893	\$ 16,551,576	\$ 17,669,553	\$ 1,117,977	6.75%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Human Resources	13,045,893	16,551,576	17,669,553	1,117,977	6.75%
Total Expenditures by Department	\$ 13,045,893	\$ 16,551,576	\$ 17,669,553	\$ 1,117,977	6.75%

Projected Ending Fund Balance & Reserves	\$ 5,994,587	\$ 5,571,742	\$ 5,587,699	\$ 15,957	0.29%
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WORKERS' COMPENSATION FUND

To account for user charges and expenses for insuring the City for workers' compensation.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 5,170,161	\$ 5,700,054	\$ 4,973,533	(\$ 726,521)	-12.75%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,351,359	744,587	767,595	23,008	3.09%
Intergovernmental Revenue	20,834	-	-	-	-
Miscellaneous Revenue	212,572	251,691	297,209	45,518	18.08%
Total Resources	\$ 1,584,765	\$ 996,278	\$ 1,064,804	\$ 68,526	6.88%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	128,466	91,837	141,175	49,338	53.72%
Supplies & Services	926,405	1,630,962	1,635,962	5,000	0.31%
Total Expenditures by Category	\$ 1,054,872	\$ 1,722,799	\$ 1,777,137	\$ 54,338	3.15%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Human Resources	1,054,872	1,722,799	1,777,137	54,338	3.15%
Total Expenditures by Department	\$ 1,054,872	\$ 1,722,799	\$ 1,777,137	\$ 54,338	3.15%

Projected Ending Fund Balance & Reserves	\$ 5,700,054	\$ 4,973,533	\$ 4,261,200	(\$ 712,333)	-14.32%
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LIABILITY FUND

To account for user charges and expenses for providing a self-insurance program for liability claims against the City.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 904,936	\$ 1,648,661	\$ 1,909,713	\$ 261,052	15.83%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,696,048	2,405,956	2,405,956	-	-
Miscellaneous Revenue	125,567	26,000	26,000	-	-
Transfers In	500,000	500,000	-	(500,000)	-100%
Total Resources	\$ 2,321,615	\$ 2,931,956	\$ 2,431,956	(\$ 500,000)	-17.05%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	107,491	85,246	147,085	61,839	72.54%
Supplies & Services	1,383,775	2,585,658	2,185,658	(400,000)	-15.47%
Transfers Out	86,624	-	-	-	-
Total Expenditures by Category	\$ 1,577,890	\$ 2,670,904	\$ 2,332,743	(\$ 338,161)	-12.66%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Human Resources	1,577,890	2,670,904	2,332,743	(338,161)	-12.66%
Total Expenditures by Department	\$ 1,577,890	\$ 2,670,904	\$ 2,332,743	(\$ 338,161)	-12.66%

Projected Ending Fund Balance & Reserves	\$ 1,648,661	\$ 1,909,713	\$ 2,008,926	\$ 99,213	5.20%
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COMMUNICATIONS FUND

To account for user charges and expenses for providing copying and mailing services to City departments.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 610,089	\$ 650,724	\$ 702,142	\$ 51,418	7.90%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	132,688	254,618	248,276	(6,342)	-2.49%
Miscellaneous Revenue	7,524	1,000	1,000	-	-
Total Resources	\$ 140,213	\$ 255,618	\$ 249,276	(\$ 6,342)	-2.48%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	99,578	204,200	204,200	-	-
Total Expenditures by Category	\$ 99,578	\$ 204,200	\$ 204,200	-	-

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Finance	99,578	204,200	204,200	-	-
Total Expenditures by Department	\$ 99,578	\$ 204,200	\$ 204,200	-	-

Projected Ending Fund Balance & Reserves	\$ 650,724	\$ 702,142	\$ 747,218	\$ 45,076	6.42%
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EQUIPMENT MAINTENANCE FUND

To account for user charges and expenses for maintaining and replacing the City's equipment and vehicles.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 483,202	\$ 485,833	\$ 510,161	\$ 24,328	5.01%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,408,196	2,940,176	2,973,729	33,553	1.14%
Intergovernmental Revenue	32,814	-	-	-	-
Miscellaneous Revenue	27,730	22,949	22,949	-	-
Total Resources	\$ 2,468,740	\$ 2,963,125	\$ 2,996,678	\$ 33,553	1.13%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	766,000	791,063	923,942	132,879	16.80%
Supplies & Services	1,700,109	2,126,259	2,118,024	(8,235)	-0.39%
Capital	-	21,475	9,980	(11,495)	-53.53%
Total Expenditures by Category	\$ 2,466,109	\$ 2,938,797	\$ 3,051,946	\$ 113,149	3.85%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Public Works	2,466,109	2,938,797	3,051,946	113,149	3.85%
Total Expenditures by Department	\$ 2,466,109	\$ 2,938,797	\$ 3,051,946	\$ 113,149	3.85%

Projected Ending Fund Balance & Reserves	\$ 485,833	\$ 510,161	\$ 454,893	(\$ 55,268)	-10.83%
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FLEET REPLACEMENT FUND

To account for the replacement of the City's vehicles and related equipment.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,276,468	\$ 3,037,700	\$ 2,542,581	(\$ 495,119)	-16.30%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	3,013,635	2,805,689	2,616,044	(189,645)	-6.76%
Miscellaneous Revenue	185,263	80,000	80,000	-	-
Transfers In	15,000	-	-	-	-
Total Resources	\$ 3,213,898	\$ 2,885,689	\$ 2,696,044	(\$ 189,645)	-6.57%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	98,214	329,563	1,500	(328,063)	-100%
Capital	2,215,704	2,912,496	3,203,914	291,418	10.01%
Debt	138,749	138,749	138,748	(1)	0.00%
Transfers Out	-	-	553,446	553,446	-
Total Expenditures by Category	\$ 2,452,667	\$ 3,380,808	\$ 3,897,608	\$ 516,800	15.29%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	353,635	335,100	200,000	(135,100)	-40.32%
Fire	-	-	167,396	167,396	-
Police	-	-	136,050	136,050	-
Public Works	2,099,032	3,045,708	3,394,162	348,454	11.44%
Total Expenditures by Department	\$ 2,452,667	\$ 3,380,808	\$ 3,897,608	\$ 516,800	15.29%

Projected Ending Fund Balance & Reserves	\$ 3,037,700	\$ 2,542,581	\$ 1,341,017	(\$ 1,201,564)	-47.26%
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EQUIPMENT REPLACEMENT FUND

To account for planned small items of equipment among various City departments.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	-	-	-	-	-

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	-	-	1,072,086	1,072,086	-
Miscellaneous Revenue	-	-	10,000	10,000	-
Transfers In	-	-	2,853,446	2,853,446	-
Total Resources	-	-	\$ 3,935,532	\$ 3,935,532	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	-	-	176,804	176,804	-
Capital	-	-	1,059,882	1,059,882	-
Total Expenditures by Category	-	-	\$ 1,236,686	\$ 1,236,686	-

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	-	-	662,525	662,525	-
Fire	-	-	310,900	310,900	-
Non-Departmental	-	-	1,000	1,000	-
Police	-	-	214,304	214,304	-
Public Works	-	-	47,957	47,957	-
Total Expenditures by Department	-	-	\$ 1,236,686	\$ 1,236,686	-

Projected Ending Fund Balance & Reserves	-	-	\$ 2,698,846	\$ 2,698,846	-
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INFORMATION TECHNOLOGY FUND

To account for user charges and expenses for providing data processing and telecommunication services to other City departments.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 444,096	\$ 1,114,705	\$ 996,787	(\$ 117,918)	-10.58%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	4,857,490	4,875,597	5,713,455	837,858	17.18%
Intergovernmental Revenue	100,467	-	-	-	-
Miscellaneous Revenue	11,981	1,500	1,500	-	-
Transfers In	1,105,216	1,270,806	-	(1,270,806)	-100%
Total Resources	\$ 6,075,154	\$ 6,147,903	\$ 5,714,955	(\$ 432,948)	-7.04%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	2,956,983	3,472,892	3,749,994	277,102	7.98%
Supplies & Services	2,391,762	2,791,429	2,641,743	(149,686)	-5.36%
Capital	-	1,500	-	(1,500)	-100%
Transfers Out	55,800	-	-	-	-
Total Expenditures by Category	\$ 5,404,545	\$ 6,265,821	\$ 6,391,737	\$ 125,916	2.01%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Information Technology	5,404,545	6,265,821	6,391,737	125,916	2.01%
Total Expenditures by Department	\$ 5,404,545	\$ 6,265,821	\$ 6,391,737	\$ 125,916	2.01%

Projected Ending Fund Balance & Reserves	\$ 1,114,705	\$ 996,787	\$ 320,005	(\$ 676,782)	-67.90%
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INFORMATION TECHNOLOGY ACQUISITION FUND

To account for the acquisition and replacement of hardware and software.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 5,382,458	\$ 3,393,877	\$ 1,401,949	(\$ 1,991,928)	-58.69%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	9,734	76,769	-	(76,769)	-100%
Intergovernmental Revenue	2,278	-	-	-	-
Miscellaneous Revenue	51,092	20,000	20,000	-	-
Transfers In	305,800	-	-	-	-
Total Resources	\$ 368,904	\$ 96,769	\$ 20,000	(\$ 76,769)	-79.33%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	160,209	-	-	-	-
Supplies & Services	104,419	1,270,320	4,000	(1,266,320)	-100%
Capital	2,092,858	318,377	178,708	(139,669)	-43.87%
Transfers Out	-	500,000	-	(500,000)	-100%
Total Expenditures by Category	\$ 2,357,485	\$ 2,088,697	\$ 182,708	(\$ 1,905,989)	-91.25%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Information Technology	2,357,485	2,088,697	182,708	(1,905,989)	-91.25%
Total Expenditures by Department	\$ 2,357,485	\$ 2,088,697	\$ 182,708	(\$ 1,905,989)	-91.25%

Projected Ending Fund Balance & Reserves	\$ 3,393,877	\$ 1,401,949	\$ 1,239,241	(\$ 162,708)	-11.61%
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PERMANENT FUNDS

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the City's programs.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,610,406	\$ 1,762,757	\$ 1,990,979	\$ 228,222	12.95%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	176,036	283,468	136,025	(147,443)	-52.01%
Total Resources	\$ 176,036	\$ 283,468	\$ 136,025	(\$ 147,443)	-52.01%

Resources by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Cemetery Endowment (601)	164,235	268,443	121,000	(147,443)	-54.93%
Petriken Memorial (603)	28	25	25	-	-
Memorials (605)	11,774	15,000	15,000	-	-
Total Resources by Fund	\$ 176,036	\$ 283,468	\$ 136,025	(\$ 147,443)	-52.01%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	1,292	1,710	34,510	32,800	1,918%
Transfers Out	22,394	53,536	72,800	19,264	35.98%
Total Expenditures by Category	\$ 23,685	\$ 55,246	\$ 107,310	\$ 52,064	94.24%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	217	7,710	66,310	58,600	760%
Non-Departmental	23,468	47,536	41,000	(6,536)	-13.75%
Total Expenditures by Department	\$ 23,685	\$ 55,246	\$ 107,310	\$ 52,064	94.24%

PERMANENT FUNDS

CONTINUED

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Cemetery Endowment (601)	23,468	47,536	41,000	(6,536)	-13.75%
Petriken Memorial (603)	2	10	10	-	-
Memorials (605)	215	7,700	66,300	58,600	761%
Total Expenditures by Fund	\$ 23,685	\$ 55,246	\$ 107,310	\$ 52,064	94.24%

Projected Ending Fund Balance & Reserves	\$ 1,762,757	\$ 1,990,979	\$ 2,019,694	\$ 28,715	1.44%
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CEMETERY ENDOWMENT FUND

To account for all funds granted, bequeathed, or devised to the City in trust for the preservation of lots in Linn Grove Cemetery; created per Greeley Municipal Code 4.40.010.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 1,242,899	\$ 1,383,666	\$ 1,604,573	\$ 220,907	15.97%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	164,235	268,443	121,000	(147,443)	-54.93%
Total Resources	\$ 164,235	\$ 268,443	\$ 121,000	(\$ 147,443)	-54.93%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	1,075	1,000	1,000	-	-
Transfers Out	22,394	46,536	40,000	(6,536)	-14.05%
Total Expenditures by Category	\$ 23,468	\$ 47,536	\$ 41,000	(\$ 6,536)	-13.75%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Non-Departmental	23,468	47,536	41,000	(6,536)	-13.75%
Total Expenditures by Department	\$ 23,468	\$ 47,536	\$ 41,000	(\$ 6,536)	-13.75%

Projected Ending Fund Balance & Reserves	\$ 1,383,666	\$ 1,604,573	\$ 1,684,573	\$ 80,000	4.99%
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PETRIKEN MEMORIAL FUND

To account for interest earnings on funds bequeathed to the City for the maintenance of the grave sites as specified by the J.G.B. Petriken will.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 2,235	\$ 2,261	\$ 2,276	\$ 15	0.66%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	28	25	25	-	-
Total Resources	\$ 28	\$ 25	\$ 25	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	2	10	10	-	-
Total Expenditures by Category	\$ 2	\$ 10	\$ 10	-	-

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	2	10	10	-	-
Total Expenditures by Department	\$ 2	\$ 10	\$ 10	-	-

Projected Ending Fund Balance & Reserves	\$ 2,261	\$ 2,276	\$ 2,291	\$ 15	0.66%
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MEMORIALS FUND

To account for interest earnings on funds bequeathed to the City as specified by the donor.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 365,272	\$ 376,830	\$ 384,130	\$ 7,300	1.94%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	11,774	15,000	15,000	-	-
Total Resources	\$ 11,774	\$ 15,000	\$ 15,000	-	-

Resources by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	11,774	15,000	15,000	-	-
Total Resources by Department	\$ 11,774	\$ 15,000	\$ 15,000	-	-

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	215	700	33,500	32,800	4,686%
Transfers Out	-	7,000	32,800	25,800	369%
Total Expenditures by Category	\$ 215	\$ 7,700	\$ 66,300	\$ 58,600	761%

Expenditures by Department	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Culture, Parks & Recreation	215	7,700	66,300	58,600	761%
Total Expenditures by Department	\$ 215	\$ 7,700	\$ 66,300	\$ 58,600	761%

Projected Ending Fund Balance & Reserves	\$ 376,830	\$ 384,130	\$ 332,830	(\$ 51,300)	-13.35%
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ENTERPRISE FUNDS

Enterprise funds are used to report and activity for which a fee is charged to external users for goods or services.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Projected Beginning Fund Balance & Reserves	\$ 99,508,928	\$ 87,638,908	\$ 113,177,456	\$ 25,538,548	29.14%

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	71,991,063	87,150,466	80,580,924	(6,569,542)	-7.54%
Fines & Forfeits	66,387	175,000	175,000	-	-
Intergovernmental Revenue	3,976,913	19,445,749	300	(19,445,449)	-100%
Licenses & Permits	4,725	32,000	30,000	(2,000)	-6.25%
Miscellaneous Revenue	3,359,394	5,892,439	20,950,130	15,057,691	256%
Bond Proceeds	-	148,050,000	17,000,000	(131,050,000)	-88.52%
Transfers In	1,654,547	328,689	536,653	207,964	63.27%
Total Resources	\$ 81,053,029	\$ 261,074,343	\$ 119,273,007	(\$ 141,801,336)	-54.31%

Resources by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Cemetery (400)	397,590	652,706	646,170	(6,536)	-1.00%
Municipal Golf Courses (401)	2,067,956	1,915,133	2,155,766	240,633	12.56%
Downtown Parking (402)	237,725	324,100	324,100	-	-
Sewer (411)	6,134,402	6,707,915	7,702,555	994,640	14.83%
Sewer Construction (412)	1,036,198	2,147,096	1,980,783	(166,313)	-7.75%
Sewer Capital Replacement (413)	4,145,564	32,995,422	4,501,784	(28,493,638)	-86.36%
Sewer Debt Service (414)	1,851,945	2,284,340	3,059,154	774,814	33.92%
Water (421)	24,265,515	38,792,501	29,040,522	(9,751,979)	-25.14%
Water Construction (422)	2,210,205	76,937,835	23,893,511	(53,044,324)	-68.94%
Water Capital Replacement (423)	13,136,839	46,359,383	8,914,150	(37,445,233)	-80.77%
Water Rights Acquisition (424)	2,886,081	32,395,503	433,296	(31,962,207)	-98.66%
Water Debt Service (425)	15,510,324	12,384,202	11,306,329	(1,077,873)	-8.70%
Stormwater (431)	2,849,573	2,942,852	3,269,884	327,032	11.11%
Stormwater Construction (432)	1,728,626	1,682,139	17,943,405	16,261,266	967%
Stormwater Replacement (433)	2,042,093	1,987,216	2,332,987	345,771	17.40%
Stormwater Debt Service (434)	552,392	566,000	1,768,611	1,202,611	212%
Total Resources by Fund	\$ 81,053,029	\$ 261,074,343	\$ 119,273,007	(\$ 141,801,336)	-54.31%

ENTERPRISE FUNDS

CONTINUED

Resources by Department	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Culture, Parks & Recreation	2,465,546	2,567,839	2,801,936	234,097	9.12%
Non-Departmental	5,212	1,100	1,100	-	-
Public Works	7,405,197	7,501,207	25,637,887	18,136,680	242%
Sewer	13,168,109	44,134,773	17,244,276	(26,890,497)	-60.93%
Water	58,008,965	206,869,424	73,587,808	(133,281,616)	-64.43%
Total Resources by Department	\$ 81,053,029	\$ 261,074,343	\$ 119,273,007	(\$ 141,801,336)	-54.31%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	15,136,077	16,203,243	18,269,080	2,065,837	12.75%
Supplies & Services	13,029,970	33,174,234	16,225,785	(16,948,449)	-51.09%
Capital	47,800,859	196,534,238	106,617,475	(89,916,763)	-45.75%
Debt	11,756,761	12,919,243	12,942,575	23,332	0.18%
Transfers Out	5,199,383	3,898,555	5,371,354	1,472,799	37.78%
Total Expenditures by Category	\$ 92,923,049	\$ 262,729,513	\$ 159,426,269	(\$ 103,303,244)	-39.32%

Expenditures by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Cemetery (400)	616,714	685,662	683,463	(2,199)	-0.32%
Municipal Golf Courses (401)	1,915,399	2,023,983	2,224,094	200,111	9.89%
Downtown Parking (402)	194,003	331,620	337,395	5,775	1.74%
Sewer (411)	6,555,838	7,817,104	7,862,236	45,132	0.58%
Sewer Construction (412)	980,867	6,500,754	2,082,604	(4,418,150)	-67.96%
Sewer Capital Replacement (413)	5,899,574	43,321,530	6,528,973	(36,792,557)	-84.93%
Sewer Debt Service (414)	1,285,195	1,375,244	1,378,844	3,600	0.26%
Water (421)	20,413,151	39,077,454	24,513,317	(14,564,137)	-37.27%
Water Construction (422)	6,204,238	75,807,790	46,030,189	(29,777,601)	-39.28%
Water Capital Replacement (423)	17,100,803	39,138,328	24,647,011	(14,491,317)	-37.03%
Water Rights Acquisition (424)	16,443,938	27,194,680	8,640,432	(18,554,248)	-68.23%
Water Debt Service (425)	9,941,012	10,886,381	10,925,681	39,300	0.36%
Stormwater (431)	2,485,053	2,840,820	3,445,598	604,778	21.29%
Stormwater Construction (432)	1,234,483	2,307,252	16,919,573	14,612,321	633%
Stormwater Replacement (433)	1,128,521	2,872,361	2,658,809	(213,552)	-7.43%
Stormwater Debt Service (434)	524,263	548,550	548,050	(500)	-0.09%
Total Expenditures by Fund	\$ 92,923,049	\$ 262,729,513	\$ 159,426,269	(\$ 103,303,244)	-39.32%

POLICY & ADMINISTRATION



Resources	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Charges for Services	22,931,282	24,336,090	26,656,966	2,320,876	9.54%
Fines & Forfeits	1,973,839	2,017,191	2,062,191	45,000	2.23%
Intergovernmental Revenue	719,312	1,520,510	850,000	(670,510)	-44.10%
Licenses & Permits	32,128	41,350	41,350	-	0.00%
Miscellaneous Revenue	885,184	218,541	283,259	64,718	29.61%
Transfers In	3,891,198	3,979,939	3,226,003	(753,936)	-18.94%
Use of Fund Balance	2,478,111	10,429,779	8,573,778	(1,856,001)	-17.80%
Total Resources	\$ 32,911,053	\$ 42,543,400	\$ 41,693,547	(\$ 849,853)	-2.00%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	9,806,620	12,053,919	13,693,727	1,639,808	13.60%
Supplies & Services	20,853,179	29,655,799	27,821,112	(1,834,687)	-6.19%
Transfers Out	145,211	500,000	-	(500,000)	-100.00%
Capital	2,106,043	333,682	178,708	(154,974)	-46.44%
Total Expenditures by Category	\$ 32,911,053	\$ 42,543,400	\$ 41,693,547	(\$ 849,853)	-2.00%

Expenditures by Department	2021 Revised		Proposed	\$ Change	% Change
	2020 Actual	Budget	Budget		
City Attorney's Office	1,771,883	2,312,400	2,488,501	176,101	7.62%
City Clerk	703,034	1,063,546	1,065,997	2,451	0.23%
City Manager's Office	1,483,481	2,094,360	2,412,233.00	317,873	15.18%
Communication & Engagement	1,769,030	2,706,529	2,813,553	107,024	3.95%
Economic Health & Housing	1,405,804	2,149,550	1,468,979	(680,571)	-31.66%
Human Resources	16,991,430	22,691,672	23,545,810	854,138	3.76%
Information Technology	7,762,030	8,354,518	6,574,445.00	(1,780,073)	-21.31%
Municipal Court	1,024,361	1,170,825	1,324,029	153,204	13.09%
Total Expenditures by Department	\$ 32,911,053	\$ 42,543,400	\$ 41,693,547	(\$ 849,853)	-2.00%

Policy & Administration includes City Attorney's Office, City Council & City Clerk's Office, City Manager's Office, Communication Services, Economic Health & Housing, Human Resources, Information Technology, and Municipal Court.





CITY ATTORNEY'S OFFICE

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Resources					
Transfers In	644,295	658,850	805,124	146,274	22.20%
Use of Fund Balance	1,127,587	1,653,550	1,683,377	29,827	1.80%
Total Resources	\$ 1,771,883	\$ 2,312,400	\$ 2,488,501	\$ 176,101	7.62%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Category					
Salaries & Benefits	1,630,885	2,161,581	2,282,976	121,395	5.62%
Supplies & Services	140,998	150,819	205,525	54,706	36.27%
Total Expenditures by Category	\$ 1,771,883	\$ 2,312,400	\$ 2,488,501	\$ 176,101	7.62%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Fund					
100 - General	1,771,883	2,312,400	2,488,501	176,101	7.62%
Total Expenditures by Fund	\$ 1,771,883	\$ 2,312,400	\$ 2,488,501	\$ 176,101	7.62%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Activity					
CAO Administration	1,287,389	1,742,348	1,911,258	168,910	9.69%
Environmental & Water Resources	484,494	570,052	577,243	7,191	1.26%
Total Expenditures by Activity	\$ 1,771,883	\$ 2,312,400	\$ 2,488,501	\$ 176,101	7.62%

GENERAL DESCRIPTION

The **City Attorney's Office** is the legal advisor to the City of Greeley. The City Attorney's office represents the City Council, the City's boards and commissions, and the various City departments. This representation includes researching legal issues and providing legal opinions (both formal and informal); drafting and reviewing legal documents including contracts, ordinances, and resolutions; and representing the City, its officials, and employees in judicial and administrative proceedings.

In addition, the City Attorney's office prosecutes approximately 16,000 municipal court cases annually on behalf of the City. These municipal court cases consist of traffic and criminal offenses/infractions.

The City Attorney's office also protects the City's interests in all civil litigations filed by or against the City. This ranges from simple contract disputes to complicated federal constitutional cases.

Lastly, the **Environmental and Water Resources** Practice Group provides legal advice to the Water and Sewer Department. This specialized legal practice group advises the Water and Sewer Department on environmental and water resources issues. Additionally, the Environmental and Water Resources Practice Group provides legal advice and representation to the Water and Sewer Board in the execution of the Board's powers and duties as defined in the City Charter and Code.

CITY ATTORNEY'S OFFICE

CONTINUED

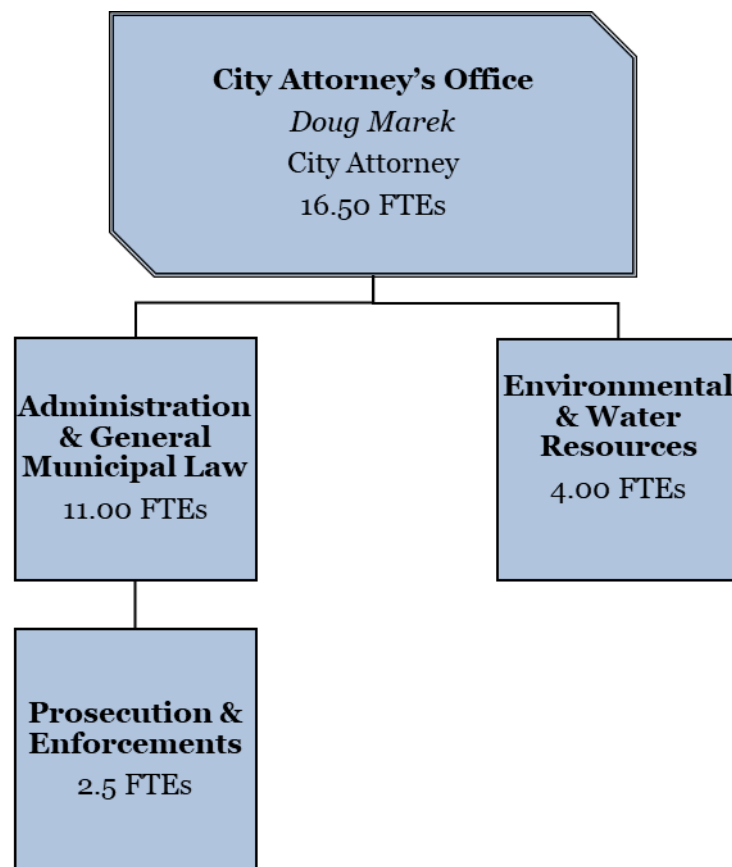
HOW THE DEPARTMENT IS ORGANIZED

Pursuant to Article VI of the City Charter, the City Attorney is appointed by the City Council. Pursuant to Section 2.16.030 of the City Code, Deputy and Assistant City Attorneys are appointed by the City Attorney. The City Attorney's Office is organized into two divisions: the General Legal Division and the Environmental and Water Resources Practice Group. The City Attorney supervises both groups.

The General Legal Division consists of the City Attorney, Deputy City Attorney, two Senior City Attorneys, one Assistant Attorney II, two Assistant City Attorney I's, three Legal Assistants, and one Administrative Specialist. The Deputy acts as the City Attorney in the City Attorney's absence.

The Environmental and Water Resources Practice Group consists of three Environmental and Water Resources Attorneys. These attorneys are exclusively paid through the Water Enterprise Fund and therefore their legal services are specialized and limited.

ORGANIZATIONAL CHART



CITY ATTORNEY'S OFFICE

CONTINUED

2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
PARALEGAL (OFFICE MANAGER)	CITY ATTORNEY'S OFFICE	\$ 98,269
REQUIRED WESTLAW IMPROVEMENTS & FEES	CITY ATTORNEY'S OFFICE	12,893
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 111,162

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
TRAINING & EQUIPMENT	CITY ATTORNEY'S OFFICE	\$ 14,357
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 14,357

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ASSISTANT ATTORNEY I	CITY ATTORNEY'S OFFICE	\$ 139,288
PROSECUTOR & SUPPORT STAFF CELLPHONES	CITY ATTORNEY'S OFFICE	5,640
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 144,928

UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
FURNITURE REPLACEMENT	CITY ATTORNEY'S OFFICE	\$ 7,200
TOTAL UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 7,200

FTE SUMMARY

City Attorney's Office	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Administrative Specialist I	1.00	1.00	(1.00)	-
Assistant City Attorney I	2.00	1.50	-	1.50
Assistant City Attorney II	1.00	3.00	-	3.00
City Attorney	1.00	1.00	-	1.00
Deputy City Attorney	1.00	1.00	-	1.00
Legal Assistant	-	-	1.00	1.00
Paralegal	2.00	2.00	1.00	3.00
Senior Attorney	2.00	2.00	-	2.00
Environmental & Water Resources				
Environmental & Water Resource Attorney I	2.00	1.00	-	1.00
Environmental & Water Resource Attorney II	1.00	1.00	-	1.00
Paralegal	1.00	1.00	-	1.00
Senior Environmental & Water Resource Attorney	-	1.00	-	1.00
Total City Attorney's Office	14.00	15.50	1.00	16.50

CITY ATTORNEY'S OFFICE

CONTINUED

PERFORMANCE INDICATORS

- Complete and evaluate client outreach meetings for additional training opportunities
- Identify best practices through Legal Project Management methodologies
- Monitor and improve response rates and project completion
- Orient and support new executive leadership with legal overview and rules review

CITY COUNCIL & CITY CLERK'S OFFICE



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Licenses & Permits	32,128	41,350	41,350	-	-
Miscellaneous Revenue	6,081	-	-	-	-
Transfers In	63,466	85,062	255,716	170,654	200.62%
Use of Fund Balance	601,359	937,134	768,931	(168,203)	-17.95%
Total Resources	\$ 703,034	\$ 1,063,546	\$ 1,065,997	\$ 2,451	0.23%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	484,328	640,852	741,276	100,424	15.67%
Supplies & Services	218,705	422,694	324,721	(97,973)	-23.18%
Total Expenditures by Category	\$ 703,034	\$ 1,063,546	\$ 1,065,997	\$ 2,451	0.23%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	703,034	1,063,546	1,065,997	2,451	0.23%
Total Expenditures by Fund	\$ 703,034	\$ 1,063,546	\$ 1,065,997	\$ 2,451	0.23%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Boards & Commissions	27,134	31,471	39,214	7,743	24.60%
Clerk To Council	346,038	435,494	430,704	(4,790)	-1.10%
Council	110,488	144,617	147,203	2,586	1.79%
Elections	80,511	90,000	92,410	2,410	2.68%
Hearing Officer Support	22,991	32,755	51,863	19,108	58.34%
Liquor Licensing	11,170	52,284	60,053	7,769	14.86%
Records Management	104,702	276,925	244,550	(32,375)	-11.69%
Total Expenditures by Activity	\$ 703,034	\$ 1,063,546	\$ 1,065,997	\$ 2,451	0.23%

GENERAL DESCRIPTION

This Department accounts for legislative functions, including those related to the City Council and the City Clerk.

The **City Council** consists of the Mayor and six Councilmembers, all of whom are elected by the citizens of Greeley. As the official representative body for the city, the Council creates local laws (ordinances), makes other decisions pursuant to the City Charter, and provides policy guidance on matters which affect the sustained well-being and quality of life in the local area. The City Council also appoints the City Manager, City Attorney, and Municipal Court Judge.

CITY COUNCIL & CITY CLERK'S OFFICE

CONTINUED

The City Council's vision is as follows: Greeley promotes a healthy diverse economy and high quality of life responsive to all its residents and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant, and rewarding community in which to live, work and play.

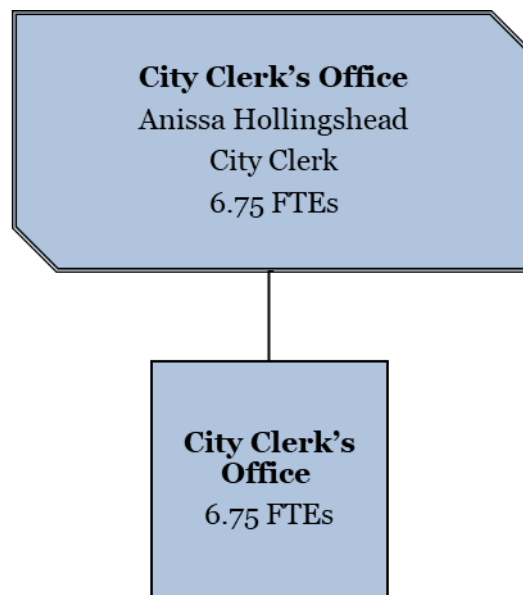
The **City Clerk** serves as clerk to the governing body, a custodian of the city laws and records, provides election administration, coordinates board and commission appointments, manages alcohol beverage licensing, and serves as administrative support to the City's Administrative Code Hearing Officer. The City Clerk is appointed by the City Manager, subject to formal approval by City Council.

The mission of the City Clerk's Office is to facilitate open access to city government, encourage civic participation, and provide prompt and courteous customer service.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the City Clerk who reports to the City Manager. The department's six primary functions are clerk to Council, boards and commissions, elections, alcohol beverage licensing, records management, and clerk to the administrative code hearing officer. These functions are handled by a Clerical Assistant, two Administrative Assistants, two Assistant City Clerks, a Deputy City Clerk, and the City Clerk.

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
CITY CLERK'S OFFICE DEPARTMENT REORGANIZATION	CITY CLERK'S OFFICE	\$ 53,933
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 53,933

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
COLORADO OPEN RECORDS ACT (CORA) ORGANIZATIONAL MANAGEMENT REQUEST PLATFORM	CITY CLERK'S OFFICE	\$ 30,000
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 30,000

CITY COUNCIL & CITY CLERK'S OFFICE

CONTINUED

FTE SUMMARY

City Clerk's Office	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Administrative Specialist II	1.50	1.50	0.25	1.75
Assistant City Clerk	2.00	2.00	-	2.00
City Clerk	1.00	1.00	-	1.00
Clerical Assistant	1.00	1.00	(1.00)	-
Deputy City Clerk	1.00	1.00	1.00	2.00
Total City Clerk's Office	6.50	6.50	0.25	6.75

PERFORMANCE INDICATORS

- Department Code Review Commitments
- RIM Internal Scorecard – Target 28
- Voter Participation





CITY MANAGER'S OFFICE

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	49,260	40,000	40,000	-	-
Transfers In	266,499	254,552	567,195	312,643	122.82%
Use of Fund Balance	1,167,722	1,799,808	1,805,038	5,230	0%
Total Resources	\$ 1,483,481	\$ 2,094,360	\$ 2,412,233	\$ 317,873	15.18%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,100,980	1,399,171	1,883,309	484,138	34.60%
Supplies & Services	382,501	695,189	528,924	(166,265)	-23.92%
Total Expenditures by Category	\$ 1,483,481	\$ 2,094,360	\$ 2,412,233	\$ 317,873	15.18%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	1,483,481	2,094,360	2,412,233	317,873	15.18%
Total Expenditures by Fund	\$ 1,483,481	\$ 2,094,360	\$ 2,412,233	\$ 317,873	15.18%

Expenditures by Division	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
City Managers Office	1,174,162	1,584,998	1,999,321	414,323	26.14%
Real Estate	309,320	509,362	412,912	(96,450)	-18.94%
Total Expenditures by Division	\$ 1,483,481	\$ 2,094,360	\$ 2,412,233	\$ 317,873	15.18%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Achieving Community Excellence (ACE)	185,284	112,000	122,000	10,000	8.93%
City Manager	988,878	1,472,998	1,877,321	404,323	27.45%
Real Estate	309,320	509,362	412,912	(96,450)	-18.94%
Total Expenditures by Activity	\$ 1,483,481	\$ 2,094,360	\$ 2,412,233	\$ 317,873	15.18%

CITY MANAGER'S OFFICE

CONTINUED

GENERAL DESCRIPTION

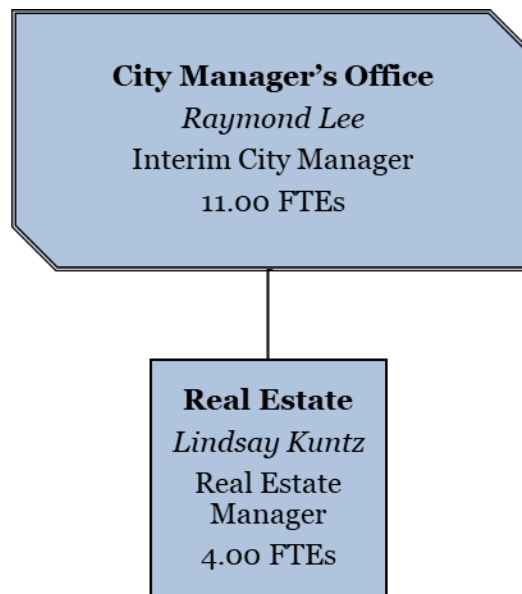
The **City Manager** is appointed by City Council as the chief administrative officer of the city. The City Manager oversees the various departments and projects of the city government to ensure the efficient provision of services to the citizens as determined by City Council policy, professional standards, and feedback from citizens. The City Manager also oversees the ACE (Achieving Community Excellence) Program which was created by the Greeley City Council to support its objective to improve Greeley Civic infrastructure. The City Manager is also responsible for the enforcement of local laws and for the assurance of sound fiscal and operational practices of the city.

HOW THE DEPARTMENT IS ORGANIZED

This department consists of the City Manager and two Assistant City Managers who are supported by a Senior Administrative Specialist. In addition, the Real Estate Division is housed in this office.

The City Manager is responsible for developing and delivering efficient services as prioritized by City Council.

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ASSISTANT CITY MANAGER	CITY MANAGER'S OFFICE	\$ 229,504
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 229,504

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
POLLING & COMMUNICATIONS	CITY MANAGER'S OFFICE	\$ 130,000
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 130,000

CITY MANAGER'S OFFICE

CONTINUED

FTE SUMMARY

City Manager's Office	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Assistant City Manager	-	-	2.00	2.00
Administrative Specialist II	1.00	1.00	-	1.00
City Manager	1.00	1.00	-	1.00
Deputy City Manager	2.00	2.00	-	2.00
Office of Human Affairs Director	-	-	1.00	1.00
Real Estate				
Real Estate Manager	1.00	1.00	-	1.00
Real Estate Specialist	1.00	2.00	-	2.00
Real Estate Technician	2.00	1.00	-	1.00
Total City Manager's Office	8.00	8.00	3.00	11.00

PERFORMANCE INDICATORS

- Continue momentum in Executive Team Leadership initiatives

REAL ESTATE

PURPOSE: Successful implementation of the City Manager's annual work program

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	49,260	40,000	40,000	-	-
Use of Fund Balance	260,060	469,362	372,912	(96,450)	-20.55%
Total Resources	\$ 309,320	\$ 509,362	\$ 412,912	(\$ 96,450)	-18.94%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	293,652	372,953	394,512	21,559	5.78%
Supplies & Services	15,668	136,409	18,400	(118,009)	-86.51%
Total Expenditures by Category	\$ 309,320	\$ 509,362	\$ 412,912	(\$ 96,450)	-18.94%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	309,320	509,362	412,912	(96,450)	-18.94%
Total Expenditures by Fund	\$ 309,320	\$ 509,362	\$ 412,912	(\$ 96,450)	-18.94%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Real Estate	309,320	509,362	412,912	(96,450)	-18.94%
Total Expenditures by Activity	\$ 309,320	\$ 509,362	\$ 412,912	(\$ 96,450)	-18.94%

ACTIVITY DESCRIPTION

The **Real Estate** area is a centralized location for all City real estate transactions. This team works with all other City departments to process and complete a variety of real estate matters.

COMMUNICATION & ENGAGEMENT



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	85,125	111,800	111,800	-	-
Miscellaneous Revenue	305	800	-	(800)	-100%
Transfers In	606,309	714,096	1,036,566	322,470	45.16%
Use of Fund Balance	1,077,291	1,879,833	1,665,187	(214,646)	-11.42%
Total Resources	\$ 1,769,030	\$ 2,706,529	\$ 2,813,553	\$ 107,024	3.95%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,017,536	1,524,046	1,716,714	192,668	12.64%
Supplies & Services	738,310	1,168,678	1,096,839	(71,839)	-6.15%
Capital	13,185	13,805	-	(13,805)	-100%
Total Expenditures by Category	\$ 1,769,030	\$ 2,706,529	\$ 2,813,553	\$ 107,024	3.95%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	1,581,696	2,533,354	2,662,053	128,699	5.08%
102 - Convention & Visitors	150,001	151,500	151,500	-	-
121 - Public Safety .16%	37,333	-	-	-	-
122 - Cable Franchise PEG Funds	-	21,675	-	(21,675)	-100%
Total Expenditures by Fund	\$ 1,769,030	\$ 2,706,529	\$ 2,813,553	\$ 107,024	3.95%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Cable Franchise PEG Funds	37,333	21,675	-	(21,675)	-100%
Greeley Convention & Visitors Bureau	150,001	151,500	151,500	-	-
GTV8	91,784	110,057	115,560	5,503	5.00%
Image Campaign	352,399	477,927	428,543	(49,384)	-10.33%
Information Technology Charges	110,855	110,855	146,030	35,175	31.73%
Marketing Administration	723	-	-	-	-
Neighborhood Resources	100,165	82,582	40,791	(41,791)	-50.61%
Public Information	925,770	1,751,933	1,931,129	179,196	10.23%
Total Expenditures by Activity	\$ 1,769,030	\$ 2,706,529	\$ 2,813,553	\$ 107,024	3.95%

COMMUNICATION & ENGAGEMENT

CONTINUED

GENERAL DESCRIPTION

The **Communication & Engagement Director** is responsible for the City's strategic approach to internal and external communication and engagement initiatives, the City's brand strategy via the Image Campaign, the GTV8 channel/cable franchise, and the Neighborhood Resources office.

The Communication & Engagement Department (est. 2019) works to ensure residents know about City government functions, news, events and service. The team of communication professionals take pride in using best practices to tell the City's story in a clear, efficient, and dynamic way while fostering community dialogue to enrich civil engagement and increase public participation.

ACTIVITY DESCRIPTIONS

GTV8 - Greeley's government access channel. Find out what's going on in Greeley with episodes of *You Otto Know*, *Inside Greeley*, *Who's That with the Mayor*, or by watching your City Council in action. Episodes are available live or on demand, and on [YouTube](#). (Channel 8 is available to Comcast subscribers in Greeley, Evans and LaSalle and online for everyone).

Image Campaign - [MyGreeley](#) is a fresh approach to sharing and celebrating our community. MyGreeley is a fun, organic way to highlight all the things that as Greeley-ites, Greeley visitors, Greeley supporters or Greeley enthusiasts we are proud of, excited about, eager for, or otherwise want to celebrate as a point of pride in our community. Greeley's image is mutually fostered through partnership with Visit Greeley (the tourism arm) of the Greeley Area Chamber of Commerce.

Neighborhood Resource Office - We promote healthy neighborhoods through a variety of programs including Neighborhood Improvement Grants and Neighborhood Building Blocks.

Greeley Chamber of Commerce/Visit Greeley: Actively and collaboratively promotes Greeley as a destination for conferences, meetings, and events that result in room-night stays in Greeley lodging facilities, fosters Greeley tourism, and actively promotes the City's Image Campaign and provides other hospitality-related support that enhances the economic viability of Greeley.

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
WEB DEVELOPER	COMMUNICATION & ENGAGEMENT	\$ 95,794
PUBLIC PARTICIPATION & ENGAGEMENT SOFTWARE PLATFORM	COMMUNICATION & ENGAGEMENT	45,000
EXTERNAL POSTAGE	COMMUNICATION & ENGAGEMENT	8,680
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 149,474

COMMUNICATION & ENGAGEMENT

CONTINUED

FTE SUMMARY

Communication & Engagement	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
GTV8				
Television & Video Production Specialist	1.00	1.00	-	1.00
Image Campaign				
Communication & Engagement Manager	-	0.50	-	0.50
Neighborhood Resources				
Neighborhood Programs Specialist	1.00	1.00	(1.00)	-
Public Information				
Communication & Engagement Director	1.00	1.00	-	1.00
Communication & Engagement Manager	1.00	1.50	1.00	2.50
Communication Specialist I	-	1.00	-	1.00
Communication Specialist II	-	3.00	1.00	4.00
Communication Specialist III	1.00	2.00	-	2.00
Community Engagement Specialist	1.00	1.00	(1.00)	-
Digital Communication Supervisor	1.00	1.00	-	1.00
Electronic Media Specialist	1.00	1.00	-	1.00
Graphic Designer	2.00	2.00	-	2.00
Marketing Manager	1.00	-	-	-
Marketing Coordinator	4.00	-	-	-
Marketing Sponsorship Coordinator	0.75	-	-	-
Marketing Technician	1.00	-	-	-
Web Developer	-	-	1.00	1.00
Total Communication & Engagement	16.75	16.00	1.00	17.00

PERFORMANCE INDICATORS

- Implement service level agreements
- Define Standard Operating Procedures (SOP) within C&E
- Identify opportunities to measure and assess C&E as a support service
- Image campaign/image strategy
- Enhance internal communication



ECONOMIC HEALTH & HOUSING



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	594,116	1,520,510	850,000	(670,510)	-44.10%
Miscellaneous Revenue	430,276	-	-	-	-
Transfers In	184,843	238,329	254,335	16,006	6.72%
Use of Fund Balance	196,569	390,711	364,644	(26,067)	-6.67%
Total Resources	\$ 1,405,804	\$ 2,149,550	\$ 1,468,979	(\$ 680,571)	-31.66%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	626,230	616,787	650,589	33,802	5.48%
Supplies & Services	776,787	1,532,763	818,390	(714,373)	-46.61%
Transfers Out	2,787	-	-	-	-
Total Expenditures by Category	\$ 1,405,804	\$ 2,149,550	\$ 1,468,979	(\$ 680,571)	-31.66%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	563,313	1,257,471	622,861	(634,610)	-50.47%
103 - Community Development	842,491	892,079	846,118	(45,961)	-5.15%
Total Expenditures by Fund	\$ 1,405,804	\$ 2,149,550	\$ 1,468,979	(\$ 680,571)	-31.66%

Expenditures by Division	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Economic Development	563,313	1,257,471	622,861	(634,610)	-50.47%
Urban Renewal Authority	842,491	892,079	846,118	(45,961)	-5.15%
Total Expenditures by Division	\$ 1,405,804	\$ 2,149,550	\$ 1,468,979	(\$ 680,571)	-31.66%

GENERAL DESCRIPTION

The **Economic Health and Housing Director** reports to the Assistant City Manager for Community Building and is responsible for ensuring that City Council priorities for economic development are accomplished, to include execution of a proactive business retention and expansion (BR&E) program, recruitment of primary industry, serving as a business liaison, focused efforts on economic initiatives, facilitate continued Downtown redevelopment, implement strategic housing plans, and maintaining local, regional and state relationships.

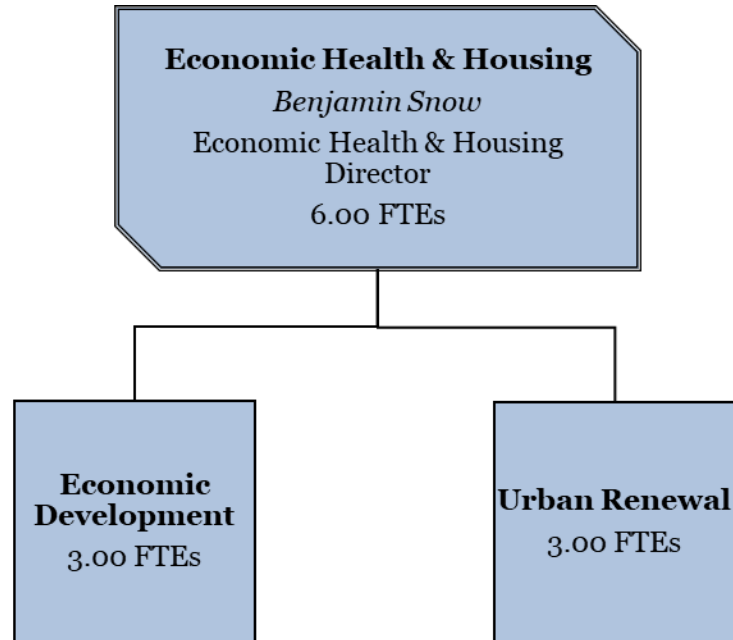
HOW THE DEPARTMENT IS ORGANIZED

This department consists of two divisions: Economic Development and Greeley Urban Renewal Authority.

ECONOMIC HEALTH & HOUSING

CONTINUED

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
HOUSING MANAGER	ECONOMIC HEALTH & HOUSING	\$ 125,188
WORKFORCE DEVELOPMENT	ECONOMIC HEALTH & HOUSING	50,000
MARKETING	ECONOMIC HEALTH & HOUSING	25,000
HIGH PLAINS HOUSING DEVELOPMENT CORPORATION	ECONOMIC HEALTH & HOUSING	24,000
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 224,188

UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ADDITIONAL G-HOPE (GREELEY HOME OWNERSHIP PROGRAM FOR EMPLOYEES) PROGRAM FUNDS	ECONOMIC HEALTH & HOUSING	\$ 50,000
TOTAL UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 50,000

ECONOMIC HEALTH & HOUSING

CONTINUED

FTE SUMMARY

Economic Health & Housing	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Economic Health & Housing Director	1.00	1.00	-	1.00
Economic Development Manager	1.00	1.00	-	1.00
Economic Development Specialist	1.00	-	-	-
Economic Development Coordinator	1.00	1.00	-	1.00
Urban Renewal				
Grant Specialist	1.00	1.00	-	1.00
Senior Administrative Specialist	1.00	1.00	-	1.00
Urban Renewal Manager	1.00	1.00	-	1.00
Total Economic Health & Housing	7.00	6.00	-	6.00

PERFORMANCE INDICATORS

- Businesses
 - (x) Number of business retention visits completed
 - (x) Number of business interactions & service requests
 - (x) Number of unique webpage hits
 - Number of new business development leads generated
 - Number of new jobs created
 - Dollar amount of new capital investment
 - Number of companies assisted with business recovery tools
 - Housing
 - Number of overall new housing units built
 - Number of affordable housing units built
 - Dollar amount of TIF district funds used for redevelopment activities
- (x) = in performance measures database

ECONOMIC DEVELOPMENT

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	-	670,510	-	(670,510)	-100%
Transfers In	150,300	172,179	188,185	16,006	9.30%
Use of Fund Balance	413,013	414,782	434,676	19,894	4.80%
Total Resources	\$ 563,313	\$ 1,257,471	\$ 622,861	(\$ 634,610)	-50.47%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	399,997	375,416	396,938	21,522	5.73%
Supplies & Services	160,529	882,055	225,923	(656,132)	-74.39%
Transfers Out	2,787	-	-	-	-
Total Expenditures by Category	\$ 563,313	\$ 1,257,471	\$ 622,861	(\$ 634,610)	-50.47%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	563,313	1,257,471	622,861	(634,610)	-50.47%
Total Expenditures by Fund	\$ 563,313	\$ 1,257,471	\$ 622,861	(\$ 634,610)	-50.47%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Economic Development	456,063	1,257,471	622,861	(634,610)	-50.47%
Upstate Colorado	107,250	-	-	-	-
Total Expenditures by Activity	\$ 563,313	\$ 1,257,471	\$ 622,861	(\$ 634,610)	-50.47%

ACTIVITY DESCRIPTIONS

Downtown Development Authority - The Downtown Development Authority has a mission of economic redevelopment in a 55-block area of the historic commercial core of Greeley. A revitalized downtown serves as an enhancement to the quality of life of residents, adding to their options for shopping, services and entertainment. Downtown also serves as an enhancement to other economic development efforts and a source of tax revenue for the community.

Small Business Development Center - An organization that provides services to small business owners in the Weld County area, including training, resource library access, business counseling, and maintenance of the Hispanic Small Business Loan Program.

Upstate Colorado Economic Development - To create and attract new business enterprises to Greeley and Weld County, help retain and expand existing businesses, provide quality job opportunities and income growth, and an increased tax base thereby improving the quality of life for area residents.

GREELEY URBAN RENEWAL AUTHORITY

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Intergovernmental Revenue	594,116	850,000	850,000	-	-
Miscellaneous Revenue	430,276	-	-	-	-
Transfers In	34,543	66,150	66,150	-	-
Use of Fund Balance	(216,444)	(24,071)	(70,032)	(45,961)	190.94%
Total Resources	\$ 842,491	\$ 892,079	\$ 846,118	(\$ 45,961)	-5.15%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	226,233	241,371	253,651	12,280	5.09%
Supplies & Services	616,258	650,708	592,467	(58,241)	-8.95%
Total Expenditures by Category	\$ 842,491	\$ 892,079	\$ 846,118	(\$ 45,961)	-5.15%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
103 - Community Development	842,491	892,079	846,118	(45,961)	-5.15%
Total Expenditures by Fund	\$ 842,491	\$ 892,079	\$ 846,118	(\$ 45,961)	-5.15%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
CDBG-CV CARES ACT GRANT	70,709	50,530	-	(50,530)	-100%
Home - Repay	170,057	169,644	173,990	4,346	2.56%
Investment Earnings	478	-	-	-	-
NE Greeley Neigh Improve	601,246	671,905	672,128	223	0.03%
Total Expenditures by Activity	\$ 842,491	\$ 892,079	\$ 846,118	(\$ 45,961)	-5.15%

ACTIVITY DESCRIPTION

The Greeley Urban Renewal Authority division uses federally funded entitlement grants to enhance physically or economically stressed areas.





HUMAN RESOURCES

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	17,835,489	19,133,774	20,693,561	1,559,787	8.15%
Intergovernmental Revenue	22,452	-	-	-	-
Miscellaneous Revenue	386,136	196,191	261,709	65,518	33.40%
Transfers In	698,769	742,244	291,067	(451,177)	-60.79%
Use of Fund Balance	(1,951,416)	2,619,463	2,299,473	(319,990)	-12.22%
Total Resources	\$ 16,991,430	\$ 22,691,672	\$ 23,545,810	\$ 854,138	3.76%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,047,415	1,421,836	1,708,826	286,990	20.18%
Supplies & Services	15,857,391	21,269,836	21,836,984	567,148	2.67%
Transfers Out	86,624	-	-	-	-
Total Expenditures by Category	\$ 16,991,430	\$ 22,691,672	\$ 23,545,810	\$ 854,138	3.76%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	1,312,775	1,746,393	1,766,377	19,984	1.14%
500 - Health	13,045,893	16,551,576	17,669,553	1,117,977	6.75%
501 - Workers' Compensation	1,054,872	1,722,799	1,777,137	54,338	3.15%
502 - Liability	1,577,890	2,670,904	2,332,743	(338,161)	-12.66%
Total Expenditures by Fund	\$ 16,991,430	\$ 22,691,672	\$ 23,545,810	\$ 854,138	3.76%

HUMAN RESOURCES

CONTINUED

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Administration	812,699	1,217,109	1,412,050	194,941	16.02%
Claims	796,312	1,715,246	1,377,085	(338,161)	-19.72%
Claims Administration	12,295,305	15,607,361	16,771,023	1,163,662	7.46%
Contractual Services	680,129	1,118,687	1,168,025	49,338	4.41%
HR Ops	315,508	128,182	32,724	(95,458)	-74.47%
HR Ops 2	14,596	68,500	153,500	85,000	124%
Insurance & Bonds	1,150,879	1,556,458	1,556,458	-	-
Investment Earnings	13,006	8,312	13,312	5,000	60.15%
On Site Health Clinic	594,257	733,400	733,400	-	-
Recruitment & Selection	169,972	332,602	168,103	(164,499)	-49.46%
Wellness	148,768	205,815	160,130	(45,685)	-22.20%
Total Expenditures by Activity	\$ 16,991,430	\$ 22,691,672	\$ 23,545,810	\$ 854,138	3.76%

GENERAL DESCRIPTION

The **Human Resources** Department develops and administers programs designed to assist departments and supervisors in enhancing employee work-life quality, encouraging productivity, increasing job satisfaction, and supporting employee growth and development. The department is also responsible for the City's risk management program.

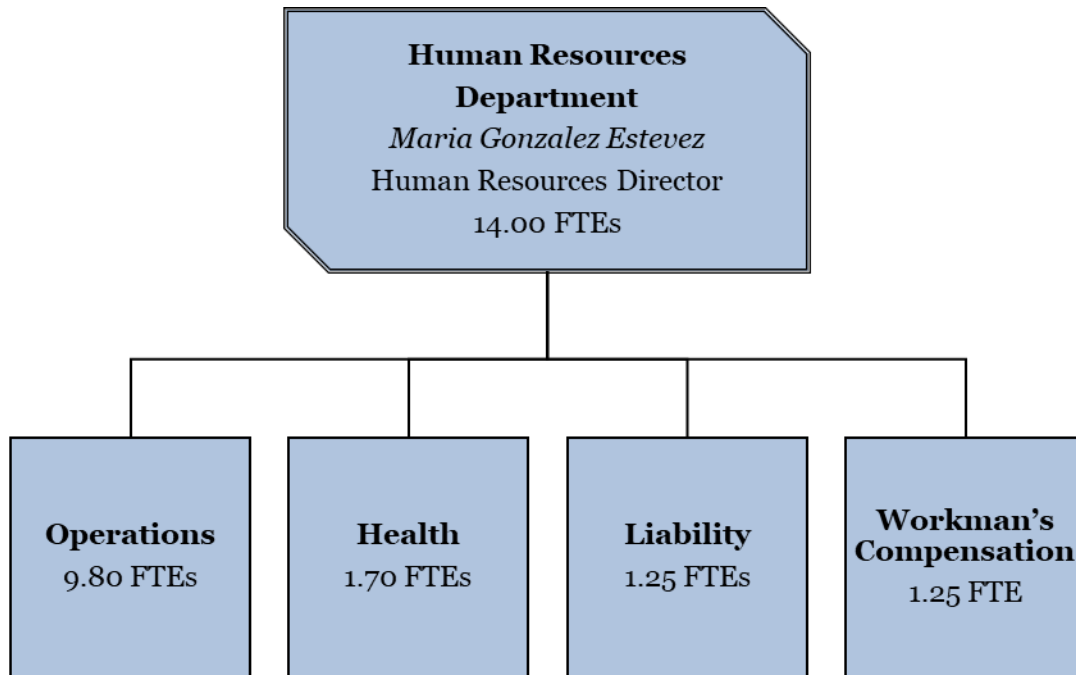
HOW THE DEPARTMENT IS ORGANIZED

The Human Resources Director reports to the City Manager and is the department head. The Human Resources Department manages the City's program for employment, recruitment and testing, compensation, benefits, health and safety, employee communications and wellness, policy development, training and development, employee recognition, collective bargaining, and labor relations and recruitment and selection.

HUMAN RESOURCES

CONTINUED

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
HUMAN RESOURCES DEPARTMENT REORGANIZATION	HUMAN RESOURCES	\$ 40,180
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 40,180

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
RISK ANALYST	HUMAN RESOURCES	\$ 106,304
PROFESSIONAL DEVELOPMENT	HUMAN RESOURCES	100,000
RECRUITMENT & SELECTION INCREASES	HUMAN RESOURCES	75,000
EMPLOYEE BENEFIT CLAIMS	HUMAN RESOURCES	34,995
EMPLOYEE RECOGNITION	HUMAN RESOURCES	13,500
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 329,799

UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
LIABILITY FUND CLAIMS	HUMAN RESOURCES	\$ 355,000
INSURANCE & BONDS INCREASES	HUMAN RESOURCES	233,542
WELLNESS INCREASE	HUMAN RESOURCES	5,000
TOTAL UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 593,542

HUMAN RESOURCES

CONTINUED

FTE SUMMARY

Human Resources	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Administrative Specialist II	1.00	1.00	(1.00)	-
Benefits, Risk, & Safety Officer	-	-	1.00	1.00
Benefits, Risk, & Safety Specialist	-	-	1.00	1.00
Employee Relations Coordinator	-	-	1.00	1.00
HRIS Coordinator	-	-	1.00	1.00
HRIS Specialist	-	-	1.00	1.00
Human Resource Business Partner	2.00	2.00	1.00	3.00
Human Resources Analyst	2.00	4.00	(4.00)	-
Human Resources Business Specialist	-	-	1.00	1.00
Human Resources Deputy Director	-	-	1.00	1.00
Human Resources Director	1.00	1.00	-	1.00
Human Resources Technician	1.00	-	-	-
Recruiting Specialist	-	-	1.00	1.00
Safety & Risk Business Partner	1.00	1.00	(1.00)	-
Safety & Risk Manager	-	-	1.00	1.00
Senior Administrative Specialist	2.00	2.00	(2.00)	0.00
Total Rewards Business Partner	-	-	1.00	1.00
Wellness Coordinator	1.00	1.00	(1.00)	-
Total Human Resources	11.00	12.00	2.00	14.00

FTE SUMMARY BY FUND

Human Resources	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Health	2.10	1.40	0.30	1.70
Liability	0.85	0.85	0.40	1.25
Operations	7.10	8.80	1.00	9.80
Worker's Compensation	0.95	0.95	0.30	1.25
Total Human Resources	11.00	12.00	2.00	14.00

PERFORMANCE INDICATORS

- Employee Turnover
- Time to fill
- Benefits Participation
- Workers' Compensation Incident Rate

INFORMATION TECHNOLOGY



PURPOSE: To provide high quality, timely, professional computer support and service to all departments throughout the City.

Resources	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Charges for Services	4,867,224	4,952,366	5,713,455	761,089	15.37%
Intergovernmental Revenue	102,745	-	-	-	-
Miscellaneous Revenue	63,073	21,500	21,500	-	-
Transfers In	1,411,016	1,270,806	-	(1,270,806)	-100%
Use of Fund Balance	1,317,972	2,109,846	839,490	(1,270,356)	-60.21%
Total Resources	\$ 7,762,030	\$ 8,354,518	\$ 6,574,445	(\$ 1,780,073)	-21.31%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	3,117,191	3,472,892	3,749,994	277,102	7.98%
Supplies & Services	2,496,181	4,061,749	2,645,743	(1,416,006)	-34.86%
Capital	2,092,858	319,877	178,708	(141,169)	-44.13%
Transfers Out	55,800	500,000	-	(500,000)	-100%
Total Expenditures by Category	\$ 7,762,030	\$ 8,354,518	\$ 6,574,445	(\$ 1,780,073)	-21.31%

Expenditures by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
521 - Information Technology	5,404,545	6,265,821	6,391,737	125,916	2.01%
522 - Information Technology	2,357,485	2,088,697	182,708	(1,905,989)	-91.25%
Total Expenditures by Fund	\$ 7,762,030	\$ 8,354,518	\$ 6,574,445	(\$ 1,780,073)	-21.31%

INFORMATION TECHNOLOGY

CONTINUED

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Administration	633,130	1,000,569	932,892	(67,677)	-6.76%
Application Services	1,619,520	1,552,868	1,612,350	59,482	3.83%
Application Services Acquisition	32,190	-	-	-	-
Business Services	459,956	586,231	634,683	48,452	8.27%
Cyber Security	143,312	275,375	287,353	11,978	4.35%
Data Center	1,490,158	1,976,867	1,964,968	(11,899)	-0.60%
ERP	2,098,520	1,266,320	-	(1,266,320)	-100%
Investment Earnings	4,806	5,500	5,500	-	-
Network	223,441	318,377	178,708	(139,669)	-43.87%
Operating Transfers	55,800	500,000	-	(500,000)	-100%
PC Management	1,001,198	872,411	957,991	85,580	9.81%
Total Expenditures by Activity	\$ 7,762,030	\$ 8,354,518	\$ 6,574,445	(\$ 1,780,073)	-21.31%

GENERAL DESCRIPTION

Information Technology partners with City Departments to provide support for the ever expanding technology needs of the City.

The Information Technology department is made up of five distinct areas of activity. Each plays a critical function in supporting the employees and their ongoing support of the citizens of Greeley. The overall focus of IT is support the City in three specific areas to help achieve operational excellence: Run, Grow, and Transform.

ACTIVITY DESCRIPTIONS

Application Services is dedicated to empowering the City's business through enterprise software solutions. The division accomplishes this through focus efforts in three areas: 1) Providing business application support that includes management of product licensing, vendor management, user support and product testing. 2) Support of data management through database design and management, data analytics of current and future states, data driven decision-making visualization tools, and user support in data stewardship. 3) Innovative product development that include GIS applications, web application development and third party software integrations to enterprise systems. Each area provides an enterprise focus on the goal of empowering our user's success in serving Greeley's citizens.

The **Business Systems** team provides technology project management, business analysis, and is a conduit into IT for city departments and staff. This team helps you identify, negotiate, and implement technology projects for your division or department. It also works to lead or assist in cross-organization technology initiatives.

Cybersecurity Services provides the design, implementation, and oversight of the cybersecurity framework for the City of Greeley. This division provides Risk Assessments for each Department throughout the City, manages the risk profile and provides timely reports to the executive team on the state of security for the City. In addition, the Cybersecurity division oversees all cybersecurity training to all employees and staff member to enhance cyber-threat awareness. Cybersecurity Services is responsible for monitoring, identifying, and reporting all end-point vulnerabilities to Technical Services and performs follow-up assessments on the patch program to reduce threat vectors.

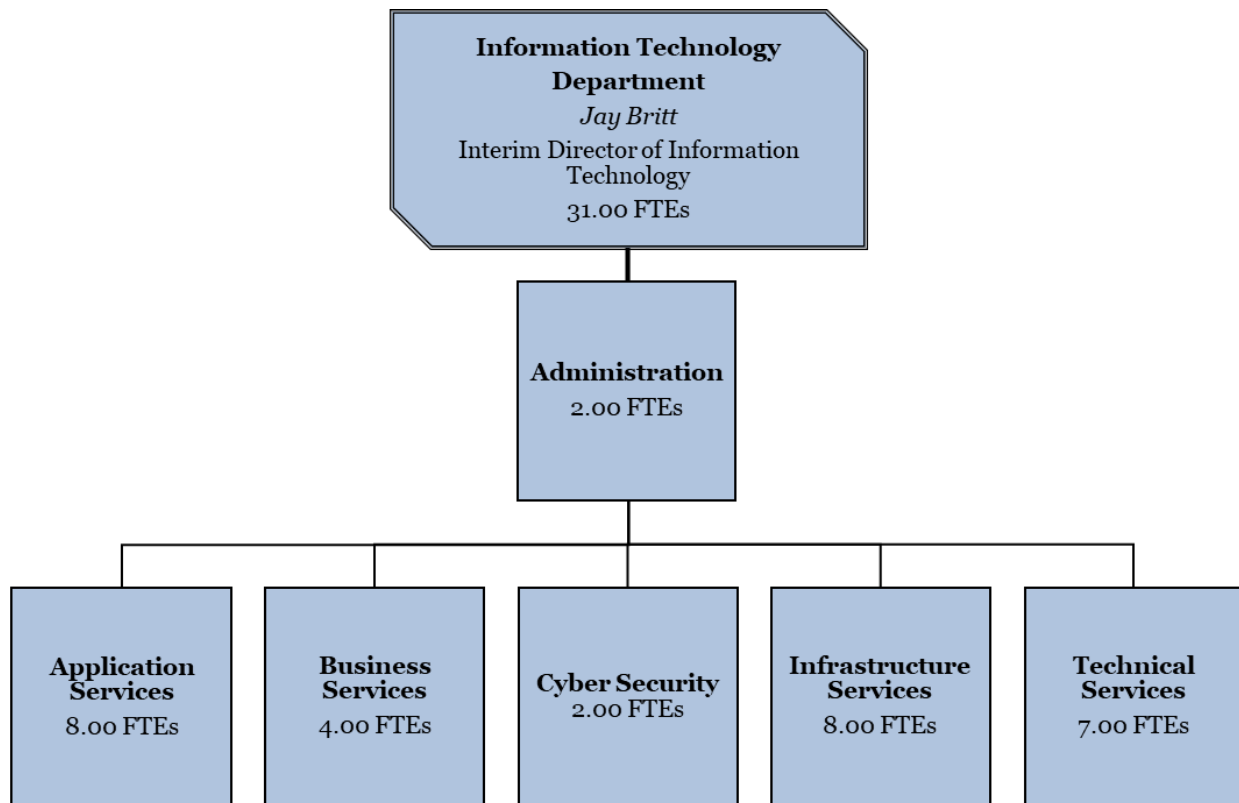
INFORMATION TECHNOLOGY

CONTINUED

Infrastructure Services encompasses three areas of IT, Networking, Servers, and Phone System. The division supports the organization's framework by supporting both physical and virtual hardware in two physically separated data centers. Networking includes overall support of all wired and wireless networks, which includes 120 network switches spanning across 53 City buildings within City Limits and 2 outside of City limits. Additional support includes over 60 internal wireless access points and 12 next-generation firewalls. Phone systems are made up of 10 phone switches and 1 primary phone system and a voice mail system for 1300 endpoints (which includes alarm lines, and handsets). This group also manages the installation of fiber and low voltage cabling as well as providing the primary support for all cellular communication orders, management of the telecom closets and multiple data centers. Server support includes over 120 virtual servers running 6 ESX hosts spread across both data centers and support for 2 SAN arrays (data storage) with a capacity of 158 terabytes of data. Finally, this division provides email management, Active Directory management, archiving/filtering, backup/restore services, and support and maintenance of the City's internet access.

Technical Services provides the ongoing, 24/7 support of the endpoint desktop and mobile computing devices for the entire City staff. Their additional duties include annual hardware refreshes of over 200 devices, assistance in purchase selection for new and replacement hardware, and the first line of support for system wide printing and scanning services. Recently added was the main support for Audio/Visual systems spread throughout the City and its buildings. This division also provides support and assistance on new software versions and operating systems upgrades as needed by either the vendors or the end users.

ORGANIZATIONAL CHART



INFORMATION TECHNOLOGY

CONTINUED

2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
COMPUTER (PC) TECHNICIAN	INFORMATION TECHNOLOGY	\$ 69,318
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 69,318

INFORMATION TECHNOLOGY

CONTINUED

FTE SUMMARY

Information Technology	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Administration				
Information Technology Director	1.00	1.00	-	1.00
Information Technology Technician	1.00	1.00	-	1.00
Total Administration	2.00	2.00	-	2.00
Application Services				
Application Support Specialist	1.00	1.00	-	1.00
Database Administrator	2.00	1.00	-	1.00
GIS Analyst	2.00	1.00	-	1.00
GIS Database Administrator	1.00	1.00	-	1.00
GIS Specialist	1.00	1.00	-	1.00
Programmer Analyst	1.00	1.00	-	1.00
Senior Application Support Specialist	1.00	-	-	-
Software Applications Manager	-	1.00	-	1.00
Web Developer	1.00	1.00	-	1.00
Total Application Services	10.00	8.00	-	8.00
Business Services				
Business Systems Analyst I	1.00	1.00	-	1.00
Business Systems Analyst II	1.00	2.00	-	2.00
Business Systems Manager	-	1.00	-	1.00
Total Business Services	2.00	4.00	-	4.00
Cyber Security				
Network Security Administrator	-	0.50	-	0.50
Security Analyst	1.00	1.00	-	1.00
Senior Network Administrator	-	0.50	-	0.50
Total Cyber Security	1.00	2.00	-	2.00
Infrastructure				
Infrastructure Manager	-	1.00	-	1.00
Network Administrator I	1.00	1.00	-	1.00
Network Security Administrator	1.00	0.50	-	0.50
Senior Network Administrator	1.00	1.50	-	1.50
Senior Systems Administrator	1.00	1.00	-	1.00
Service Desk Tier III	2.00	-	-	-
Systems Administrator II	3.00	2.00	-	2.00
Telecom Administrator	1.00	1.00	-	1.00
Total Infrastructure	10.00	8.00	-	8.00
Technical Services				
Client Services Manager	1.00	1.00	-	1.00
PC Specialist	3.00	4.00	(1.00)	3.00
PC Technician	-	-	2.00	2.00
Senior Service Desk Technician	-	1.00	-	1.00
Service Desk Manager	-	-	-	-
Systems Manager	1.00	-	-	-
Total Technical Services	5.00	6.00	1.00	7.00
Total Information Technology	30.00	30.00	1.00	31.00

INFORMATION TECHNOLOGY

CONTINUED

PERFORMANCE INDICATORS

- Cybersecurity awareness
- Remote work enablement
- Improved Software Maintenance management



MUNICIPAL COURT

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	94,184	98,150	98,150	-	-
Fines & Forfeits	1,973,839	2,017,191	2,062,191	45,000	2.23%
Miscellaneous Revenue	(687)	50	50	-	-
Transfers In	16,000	16,000	16,000	-	-
Use of Fund Balance	(1,058,975)	(960,566)	(852,362)	108,204	-11.26%
Total Resources	\$ 1,024,361	\$ 1,170,825	\$ 1,324,029	\$ 153,204	13.085%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	782,055	816,754	960,043	143,289	17.54%
Supplies & Services	242,306	354,071	363,986	9,915	2.80%
Total Expenditures by Category	\$ 1,024,361	\$ 1,170,825	\$ 1,324,029	\$ 153,204	13.09%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	987,709	1,134,173	1,290,974	156,801	13.83%
121 - Public Safety .16%	30,000	-	-	-	-
131 - Drug / Alcohol Surcharge	-	30,000	25,000	(5,000)	-16.67%
402 - Downtown Parking	6,652	6,652	8,055	1,403	21.09%
Total Expenditures by Fund	\$ 1,024,361	\$ 1,170,825	\$ 1,324,029	\$ 153,204	13.09%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Drug/Alcohol Surcharge	30,000	30,000	25,000	(5,000)	-16.67%
Information Technology Charges	6,652	6,652	8,055	1,403	21.09%
Operations	987,709	1,134,173	1,290,974	156,801	13.83%
Total Expenditures by Activity	\$ 1,024,361	\$ 1,170,825	\$ 1,324,029	\$ 153,204	13.09%

GENERAL DESCRIPTION

The **Municipal Court** processes and resolves municipal ordinance violations justly, expeditiously and economically. The court provides due process and individual justice in each case and ensures that all actions taken in a case are consistent with established law. The Municipal Court Judge is appointed by City Council and the Presiding Judge employs associate judges to assist as needed.

MUNICIPAL COURT

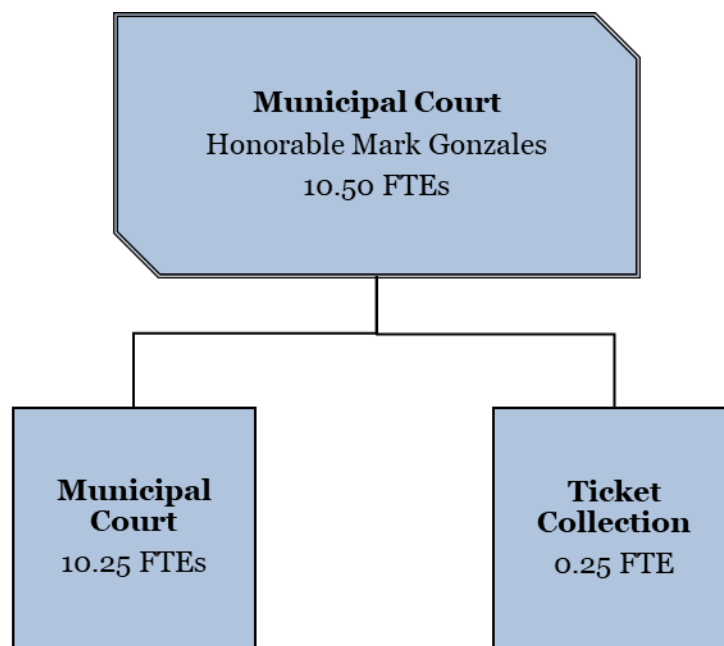
CONTINUED

HOW THE DEPARTMENT IS ORGANIZED

The department head is the Municipal Judge who reports to the City Council.

The Court Administrator is responsible for the court's daily operation, reports to the Municipal Judge and supervises Court personnel who provide support in the court room and clerk's office. This position also provides information and scheduling for defendants and attorneys regarding court dates, coordinates sentencing options (i.e. jail, electronic home monitoring, and useful public service and behavior modification classes), processes bonds and arrest warrants, manages jury summonses, and collects fines and fees assessed. The Municipal Court assists in collecting parking fines and holds final administrative hearings.

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
MUNICIPAL COURT MARSHAL	MUNICIPAL COURT	\$ 116,051
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 116,051

MUNICIPAL COURT

CONTINUED

FTE SUMMARY

Municipal Court	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Assistant Probation Officer	1.00	-	-	-
Clerical Assistant	0.75	0.75	-	0.75
Court Administrator	1.00	1.00	-	1.00
Court Clerk I	-	1.00	-	1.00
Court Clerk II	4.50	4.75	0.75	5.50
Court Marshall	-	-	1.00	1.00
Municipal Judge	1.00	1.00	-	1.00
Probation Officer	1.00	-	-	-
Parking				
Court Clerk II	1.00	1.00	(0.75)	0.25
Total Municipal Court	10.25	9.50	1.00	10.50

PERFORMANCE INDICATORS

- Court Closure Rate = 110%
- Comply with DORA – Municipal Court has consistently had Court Appointed Arraignment Counsel (CAAC) available to defendant's that qualify for counsel
- Data Integrity – Data is regularly monitored for accuracy with corrections made accordingly
- Paper-on-Demand system – evaluate efficiency consistent with changes made to accommodate COVID restrictions
- Performance measures with the x-ray technology- include the goal of zero breaches and establishing a base-line average for screening time of each Court visitor.
- Queueing System – To expedite the overall court experience





COMMUNITY DEVELOPMENT

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	173,236	185,250	185,250	-	-
Fines & Forfeits	102,990	110,000	110,000	-	-
Intergovernmental Revenue	7,000	-	-	-	-
Licenses & Permits	1,794,332	2,011,757	2,177,929	166,172	8.26%
Miscellaneous Revenue	5,266	2,075	2,075	-	-
Transfers In	605,020	592,960	657,048	64,088	10.81%
Use of Fund Balance	2,577,874	2,827,194	2,934,136	106,942	3.78%
Total Resources	\$ 5,265,718	\$ 5,729,236	\$ 6,066,438	\$ 337,202	5.89%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	4,285,817	4,712,005	5,145,447	433,442	9.20%
Supplies & Services	979,900	1,017,231	920,991	(96,240)	-9.46%
Total Expenditures by Category	\$ 5,265,718	\$ 5,729,236	\$ 6,066,438	\$ 337,202	5.89%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	5,265,718	5,729,236	6,066,438	337,202	5.89%
Total Expenditures by Fund	\$ 5,265,718	\$ 5,729,236	\$ 6,066,438	\$ 337,202	5.89%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Building Inspection	984,301	974,231	1,096,732	122,501	12.57%
Code Compliance	411,929	537,637	686,249	148,612	27.64%
Engineering Development Review	1,715,597	2,041,724	2,198,551	156,827	7.68%
Historic Preservation	127,238	135,899	126,944	(8,955)	-6.59%
Information Technology Charges	478,184	-	-	-	-
Planning	1,548,468	2,039,745	1,957,962	(81,783)	-4.01%
Total Expenditures by Activity	\$ 5,265,718	\$ 5,729,236	\$ 6,066,438	\$ 337,202	5.89%

COMMUNITY DEVELOPMENT

CONTINUED

GENERAL DESCRIPTION

The mission of the **Community Development** Department is to guide the physical development of the community to meet the present and future needs of its citizens in a manner that promotes high-quality civic design, convenience, health, safety, efficiency, and economy. The department consists of four divisions: Building Inspection, Engineering Development Review, Code Compliance, and Planning.

HOW THE DEPARTMENT IS ORGANIZED

The Community Development Director reports to the Assistant City Manager and City Manager and is the department head.

The **Building Inspection** division ensures building safety through the review of building plans, the uniform enforcement of the adopted building codes, and correction of any violations.

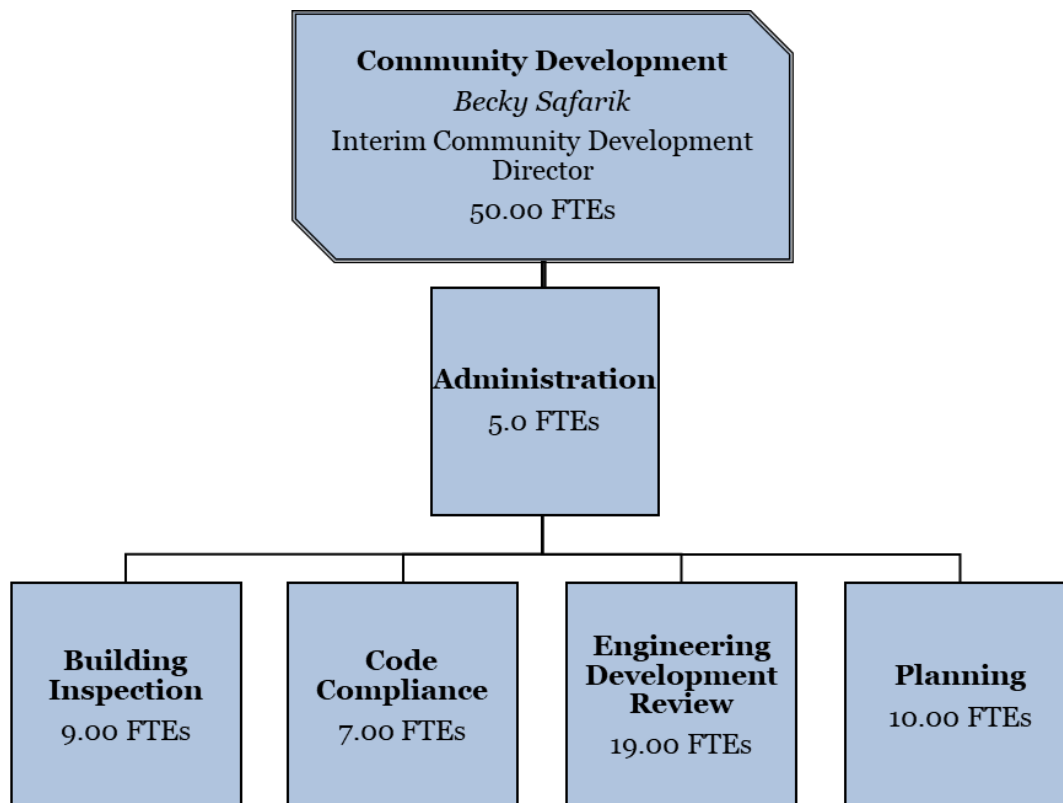
The **Engineering Development Review** division, along with the Current Planning program, provides oversight of new development projects within the community to ensure that the projects meet the City's development criteria, and, in doing so, providing quality infrastructure to the City once development is completed. Civil inspection is a program within the division that provides construction inspection services.

The **Code Compliance** division ensures code compliance concerning sanitation and zoning issues in the community through enforcement of various codes and regulations.

The **Planning** division provides guidance and structure for both present and future development of the City to ensure harmonious community design, as well as land use which is compatible with environmental and quality of life measures.

These operations are described in greater detail in the following division summaries.

ORGANIZATIONAL CHART



COMMUNITY DEVELOPMENT

CONTINUED

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
CREDIT CARD TRANSACTION FEE CHARGES	COMMUNITY DEVELOPMENT	\$ 150,000
CODE COMPLIANCE INSPECTOR	COMMUNITY DEVELOPMENT	116,304
DEVELOPMENT REVIEW CONTRACT STAFFING	COMMUNITY DEVELOPMENT	75,000
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 341,304

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
TWO-YEAR TEMPORARY CIVIL INSPECTOR FOR CITY-WIDE BROADBAND INSTALLATION	COMMUNITY DEVELOPMENT	\$ 128,172
TRAINING & CERTIFICATION	COMMUNITY DEVELOPMENT	10,000
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 138,172

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ENGINEER II	COMMUNITY DEVELOPMENT	\$ 125,489
LONG RANGER PLANNER III	COMMUNITY DEVELOPMENT	120,688
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 246,177

COMMUNITY DEVELOPMENT

CONTINUED

FTE SUMMARY

Community Development	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Administration				
Administrative Specialist II	2.00	3.00	(1.00)	2.00
Business Analyst	1.00	1.00	-	1.00
Community Development Director	1.00	1.00	-	1.00
Office Manager	1.00	1.00	-	1.00
Senior Administrative Specialist	-	-	-	-
Total Building Inspection	5.00	6.00	(1.00)	5.00
Building Inspection				
Administrative Specialist II	1.00	-	-	-
Building Inspector I	2.00	2.00	-	2.00
Building Inspector II	3.00	3.00	-	3.00
Building Permit Technician	1.00	1.00	-	1.00
Chief Building Official	1.00	1.00	-	1.00
Plans Examiner	1.00	1.00	-	1.00
Senior Plans Examiner	1.00	1.00	-	1.00
Total Building Inspection	10.00	9.00	-	9.00
Engineering Development Review				
Administrative Specialist II	1.00	-	-	-
Chief Construction Inspector	1.00	1.00	-	1.00
Civil Engineer I	-	2.00	-	2.00
Civil Engineer II	5.00	2.00	-	2.00
Civil Engineer III	-	1.00	-	1.00
Construction Inspector	8.00	8.00	1.00	9.00
Development Review & Civil Inspector Manager	1.00	1.00	-	1.00
Engineering Technician	1.00	1.00	-	1.00
Senior Construction Inspector	2.00	2.00	-	2.00
Total Engineering Development Review	19.00	18.00	1.00	19.00
Code Compliance				
Code Compliance Inspector	5.00	5.00	1.00	6.00
Code Compliance Supervisor	1.00	1.00	-	1.00
Total Code Compliance	6.00	6.00	1.00	7.00
Planning				
Administrative Planning Technician	-	-	1.00	1.00
Chief Planner	-	1.00	-	1.00
Historic Preservation Specialist	1.00	-	-	-
Planner I	1.00	-	-	-
Planner II	1.00	3.00	-	3.00
Planner III	4.00	3.00	-	3.00
Planning Manager	1.00	1.00	-	1.00
Planning Technician	1.00	1.00	-	1.00
Total Planning	9.00	9.00	1.00	10.00
Total Community Development	49.00	48.00	2.00	50.00

COMMUNITY DEVELOPMENT

CONTINUED

PERFORMANCE INDICATORS

- Number of Development Reviews
- Percent of Dev Reviews completed w/in 2 weeks
- Number of Building Inspections
- Percent of Building Plan Review done in 20 business days
- Achieve timely Code Compliance
- Pro-active: observed vs. complaints

BUILDING INSPECTION

PURPOSE: To safeguard the health, property, and welfare of the citizens through the uniform enforcement of the City's building ordinances.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,162	250	250	-	-
Licenses & Permits	1,521,597	1,899,000	1,937,000	38,000	2.00%
Miscellaneous Revenue	75	75	75	-	-
Use of Fund Balance	(538,533)	(925,094)	(840,593)	84,501	-9.13%
Total Resources	\$ 984,301	\$ 974,231	\$ 1,096,732	\$ 122,501	12.57%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	833,161	895,130	942,446	47,316	5.29%
Supplies & Services	151,140	79,101	154,286	75,185	95.05%
Total Expenditures by Category	\$ 984,301	\$ 974,231	\$ 1,096,732	\$ 122,501	12.57%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Building Inspection	984,301	974,231	1,096,732	122,501	12.57%
Total Expenditures by Activity	\$ 984,301	\$ 974,231	\$ 1,096,732	\$ 122,501	12.57%

ACTIVITY DESCRIPTION

The **Building Inspection** staff contributes to safety and environmental development through the scrutiny of building plans, site inspections, and the issuance of building permits. The Division is also responsible for the administration and enforcement of all building codes and property maintenance codes, and assists in the administration and enforcement of the fire code with the Fire Marshall's office. The staff advises the Construction Trades Advisory and Appeals Board and other boards and committees as necessary. Additionally, the inspectors provide for the safety of the general public through periodic inspections of residential rental units, securing of buildings that are deemed unsafe, sales tax inspections, and implementation of emergency response procedures with fire and police.

CODE COMPLIANCE

PURPOSE: To protect and enhance the health, safety, and welfare of the community by assuring compliance with City sanitation, zoning, and air quality codes; reviewing developments for environmental impacts and working with developers to minimize or mitigate those impacts.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	-	25,000	25,000	-	-
Fines & Forfeits	102,990	110,000	110,000	-	-
Use of Fund Balance	308,940	402,637	551,249	148,612	36.91%
Total Resources	\$ 411,929	\$ 537,637	\$ 686,249	\$ 148,612	27.64%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	385,769	474,122	580,727	106,605	22.48%
Supplies & Services	26,160	63,515	105,522	42,007	66.14%
Total Expenditures by Category	\$ 411,929	\$ 537,637	\$ 686,249	\$ 148,612	27.64%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Code Compliance	411,929	537,637	686,249	148,612	27.64%
Total Expenditures by Activity	\$ 411,929	\$ 537,637	\$ 686,249	\$ 148,612	27.64%

ACTIVITY DESCRIPTION

Code Compliance provides enforcement of the City's sanitation and zoning codes, including inspection of properties, notification to responsible parties, enforcement of odor standards, presentation of cases to the Administrative Hearing Officer, and abatement actions to clean up non-compliant properties to meet minimum standards. Compliance inspectors work with the Administrative Hearing Program where the Administrative Hearing Officer hears code enforcement cases, determines if the cited party is liable for the code infractions, issues orders for compliance and assesses fines for those infractions. Code Compliance also reviews development applications for environmental impacts, researches and develops projects, administers public education for environmental programs, and manages interdepartmental and interagency cooperation regarding environmental issues.

ENGINEERING DEVELOPMENT REVIEW

PURPOSE: To enforce city design standards that provide quality development, which in turn support the health, safety and welfare of citizens and provide quality efficient infrastructure to the city through the enforcement of the City's Water & Sewer, Street, and Stormwater standards, as well as of the associated Master Plans.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	-	60,000	60,000	-	-
Licenses & Permits	270,795	111,257	239,429	128,172	115.20%
Miscellaneous Revenue	5,191	-	-	-	-
Transfers In	605,020	592,960	657,048	64,088	10.81%
Use of Fund Balance	834,591	1,277,507	1,242,074	(35,433)	-2.77%
Total Resources	\$ 1,715,597	\$ 2,041,724	\$ 2,198,551	\$ 156,827	7.68%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,608,814	1,859,524	2,058,311	198,787	10.69%
Supplies & Services	106,782	182,200	140,240	(41,960)	-23.03%
Total Expenditures by Category	\$ 1,715,597	\$ 2,041,724	\$ 2,198,551	\$ 156,827	7.68%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Engineering Development Review	1,715,597	2,041,724	2,198,551	156,827	7.68%
Total Expenditures by Activity	\$ 1,715,597	\$ 2,041,724	\$ 2,198,551	\$ 156,827	7.68%

ACTIVITY DESCRIPTIONS

The **Engineering Development Review** Division provides review of new development proposals and support to the Planning Division as it provides recommendations to the Planning Commission and City Council. The staff serves as a liaison between the City and other local, state, and federal entities.

The Engineering Development Review staff also: 1) reviews technical components of all subdivision, zoning, and annexation requests, and helps in the processing and coordinating of these new development projects; 2) reviews all residential plot plans submitted for building permits; 3) provides technical assistance and other information to citizens; and 4) reviews all building permits associated with new residential structures and all new commercial buildings, ensuring standards are met for water, sewer, stormwater and right-of-way access.

The **Civil Inspection** staff regulate work and monitor quality assurance of the work in the public right-of-way and as regards public infrastructure. This includes construction service inspections of Public Works capital improvement projects, Water and Sewer capital improvement projects, other city projects, private land development projects, and the preparation of engineering reports for these projects.

PLANNING

PURPOSE: To guide and accomplish coordinated and harmonious development of the community in accordance with present and future needs which best promote health, safety, and welfare.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	172,074	100,000	100,000	-	-
Intergovernmental Revenue	7,000	-	-	-	-
Licenses & Permits	1,940	1,500	1,500	-	-
Miscellaneous Revenue	-	2,000	2,000	-	-
Use of Fund Balance	1,972,876	2,072,144	1,981,406	(90,738)	-4.38%
Total Resources	\$ 2,153,891	\$ 2,175,644	\$ 2,084,906	(\$ 90,738)	-4.17%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,458,073	1,483,229	1,563,963	80,734	5.44%
Supplies & Services	695,818	692,415	520,943	(171,472)	-24.76%
Total Expenditures by Category	\$ 2,153,891	\$ 2,175,644	\$ 2,084,906	(\$ 90,738)	-4.17%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Historic Preservation	127,238	135,899	126,944	(8,955)	-6.59%
Information Technology Charges	478,184	-	-	-	-
Planning	1,548,468	2,039,745	1,957,962	(81,783)	-4.01%
Total Expenditures by Activity	\$ 2,153,891	\$ 2,175,644	\$ 2,084,906	(\$ 90,738)	-4.17%

ACTIVITY DESCRIPTIONS

The Planning Division provides guidance and recommendations to the Planning Commission to aid in performing its functions. The staff serves as liaison between the City and other local, state, and federal entities.

Current **Planning** reviews and processes land use applications related to zoning, subdivision, annexation, and site plan review, provides daily technical assistance regarding land use and other aspects of the built and social community to citizens, issues over-the-counter land use permits related to issues such as signs, home occupations, etc., and develops and maintains a support system for land use and development in matters such as mapping, the development code, and redevelopment.

Long-Range Planning conducts demographic and census research, undertakes special studies such as neighborhood, corridor, and sub-area plans, maintains land use records including subdivision and other data and identifies opportunities to implement goals and policies adopted through Imagine Greeley: Comprehensive Plan and its various supporting plans and studies. This program also provides technical assistance to other City departments and divisions for implementation of goals related to the Capital Improvement Programs in areas such as parks, roads, water & sewer, and community relations.

Historic Preservation assists with historic property research, nomination, designation, and potential funding of historic properties, as well as education of citizens in the social and economic values of preservation.



CULTURE, PARKS & RECREATION



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	3,359,844	4,717,893	5,947,875	1,229,982	26.07%
Intergovernmental Revenue	831,131	666,210	666,210	-	-
Licenses & Permits	1,610	2,100	2,100	-	-
Miscellaneous Revenue	759,781	1,088,704	1,257,712	169,008	15.52%
Transfers In	2,023,234	2,279,423	2,850,211	570,788	25.04%
Use of Fund Balance	11,130,946	12,808,023	13,945,944	1,137,921	8.88%
Total Resources	\$ 18,106,546	\$ 21,562,353	\$ 24,670,052	\$ 3,107,699	14.41%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	10,863,885	12,839,175	14,557,906	1,718,731	13.39%
Supplies & Services	6,477,748	7,814,237	8,771,248	957,011	12.25%
Capital	608,096	564,300	878,525	314,225	55.68%
Debt	17,594	115,068	96,000	(19,068)	-16.57%
Transfers Out	139,223	229,573	366,373	136,800	59.59%
Total Expenditures by Category	\$ 18,106,546	\$ 21,562,353	\$ 24,670,052	\$ 3,107,699	14.41%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	15,085,585	18,164,235	20,612,473	2,448,238	13.48%
121 - Public Safety .16%	84,571	-	-	-	-
125 - Poudre River Trail	-	217,386	149,774	(67,612)	-31.10%
126 - Youth And Senior Assistance	-	35,000	35,000	-	-
127 - Youth Enrichment	3,916	30,240	12,570	(17,670)	-58.43%
140 - Museum	39,062	41,312	2,118	(39,194)	-94.87%
141 - Senior Citizen	26	50	50	-	-
142 - Senior Center Clubs	6,282	21,675	21,675	-	-
143 - Community Memorials	1,140	-	-	-	-
400 - Cemetery	616,714	685,662	683,463	(2,199)	-0.32%
401 - Municipal Golf Courses	1,915,399	2,023,983	2,224,094	200,111	9.89%
512 - Fleet Replacement	353,635	335,100	200,000	(135,100)	-40.32%
513 - Equipment Replacement	-	-	662,525	662,525	-
603 - Petriken Memorial	2	10	10	-	-
605 - Memorials	215	7,700	66,300	58,600	761%
Total Expenditures by Fund	\$ 18,106,546	\$ 21,562,353	\$ 24,670,052	\$ 3,107,699	14.41%

CULTURE, PARKS & RECREATION

CONTINUED

Expenditures by Division	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Administration	1,741,096	2,149,396	2,081,460	(67,936)	-3.16%
Cemetery	616,715	685,672	783,473	97,801	14.26%
Culture & Public Art	1,509,541	1,556,329	2,285,780	729,451	46.87%
Golf	2,117,169	2,217,983	2,561,219	343,236	15.48%
Island Grove	1,924,337	2,218,576	2,431,229	212,653	9.59%
Museums	870,712	977,172	1,148,178	171,006	17.50%
Natural Areas & Trails	683,166	957,319	1,008,161	50,842	5.31%
Parks	4,541,795	5,079,271	5,592,200	512,929	10.10%
Recreation	4,102,014	5,720,635	6,778,352	1,057,717	18.49%
Total Expenditures by Division	\$ 18,106,546	\$ 21,562,353	\$ 24,670,052	\$ 3,107,699	14.41%

GENERAL DESCRIPTION

The mission of the Department of **Culture, Parks & Recreation** is to “enhance our community through exceptional service and stewardship”. The department consists of six divisions: Administration, Recreation, Culture/Museums, Natural Areas and Trails, Golf, and Parks/Forestry/Cemetery.

HOW THE DEPARTMENT IS ORGANIZED

The Director of Culture, Parks & Recreation reports to the Deputy City Manager of Community Building and is responsible for the executive management of the department. The Director and **Administration** Division provides oversight to the other five divisions in the way of administrative support towards consistency and compliance to all administrative processes and procedures. The functions that this division performs are: personnel management, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the RecTrac system, and volunteer background checks.

The **Cultural & Museum** division is focused on providing exceptional cultural and entertainment opportunities for our community and region. The Culture program is primarily found within the walls of the Union Colony Civic Center (UCCC), yet works as part of the Culture, Parks, and Recreation team to develop, promote, and present events and services in all Culture, Parks, and Recreation venues. In addition, the **Public Arts** and Sister City programs for the City of Greeley are managed within this division. The **Museums** program consists of four major physical venues, Greeley History Museum, Centennial Village, White-Plumb Farm, and the historic Meeker House. This portion of the division is tasked with developing educational programs for all ages and abilities within these venues, as well as professional care of historical artifacts and collections, proper display of items on exhibit, and the annual maintenance of the venues and their collections.

The **Municipal Golf** division provides the ongoing operation, maintenance and programming for both Highland Hills and Boomerang Links Golf Courses. Management includes the oversight of contract concessionaires for pro shop operations and restaurants at both locations.

The **Recreation** division provides a diverse offering of community programs and facilities including youth and adult sports, classes, activities, adaptive/inclusive recreation, and events. In addition, senior activities, classes and events, outdoor adventure programs, aquatics programs and facilities, and all fitness areas and activities are within this division. Facilities managed include the Greeley Recreation Center, Active Adult Center, Ice Haus, Family Funplex, Rodarte Community Center, Centennial Pool, Discovery Bay Pool, and Sunrise and Island Grove Splash Parks.

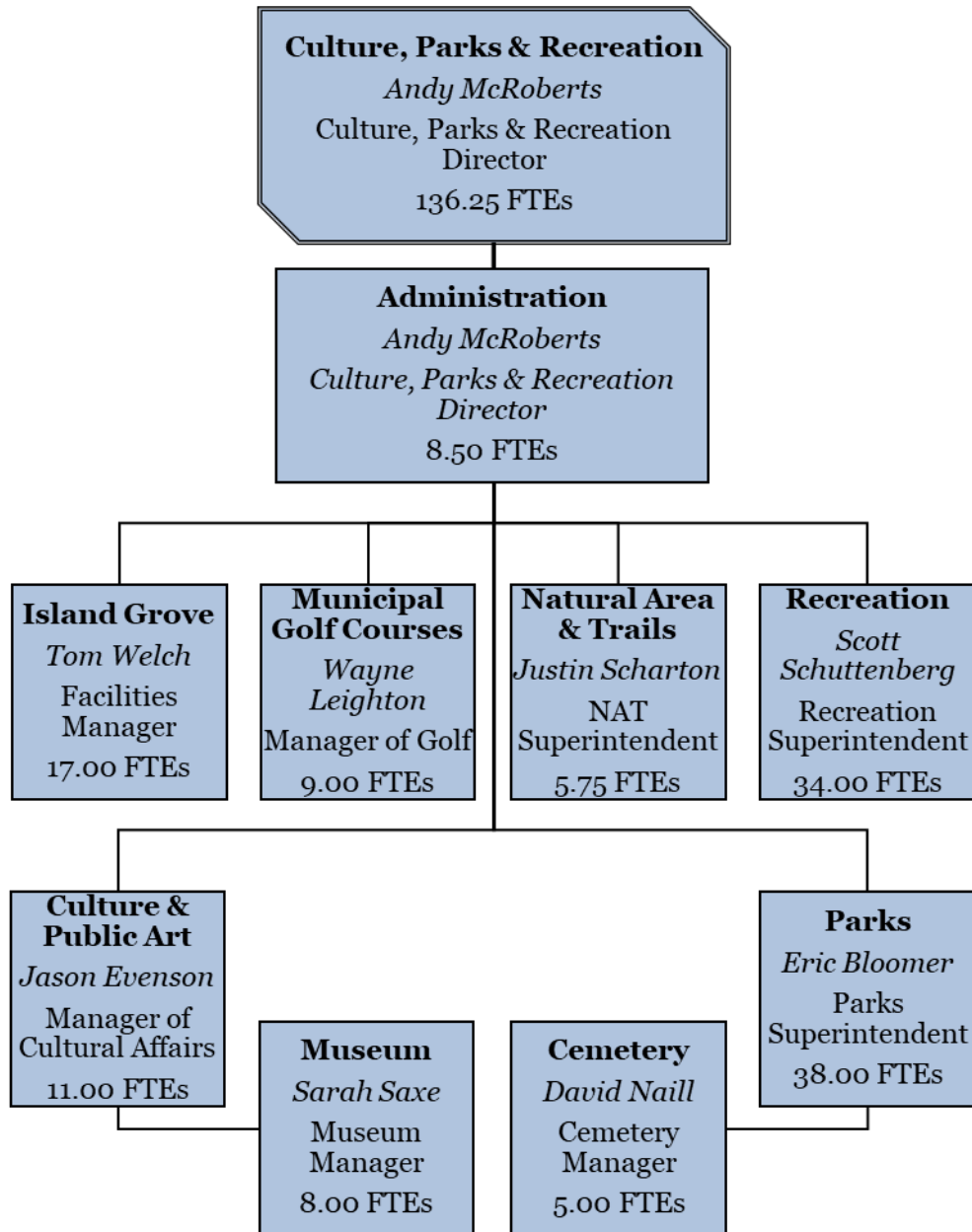
The **Natural Areas and Trails** division provides maintenance and management of the City’s natural areas and open spaces, trail maintenance and construction management, oversight of the Poudre River Trail, and land acquisition strategies for new spaces in addition to caring for 1000+ acres of current natural areas/open space.

CULTURE, PARKS & RECREATION

CONTINUED

The **Parks** division provides park and playground maintenance, sports field maintenance, facility management, park planning, park construction, and special projects for 42 parks sites, 30 playgrounds, and 5 athletic field sites. The Parks Division also includes the operations and management of the **Linn Grove Cemetery (Enterprise Fund)**, **Community Forestry** and **Island Grove** Regional Park and Facilities.

ORGANIZATIONAL CHART



CULTURE, PARKS & RECREATION

CONTINUED

2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
UCCC OPERATIONS	CULTURE, PARKS, & RECREATION	\$ 623,548
ACTIVE ADULT CENTER OPERATIONS	CULTURE, PARKS, & RECREATION	166,813
FAMILY FUNPLEX OPERATIONS	CULTURE, PARKS, & RECREATION	163,864
RODARTE COMMUNITY CENTER OPERATIONS	CULTURE, PARKS, & RECREATION	154,756
RECREATION ADMINISTRATION	CULTURE, PARKS, & RECREATION	150,126
RECREATION SPORTS PROGRAMS	CULTURE, PARKS, & RECREATION	128,013
ICE HAUS OPERATIONS	CULTURE, PARKS, & RECREATION	103,081
RECREATION CENTER OPERATIONS	CULTURE, PARKS, & RECREATION	102,942
HISTORIC SITES OPERATIONS	CULTURE, PARKS, & RECREATION	97,248
GREELEY HISTORY MUSEUM	CULTURE, PARKS, & RECREATION	75,171
OUTDOOR POOLS (AQUATICS) OPERATIONS	CULTURE, PARKS, & RECREATION	52,005
EMERALD ASH BORE MANAGEMENT	CULTURE, PARKS, & RECREATION	50,000
CARDIOPULMONARY RESUSCITATION (CPR) CERTIFICATION/TRAINING & SPONSORSHIP ASSISTANT	CULTURE, PARKS, & RECREATION	23,808
PUBLIC ART TOINTON GALLERY	CULTURE, PARKS, & RECREATION	23,684
POUDRE TRAIL CORE OPERATIONAL PRIORITIES	CULTURE, PARKS, & RECREATION	14,000
FARMERS MARKET	CULTURE, PARKS, & RECREATION	9,300
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 1,938,359

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
STRATEGIC MASTER PLAN & COMMUNITY NEEDS ASSESSMENT	CULTURE, PARKS, & RECREATION	\$ 250,000
BOOMERANG STORMWATER CONSTRUCTION	CULTURE, PARKS, & RECREATION	214,500
WETLAND MITIGATION & RESTORATION FEASIBILITY STUDY	CULTURE, PARKS, & RECREATION	150,000
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 614,500

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
PARK MAINTENANCE	CULTURE, PARKS, & RECREATION	\$ 368,100
MEDIANS & ROW MAINTENANCE	CULTURE, PARKS, & RECREATION	232,609
PARK MAINTENANCE TECHNICIAN II	CULTURE, PARKS, & RECREATION	221,034
NATURAL AREAS & TRAILS CHEMICAL APPLICATION TECHNICIAN II	CULTURE, PARKS, & RECREATION	201,984
NATURAL AREAS & TRAILS ENVIRONMENTAL PLANNER	CULTURE, PARKS, & RECREATION	149,059
NATURAL AREAS & TRAILS CORE OPERATIONAL PRIORITIES	CULTURE, PARKS, & RECREATION	97,500
FESTIVALS ADMINISTRATION	CULTURE, PARKS, & RECREATION	34,194
PUBLIC ART COMMUNITY OUTREACH	CULTURE, PARKS, & RECREATION	12,592
FESTIVALS SISTER CITY	CULTURE, PARKS, & RECREATION	5,000
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 1,322,072

UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
NATURAL AREAS & TRAILS ROLLING STOCK PRIORITIES	CULTURE, PARKS, & RECREATION	\$ 60,000
TOTAL UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 60,000

CULTURE, PARKS & RECREATION

CONTINUED

FTE SUMMARY

Culture, Parks, and Recreation	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Administration				
Administrative Specialist I	0.75	0.75	-	0.75
Administrative Specialist II	2.00	2.00	-	2.00
Budget Analyst	-	1.00	-	1.00
Culture, Parks & Recreation Director	1.00	1.00	-	1.00
Facility Equipment Technician	1.00	1.00	-	1.00
Facility Service Supervisor II	1.00	-	-	-
Marketing Sponsorship Coordinator	-	0.75	-	0.75
Office Manager	1.00	1.00	-	1.00
Recreation Supervisor	-	1.00	-	1.00
Total Administration	6.75	8.50	-	8.50
Culture & Public Art				
Administrative Specialist II	0.75	-	-	-
Assistant Technician Services Coordinator	1.00	1.00	-	1.00
Assistant Ticket Office Coordinator	1.00	1.00	-	1.00
Cultural Affairs Manager	1.00	1.00	-	1.00
Facility Service Worker	2.00	2.00	-	2.00
Financial Services Coordinator	1.00	1.00	-	1.00
Public Art Coordinator	1.00	1.00	-	1.00
Senior Stage Manager	1.00	1.00	-	1.00
Special Events Coordinator	1.00	1.00	-	1.00
Technical Services Coordinator	1.00	1.00	-	1.00
Union Colony Civic Center Programs Coordinator	1.00	1.00	-	1.00
Total Culture & Public Art	11.75	11.00	-	11.00
Island Grove				
Assistant Events Coordinator	1.00	1.00	-	1.00
Crew Leader: Island Grove	2.00	2.00	-	2.00
Events Coordinator	1.00	1.00	-	1.00
Facility Manager: Island Grove	1.00	1.00	-	1.00
Facility Service Supervisor II	2.00	2.00	-	2.00
Facility Technician	6.00	6.00	-	6.00
Island Grove Tech II	1.00	-	-	-
Parks Maintenance Technician II	3.00	4.00	-	4.00
Total Island Grove	17.00	17.00	-	17.00
Municipal Golf Courses				
Boomerang Golf Course Superintendent	1.00	1.00	-	1.00
Golf Crew Supervisor	2.00	2.00	-	2.00
Highland Hills Golf Course Superintendent	1.00	1.00	-	1.00
Irrigation Technician	2.00	2.00	-	2.00
Manager of Golf	1.00	1.00	-	1.00
Mechanic: Golf	2.00	2.00	-	2.00
Total Municipal Golf Courses	9.00	9.00	-	9.00

CULTURE, PARKS & RECREATION

CONTINUED

FTE SUMMARY (CONTINUED)

Culture, Parks, and Recreation	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Museums				
Administrative Specialist II	1.00	-	-	-
Assistant Museum Curator	2.75	1.00	-	1.00
Collections Registrar	1.00	1.00	-	1.00
Facilities Management Technician II	1.00	1.00	-	1.00
Facility Service Worker	1.00	1.00	-	1.00
Museum Curator	4.00	3.00	-	3.00
Museum Manager	1.00	1.00	-	1.00
Total Museum	11.75	8.00	-	8.00
Natural Areas & Trails				
Environmental Planner	-	1.00	-	1.00
Natural Areas & Trails Superintendent	1.00	1.00	-	1.00
Parks Crew Supervisor	-	1.00	-	1.00
Parks Maintenance Technician I	1.00	1.00	-	1.00
Parks Maintenance Technician II	1.00	1.00	-	1.00
Natural Lands Coordinator	1.00	-	-	-
Trail Manager	1.00	1.00	(0.25)	0.75
Trails Open Land Crew Leader	1.00	-	-	-
Total Natural Areas & Trails	6.00	6.00	(0.25)	5.75
Cemetery				
Administrative Specialist II	1.00	1.00	-	1.00
Cemetery Manager	1.00	1.00	-	1.00
Cemetery Technician	2.00	2.00	-	2.00
Mechanic: Parks	1.00	1.00	-	1.00
Total Cemetery	5.00	5.00	-	5.00
Parks				
Administrative Specialist II	1.00	1.00	-	1.00
Code Compliance Inspector	1.00	1.00	-	1.00
Forestry Manager	1.00	1.00	-	1.00
Forestry Technician I	2.00	2.00	(1.00)	1.00
Forestry Technician II	1.00	1.00	2.00	3.00
Healthy Neighborhood Coordinator	1.00	1.00	(1.00)	-
Irrigation Coordinator	1.00	1.00	-	1.00
Mechanic: Parks	1.00	1.00	-	1.00
Parks Crew Supervisor	2.00	3.00	-	3.00
Parks Maintenance Technician I	6.00	4.00	-	4.00
Parks Maintenance Technician II	16.00	17.00	-	17.00
Parks Manager	2.00	2.00	-	2.00
Parks Planner	1.00	1.00	-	1.00
Parks Superintendent	1.00	1.00	-	1.00
Senior Administrative Specialist	1.00	1.00	-	1.00
Total Parks	38.00	38.00	-	38.00

CULTURE, PARKS & RECREATION

CONTINUED

FTE SUMMARY (CONTINUED)

Culture, Parks, and Recreation	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Recreation				
Customer Service Representative	5.00	4.00	1.00	5.00
Facility Service Crew Leader	2.00	2.00	-	2.00
Facility Service Worker	4.00	4.00	-	4.00
Recreation Coordinator I	2.00	1.00	(1.00)	-
Recreation Coordinator II	10.00	12.00	2.00	14.00
Recreation Manager	3.00	2.00	-	2.00
Recreation Superintendent	1.00	1.00	-	1.00
Recreation Supervisor	7.00	6.00	-	6.00
Recreation Technician	1.00	-	-	-
Total Recreation	35.00	32.00	2.00	34.00
Total Culture, Parks, & Recreation	140.25	134.50	1.75	136.25

PERFORMANCE INDICATORS

- NEW in 2021 – improved Cost Recovery Model
- Youth Sports and Activities participation
- Adult Sports Programs participation
- Parks Operations – variety (turf, pond)
- Natural Areas & Trails – trail counters, weed infestation
- Facility attendance - UCCC, Museums, Rec Center, Active Adult Center, Ice Haus, Recreation Center and FunPlex Operations

ADMINISTRATION

PURPOSE: To provide the highest quality and most efficient support to the Culture, Parks & Recreation staff tasked with providing a comprehensive, year-round, recreational and cultural program for the community. To provide safe, clean and attractive facilities for community use as well as assist in the minor maintenance and set up of events and services in all Culture, Park, and Recreation facilities.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	-	7,500	12,900	5,400	72.00%
Miscellaneous Revenue	46,481	32,800	50,700	17,900	54.57%
Use of Fund Balance	1,694,615	2,109,096	2,017,860	(91,236)	-4.33%
Total Resources	\$ 1,741,096	\$ 2,149,396	\$ 2,081,460	(\$ 67,936)	-3.16%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	559,939	755,940	821,369	65,429	8.66%
Supplies & Services	1,181,157	1,391,456	1,258,591	(132,865)	-9.55%
Capital	-	2,000	1,500	(500)	-25.00%
Total Expenditures by Category	\$ 1,741,096	\$ 2,149,396	\$ 2,081,460	(\$ 67,936)	-3.16%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	1,741,070	2,149,346	2,081,410	(67,936)	-3.16%
141 - Senior Citizen	26	50	50	-	-
Total Expenditures by Fund	\$ 1,741,096	\$ 2,149,396	\$ 2,081,460	(\$ 67,936)	-3.16%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Administration	1,719,795	2,116,122	2,046,309	(69,813)	-3.30%
Farmers Market	21,276	33,224	35,101	1,877	5.65%
Investment Earnings	26	50	50	-	-
Total Expenditures by Activity	\$ 1,741,096	\$ 2,149,396	\$ 2,081,460	(\$ 67,936)	-3.16%

ACTIVITY DESCRIPTIONS

Administration division provides oversight to the other five divisions in the way of administrative support to provide consistency and compliance regarding all administrative processes and procedures. The functions this division performs are: Cost Recovery Modeling, personnel records support, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the RecTrac system, volunteer background checks, Youth Assistance Program, and coordinator to Information Technology.

The cost associated with the **Senior Citizen fund** are managed by the Active Adult Center and account for contributions from individuals, corporations, and organizations for capital improvements to the Active Adult Center.

The **Farmers' Market** provides administrative and site management for the annual summer and winter Greeley Farmer's Markets, including publicity, vendors, sales tax, and space rental fee collection.

CEMETERY

PURPOSE: To provide for our community's need for pre-planning and final disposition of its deceased. This includes sales and services and maintaining the grounds, facilities, and equipment at Linn Grove Cemetery.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	260,943	345,270	345,270	-	-
Intergovernmental Revenue	10,946	-	-	-	-
Miscellaneous Revenue	103,336	60,925	60,925	-	-
Transfers In	22,394	246,536	240,000	(6,536)	-2.65%
Use of Fund Balance	219,097	32,941	137,278	104,337	317%
Total Resources	\$ 616,715	\$ 685,672	\$ 783,473	\$ 97,801	14.26%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	428,696	451,604	477,182	25,578	5.66%
Supplies & Services	164,638	217,068	206,291	(10,777)	-4.96%
Capital	23,381	17,000	-	(17,000)	-100%
Transfers Out	-	-	100,000	100,000	-
Total Expenditures by Category	\$ 616,715	\$ 685,672	\$ 783,473	\$ 97,801	14.26%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
400 - Cemetery	616,714	685,662	683,463	(2,199)	-0.32%
512 - Fleet Replacement	-	-	100,000	100,000	-
603 - Petriken Memorial	2	10	10	-	-
Total Expenditures by Fund	\$ 616,715	\$ 685,672	\$ 783,473	\$ 97,801	14.26%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Cemetery Equipment	-	-	100,000	100,000	-
Internments	231,873	229,280	235,628	6,348	2.77%
Investment Earnings	817	3,010	3,010	-	-
Maintenance - Cemetery	384,026	453,382	444,835	(8,547)	-1.89%
Total Expenditures by Activity	\$ 616,715	\$ 685,672	\$ 783,473	\$ 97,801	14.26%

ACTIVITY DESCRIPTIONS

Internment services provide for the final disposition of our community's deceased and include in-ground internments, cremation internments, genealogy research, and foundation installations for memorial placements.

Cemetery **Maintenance** provides for all aspects of maintenance activities for 55 operative acres at the Linn Grove Cemetery including: grounds management, section renovations, turf management and water feature & roadway maintenance.

The Pre-Need program provides the opportunity for our community to pre-arrange future final disposition needs through staff pre-arrangement counselors and includes grave sites, opening/closing costs, and a variety of other disposition options.

CULTURE & PUBLIC ART

PURPOSE: To research, assess, contract for, promote and present exceptional cultural and entertainment opportunities for our community and region. This division is primarily focused on the UCCC, yet will offer programs and services in numerous City venues, from parks to the Ice Haus. To develop educational programs for all ages and abilities within the historical venues, and professionally care for the historical artifacts entrusted to our care.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	260,448	491,726	810,372	318,646	64.80%
Miscellaneous Revenue	20,285	120,179	132,875	12,696	10.56%
Use of Fund Balance	1,228,809	944,424	1,342,533	398,109	42.15%
Total Resources	\$ 1,509,541	\$ 1,556,329	\$ 2,285,780	\$ 729,451	46.87%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	757,545	850,421	1,052,707	202,286	23.79%
Supplies & Services	507,553	605,335	1,132,500	527,165	87.09%
Capital	181,638	-	-	-	-
Transfers Out	62,806	100,573	100,573	-	-
Total Expenditures by Category	\$ 1,509,541	\$ 1,556,329	\$ 2,285,780	\$ 729,451	46.87%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	1,509,541	1,556,329	2,285,780	729,451	46.87%
Total Expenditures by Fund	\$ 1,509,541	\$ 1,556,329	\$ 2,285,780	\$ 729,451	46.87%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Arts Picnic	692	41,343	41,347	4	0.01%
Culture Administration	239,619	247,022	242,895	(4,127)	-1.67%
Festival Administration	111,134	87,062	92,564	5,502	6.32%
Neighborhood Nights	-	7,130	7,130	-	-
Operations - UCCC	792,296	729,078	981,662	252,584	34.64%
Programming - UCCC	365,669	444,694	920,182	475,488	107%
Sister City Program	132	-	-	-	-
Total Expenditures by Activity	\$ 1,509,541	\$ 1,556,329	\$ 2,285,780	\$ 729,451	46.87%

CULTURE & PUBLIC ART

CONTINUED

ACTIVITY DESCRIPTIONS

Culture & Public Art works in unison with other Culture, Parks and Recreation division leaders for the betterment of delivery of products and services to the community in the most efficient and effective manner. Tasks that fall within this division are determining potential shows and productions at **UCCC** that will entice maximum ticket sales, seeking out and cultivating new sources of funding, preparing and applying for grants, working in collaboration with other institutions and agencies to enhance the program, actively recruiting and training volunteers, networking with Downtown Development Authority (DDA), Chamber of Commerce and other civic groups to promote the program. This division also oversees the **Sister City Program** with Moriya, Japan.

In addition, this division provides for the coordination and oversight of the **Arts Picnic**, **Neighborhood Nights**, and the **Festival of Trees** as well as support to other community special events, including management of the Greeley Farmer's Market.

ISLAND GROVE

PURPOSE: To provide maintenance and development of the county buildings, the park, and the arena. Responsibilities include setups for all major events including the Greeley Independence Stampede.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	7,775	82,500	82,500	-	-
Intergovernmental Revenue	693,715	574,210	574,210	-	-
Miscellaneous Revenue	189,795	426,400	431,400	5,000	1.17%
Use of Fund Balance	1,033,053	1,135,466	1,343,119	207,653	18.29%
Total Resources	\$ 1,924,337	\$ 2,218,576	\$ 2,431,229	\$ 212,653	9.59%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,239,112	1,371,199	1,502,666	131,467	9.59%
Supplies & Services	685,225	847,377	928,563	81,186	9.58%
Total Expenditures by Category	\$ 1,924,337	\$ 2,218,576	\$ 2,431,229	\$ 212,653	9.59%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	1,924,337	2,218,576	2,431,229	212,653	9.59%
Total Expenditures by Fund	\$ 1,924,337	\$ 2,218,576	\$ 2,431,229	\$ 212,653	9.59%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Island Grove Arena	518,816	538,552	590,923	52,371	9.72%
Island Grove County Buildings	572,703	667,575	719,640	52,065	7.80%
Island Grove Event Center	408,462	485,360	526,146	40,786	8.40%
Island Grove Park	424,356	527,089	594,520	67,431	12.79%
Total Expenditures by Activity	\$ 1,924,337	\$ 2,218,576	\$ 2,431,229	\$ 212,653	9.59%

ACTIVITY DESCRIPTION

Island Grove includes building maintenance, scheduling and rentals of arena, city/county building spaces, horse stalls, regional park picnic areas, along with regional park maintenance and management.

MUNICIPAL GOLF COURSES

PURPOSE: To provide well maintained and efficiently operated golf courses for the enjoyment of residents and tourists to Greeley.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,043,893	1,913,533	2,093,612	180,079	9.41%
Intergovernmental Revenue	17,279	-	-	-	-
Miscellaneous Revenue	6,783	1,600	1,600	-	-
Transfers In	-	-	314,500	314,500	-
Use of Fund Balance	49,213	302,850	151,507	(151,343)	-49.97%
Total Resources	\$ 2,117,169	\$ 2,217,983	\$ 2,561,219	\$ 343,236	15.48%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	916,413	1,005,387	1,064,542	59,155	5.88%
Supplies & Services	992,919	900,528	849,052	(51,476)	-5.72%
Capital	190,243	194,000	451,625	257,625	133%
Debt	17,594	115,068	96,000	(19,068)	-16.57%
Transfers Out	-	3,000	100,000	97,000	3,233%
Total Expenditures by Category	\$ 2,117,169	\$ 2,217,983	\$ 2,561,219	\$ 343,236	15.48%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
401 - Municipal Golf Courses	1,915,399	2,023,983	2,224,094	200,111	9.89%
512 - Fleet Replacement	201,770	194,000	100,000	(94,000)	-48.45%
513 - Equipment Replacement	-	-	237,125	237,125	-
Total Expenditures by Fund	\$ 2,117,169	\$ 2,217,983	\$ 2,561,219	\$ 343,236	15.48%

MUNICIPAL GOLF COURSES

CONTINUED

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
2016 Bancorp Loan	17,594	15,068	-	(15,068)	-100%
Boomerang Clubhouse	55,181	82,110	83,721	1,611	1.96%
Boomerang General Maintenance	638,493	767,880	953,873	185,993	24.22%
Boomerang Pro Shop	59,503	58,800	58,800	-	-
Cemetery Endowment Loan	-	100,000	96,000	(4,000)	-4.00%
Equipment Replacement Golf	-	-	237,125	237,125	-
Golf Administration	438,623	208,640	199,911	(8,729)	-4.18%
Golf Equipment	201,770	194,000	100,000	(94,000)	-48.45%
Highland Hills Clubhouse	50,294	65,664	67,384	1,720	2.62%
Highland Hills General Maintenance	583,649	654,581	693,165	38,584	5.89%
Highland Hills Pro Shop	71,007	69,800	69,800	-	-
Investment Earnings	1,055	1,440	1,440	-	-
Total Expenditures by Activity	\$ 2,117,169	\$ 2,217,983	\$ 2,561,219	\$ 343,236	15.48%

ACTIVITY DESCRIPTIONS

Highland Hills and **Boomerang Links** Golf Courses offer the golf enthusiast two choices of well-maintained and championship courses to enjoy their favorite sport. Both locations have clubhouses, restaurants, and pro shops which offer merchandise as well as golf instruction from professional staff. Golf cart and equipment rentals are also available.

The Maintenance staff provides services essential to the aesthetics and operation of the facilities and grounds, including mowing, fertilizing, maintaining the irrigation system, controlling pests, and preparing for tournaments. Other duties include the implementation of physical improvements and the execution of projects related to regulatory compliance.

Golf Administration oversees the overall operations of both Highland Hills and Boomerang Links Golf Courses and plans for the capital equipment needed for operations.

MUSEUM

PURPOSE: To develop educational programs for all ages and abilities within the historical venues, and professional care for the historical artifacts entrusted to our care.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	10,473	66,464	72,892	6,428	9.67%
Miscellaneous Revenue	32,487	31,150	37,350	6,200	19.90%
Transfers In	223,727	208,772	234,572	25,800	12.36%
Use of Fund Balance	604,026	670,786	803,364	132,578	19.76%
Total Resources	\$ 870,712	\$ 977,172	\$ 1,148,178	\$ 171,006	17.50%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	677,783	735,837	842,198	106,361	14.45%
Supplies & Services	163,301	210,335	273,180	62,845	29.88%
Capital	2,210	24,000	-	(24,000)	-100%
Transfers Out	27,417	7,000	32,800	25,800	369%
Total Expenditures by Category	\$ 870,712	\$ 977,172	\$ 1,148,178	\$ 171,006	17.50%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	831,435	928,160	1,079,760	151,600	16.33%
140 - Museum	39,062	41,312	2,118	(39,194)	-94.87%
605 - Memorials	215	7,700	66,300	58,600	761%
Total Expenditures by Fund	\$ 870,712	\$ 977,172	\$ 1,148,178	\$ 171,006	17.50%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Germans From Russia	200	200	200	-	-
Greeley History Museum	548,404	486,396	574,083	87,687	18.03%
Historic Sites	283,031	441,764	505,677	63,913	14.47%
Investment Earnings	172	750	750	-	-
Museum Operations	-	-	525	525	-
Plumb Farm	-	7,000	65,600	58,600	837%
Support Centennial Village	4,895	24,000	-	(24,000)	-100%
Support Museum Facility	34,010	17,062	1,343	(15,719)	-92.13%
Total Expenditures by Activity	\$ 870,712	\$ 977,172	\$ 1,148,178	\$ 171,006	17.50%

ACTIVITY DESCRIPTIONS

Museum tasks include seeking out and cultivating new sources of funding, preparing grants, working with and collaborating with other institutions and agencies to enhance the program, overseeing collection acquisition and care, overseeing the community assets entrusted to the [Greeley History Museum](#), [Centennial Village](#), [Plumb Farm](#), and the historic Meeker House and developing, promoting and presenting educational activities and special events within these venues.

NATURAL AREAS & TRAILS

PURPOSE: The Natural Areas & Trails division provides maintenance and management of the City's natural areas and open spaces, trail maintenance and construction management, oversight of the Poudre River Trail, and land acquisition strategies for new spaces in addition to caring for 1000+ acres of current natural areas/open space.

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Resources					
Charges for Services	6,000	-	-	-	-
Intergovernmental Revenue	69,376	47,000	47,000	-	-
Transfers In	29,000	74,000	29,000	(45,000)	-60.81%
Use of Fund Balance	578,790	836,319	932,161	95,842	11.46%
Total Resources	\$ 683,166	\$ 957,319	\$ 1,008,161	\$ 50,842	5.31%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Category					
Salaries & Benefits	483,940	588,696	598,050	9,354	1.59%
Supplies & Services	162,293	269,623	381,111	111,488	41.35%
Capital	7,934	-	-	-	-
Transfers Out	29,000	99,000	29,000	(70,000)	-70.71%
Total Expenditures by Category	\$ 683,166	\$ 957,319	\$ 1,008,161	\$ 50,842	5.31%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Fund					
100 - General	602,281	739,933	858,387	118,454	16.01%
121 - Public Safety .16%	80,885	-	-	-	-
125 - Poudre River Trail	-	217,386	149,774	(67,612)	-31.10%
Total Expenditures by Fund	\$ 683,166	\$ 957,319	\$ 1,008,161	\$ 50,842	5.31%

	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Expenditures by Activity					
Natural Areas & Trails	573,281	710,933	829,387	118,454	16.66%
Poudre River Trail	109,885	246,386	178,774	(67,612)	-27.44%
Total Expenditures by Activity	\$ 683,166	\$ 957,319	\$ 1,008,161	\$ 50,842	5.31%

ACTIVITY DESCRIPTION

The **Natural Areas and Trails** division provides maintenance and management of the City's natural areas and open spaces, trail maintenance and construction management, oversight of the Poudre River Trail, and land acquisition strategies for new spaces in addition to caring for 1000+ acres of current natural areas/open space.

PARKS

PURPOSE: To develop, maintain, and manage City-owned and cooperative parklands and athletic fields in a safe and aesthetically pleasing manner for the citizens of Greeley and the surrounding region.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	92,931	100,155	348,249	248,094	248%
Licenses & Permits	1,610	2,100	2,100	-	-
Miscellaneous Revenue	95,095	104,150	119,150	15,000	14.40%
Transfers In	1,631,145	1,715,115	2,013,139	298,024	17.38%
Use of Fund Balance	2,721,015	3,157,751	3,109,562	(48,189)	-1.53%
Total Resources	\$ 4,541,795	\$ 5,079,271	\$ 5,592,200	\$ 512,929	10.10%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	3,019,119	3,390,404	3,667,102	276,698	8.16%
Supplies & Services	1,381,018	1,547,767	1,499,698	(48,069)	-3.11%
Capital	141,658	141,100	425,400	284,300	201%
Total Expenditures by Category	\$ 4,541,795	\$ 5,079,271	\$ 5,592,200	\$ 512,929	10.10%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	4,388,790	4,938,171	5,166,800	228,629	4.63%
143 - Community Memorials	1,140	-	-	-	-
512 - Fleet Replacement	151,865	141,100	-	(141,100)	-100%
513 - Equipment Replacement	-	-	425,400	425,400	-
Total Expenditures by Fund	\$ 4,541,795	\$ 5,079,271	\$ 5,592,200	\$ 512,929	10.10%

PARKS

CONTINUED

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Baseball Fields	129,376	170,909	173,937	3,028	1.77%
Community & Neighborhood Parks	2,286,937	2,573,016	2,765,935	192,919	7.50%
Downtown Plaza	182,260	221,346	199,773	(21,573)	-9.75%
Emerald Ash Bore	73,476	60,150	50,000	(10,150)	-16.87%
Equipment Replacement CPRD	-	-	425,400	425,400	-
Forestry	876,705	893,782	1,027,156	133,374	14.92%
Island Grove Multi-Use Fields	31,845	36,617	37,474	857	2.34%
Median/Bikepath/Parkways	267,292	322,618	246,104	(76,514)	-23.72%
Memorial Tree Program	1,140	-	-	-	-
Parks Equipment	151,865	141,100	-	(141,100)	-100%
Promontory Point	45,861	57,657	58,202	545	0.95%
Public Building Grounds	83,413	102,378	87,391	(14,987)	-14.64%
Sports Complex	262,090	299,400	310,016	10,616	3.55%
Twin Rivers Park	149,536	200,298	210,812	10,514	5.25%
Total Expenditures by Activity	\$ 4,541,795	\$ 5,079,271	\$ 5,592,200	\$ 512,929	10.10%

ACTIVITY DESCRIPTIONS

Parks is divided into the following programs: **Baseball Fields**, **Community/Neighborhood Parks**, **Downtown Plaza**, **Forestry**, **Medians/Bike Paths/Parkways**, **Multi-Use Fields**, **Planning & Support Services**, **Promontory Point**, **Public Building Grounds**, **Sports Complex**, and **Twin Rivers Park**.

Parks staff provide the following for each of the previously listed locations: site planning, support for development and construction of new facilities, rehabilitation of existing facilities, repairs, and total grounds maintenance for City parks. It also provides support for special events such as City functions and Downtown Plaza events.

Island Grove Regional Park includes building maintenance, scheduling and rentals of arena, city/county building spaces, horse stalls, picnic areas, along with regional park maintenance and management.

Forestry provides enforcement of the sections of the Greeley Municipal Code that pertain to trees, shrubs, and other woody vegetation including planting, removing, trimming, and treating trees within the city. Forestry also works to ease traffic obstructions caused by vegetation and monitors and manages insect and disease issues in the urban forest. The program also provides for the licensing and monitoring of tree contractors and provides for the maintenance of tree, shrub and floral plantings in the parks system or on other City-owned properties.

A **Memorial Tree Program** is also managed by Forestry as trees are requested.

Parks Equipment is separated out in the Fleet Replacement Fund to distinguish parks equipment from city fleet purchases.

RECREATION

PURPOSE: To provide a year-round, comprehensive recreation program for all age groups within the community and strive to be the key regional provider of recreational services. This division has oversight of the FunPlex and programming of Twin Rivers Softball Complex, Ice Haus, downtown Recreation Center, Senior Activity Center, outdoor aquatic facilities, Island Grove Sports Complex and Monfort Sports Park.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	677,382	1,710,745	2,182,080	471,335	27.55%
Intergovernmental Revenue	39,816	45,000	45,000	-	-
Miscellaneous Revenue	265,520	311,500	423,712	112,212	36.02%
Transfers In	116,968	35,000	19,000	(16,000)	-45.71%
Use of Fund Balance	3,002,329	3,618,390	4,108,560	490,170	13.55%
Total Resources	\$ 4,102,014	\$ 5,720,635	\$ 6,778,352	\$ 1,057,717	18.49%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	2,781,339	3,689,687	4,532,090	842,403	22.83%
Supplies & Services	1,239,643	1,824,748	2,242,262	417,514	22.88%
Capital	61,033	186,200	-	(186,200)	-100%
Transfers Out	20,000	20,000	4,000	(16,000)	-80.00%
Total Expenditures by Category	\$ 4,102,014	\$ 5,720,635	\$ 6,778,352	\$ 1,057,717	18.49%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	4,088,130	5,633,720	6,709,107	1,075,387	19.09%
121 - Public Safety .16%	3,686	-	-	-	-
126 - Youth And Senior Assistance	-	35,000	35,000	-	-
127 - Youth Enrichment	3,916	30,240	12,570	(17,670)	-58.43%
142 - Senior Center Clubs	6,282	21,675	21,675	-	-
Total Expenditures by Fund	\$ 4,102,014	\$ 5,720,635	\$ 6,778,352	\$ 1,057,717	18.49%

RECREATION

CONTINUED

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
ADA & Accessibility	31,730	89,207	107,122	17,915	20.08%
Administration Recreation	543,207	646,430	610,481	(35,949)	-5.56%
Adult Sports	81,235	85,920	138,069	52,149	60.69%
Aquatics - Funplex	258,796	425,586	456,119	30,533	7.17%
Aquatics - Recreation Center	101,695	166,887	180,131	13,244	7.94%
Boxing	3,881	5,400	7,800	2,400	44.44%
Centennial Pool	98,590	97,934	130,629	32,695	33.38%
Classes/Programs - Funplex	21,123	15,000	15,000	-	-
Classes/Programs - Ice Haus	32,972	51,019	88,133	37,114	72.75%
Classes/Programs - Recreation Center	77,549	82,153	115,654	33,501	40.78%
Classes/Programs - Rodarte Center	108,920	216,160	367,769	151,609	70.14%
Dance Club	-	1,750	1,750	-	-
Discovery Bay	8,767	100,881	123,776	22,895	22.70%
Fitness - FunPlex	64,138	169,452	221,307	51,855	30.60%
Fitness - Recreation Center	37,259	72,578	115,750	43,172	59.48%
Grants	13,132	10,852	10,852	-	-
GRASP	-	925	925	-	-
Investment Earnings	37	35	35	-	-
Keen-Age Singers Club	86	630	630	-	-
Maintenance - Active Adult Center	31,653	43,571	44,632	1,061	2.44%
Maintenance - Funplex	133,399	150,727	153,586	2,859	1.90%
Maintenance - Ice Haus	112,125	33,400	33,051	(349)	-1.04%
Maintenance - Recreation Center	98,180	98,709	104,683	5,974	6.05%
Maintenance - Rodarte Cen	31,478	23,868	28,203	4,335	18.16%
Meadowlark Square Dance	25	85	85	-	-
Operations - Active Adult Center	328,367	352,669	509,974	157,305	44.60%
Operations - Funplex	595,552	880,770	1,004,041	123,271	14.00%
Operations - Ice Haus	431,417	561,587	660,912	99,325	17.69%
Operations - Recreation Center	329,232	496,861	555,216	58,355	11.74%
Operations - Rodarte Center	314,418	381,551	411,364	29,813	7.81%
Pool Club	-	2,950	2,950	-	-
Senior Advisory Committee	5,758	11,900	11,900	-	-
Senior Classes	4,792	23,404	53,335	29,931	128%
Senior Sports	440	4,651	6,266	1,615	34.72%
Senior Travel	2,503	-	32,714	32,714	-
Shuffleboard Club	26	400	400	-	-
Softball Club	-	1,700	1,700	-	-

RECREATION

CONTINUED

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Splash Parks	8,197	18,517	20,296	1,779	9.61%
Sunshine Band Club	350	1,300	1,300	-	-
Youth Assistance	3,686	35,000	35,000	-	-
Youth Enrichment	3,916	30,240	12,570	(17,670)	-58.43%
Youth Sports	183,383	327,976	402,242	74,266	22.64%
Total Expenditures by Activity	\$ 4,102,014	\$ 5,720,635	\$ 6,778,352	\$ 1,057,717	18.49%

ACTIVITY DESCRIPTIONS

Sports includes all youth and adult sports, camps and tournaments.

Aquatics includes oversight and programming of the outdoor aquatic facilities including Centennial Pool, Discovery Bay Pool, Island Grove Splash Park and Sunrise Splash Park.

The **Greeley Recreation Center** includes day to day operational oversight of the center and front desk operations, scheduling of the Recreation Center, Active Adult Center and parks to support all Department of Culture, Parks & Recreation needs. Develops and presents instructional programs, fitness/wellness programs, and all aquatics programs within the facility such as lessons, open swim and aqua fitness. In addition, it hosts various community classes and events.

The **Active Adult Center** plans, promotes and presents a comprehensive, year-round activities program, both active and passive, to a diverse senior participant group locally and regionally. This program includes, sports, classes, special events, daily drop-in activities, crafts and other recreational opportunities.

The **Ice Haus** plans and provides for a comprehensive, year-round program to fully utilize the single sheet ice venue. Included in this task are the day to day operations and maintenance of the Ice Haus, seeking out and contracting for ice use time, planning tournaments and special events, and working with both City staff and downtown merchants to create the enhanced traffic flow to the downtown area.

The **Family FunPlex** develops and presents innovative opportunities for participants of all ages to enjoy the venue as well as the surrounding Twin Rivers Park. Included in this task are the day to day programming of the venue to ensure maximum use of the facility including the indoor Adventure Island water park, indoor field house (sport court for volleyball, basketball, soccer, inline skating), the Adventure Miniature Golf Course, birthday parties, Kid Kare Room, instructional programs, and fitness/wellness programs within the weight room, three fitness areas and the indoor track. In addition, this area schedules the use of the outdoor amphitheater.

The **Rodarte Community Center** plans and provides for a comprehensive, year-round program of recreational and educational programs including After School and school break programs, Fun in the Sun summer day camp, STEM Scholars and Boxing.

The **Adaptive and Inclusive Recreation Program (AIR)** includes the planning and implementation of ADA accessibility requirements for programs and strives for inclusivity in all programs and public facilities for persons with disabilities.

Recreation Administration oversees all the recreation areas and ensures that community needs are met. The division is also tasked with the daily custodial and minor maintenance of the UCCC, Greeley Recreation Center, Family FunPlex, Ice Haus Active Adult Center, and the Rodarte Community Center.

Clubs & Activities include activities provided by the Active Adult Center Clubs Fund.





FINANCE

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	132,786	254,618	248,276	(6,342)	-2.49%
Intergovernmental Revenue	1,891	-	-	-	-
Taxes	2,568,669	409,000	410,000	1,000	0.24%
Miscellaneous Revenue	141,040	111,000	101,000	(10,000)	-9.01%
Transfers In	1,154,243	1,393,564	1,239,150	(154,414)	-11.08%
Use of Fund Balance	(1,218,914)	1,121,629	1,545,468	423,839	37.79%
Total Resources	\$ 2,779,716	\$ 3,289,811	\$ 3,543,894	\$ 254,083	7.72%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	2,315,820	2,744,737	3,016,057	271,320	9.89%
Supplies & Services	463,896	545,074	527,837	(17,237)	-3.16%
Total Expenditures by Category	\$ 2,779,716	\$ 3,289,811	\$ 3,543,894	\$ 254,083	7.72%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	2,680,138	3,085,611	3,339,694	254,083	8.23%
106 - Sales & Use Tax	-	-	-	-	-
503 - Communications	99,578	204,200	204,200	-	-
Total Expenditures by Fund	\$ 2,779,716	\$ 3,289,811	\$ 3,543,894	\$ 254,083	7.72%

Expenditures by Division	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Accounting Operations	457,409	465,553	499,972	34,419	7.39%
Budget	352,937	444,083	473,356	29,273	6.59%
Cash Operations	59,166	72,597	141,019	68,422	94.25%
Financial Reporting	406,039	398,770	416,328	17,558	4.40%
Financial Services	99,578	204,200	204,200	-	-
Fiscal Management	408,264	570,728	621,935	51,207	8.97%
Purchasing	267,268	308,272	314,836	6,564	2.13%
Sales Tax Administration	244,659	275,595	291,515	15,920	5.78%
Utility Billing	484,397	550,013	580,733	30,720	5.59%
Total Expenditures by Division	\$ 2,779,716	\$ 3,289,811	\$ 3,543,894	\$ 254,083	7.72%

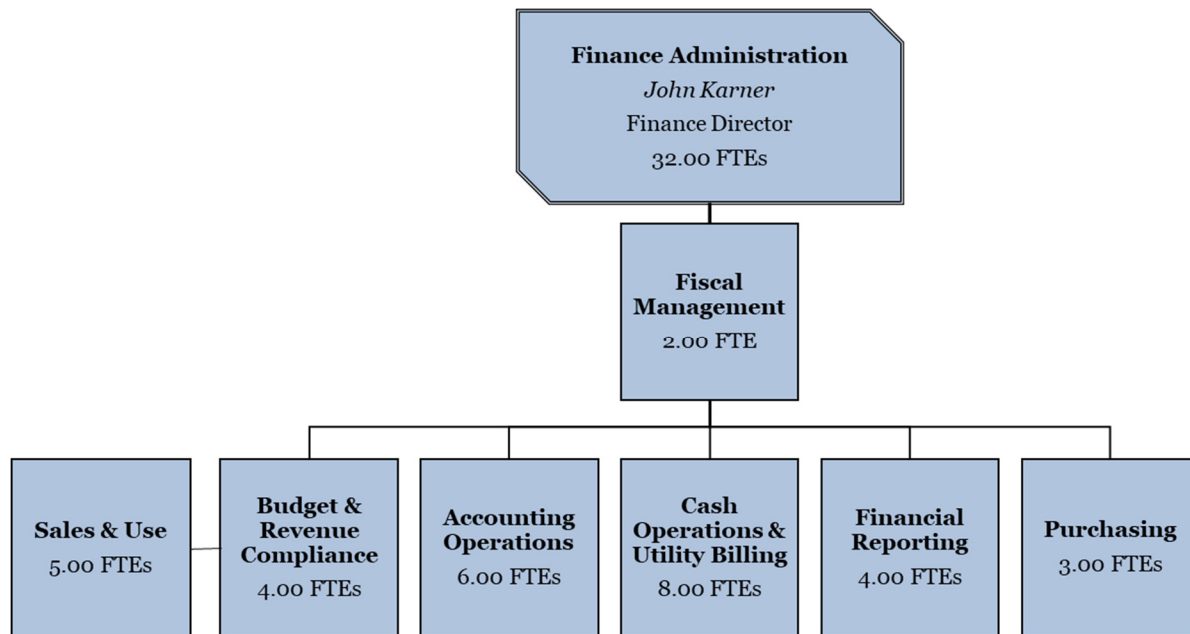
FINANCE

CONTINUED

GENERAL DESCRIPTION

The **Finance** Department is responsible for the administration of the financial affairs of the City including compiling financial information and data for the City Manager's annual budget, the supervision of disbursement of all monies and control over all expenditures to ensure appropriations are not exceeded, the design and maintenance of a general accounting system along with the development and maintenance of internal controls, preparation of periodic statements of receipts and disbursements showing the financial and budgetary condition of the City, preparation of year-end financial statements, the collection of all revenue due to the City, investment of City funds, the purchasing of goods and services, and the disposal of surplus assets.

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
PROFESSIONAL SERVICES	FINANCE	\$ 250,000
TRAINING & CONFERENCES	FINANCE	15,000
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 265,000

FINANCE

CONTINUED

FTE SUMMARY

Finance	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Financial Reporting				
Accountant I	1.00	1.00	-	1.00
Accountant II	2.00	2.00	-	2.00
Accountant IV	1.00	1.00	-	1.00
Total Financial Reporting	4.00	4.00	-	4.00
Accounting Operations				
Accountant III	1.00	-	-	-
Accountant IV	-	1.00	-	1.00
Accounting Clerk I	1.00	1.00	-	1.00
Accounting Clerk II	2.00	2.00	-	2.00
Administrative Specialist I	1.00	-	-	-
Administrative Specialist II	-	1.00	-	1.00
Payroll Accountant	1.00	1.00	-	1.00
Total Accounting Operations	6.00	6.00	-	6.00
Fiscal Management				
Deputy Finance Director	-	1.00	-	1.00
Finance Director	1.00	1.00	-	1.00
Total Fiscal Management	1.00	1.00	-	2.00
Budget & Revenue Compliance				
Budget & Compliance Manager	1.00	1.00	-	1.00
Financial Analyst	3.00	1.00	-	1.00
Financial Analyst II	-	2.00	-	2.00
Total Budget & Revenue Compliance	4.00	4.00	-	4.00
Purchasing				
Contract Specialist I	1.00	1.00	-	1.00
Contract Specialist II	2.00	1.00	-	1.00
Purchasing Manager	-	1.00	-	1.00
Total Purchasing	3.00	3.00	-	3.00
Cash Operations & Utility Billing				
Customer Service Supervisor	1.00	1.00	-	1.00
Field Services Representative	1.00	1.00	-	1.00
Finance Service Specialist I	4.50	5.00	-	5.00
Finance Service Specialist II	1.00	1.00	-	1.00
Total Cash Operations & Utility Billing	7.50	8.00	-	8.00
Sales Tax Administration				
Revenue & Business License Manager	1.00	1.00	-	1.00
Sales Tax Auditor	1.00	1.00	-	1.00
Sales Tax Technician I	2.00	2.00	-	2.00
Sales Tax Technician II	1.00	1.00	-	1.00
Total Sales Tax Administration	5.00	5.00	-	5.00
Total Finance	30.50	32.00	-	32.00

FINANCE

CONTINUED

PERFORMANCE INDICATORS

- Sufficient Reserves & Fund Balance Requirements
- Financial Performance Indicators
- Bond Ratings & Awards
- Food Tax Rebate Program
- Payments

ACCOUNTING OPERATIONS

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Transfers In	181,799	250,320	145,239	(105,081)	-41.98%
Use of Fund Balance	275,610	215,233	354,733	139,500	64.81%
Total Resources	\$ 457,409	\$ 465,553	\$ 499,972	\$ 34,419	7.39%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	449,179	449,798	480,717	30,919	6.87%
Supplies & Services	8,230	15,755	19,255	3,500	22.22%
Total Expenditures by Category	\$ 457,409	\$ 465,553	\$ 499,972	\$ 34,419	7.39%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	457,409	465,553	499,972	34,419	7.39%
Total Expenditures by Fund	\$ 457,409	\$ 465,553	\$ 499,972	\$ 34,419	7.39%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Accounting Operations	457,409	465,553	499,972	34,419	7.39%
Total Expenditures by Activity	\$ 457,409	\$ 465,553	\$ 499,972	\$ 34,419	7.39%

ACTIVITY DESCRIPTION

Accounting Operations reviews purchase orders, creates vendor accounts, processes requests for payment, payroll, and oversees the Visa Card program.

BUDGET

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Transfers In	114,347	141,814	140,896	(918)	-0.65%
Use of Fund Balance	238,589	302,269	332,460	30,191	9.99%
Total Resources	\$ 352,937	\$ 444,083	\$ 473,356	\$ 29,273	6.59%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	337,503	429,483	466,341	36,858	8.58%
Supplies & Services	15,434	14,600	7,015	(7,585)	-51.95%
Total Expenditures by Category	\$ 352,937	\$ 444,083	\$ 473,356	\$ 29,273	6.59%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	352,937	444,083	473,356	29,273	6.59%
Total Expenditures by Fund	\$ 352,937	\$ 444,083	\$ 473,356	\$ 29,273	6.59%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Budget	352,937	444,083	473,356	29,273	6.59%
Total Expenditures by Activity	\$ 352,937	\$ 444,083	\$ 473,356	\$ 29,273	6.59%

ACTIVITY DESCRIPTION

Budget is responsible for the City's budget and budget documents.

CASH OPERATIONS & UTILITY BILLING

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	2,772	-	-	-	-
Transfers In	521,211	545,227	621,149	75,922	13.92%
Use of Fund Balance	19,580	77,383	100,603	23,220	30.01%
Total Resources	\$ 543,562	\$ 622,610	\$ 721,752	\$ 99,142	15.92%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	382,678	421,266	511,109	89,843	21.33%
Supplies & Services	160,885	201,344	210,643	9,299	4.62%
Total Expenditures by Category	\$ 543,562	\$ 622,610	\$ 721,752	\$ 99,142	15.92%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	543,562	622,610	721,752	99,142	15.92%
Total Expenditures by Fund	\$ 543,562	\$ 622,610	\$ 721,752	\$ 99,142	15.92%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Cash Operations	59,166	72,597	141,019	68,422	94.25%
Utility Billing	484,397	550,013	580,733	30,720	5.59%
Total Expenditures by Activity	\$ 543,562	\$ 622,610	\$ 721,752	\$ 99,142	15.92%

ACTIVITY DESCRIPTIONS

Cash Operations is responsible for all customer service, cashiering, and billing. This area oversees the Food Tax Rebate Program, bill printing, the bill stuffer and mailing contract.

The **Utility Billing** staff provides billing services to the City utility customers, answers public inquiries, maintains utility billing records, performs special utility meter reading service requests.

FINANCIAL MANAGEMENT

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	132,786	254,618	248,276	(6,342)	-2.49%
Intergovernmental Revenue	1,891	-	-	-	-
Taxes	2,568,669	409,000	410,000	1,000	0.24%
Miscellaneous Revenue	7,938	1,000	1,000	-	-
Transfers In	93,890	116,070	128,034	11,964	10.31%
Use of Fund Balance	(2,297,333)	(5,760)	38,825	44,585	-774.05%
Total Resources	\$ 507,842	\$ 774,928	\$ 826,135	\$ 51,207	6.61%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	238,345	488,091	559,574	71,483	14.65%
Supplies & Services	269,497	286,837	266,561	(20,276)	-7.07%
Total Expenditures by Category	\$ 507,842	\$ 774,928	\$ 826,135	\$ 51,207	6.61%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	408,264	570,728	621,935	51,207	8.97%
106 - Sales & Use Tax	-	-	-	-	-
503 - Communications	99,578	204,200	204,200	-	-
Total Expenditures by Fund	\$ 507,842	\$ 774,928	\$ 826,135	\$ 51,207	6.61%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Copiers	65,265	152,000	152,000	-	-
Investment Earnings	455	100	100	-	-
Operations	408,264	570,728	621,935	51,207	8.97%
Paper/Envelopes	1,439	5,200	5,200	-	-
Postage	32,419	46,900	46,900	-	-
Taxes	-	-	-	-	-
Total Expenditures by Activity	\$ 507,842	\$ 774,928	\$ 826,135	\$ 51,207	6.61%

ACTIVITY DESCRIPTIONS

Financial Services & Fiscal Management provides complete and accurate financial information to management, City Council, City departments and to the citizens of Greeley. It also provides administrative direction for the entire Finance Department in addition to debt issuance and debt management.

FINANCIAL REPORTING

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Transfers In	179,091	261,488	123,177	(138,311)	-52.89%
Use of Fund Balance	226,947	137,282	293,151	155,869	113.54%
Total Resources	\$ 406,039	\$ 398,770	\$ 416,328	\$ 17,558	4.40%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	402,666	392,637	407,695	15,058	3.84%
Supplies & Services	3,373	6,133	8,633	2,500	40.76%
Total Expenditures by Category	\$ 406,039	\$ 398,770	\$ 416,328	\$ 17,558	4.40%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	406,039	398,770	416,328	17,558	4.40%
Total Expenditures by Fund	\$ 406,039	\$ 398,770	\$ 416,328	\$ 17,558	4.40%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Financial Reporting	406,039	398,770	416,328	17,558	4.40%
Total Expenditures by Activity	\$ 406,039	\$ 398,770	\$ 416,328	\$ 17,558	4.40%

ACTIVITY DESCRIPTION

Financial Reporting includes processing bank transactions and reconciliation, creation of Comprehensive Annual Financial Report, Investments, and fund accounting.

PURCHASING

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Miscellaneous Revenue	130,330	110,000	100,000	(10,000)	-9.09%
Transfers In	63,905	78,645	80,655	2,010	2.56%
Use of Fund Balance	73,033	119,627	134,181	14,554	12.17%
Total Resources	\$ 267,268	\$ 308,272	\$ 314,836	\$ 6,564	2.13%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	262,189	296,142	302,506	6,364	2.15%
Supplies & Services	5,079	12,130	12,330	200	1.65%
Total Expenditures by Category	\$ 267,268	\$ 308,272	\$ 314,836	\$ 6,564	2.13%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	267,268	308,272	314,836	6,564	2.13%
Total Expenditures by Fund	\$ 267,268	\$ 308,272	\$ 314,836	\$ 6,564	2.13%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Purchasing	267,268	308,272	314,836	6,564	2.13%
Total Expenditures by Activity	\$ 267,268	\$ 308,272	\$ 314,836	\$ 6,564	2.13%

ACTIVITY DESCRIPTION

Purchasing provides a purchasing team which is utilized for any City purchase. This team assists with specifications, prepares bids, and assures observance of City ordinances pertaining to purchasing and contracting. The purchasing staff serves as an interface between departmental personnel and vendors.

SALES TAX

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Use of Fund Balance	244,659	275,595	291,515	15,920	5.78%
Total Resources	\$ 244,659	\$ 275,595	\$ 291,515	\$ 15,920	5.78%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	243,261	267,320	288,115	20,795	7.78%
Supplies & Services	1,398	8,275	3,400	(4,875)	-58.91%
Total Expenditures by Category	\$ 244,659	\$ 275,595	\$ 291,515	\$ 15,920	5.78%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	244,659	275,595	291,515	15,920	5.78%
Total Expenditures by Fund	\$ 244,659	\$ 275,595	\$ 291,515	\$ 15,920	5.78%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Sales Tax Administration	244,659	275,595	291,515	15,920	5.78%
Total Expenditures by Activity	\$ 244,659	\$ 275,595	\$ 291,515	\$ 15,920	5.78%

ACTIVITY DESCRIPTION

Sales Tax Administration ensures the collection and auditing of sale and uses taxes and the issuing of business licenses.



FIRE DEPARTMENT



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	531,039	505,940	326,503	(179,437)	-35.47%
Intergovernmental Revenue	37,335	38,980	-	(38,980)	-100%
Miscellaneous Revenue	103,168	109,250	-	(109,250)	-100%
Transfers In	3,091,720	1,849,293	3,533,926	1,684,633	91.10%
Use of Fund Balance	15,473,022	19,281,681	18,538,769	(742,912)	-3.85%
Total Resources	\$ 19,236,285	\$ 21,785,144	\$ 22,399,198	\$ 614,054	2.82%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	16,034,352	17,754,955	17,688,254	(66,701)	-0.38%
Supplies & Services	2,795,502	3,441,209	3,608,226	167,017	4.85%
Capital	39,440	16,980	310,900	293,920	1,731%
Debt	60,991	72,000	61,000	(11,000)	-15.28%
Transfers Out	306,000	500,000	730,818	230,818	46.16%
Total Expenditures by Category	\$ 19,236,285	\$ 21,785,144	\$ 22,399,198	\$ 614,054	2.82%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	19,236,285	21,785,144	21,920,902	135,758	0.62%
512 - Fleet Replacement	-	-	167,396	167,396	-
513 - Equipment Replacement	-	-	310,900	310,900	-
Total Expenditures by Fund	\$ 19,236,285	\$ 21,785,144	\$ 22,399,198	\$ 614,054	2.82%

Expenditures by Division	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Administration	929,407	1,579,162	1,268,538	(310,624)	-19.67%
Community Safety	1,574,969	1,602,694	1,721,036	118,342	7.38%
Operations	16,215,460	17,899,489	18,720,107	820,618	4.58%
Training	516,449	703,799	689,517	(14,282)	-2.03%
Total Expenditures by Division	\$ 19,236,285	\$ 21,785,144	\$ 22,399,198	\$ 614,054	2.82%

FIRE DEPARTMENT

CONTINUED

GENERAL DESCRIPTION

The mission of the **Greeley Fire Department** is to create and maintain a safe and healthy community through relentless preparation and delivery of world class emergency services to the citizens of and visitors to Greeley and the Western Hills Fire Protection District. The Fire Chief functions as a City department head and reports to the City Manager. The Department consists of three divisions: Administration, Community Safety, and Operations.

HOW THE DEPARTMENT IS ORGANIZED

The Administration division, under the direction of the Fire Chief, provides policy and administrative direction for all functions of the department's operations. This division interacts with community leaders, other local governments, and the business community to identify community needs and develop programs. This division provides required administrative services and information to the City of Greeley and the Western Hills Fire Protection District. This division also develops and implements the Emergency Management activities for the City.

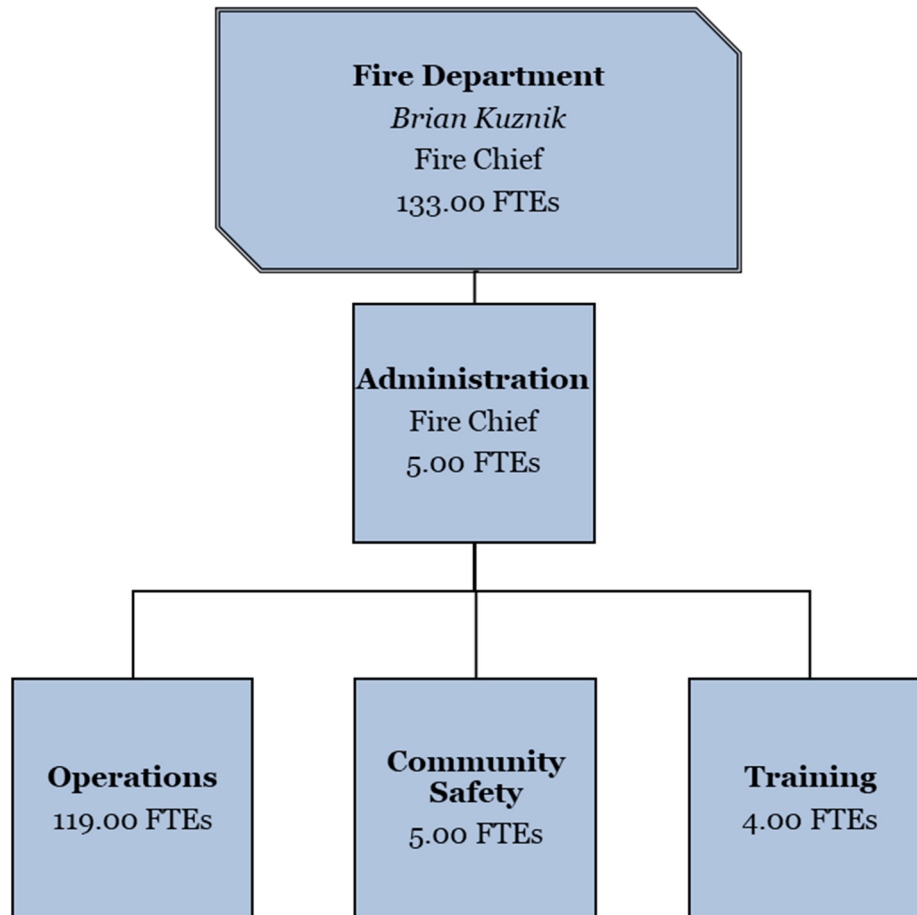
The **Community Safety** division reports to a Division Chief and provides services which focus on community risk reduction including the frequency and severity of fires, explosions, oil & gas safety, and other threats to property and life. The division enforces adopted fire codes and ordinances. It also supports the data management systems for the department, interacts with the City's Information Technology division and the Weld County Emergency Communications Center. The division reviews development and building plans for compliance with fire and life safety standards, and coordinates the computer hardware and software programs for the department.

The **Operations** division reports to a Division Chief and provides public safety through effective response to fires, medical emergencies, and other incidents that threaten public safety. It also supports the mission of the Community Safety division and conducts pre-fire planning activities, maintains all equipment and stations, and oversees major capital rolling stock acquisitions. The Training program within the Operations division provides academic instruction, field instruction and quality control for firefighting, emergency medical/rescue, basic & advanced life support procedures, and other specialized functions to maintain state and nationally recognized certification for members of the department. It manages departmental safety and coordinates criteria for the fitness and health standards of the department and addresses tuition costs for fire related college courses and represents the department within the Front Range Fire Consortium.

FIRE DEPARTMENT

CONTINUED

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
SUPPORT SERVICES ASSISTANT DIVISION CHIEF (SIX MONTHS) & EQUIPMENT	FIRE	\$ 95,952
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 95,952

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ONE FIRE VEHICLE	FIRE	\$ 46,000
EMERGENCY MANAGEMENT PROGRAM ASSESSMENT	FIRE	45,000
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 91,000

FIRE DEPARTMENT

CONTINUED

FTE SUMMARY

Fire	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Administration				
Assistant Emergency Manager Specialist	-	1.00	-	1.00
Emergency Manager	-	1.00	-	1.00
Fire Captain Specialist	-	1.00	(1.00)	-
Fire Chief	1.00	1.00	-	1.00
Fire Division Chief	1.00	1.00	-	1.00
Senior Administrative Specialist	1.00	1.00	-	1.00
Total Administration	3.00	6.00	(1.00)	5.00
Community Safety				
Administrative Specialist II	1.00	1.00	-	1.00
Fire Captain Specialist	-	1.00	-	1.00
Fire Marshal	1.00	-	-	-
Fire Lieutenant Specialist: Basic	1.00	1.00	-	1.00
Fire Lieutenant Specialist: Intermediate	-	1.00	-	1.00
Fire Staff Specialist: Basic	1.00	1.00	-	1.00
Total Community Safety	4.00	5.00	-	5.00
Operations				
Battalion Chief	2.00	-	-	-
Community Paramedic	1.00	2.00	-	2.00
Deputy Fire Marshall	1.00	-	-	-
Fire Captain	-	2.00	4.00	6.00
Fire Captain Specialist	-	-	1.00	1.00
Fire Division Chief	1.00	1.00	-	1.00
Fire Engineer: Basic	18.00	17.00	1.00	18.00
Fire Engineer: Intermediate	5.00	4.00	(1.00)	3.00
Fire Engineer: Paramedic	1.00	2.00	4.00	6.00
Fire Lieutenant: Basic	10.00	14.00	-	14.00
Fire Lieutenant: Intermediate	9.00	7.00	(1.00)	6.00
Fire Lieutenant: Paramedic	5.00	5.00	2.00	7.00
Fire Lieutenant Specialist: Basic	1.00	-	-	-
Firefighter: Ambulance	3.00	-	-	-
Firefighter: Basic	45.00	40.00	(12.00)	28.00
Firefighter: Intermediate	1.00	1.00	-	1.00
Firefighter: Paramedic	17.00	24.00	1.00	25.00
Fire Staff Specialist: Basic	1.00	-	-	-
Senior Administrative Specialist	1.00	1.00	-	1.00
Total Operations	122.00	120.00	(1.00)	119.00
Training				
Fire Captain Specialist	1.00	1.00	-	1.00
Fire Lieutenant Specialist: Basic	1.00	1.00	-	1.00
Fire Lieutenant Specialist: Paramedic	1.00	1.00	-	1.00
Training Specialist	1.00	1.00	-	1.00
Total Training	4.00	4.00	-	4.00
Total Fire	133.00	135.00	(2.00)	133.00

FIRE DEPARTMENT

CONTINUED

DELAYED POSITIONS

The table below identifies delayed hiring for the following positions due to facility closures and current circumstances. The total FTEs associated with these positions are included in the 1,004.75 Citywide Full-Time Equivalents, however, only the prorated amount associated with these positions is included in the actual budgeted expenditures.

Description	Department	Start Date
Fire Captain Specialist	Fire Department	7/1/2022

PERFORMANCE INDICATORS

- Total number of Fires
- Community Fire Loss
- Total Fire/EMS calls
- Annual Inspections
- Plans Reviewed
- Fires in Commercial Occupancies – Receive Code Compliance Inspections

ADMINISTRATION

PURPOSE: Administration provides policy and administrative direction for all functions of the department's operations.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	134	-	-	-	-
Intergovernmental Revenue	37,335	38,980	-	(38,980)	-100%
Miscellaneous Revenue	8,725	-	-	-	-
Use of Fund Balance	883,212	1,540,182	1,268,538	(271,644)	-17.64%
Total Resources	\$ 929,407	\$ 1,579,162	\$ 1,268,538	(\$ 310,624)	-19.67%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	626,560	858,605	747,935	(110,670)	-12.89%
Supplies & Services	241,856	631,577	459,603	(171,974)	-27.23%
Capital	-	16,980	-	(16,980)	-100%
Debt	60,991	72,000	61,000	(11,000)	-15.28%
Total Expenditures by Category	\$ 929,407	\$ 1,579,162	\$ 1,268,538	(\$ 310,624)	-19.67%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Emergency Management	172,939	241,823	294,762	52,939	21.89%
Fire Administration	624,266	748,995	631,063	(117,932)	-15.75%
Old Hire Pension Liability	71,211	516,344	281,713	(234,631)	-45.44%
Zoll Heart Monitor Lease	60,991	72,000	61,000	(11,000)	-15.28%
Total Expenditures by Activity	\$ 929,407	\$ 1,579,162	\$ 1,268,538	(\$ 310,624)	-19.67%

ACTIVITY DESCRIPTIONS

Administration provides direction, coordinating, budget oversight and reporting of all activities within the department.

Old Hire Pension Liability is the old fire pension plan no longer offered that is funded annually based on pension costs.

Zoll Heart Monitor Lease is 6 year agreement with the vendor for cardiac monitor / AED equipment. The note is funded by the General fund with annual payments of \$72,000.

COMMUNITY SAFETY

PURPOSE: Serves to reduce the frequency and intensity of fire and hazardous material incidents in a cost-effective manner and to support the overall efforts of the department in accomplishing its mission and goals. This division also serves as the coordinator of Emergency Management for the department and the City of Greeley.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	89,067	96,544	56,000	(40,544)	-42.00%
Miscellaneous Revenue	7,000	-	-	-	-
Use of Fund Balance	1,478,902	1,506,150	1,665,036	158,886	10.55%
Total Resources	\$ 1,574,969	\$ 1,602,694	\$ 1,721,036	\$ 118,342	7.38%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	661,860	559,865	671,546	111,681	19.95%
Supplies & Services	913,110	1,042,829	1,049,490	6,661	0.64%
Total Expenditures by Category	\$ 1,574,969	\$ 1,602,694	\$ 1,721,036	\$ 118,342	7.38%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Communications	445,974	559,204	439,589	(119,615)	-21.39%
Inspections	12,415	19,400	19,400	-	-
Investigations	5,347	7,875	16,225	8,350	106%
Life Safety Services	665,705	559,865	671,546	111,681	19.95%
Public Safety Education	9,975	20,075	20,075	-	-
Records Management System	435,555	436,275	554,201	117,926	27.03%
Total Expenditures by Activity	\$ 1,574,969	\$ 1,602,694	\$ 1,721,036	\$ 118,342	7.38%

ACTIVITY DESCRIPTIONS

Emergency Management develops and implements the Emergency Management activities for the department and the City of Greeley.

Information Management acts as liaison between the department and the City of Greeley Information Technology division and manages all the department's communications systems and software needs.

Life Safety Services provides for fire cause determination of fires occurring in the department's jurisdiction and the investigation of all fires potentially caused by arson. This activity, along with support of the Bomb Squad, is shared with the Police Department. It also provides plan reviews and inspections for compliance with fire safety requirements for all new construction within the department's jurisdiction. This division enforces the fire code and related municipal and department provisions for all existing occupancies, other than single family residences.

OPERATIONS

PURPOSE: To provide public safety through effective response and mitigation of fires, medical emergencies, and other natural or man-made disasters. To plan, develop, and coordinate fire, emergency medical, hazardous materials, emergency management and other specialized training. This division ensures the health and safety of all personnel.

Resources	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Charges for Services	441,838	406,396	270,503	(135,893)	-33.44%
Miscellaneous Revenue	87,443	109,250	-	(109,250)	-100%
Transfers In	3,091,720	1,849,293	3,533,926	1,684,633	91.10%
Use of Fund Balance	12,594,459	15,534,550	14,915,678	(618,872)	-3.98%
Total Resources	\$ 16,215,460	\$ 17,899,489	\$ 18,720,107	\$ 820,618	4.58%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	14,286,533	15,725,024	15,706,586	(18,438)	-0.12%
Supplies & Services	1,583,486	1,674,465	1,971,803	297,338	17.76%
Capital	39,440	-	310,900	310,900	-
Transfers Out	306,000	500,000	730,818	230,818	46.16%
Total Expenditures by Category	\$ 16,215,460	\$ 17,899,489	\$ 18,720,107	\$ 820,618	4.58%

OPERATIONS

CONTINUED

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Alternative Response Program	124,983	203,105	213,994	10,889	5.36%
Ambulance Service	327,761	386,034	-	(386,034)	-100%
Apparatus Maintenance	653,764	992,410	1,066,975	74,565	7.51%
Emergency Response Operations	12,493,731	13,164,847	13,708,442	543,595	4.13%
Equipment Replacement Fire	-	-	310,900	310,900	-
Facilities Maintenance	242,831	216,300	229,673	13,373	6.18%
Fire Equipment	-	-	167,396	167,396	-
Fire Fighters Station #6	1,266,840	2,192,310	2,260,709	68,399	3.12%
Fire Operations	25,719	14,400	14,400	-	-
Hazardous Materials	42,217	37,115	38,065	950	2.56%
Medical Services	243,842	100,620	100,620	-	-
Medical Training	75,259	89,901	97,792	7,891	8.78%
Personal Protection	198,574	162,345	164,345	2,000	1.23%
Recruitment/Hiring	56,893	168,916	168,916	-	-
Self Contained Breathing Apparatus	78,065	44,300	44,300	-	-
Small Equipment Maintenance	61,907	53,946	57,203	3,257	6.04%
Specialized Rescue	29,749	29,750	29,750	-	-
Support Services	119	-	-	-	-
Training Facility Operations	9,804	18,690	18,797	107	0.57%
Wellness	18,060	19,150	19,150	-	-
Wildland Fire Team	265,341	5,350	8,680	3,330	62.24%
Total Expenditures by Activity	\$ 16,215,460	\$ 17,899,489	\$ 18,720,107	\$ 820,618	4.58%

ACTIVITY DESCRIPTIONS

Emergency Response Operations are responsible for the direction of all firefighting, rescue, and emergency medical responses. Special response teams such as Hazardous Materials, Dive-Rescue, and Technical Rescue, are coordinated and supported by this division. The Division Chief sets duty schedules, assigns personnel, monitors calls and reports, and reviews personnel evaluations and pay adjustments. This division must insure that the firefighters have adequate protective gear and proper apparatus to combat fires, effectively perform rescue procedures, and provide advanced emergency medical care to victims of these circumstances.

Support Services are responsible for the receiving, usage, maintenance, storage, assignment of, and replacement of all fire apparatus, fire equipment, and other supplies. Maintenance of all equipment used in the department is managed by personnel in this division, including maintenance and testing of self-contained breathing apparatus, technical monitors or detectors and small engines. This division provides services to other departments within the City, such as filling air tanks for the Water Department and testing and repairing self-contained breathing apparatus for the Police, Water, and Public Works Departments.

Station maintenance is also directed and scheduled by the Division Chief along with supervising officers at each station. Maintenance work on stations is coordinated with Public Works personnel utilizing food tax funds where possible.

OPERATIONS

CONTINUED

Training within the Operations Division provides coordination, development, and/or delivery of all fire, rescue, emergency medical, and specialized response training. Members of the department are required to maintain certification as firefighters, fire instructors and fire officers, as well as Emergency Medical Technicians. The Training program is responsible for the development and management of the Advanced Life Support program within the department. It is also responsible for maintaining an effective fitness and safety program, which is a high priority within the department. This program manages the hiring and promotional processes for the department.

POLICE



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	208,616	146,350	272,583	126,233	86.25%
Fines & Forfeits	141,265	131,000	131,000	-	-
Intergovernmental Revenue	1,661,242	531,153	548,153	17,000	3.20%
Licenses & Permits	186,104	189,000	189,000	-	-
Miscellaneous Revenue	85,765	20,000	20,000	-	-
Transfers In	63,838	187,228	1,196,050	1,008,822	539%
Use of Fund Balance	28,367,634	30,533,730	32,234,346	1,700,616	5.57%
Total Resources	\$ 30,714,464	\$ 31,738,461	\$ 34,591,132	\$ 2,852,671	8.99%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	24,132,857	24,842,023	26,448,213	1,606,190	6.47%
Supplies & Services	6,395,729	6,829,210	7,968,369	1,139,159	16.68%
Capital	185,878	67,228	38,500	(28,728)	-42.73%
Transfers Out	-	-	136,050	136,050	-
Total Expenditures by Category	\$ 30,714,464	\$ 31,738,461	\$ 34,591,132	\$ 2,852,671	8.99%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	30,713,464	31,737,461	34,239,778	2,502,317	7.88%
143 - Community Memorials	1,000	1,000	1,000	-	-
512 - Fleet Replacement	-	-	136,050	136,050	-
513 - Equipment Replacement	-	-	214,304	214,304	-
Total Expenditures by Fund	\$ 30,714,464	\$ 31,738,461	\$ 34,591,132	\$ 2,852,671	8.99%

Expenditures by Division	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Operations	17,982,886	18,814,639	20,753,781	1,939,142	10.31%
Support Services	12,731,578	12,923,822	13,837,351	913,529	7.07%
Total Expenditures by Division	\$ 30,714,464	\$ 31,738,461	\$ 34,591,132	\$ 2,852,671	8.99%

POLICE

CONTINUED

GENERAL DESCRIPTION

The **Police** Department exists for the provision of law enforcement services within prescribed ethical and constitutional limitations in the most cost-effective manner. It is responsive to community priorities, and utilizes proactive policing strategies. The department's mission statement is "Proudly working with the citizens to protect our community". The department consists of two divisions: Operations and Services.

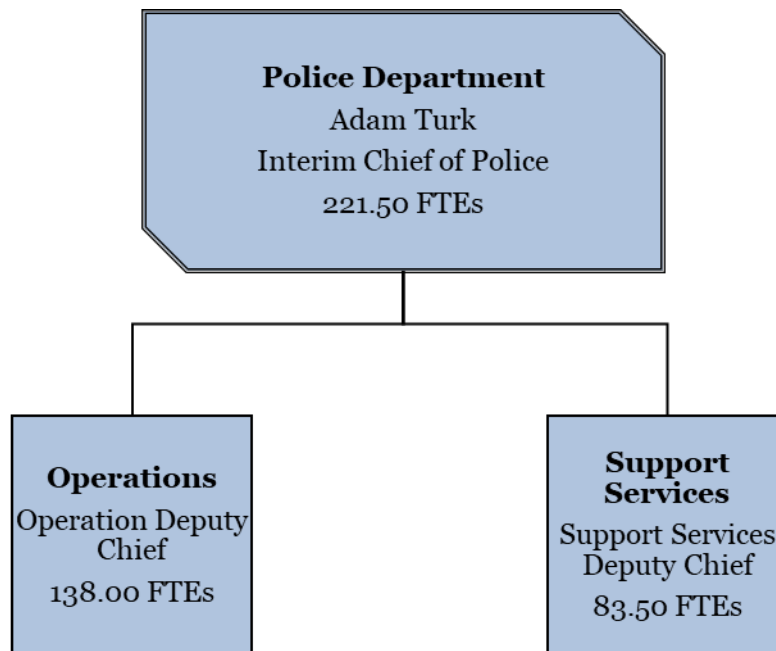
HOW THE DEPARTMENT IS ORGANIZED

The **Operations** division consists of the Patrol Section, the Traffic Enforcement Unit, the School Resource Officer Unit, the SWAT Team, the Bomb Unit, Neighborhood Action Team (NAT), the Animal Control Unit, the Special Enforcement Team, K-9 Unit, Communications and School Crossing Guards. This division provides the majority of the crime prevention, community education programming, order maintenance, traffic enforcement and control, and general law enforcement services for the community.

The **Services** division contains the Administrative Section, the Investigations Section, the Victim Services Unit, the Weld County Drug Task Force, Training and Recruitment, The Police Range, the Property Unit, Honor Guard, Evidence Unit and Records. This division provides recruitment and selection processes, personnel and training development, budget development, property management, case investigation, services to victims, evidence administration and storage, and maintaining criminal records and warrants.

Grants to Outside Agencies includes grants given to Life Stories, A Woman's Place, and The Humane Society.

ORGANIZATIONAL CHART



POLICE

CONTINUED

2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
TWO POLICE OFFICERS	POLICE	\$ 222,596
BODY WORN CAMERAS & TASERS	POLICE	205,457
WELD COUNTY DISPATCH COSTS	POLICE	167,068
FUNDING AGREEMENT FOR CO-RESPONDERS	POLICE	130,000
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 725,121

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
POLICE EQUIPMENT	POLICE	\$ 213,500
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 213,500

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
POLICE COMMANDER POSITION	POLICE	\$ 183,915
PATROL DRONE PROGRAM	POLICE	16,000
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 199,915

FUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ONE POLICE VEHICLE	POLICE	\$ 55,000
TOTAL FUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS		\$ 55,000

FTE STAFFING BY TYPE

	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Patrol				
Civilian	15.00	15.00	3.00	18.00
Sworn	118.00	117.00	3.00	120.00
Patrol Total	133.00	132.00	6.00	138.00
Support Services				
Civilian	47.50	48.50	(3.00)	45.50
Sworn	39.00	39.00	(1.00)	38.00
Support Services Total	86.50	87.50	(4.00)	83.50
Total Police	219.50	219.50	2.00	221.50

POLICE

CONTINUED

FTE SUMMARY

Police	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Patrol				
Animal Control Officer	4.00	4.00	-	4.00
Budget Analyst	1.00	1.00	-	1.00
Deputy Police Chief	1.00	1.00	-	1.00
Police Chief	1.00	1.00	-	1.00
Police Commander	4.00	4.00	-	4.00
Police Officer	96.00	95.00	2.00	97.00
Police Sergeant	17.00	17.00	-	17.00
Public Safety Technician	10.00	10.00	-	10.00
Senior Administrative Specialist	2.00	2.00	1.00	3.00
Total Patrol	136.00	135.00	3.00	138.00
Support Services				
Administrative Specialist I	1.00	1.00	-	1.00
Assistant Crime Lab Director	1.00	1.00	-	1.00
Assistant Records Manager	1.00	1.00	-	1.00
Crime Analyst	1.00	1.00	-	1.00
Data Processing Clerk	1.50	1.50	-	1.50
Deputy Police Chief	1.00	1.00	-	1.00
DNA Analyst	-	1.00	-	1.00
Fraud Investigations Specialist	1.00	1.00	-	1.00
Police Commander	2.00	2.00	-	2.00
Police Officer	29.00	29.00	-	29.00
Police Records Specialist	21.00	21.00	-	21.00
Police Records Supervisor	3.00	3.00	-	3.00
Police Sergeant	6.00	6.00	-	6.00
Property Evidence Technician	4.00	4.00	-	4.00
Property Evidence Technician Supervisor	1.00	1.00	-	1.00
Public Safety Technician	3.00	3.00	-	3.00
Records & Evidence Manager	1.00	1.00	-	1.00
Senior Administrative Specialist	3.00	3.00	(1.00)	2.00
Training Coordinator	1.00	1.00	-	1.00
Victim Services Coordinator	2.00	2.00	-	2.00
Total Support Services	83.50	84.50	(1.00)	83.50
Total Police	219.50	219.50	2.00	221.50

PERFORMANCE INDICATORS

- Reduce Part One crimes by 2%
- Exceed national Part One crime clearance rate
- Reduce the number of traffic accidents by 2%

OPERATIONS – PATROL

PURPOSE: To provide a safe environment for the citizens of Greeley through effective law enforcement, prevention and control of crime, maintenance of public order, and the safe, expeditious flow of traffic.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	73,850	70,350	196,583	126,233	179%
Fines & Forfeits	140,805	126,000	126,000	-	-
Intergovernmental Revenue	228,816	146,405	146,405	-	-
Licenses & Permits	181,411	189,000	189,000	-	-
Miscellaneous Revenue	913	-	-	-	-
Transfers In	-	-	1,076,050	1,076,050	-
Use of Fund Balance	17,357,091	18,282,884	19,019,743	736,859	4.03%
Total Resources	\$ 17,982,886	\$ 18,814,639	\$ 20,753,781	\$ 1,939,142	10.31%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	16,119,313	16,288,842	17,434,205	1,145,363	7.03%
Supplies & Services	1,863,573	2,525,797	3,145,026	619,229	24.52%
Capital	-	-	38,500	38,500	-
Transfers Out	-	-	136,050	136,050	-
Total Expenditures by Category	\$ 17,982,886	\$ 18,814,639	\$ 20,753,781	\$ 1,939,142	10.31%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	17,982,886	18,814,639	20,403,427	1,588,788	8.44%
512 - Fleet Replacement	-	-	136,050	136,050	-
513 - Equipment Replacement	-	-	214,304	214,304	-
Total Expenditures by Fund	\$ 17,982,886	\$ 18,814,639	\$ 20,753,781	\$ 1,939,142	10.31%

OPERATIONS - PATROL

CONTINUED

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Animal Control	307,521	323,442	341,889	18,447	5.70%
Bomb	6,443	8,800	21,700	12,900	147%
Crisis Negotiations	265	500	29,500	29,000	5,800%
Equipment Replacement Police	-	-	214,304	214,304	-
K-9	362,914	405,955	415,255	9,300	2.29%
Neighborhood Action Team	1,152,370	1,110,405	1,277,855	167,450	15.08%
Office of Chief of Police	1,566,235	1,597,113	1,731,715	134,602	8.43%
Old Hire Pension Liability	-	81,366	40,683	(40,683)	-50.00%
Patrol Commander	210,491	170,428	208,430	38,002	22.30%
Patrol Services	12,451,656	12,502,391	13,610,836	1,108,445	8.87%
Police Equipment	-	-	136,050	136,050	-
School Crossing Guards	56,563	82,809	85,286	2,477	2.99%
School Resource	657,491	652,560	805,225	152,665	23.39%
Special Enforcement Team	-	769,198	676,571	(92,627)	-12.04%
SWAT	55,387	56,175	170,000	113,825	203%
Traffic	1,155,552	1,053,497	988,482	(65,015)	-6.17%
Total Expenditures by Activity	\$ 17,982,886	\$ 18,814,639	\$ 20,753,781	\$ 1,939,142	10.31%

ACTIVITY DESCRIPTIONS

The **Patrol** section provides a 24-hour response capability to calls for service, investigates criminal incidents, enforces laws and ordinances, and maintains public order.

The **Traffic** Unit exists to reduce traffic accidents and injuries and to facilitate the safe and expeditious flow of vehicular and pedestrian traffic through the public's voluntary compliance with traffic regulations. The traffic unit does this through a combination of education and enforcement.

The **School Resource** program provides officers who are assigned to various schools. There is an officer assigned to each of the three major high schools and two additional officers who are assigned both junior high and elementary schools. In addition to the education component, the officers are able to employ enforcement strategies as they become necessary both in the areas of criminal activity and traffic enforcement in the areas in and around the schools.

The **SWAT** (Special Weapons and Tactics) Team consists of specially trained officers chosen from all sections within the Police Department. The unit responds to barricaded suspect and hostage taking incidents and assists in the apprehension of dangerous fugitives.

The **Bomb** Team contains highly trained and skilled individuals who handle explosive and incendiary devices and their neutralization throughout greater Weld County.

The **Neighborhood Action Team** (NAT) plans, implements, and evaluates community service programs directed at meeting community needs and improving communication between the Police Department and the community. Specific projects include crime prevention presentations and inspections, Neighborhood Watch Programs, the Adopt-a-Cop Program, the Santa Cops Program, and Business Watch. They work closely in conjunction with the City's Neighborhood Building Blocks program involving various other City departments and components of the City.

OPERATIONS - PATROL

CONTINUED

The **Animal Control** unit responds to calls regarding problems with domestic animals, collects and impounds stray animals, and enforces the animal control ordinances.

The **Special Enforcement Team** (SET) is a proactive unit that focuses on the apprehension of high risk offenders, warrant services and career criminals. They also assist other units within the Department and have close ties to several outside agencies including local, state and federal levels.

The **K-9** unit is trained to sniff out drugs and apprehend suspects.

The **Communications** section is for the City of Greeley's share of emergency dispatch services provided by Weld County and the services necessary to maintain department radios.

The School **Crossing Guard** program is composed of seasonal employees who assist children at school crosswalks during the school year.

GRANTS TO OUTSIDE AGENCIES

Life Stories is a child-friendly environment for coordinated law enforcement investigations, including a site for interviews of children who may be victims of child abuse and to provide assistance in communication with witnesses and victim's families.

A Woman's Place is a shelter and counseling program for battered women and their children.

Humane Society – This is the City's contribution for kennel services for companion animals delivered by City police department or Greeley residents.

SUPPORT SERVICES

PURPOSE: The division provides necessary administrative and support services to the department as well as balanced community services to the citizens in order to accomplish the overall goals of both the community and the department.

Resources	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Charges for Services	134,766	76,000	76,000	-	-
Fines & Forfeits	460	5,000	5,000	-	-
Intergovernmental Revenue	1,432,426	384,748	401,748	17,000	4.42%
Licenses & Permits	4,693	-	-	-	-
Miscellaneous Revenue	84,852	20,000	20,000	-	-
Transfers In	63,838	187,228	120,000	(67,228)	-35.91%
Use of Fund Balance	11,010,543	12,250,846	13,214,603	963,757	7.87%
Total Resources	\$ 12,731,578	\$ 12,923,822	\$ 13,837,351	\$ 913,529	7.07%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	8,013,544	8,553,181	9,014,008	460,827	5.39%
Supplies & Services	4,532,156	4,303,413	4,823,343	519,930	12.08%
Capital	185,878	67,228	-	(67,228)	-100%
Total Expenditures by Category	\$ 12,731,578	\$ 12,923,822	\$ 13,837,351	\$ 913,529	7.07%

Expenditures by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
100 - General	12,730,578	12,922,822	13,836,351	913,529	7.07%
143 - Community Memorials	1,000	1,000	1,000	-	-
Total Expenditures by Fund	\$ 12,731,578	\$ 12,923,822	\$ 13,837,351	\$ 913,529	7.07%

SUPPORT SERVICES

CONTINUED

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Communications	760,656	774,300	941,668	167,368	21.62%
Custody Contract	671	5,000	5,000	-	-
Evidence	457,951	482,053	484,404	2,351	0.49%
Honor Guard	330	2,750	3,750	1,000	36.36%
Investigations	3,513,051	3,384,596	3,525,834	141,238	4.17%
Joint Crime Lab	424,230	488,428	497,686	9,258	1.90%
Liquor Enforcement	130	300	300	-	-
Longworth Fund	1,000	1,000	1,000	-	-
Major Crime Scene	5,900	11,500	6,250	(5,250)	-45.65%
Police Grants	156,431	30,000	38,500	8,500	28.33%
Police Operations	63,838	67,228	-	(67,228)	-100%
Police Range	65,136	75,200	77,947	2,747	3.65%
Property	1,909,043	1,903,042	1,764,815	(138,227)	-7.26%
Records & Identification	2,288,718	2,576,109	2,969,904	393,795	15.29%
Recruitment	35,299	81,500	91,750	10,250	12.58%
Support Services Commander	230,711	440,824	492,500	51,676	11.72%
TECH Unit	277,068	478,780	694,445	215,665	45.04%
Training - Services	532,971	533,263	559,128	25,865	4.85%
Victim Services	277,007	231,972	260,812	28,840	12.43%
Weld Drug Task Force	1,731,438	1,355,977	1,421,658	65,681	4.84%
Total Expenditures by Activity	\$ 12,731,578	\$ 12,923,822	\$ 13,837,351	\$ 913,529	7.07%

ACTIVITY DESCRIPTIONS

The **Support Services Deputy Chief** is responsible for preparing and administering the annual budget, coordinating long-range fiscal planning, maintaining records of purchases and service contracts, and providing audit accountability for agency expenditures. The Professional Standards/Public Information Unit reports to the Support Services Deputy Chief and is responsible for the control of complaint investigations against department members, both sworn and non-sworn. This unit also performs inspections, witnesses the destruction of illegal contraband, and performs periodic audits of all departmental cash accounts. The Public Information Officer also keeps community members informed on current events, via press releases and social media updates.

The **Office of Chief of Police** reports to the City Manager and is the department head. The Police Chief is responsible for the leadership of the department. The financial unit also reports directly to the Chief, and is responsible for accounts payable, accounts receivable, payroll, budget control, and officer equipment inventory. Additionally, the unit manages state, federal, local and private grants.

The **Investigations** Section is responsible for major investigations utilizing specialists which enable the patrol officers to remain on their assigned beats. The Investigations section is broken down into three distinctive work groups, Persons Unit, Property Unit, and the Gang Unit. Each individual unit is directly supervised by a Sergeant of the Greeley Police Department. Each unit is responsible for conducting felony criminal investigations within their area of expertise. The Investigation section also oversees Greeley Detectives assigned to the regional lab as well as the Sex Offender Management Unit.

SUPPORT SERVICES

CONTINUED

The **Joint Crime Lab** provides forensic services to the Weld County Sheriff's Office and the Greeley Police Department as well as the Loveland Police Department, the Fort Collins Police Department, and the Larimer County Sheriff's Office. These services typically include crime scene investigation, fingerprint comparison, digital evidence collection and analysis, DNA analysis, and chemical analysis services.

The **Victims Services** and Assistance staff consists of volunteers and two Victim Services Coordinators whose salaries are partially funded by grants. The unit is charged with providing support and referral services to victims of crimes. Once victims have been identified, victim services personnel follow-up to ensure that needed assistance is provided. Services range from immediate response to the scene by a victim advocate to a next day phone call, depending on the nature of the crime or victim needs.

The **Weld Drug Task Force** program is a countywide multi-agency operation that was created to impact illegal drug trafficking in Weld County. Resources and funding for the operation are derived from a number of supporting police agencies throughout the county and a grant from the Office of National Drug Control Policy – High Intensity Drug Trafficking Area. Task Force personnel on permanent assignment are derived from the Greeley Police Department, Weld County Sheriff's Office and the Evans Police Department. .

The **Training and Recruitment** units are responsible for the coordination of recruit and officer in-service, supervisory, managerial, firearms, and all other specialized training for department members. These units also administer the career development program, the higher education reimbursement program, and maintain the Police Department library, personnel files, and training records for all department members.

The **Police Range** is a specially equipped firing range for sworn police officers to conduct marksmanship training.

The **Property** unit responsibilities include the storage of department equipment and supplies. The unit is also responsible for the purchase of department equipment and maintenance of the police credit card system.

The primary role of the **Honor Guard** is to serve as ambassadors for the City of Greeley, presenting a positive image of the agency and the City.

The **Evidence** unit's responsibilities include the storage and security of evidence and recovered property, the coordination of laboratory analysis of evidence, and the release or destruction of evidence or other property as prescribed by applicable statutes or ordinances.

The **Records** section annually receives, transcribes, reviews and maintains approximately 50,000 criminal justice reports prepared by Greeley Police Department members as well as the Weld County Sheriff's Office. The maintenance of these reports includes quality assurance reviews to ensure that the coding adheres to the National Incident Based Reporting System (NIBRS) requirements and submitting this data at the state and federal levels. Dissemination of these criminal justice records is made to the public as well as other criminal justice agencies. The section also receives, enters and forwards approximately 23,000 citations that were issued by the 3 Records Management System (RMS) agencies listed above as well as receives, enters and annually maintains 11,000 warrants that are issued by 23 courts in Weld County.

The **Longworth Fund** provides annual police scholarships for college.

Custody Contract is the costs for prisoners charged to the City from the County Jail.

PUBLIC WORKS



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	14,424,937	15,252,449	16,449,187	1,196,738	7.85%
Fines & Forfeits	67,207	175,000	175,000	-	-
Intergovernmental Revenue	8,263,346	11,555,067	7,279,313	(4,275,754)	-37.00%
Licenses & Permits	15,012	15,590	15,590	-	-
Taxes	805,065	794,000	809,680	15,680	1.97%
Miscellaneous Revenue	1,302,338	1,070,162	1,082,378	12,216	1.14%
Bond Proceeds	-	-	17,000,000	17,000,000	-
Transfers In	3,515,662	4,764,203	5,395,127	630,924	13.24%
Use of Fund Balance	296,090	7,499,045	4,969,648	(2,529,397)	-33.73%
Total Resources	\$ 28,689,657	\$ 41,125,516	\$ 53,175,923	\$ 12,050,407	29.30%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	12,803,476	13,938,285	15,136,962	1,198,677	8.60%
Supplies & Services	10,079,055	11,853,410	12,374,879	521,469	4.40%
Capital	4,072,483	13,671,886	23,493,486	9,821,600	71.84%
Debt	662,739	686,299	685,798	(501)	-0.07%
Transfers Out	1,071,905	975,636	1,484,798	509,162	52.19%
Total Expenditures by Category	\$ 28,689,657	\$ 41,125,516	\$ 53,175,923	\$ 12,050,407	29.30%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	8,200,949	15,073,730	10,808,037	(4,265,693)	-28.30%
104 - Streets & Roads	9,809,126	10,748,801	11,519,068	770,267	7.17%
121 - Public Safety .16%	559,342	424,529	453,383	28,854	6.80%
402 - Downtown Parking	182,781	324,968	329,340	4,372	1.35%
431 - Stormwater	2,485,053	2,840,820	3,445,598	604,778	21.29%
432 - Stormwater Construction	1,234,483	2,307,252	16,919,573	14,612,321	633%
433 - Stormwater Replacement	1,128,521	2,872,361	2,658,809	(213,552)	-7.43%
434 - Stormwater Debt Service	524,263	548,550	548,050	(500)	-0.09%
511 - Equipment Maintenance	2,466,109	2,938,797	3,051,946	113,149	3.85%
512 - Fleet Replacement	2,099,032	3,045,708	3,394,162	348,454	11.44%
513 - Equipment Replacement	-	-	47,957	47,957	-
Total Expenditures by Fund	\$ 28,689,657	\$ 41,125,516	\$ 53,175,923	\$ 12,050,407	29.30%

PUBLIC WORKS

CONTINUED

Expenditures by Division	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Administration	1,444,462	1,500,136	1,668,501	168,365	11.22%
Engineering	923,158	1,214,519	1,138,386	(76,133)	-6.27%
Equipment Maintenance	2,466,109	2,938,797	3,051,946	113,149	3.85%
Equipment Replacment	-	-	47,957	47,957	-
Facilities Management	3,419,334	3,618,475	4,019,148	400,673	11.07%
Financial Services	33,271	69,353	70,055	702	1.01%
Fleet Replacement	2,099,032	3,045,708	3,394,162	348,454	11.44%
Parking	149,509	255,615	259,285	3,670	1.44%
Stormwater	5,372,319	8,568,983	23,572,030	15,003,047	175%
Street Maintenance	3,672,924	4,043,376	4,572,185	528,809	13.08%
Transit Services	5,333,957	11,872,784	7,235,272	(4,637,512)	-39.06%
Transportation Services	3,775,581	3,997,770	4,146,996	149,226	3.73%
Total Expenditures by Division	\$ 28,689,657	\$ 41,125,516	\$ 53,175,923	\$ 12,050,407	29.30%

GENERAL DESCRIPTION

The mission of the **Public Works** Department is to provide for the design, construction, operation, maintenance and protection of the City's infrastructure that is critical to the safe and efficient movement of pedestrians, traffic, goods, and emergency services.

HOW THE DEPARTMENT IS ORGANIZED

The Public Works Director reports to the City Manager and is the head of the department.

The **Administration** division consists of the Director and support staff providing for the planning, directing, coordinating, budget oversight and reporting of all service programs within the department.

The **Engineering** division plans, designs, and supervises the construction of special projects and Capital Improvements Program projects, as well as the orderly development review and quality management of work within the public right-of-way.

The **Equipment Maintenance** division is responsible for the procurement, repair and maintenance of much of the City's fleet of vehicles and equipment. The division also is responsible for the provision of fuel and fuel tank testing.

The **Facilities Management** division repairs, maintains, and cleans City buildings and facilities. The division also performs remodeling, energy management, and retrofitting of facilities, as well as preventive maintenance on heating, ventilating, and air conditioning equipment.

The **Fleet Replacement** division tracks the procurement of the City's vehicles and equipment.

The **Street Maintenance** division cleans and repairs city streets, controls snow and ice on streets for safe travel, maintains and repairs public drainage facilities, and controls weeds in the public rights-of-way and on City property.

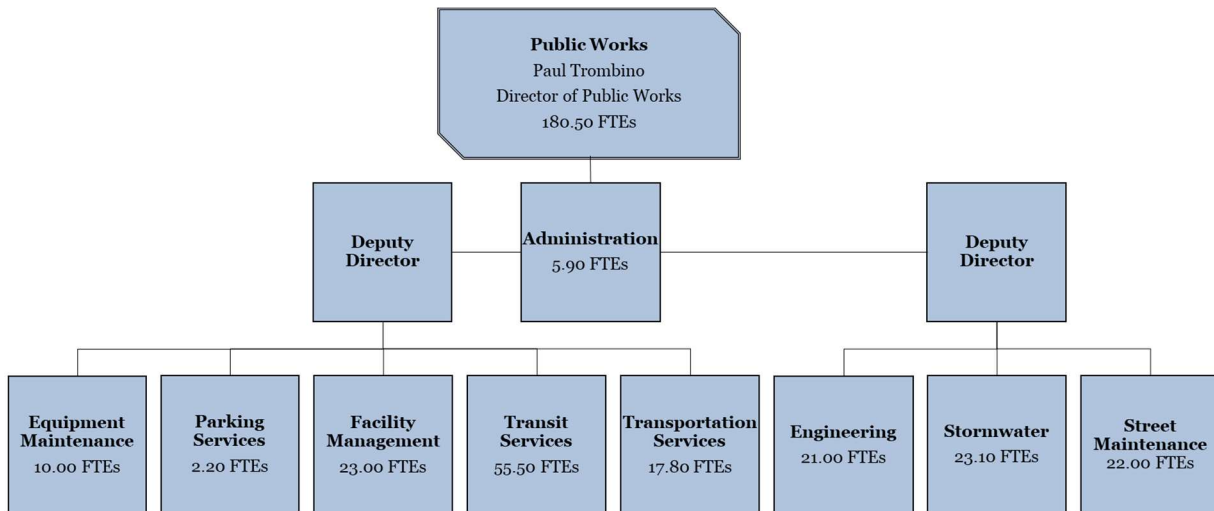
The **Transit Services** division operates a public transit system for the citizens of Greeley by providing fixed, demand response and paratransit services.

The **Transportation Services** division plans traffic flow, installs and maintains traffic control devices such as signs, traffic signals and street markings, and provides for the coordination of traffic signals and street lights for improved safety.

PUBLIC WORKS

CONTINUED

ORGANIZATIONAL CHART



2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
EQUIPMENT MAINTENANCE MECHANIC	PUBLICWORKS	\$ 90,549
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 90,549

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
BESTWAY PROPERTY COLD-MIX STORAGE FABRIC COVER	PUBLICWORKS	\$ 35,000
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 35,000

PUBLIC WORKS

CONTINUED

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
EQUIPMENT MAINTENANCE POSITION	PUBLICWORKS	\$ 115,590
ASSET COORDINATOR	PUBLICWORKS	115,080
FLEET CERTIFICATION PAY	PUBLICWORKS	61,360
PARKING SERVICE SUPERVISOR CONVERSION	PUBLICWORKS	28,936
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 320,966

UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
REPLACEMENT OF FLEET MANAGEMENT INFORMATION SYSTEM	PUBLICWORKS	\$ 400,000
FACLITIES ASSET MANAGEMENT POLICY & MIGRATION TO CITYWORKS	PUBLICWORKS	285,000
TRAFFIC INFRASTRUCTURE ASSET MANAGEMENT PLAN	PUBLICWORKS	225,000
TOTAL UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 910,000

FUNDED: NON-GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
WATER QUALITY & REGULATORY COMPLIANCE MANAGER	PUBLICWORKS	\$ 132,399
ENGINEERING CONCRETE TECHNICIAN	PUBLICWORKS	131,752
TOTAL FUNDED: NON-GENERAL FUND, ONGOING REQUESTS		\$ 264,151

UNFUNDED: NON-GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
CITYWIDE SIDEWALK EVALUATION	PUBLICWORKS	\$ 325,000
TOTAL UNFUNDED: NON-GENERAL FUND, ONGOING REQUESTS		\$ 325,000

PUBLIC WORKS

CONTINUED

FTE SUMMARY

Public Works	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Administration				
Budget Analyst	0.90	0.90	-	0.90
Budget Technician	-	1.00	-	1.00
Deputy Public Works Director	1.00	2.00	-	2.00
Public Works Director	1.00	1.00	-	1.00
Senior Administrative Specialist	-	1.00	-	1.00
Total Administration	2.90	5.90	-	5.90
Engineering				
Administrative Specialist II	1.00	1.00	-	1.00
Asset Manager	-	1.00	-	1.00
Asset Specialist	-	1.00	-	1.00
Assistant City Engineer	-	1.00	-	1.00
Capital Projects Planner	-	1.00	-	1.00
City Engineer	1.00	1.00	-	1.00
Civil Engineer II	-	1.00	-	1.00
Civil Engineer III	4.00	2.00	-	2.00
Civil Engineer IV	-	1.00	-	1.00
Concrete Maintenance Coordinator	1.00	1.00	-	1.00
Engineering Project Manager	1.00	1.00	-	1.00
Engineering Technician	6.00	6.00	1.00	7.00
Pavement Management Coordinator	1.00	1.00	-	1.00
Senior Land Surveyor	1.00	-	-	-
Senior Survey Technician	1.00	-	-	-
Utility Coordinator	1.00	1.00	-	1.00
Total Engineering	18.00	20.00	1.00	21.00
Equipment Maintenance				
Administrative Specialist II	1.00	1.00	-	1.00
Equipment Maintenance Coordinator	-	1.00	-	1.00
Equipment Maintenance Foreman	1.00	1.00	-	1.00
Equipment Maintenance Mechanic	5.00	5.00	1.00	6.00
Fleet Manager	1.00	1.00	-	1.00
Fleet Specialist	1.00	-	-	-
Total Equipment Maintenance	9.00	9.00	1.00	10.00

PUBLIC WORKS

CONTINUED

FTE SUMMARY (CONTINUED)

Public Works	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Facilities Management				
Administrative Specialist II	1.00	1.00	-	1.00
Facilities Management Technician II	1.00	3.00	-	3.00
Facilities Management Technician III	5.00	3.00	-	3.00
Facilities Project Manager	1.00	2.00	-	2.00
Facility Maintenance Supervisor	-	1.00	-	1.00
Facility Manager	1.00	1.00	-	1.00
Facility Service Supervisor I	2.00	1.00	-	1.00
Facility Service Worker	8.00	8.00	-	8.00
Mechanical Controls Technician	3.00	3.00	-	3.00
Project Coordinator	1.00	-	-	-
Total Facilities Management	23.00	23.00	-	23.00
Parking				
Senior Administrative Specialist	-	0.20	-	0.20
Parking Ambassador	2.00	2.00	-	2.00
Total Parking	2.00	2.20	-	2.20
Street Maintenance				
Crew Supervisor: Streets	2.00	2.00	-	2.00
Equipment Operator I	9.00	8.00	(1.00)	7.00
Equipment Operator II	8.00	9.00	1.00	10.00
Graffiti Removal Technician	1.00	1.00	-	1.00
Senior Administrative Specialist	1.00	1.00	-	1.00
Streets Superintendent	1.00	1.00	-	1.00
Total Street Maintenance	22.00	22.00	-	22.00
Transit Services				
Administrative Specialist II	1.00	1.00	-	1.00
Bus Operator I	35.50	26.75	-	26.75
Bus Operator II	-	8.75	-	8.75
Bus Mechanic	1.00	-	-	-
Clerical Assistant	1.00	1.00	-	1.00
Electronic Technician	-	1.00	-	1.00
Equipment Maintenance Foreman	1.00	1.00	-	1.00
Equipment Maintenance Mechanic	4.00	4.00	-	4.00
Fleet Specialist	1.00	1.00	-	1.00
Maintenance Service Attendant	1.00	2.00	-	2.00
Maintenance Service Specialist	1.00	-	-	-
Route Supervisor	3.00	3.00	-	3.00
Transit Manager	1.00	1.00	-	1.00
Transit Operations Supervisor	1.00	1.00	-	1.00
Transit Specialist	1.00	1.00	-	1.00
Transportation Dispatcher	3.00	3.00	-	3.00
Total Transit Services	55.50	55.50	-	55.50

PUBLIC WORKS

CONTINUED

FTE SUMMARY (CONTINUED)

Public Works	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Transportation Services				
Administrative Specialist II	1.00	-	-	-
Senior Administrative Specialist	-	0.80	-	0.80
Project Coordinator	1.00	1.00	-	1.00
Senior Traffic Signal Technician	1.00	1.00	-	1.00
Signs & Markings Supervisor	1.00	1.00	-	1.00
Signs & Markings Technician	4.00	4.00	-	4.00
Traffic Engineer	1.00	1.00	-	1.00
Traffic Engineering Technician	1.00	1.00	-	1.00
Traffic Engineering Technician II	1.00	1.00	-	1.00
Traffic Operations Supervisor	1.00	1.00	-	1.00
Traffic Signal Supervisor	1.00	1.00	-	1.00
Traffic Signal Technician	3.00	4.00	-	4.00
Transportation Planner	1.00	1.00	-	1.00
Total Transportation Services	17.00	17.80	-	17.80
Stormwater				
Asset Manager	1.00	1.00	-	1.00
Budget Analyst	0.10	0.10	-	0.10
Civil Engineer II	-	1.00	-	1.00
Civil Engineer III	-	2.00	-	2.00
Civil Engineer IV	3.00	-	-	-
Crew Supervisor: Streets	1.00	1.00	-	1.00
Engineering Technician	1.00	1.00	-	1.00
Environmental Technician	2.00	2.00	-	2.00
Equipment Operator I	4.00	6.00	-	6.00
Equipment Operator II	4.00	4.00	-	4.00
Stormwater Manager	1.00	1.00	-	1.00
Stormwater Quality Administrator	1.00	1.00	-	1.00
Stormwater Technician	1.00	1.00	-	1.00
Water Quality & Regulatory Compliance Manager	-	-	1.00	1.00
Utility Locator	1.00	1.00	-	1.00
Total Stormwater	20.10	22.10	1.00	23.10
Total Public Works	169.50	177.50	3.00	180.50

PERFORMANCE INDICATORS

- Number of Potholes Filled
- Pavement Quality Index
- Fixed Route Transit Riders per Hour

ADMINISTRATION

PURPOSE: To provide administrative support to the entire department.

Resources	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Intergovernmental Revenue	335,070	160,400	160,400	-	-
Taxes	96,608	85,680	85,680	-	-
Miscellaneous Revenue	1,178	3,534	3,534	-	-
Transfers In	3,073,583	4,290,284	4,859,807	569,523	13.27%
Use of Fund Balance	(2,061,977)	(3,039,762)	(3,440,920)	(401,158)	13.20%
Total Resources	\$ 1,444,462	\$ 1,500,136	\$ 1,668,501	\$ 168,365	11.22%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	480,942	653,261	895,966	242,705	37.15%
Supplies & Services	963,521	846,875	772,535	(74,340)	-8.78%
Total Expenditures by Category	\$ 1,444,462	\$ 1,500,136	\$ 1,668,501	\$ 168,365	11.22%

Expenditures by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
100 - General	7,000	7,000	7,000	-	-
104 - Streets & Roads	1,437,462	1,493,136	1,661,501	168,365	11.28%
Total Expenditures by Fund	\$ 1,444,462	\$ 1,500,136	\$ 1,668,501	\$ 168,365	11.22%

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Administration	1,437,462	1,493,136	1,661,501	168,365	11.28%
Envision	7,000	7,000	7,000	-	-
Total Expenditures by Activity	\$ 1,444,462	\$ 1,500,136	\$ 1,668,501	\$ 168,365	11.22%

ACTIVITY DESCRIPTIONS

Envision – is a grant given by the City of Greeley to assist Envision, an outside agency, who serves approximately 1,800 individuals that have a qualifying intellectual and/or developmental disability or delay.

Administration's main emphasis is working with the departmental budget and payroll. The administrative staff also provides administrative support to other divisions within the department and is responsible for other duties as assigned.

ENGINEERING

PURPOSE: To provide orderly construction of new street infrastructure via new land development, proper evaluation/repair of the city's existing street infrastructure system, and the design, construction, inspection and quality assurance of new transportation related capital improvement projects.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	885,121	738,850	738,850	-	-
Intergovernmental Revenue	355,386	374,000	374,000	-	-
Licenses & Permits	5,701	7,590	7,590	-	-
Miscellaneous Revenue	1	-	-	-	-
Use of Fund Balance	(323,050)	94,079	17,946	(76,133)	-80.92%
Total Resources	\$ 923,158	\$ 1,214,519	\$ 1,138,386	(\$ 76,133)	-6.27%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	783,582	1,127,968	1,059,372	(68,596)	-6.08%
Supplies & Services	139,576	86,551	79,014	(7,537)	-8.71%
Total Expenditures by Category	\$ 923,158	\$ 1,214,519	\$ 1,138,386	(\$ 76,133)	-6.27%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
104 - Streets & Roads	923,158	1,214,519	1,138,386	(76,133)	-6.27%
Total Expenditures by Fund	\$ 923,158	\$ 1,214,519	\$ 1,138,386	(\$ 76,133)	-6.27%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Engineering Services	923,158	1,214,519	1,138,386	(76,133)	-6.27%
Total Expenditures by Activity	\$ 923,158	\$ 1,214,519	\$ 1,138,386	(\$ 76,133)	-6.27%

ACTIVITY DESCRIPTION

Engineering Services provides for the design and construction management of Public Works transportation projects and other city projects as requested. Services also include administration of permits, ordinance enforcement, mapping, infrastructure records, subdivision records, and special improvement districts.

EQUIPMENT MAINTENANCE

PURPOSE: To provide maintenance and repair of vehicles and equipment in an efficient and cost effective manner.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,408,196	2,940,176	2,973,729	33,553	1.14%
Intergovernmental Revenue	32,814	-	-	-	-
Miscellaneous Revenue	27,730	22,949	22,949	-	-
Use of Fund Balance	(2,631)	(24,328)	55,268	79,596	-327%
Total Resources	\$ 2,466,109	\$ 2,938,797	\$ 3,051,946	\$ 113,149	3.85%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	766,000	791,063	923,942	132,879	16.80%
Supplies & Services	1,700,109	2,126,259	2,118,024	(8,235)	-0.39%
Capital	-	21,475	9,980	(11,495)	-53.53%
Total Expenditures by Category	\$ 2,466,109	\$ 2,938,797	\$ 3,051,946	\$ 113,149	3.85%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
511 - Equipment Maintenance	2,466,109	2,938,797	3,051,946	113,149	3.85%
Total Expenditures by Fund	\$ 2,466,109	\$ 2,938,797	\$ 3,051,946	\$ 113,149	3.85%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Central Fleet Operations	2,183,275	2,647,302	2,664,281	16,979	0.64%
Fire Mechanic/Operations	280,510	271,993	368,144	96,151	35.35%
Investment Earnings	1,214	-	-	-	-
Motor Pool	687	4,002	4,021	19	0.47%
VANGO	423	15,500	15,500	-	-
Total Expenditures by Activity	\$ 2,466,109	\$ 2,938,797	\$ 3,051,946	\$ 113,149	3.85%

ACTIVITY DESCRIPTIONS

Administration, Operations, and Sublet provide for regularly scheduled prevention maintenance repair for the central fleet and equipment.

The Central fleet maintains **VanGo** carpool vans through an agreement with the North Front Range Metropolitan Organization.

Central Fleet Operations oversees the city fleet and includes several activities. They purchase vehicles and equipment that is then leased to various departments. They also provide for the maintenance of all vehicle and licensing of all over the road vehicles. This area also oversees the fuel programs that provides for the City's fleet fueling needs by maintaining supplies of fuel in seven City owned storage tanks and administering an intergovernmental agreement with Weld County for use of their fuel facility, in addition to remote site fueling with outside vendors.

EQUIPMENT MAINTENANCE

CONTINUED

The **Motor Pool** was created to have vehicles that are not assigned to a department that can be used by City employees rather than using a personal or department vehicle.

The **Fire Mechanic/Operations** is separated out to identify maintenance provided for the Fire Department vehicles.

FACILITIES MANAGEMENT/SERVICES

PURPOSE: To provide, manage, and maintain a safe and clean working environment in the city owned facilities through economical and effective service based programs.

Resources	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Charges for Services	52,941	46,000	46,000	-	-
Miscellaneous Revenue	194,902	117,680	129,740	12,060	10.25%
Transfers In	442,078	448,919	485,320	36,401	8.11%
Use of Fund Balance	2,729,412	3,005,876	3,358,088	352,212	11.72%
Total Resources	\$ 3,419,334	\$ 3,618,475	\$ 4,019,148	\$ 400,673	11.07%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	1,250,675	1,816,913	1,904,481	87,568	4.82%
Supplies & Services	1,624,361	1,303,383	1,596,634	293,251	22.50%
Capital	-	73,650	73,650	-	-
Transfers Out	544,297	424,529	444,383	19,854	4.68%
Total Expenditures by Category	\$ 3,419,334	\$ 3,618,475	\$ 4,019,148	\$ 400,673	11.07%

Expenditures by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
100 - General	2,859,992	3,193,946	3,565,765	371,819	11.64%
121 - Public Safety .16%	559,342	424,529	453,383	28,854	6.80%
Total Expenditures by Fund	\$ 3,419,334	\$ 3,618,475	\$ 4,019,148	\$ 400,673	11.07%

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Custodial	519,732	437,347	449,694	12,347	2.82%
Custodial/Police	128,832	181,833	185,977	4,144	2.28%
Information Technology Charges	138,624	138,624	305,032	166,408	120%
Maintenance	1,356,084	1,760,981	1,838,459	77,478	4.40%
Maintenance/Police	715,228	624,730	654,207	29,477	4.72%
Other Utilities	560,834	474,960	585,779	110,819	23.33%
Total Expenditures by Activity	\$ 3,419,334	\$ 3,618,475	\$ 4,019,148	\$ 400,673	11.07%

ACTIVITY DESCRIPTIONS

Custodial services are provided for in the following facilities: City Hall, City Hall Annex, Public Works, Police Headquarters and the Service Center.

FACILITIES MANAGEMENT/SERVICES

CONTINUED

The **Facility Maintenance** division provides the major and minor maintenance and remodeling of the following City facilities and others as requested along with management for these projects: City Hall, City Hall Annex, Public Works, Police Headquarters, Recreation Center, Senior Center, Union Colony Civic Center, Service Center, Streets, two swimming pools, two splash parks, Rodarte Center, Cemetery, Golf facilities, seven fire stations, Museum, Ice Haus, Family FunPlex, and other miscellaneous smaller facilities.

Utilities track the usage of electricity, water, sewer and natural gas for City Hall, City Hall Annex, and Public Works.

FLEET REPLACEMENT

PURPOSE: To purchase replacement and new equipment for the City departments.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	2,914,785	2,669,343	2,616,044	(53,299)	-2.00%
Miscellaneous Revenue	185,263	80,000	80,000	-	-
Use of Fund Balance	(1,001,017)	296,365	698,118	401,753	136%
Total Resources	\$ 2,099,032	\$ 3,045,708	\$ 3,394,162	\$ 348,454	11.44%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Supplies & Services	65,788	329,563	1,500	(328,063)	-100%
Capital	1,894,495	2,577,396	3,203,914	626,518	24.31%
Debt	138,749	138,749	138,748	(1)	0.00%
Transfers Out	-	-	50,000	50,000	-
Total Expenditures by Category	\$ 2,099,032	\$ 3,045,708	\$ 3,394,162	\$ 348,454	11.44%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
512 - Fleet Replacement	2,099,032	3,045,708	3,394,162	348,454	11.44%
Total Expenditures by Fund	\$ 2,099,032	\$ 3,045,708	\$ 3,394,162	\$ 348,454	11.44%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
2016 Bancorp Loan	68,252	68,252	68,252	-	-
2017 Signature Public	70,497	70,497	70,496	(1)	0.00%
City Fleet	1,958,369	2,905,459	3,203,914	298,455	10.27%
Investment Earnings	1,914	1,500	1,500	-	-
Public Works Equipment	-	-	50,000	50,000	-
Total Expenditures by Activity	\$ 2,099,032	\$ 3,045,708	\$ 3,394,162	\$ 348,454	11.44%

ACTIVITY DESCRIPTIONS

The **City Fleet** reflects the purchase of vehicles and equipment for various departments.

Leases reflect the vehicles and equipment that are leased to various departments.

PARKING SERVICES

PURPOSE: To administer the parking permits, citations and assist in removal of abandoned or illegally parked vehicles.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Fines & Forfeits	66,387	175,000	175,000	-	-
Intergovernmental Revenue	10,986	-	-	-	-
Miscellaneous Revenue	24,003	38,000	38,000	-	-
Use of Fund Balance	48,133	42,615	46,285	3,670	8.61%
Total Resources	\$ 149,509	\$ 255,615	\$ 259,285	\$ 3,670	1.44%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	119,534	142,433	145,743	3,310	2.32%
Supplies & Services	29,976	113,182	113,542	360	0.32%
Total Expenditures by Category	\$ 149,509	\$ 255,615	\$ 259,285	\$ 3,670	1.44%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
402 - Downtown Parking	149,509	255,615	259,285	3,670	1.44%
Total Expenditures by Fund	\$ 149,509	\$ 255,615	\$ 259,285	\$ 3,670	1.44%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Issue Tickets	149,509	255,615	259,285	3,670	1.44%
Total Expenditures by Activity	\$ 149,509	\$ 255,615	\$ 259,285	\$ 3,670	1.44%

GENERAL DESCRIPTION

The **Parking Permits** staff enforces City parking ordinances through the issuance of parking citations to violators. In addition, the unit also assists with removal of abandoned or illegally parked vehicles.

STORMWATER

PURPOSE: To administer the stormwater utility, plan design and manage the construction of capital improvement projects to solve stormwater problems throughout the City. To educate citizens about stormwater issues and improve the environmental quality of city stormwater discharges.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	7,064,177	7,119,742	8,256,266	1,136,524	15.96%
Intergovernmental Revenue	18,326	300	300	-	-
Licenses & Permits	4,725	-	-	-	-
Miscellaneous Revenue	85,456	58,165	58,321	156	0.27%
Bond Proceeds	-	-	17,000,000	17,000,000	-
Use of Fund Balance	(1,800,365)	1,390,776	(1,742,857)	(3,133,633)	-225%
Total Resources	\$ 5,372,319	\$ 8,568,983	\$ 23,572,030	\$ 15,003,047	175%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,906,938	1,892,205	2,115,192	222,987	11.78%
Supplies & Services	383,554	680,506	761,388	80,882	11.89%
Capital	2,030,230	4,897,615	19,157,985	14,260,370	291%
Debt	523,989	547,550	547,050	(500)	-0.09%
Transfers Out	527,607	551,107	990,415	439,308	79.71%
Total Expenditures by Category	\$ 5,372,319	\$ 8,568,983	\$ 23,572,030	\$ 15,003,047	175%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
431 - Stormwater	2,485,053	2,840,820	3,445,598	604,778	21.29%
Capital Improvement Plan Management	707,315	721,428	788,988	67,560	9.365%
Investment Earnings	42,128	-	-	-	0.00%
Operating Transfers	250,537	272,605	573,591	300,986	110.41%
Stormwater Asset Management	112,864	192,220	196,842	4,622	2.40%
Stormwater Maintenance	767,524	850,551	957,610	107,059	12.59%
Stormwater Services	96,243	96,243	146,663	50,420	52.39%
Street Sweeping	211,113	358,259	290,430	(67,829)	-18.93%
Water Quality Program	297,329	349,514	491,474	141,960	40.62%
432 - Stormwater Construction	1,234,483	2,307,252	16,919,573	14,612,321	633%
433 - Stormwater Replacement	1,128,521	2,872,361	2,658,809	(213,552)	-7.43%
434 - Stormwater Debt Service	524,263	548,550	548,050	(500)	-0.09%
Total Expenditures by Fund	\$ 5,372,319	\$ 8,568,983	\$ 23,572,030	\$ 15,003,047	175%

STORMWATER

CONTINUED

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
2015 Stormwater Bonds	523,989	548,550	548,050	(500)	-0.09%
A.M.P. - Asset Management Projects	-	500,000	515,000	15,000	3.00%
Annual Neighborhood Improvements	25,508	430,102	-	(430,102)	-100%
Capital Improvement Plan Management	707,315	721,428	788,988	67,560	9.36%
Capital Outlay	808,090	1,348,430	772,096	(576,334)	-42.74%
Downtown Improvements	50,000	84,568	-	(84,568)	-100%
Downtown Master Plan	686,750	1,146,299	11,606,272	10,459,973	913%
Improve To Detention Pond	-	56,275	57,974	1,699	3.02%
Investment Earnings	44,569	3,496	3,573	77	2.20%
Operating Transfers	525,207	551,107	830,462	279,355	50.69%
Poudre River Bridge Cleanup	-	-	200,000	200,000	-
Repairs #3 Ditch	6,578	56,275	57,974	1,699	3.02%
Storm Sewer Inspection Program	81,748	131,128	139,113	7,985	6.09%
Stormwater Asset Management	112,864	192,220	196,842	4,622	2.40%
Stormwater Maintenance	767,524	850,551	957,610	107,059	12.59%
Stormwater Services	96,243	96,243	146,663	50,420	52.39%
Street Sweeping	211,113	358,259	290,430	(67,829)	-18.93%
Sunrise Drainage improve	272,199	380,255	4,539,157	4,158,902	1,094%
System Main/Inlet/Culvert	155,292	764,283	1,430,352	666,069	87.15%
Water Quality Program	297,329	349,514	491,474	141,960	40.62%
Total Expenditures by Activity	\$ 5,372,319	\$ 8,568,983	\$ 23,572,030	\$ 15,003,047	175%

GENERAL DESCRIPTION

The **Stormwater** division CIP Management staff provides for design, construction, administration, and inspection of stormwater projects to solve stormwater problems throughout the City. This group consults with citizens to offer advice about drainage problems at existing homes.

ACTIVITY DESCRIPTIONS

The **Stormwater Asset Management** staff manages the stormwater infrastructure condition ratings and updates new assets that come into the system by development or new capital projects.

The **Stormwater Maintenance** staff provides cleaning and maintenance of city stormwater inlets, piping and detention ponds.

Street Sweeping is responsible for sweeping public streets, highways and municipal parking lots. Sweeping reduces stormwater pollution and provides a clean environment.

Water Quality staff provides for the development of environmental National Pollutant Discharge Elimination System documents, education programs for the public concerning environmental issues, inspection of construction sites for compliance with erosion control plans and detection of illicit discharges to stormwater systems.

STREET MAINTENANCE

PURPOSE: To provide maintenance of city streets, control snow and ice on streets for safe travel, and control vegetation in the public right-of-way and on city-owned property.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	455,084	589,358	589,358	-	-
Intergovernmental Revenue	2,482,656	2,288,600	2,458,600	170,000	7.43%
Miscellaneous Revenue	597,306	637,334	637,334	-	-
Use of Fund Balance	137,879	528,084	886,893	358,809	67.95%
Total Resources	\$ 3,672,924	\$ 4,043,376	\$ 4,572,185	\$ 528,809	13.08%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,827,311	1,961,327	2,089,864	128,537	6.55%
Supplies & Services	1,840,018	2,082,049	2,482,321	400,272	19.22%
Capital	5,595	-	-	-	-
Total Expenditures by Category	\$ 3,672,924	\$ 4,043,376	\$ 4,572,185	\$ 528,809	13.08%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
104 - Streets & Roads	3,672,924	4,043,376	4,572,185	528,809	13.08%
Total Expenditures by Fund	\$ 3,672,924	\$ 4,043,376	\$ 4,572,185	\$ 528,809	13.08%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Graffiti Program	48,351	59,901	66,961	7,060	11.79%
Organic Resource Recovery	1,250	1,032	1,032	-	-
Snow And Ice Removal	908,826	892,288	964,165	71,877	8.06%
Spring Clean Up	56,469	38,096	38,434	338	0.89%
Street Maintenance	1,947,586	2,159,374	2,493,663	334,289	15.48%
Street Resurfacing	710,442	892,685	1,007,930	115,245	12.91%
Total Expenditures by Activity	\$ 3,672,924	\$ 4,043,376	\$ 4,572,185	\$ 528,809	13.08%

STREET MAINTENANCE

CONTINUED

ACTIVITY DESCRIPTIONS

The **Graffiti Program** is responsible for removing all graffiti within 24 hours of notification 90% of the time.

The **Homeless Camp Cleanup** program cleans items and debris left under the Poudre River bridges in the downtown area of Greeley.

Organic Resource Recovery through the Greeley Organic Waste (G.R.O.W) Center provides for community recycling of organic materials such as wood, grass, leaves and other “green” recyclable materials.

Snow and Ice Removal provide de-icing and plowing operations for main arterial streets and for parking lots and bus stops that are owned by the City.

Street Maintenance and Potholes maintains the city streets, alleys, and related facilities in the public right-of-way.

Street Resurfacing is responsible for damaged pavement repair, crack sealing, and concrete maintenance.

Spring Clean Up weekend allows Greeley residents to dispose of or recycle unwanted items.

TRANSIT SERVICES

PURPOSE: To operate a public mass transit system including fixed routes, paratransit, and demand response service to encourage the use of alternative transportation.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	368,357	917,500	917,500	-	-
Intergovernmental Revenue	4,445,908	8,153,892	3,702,738	(4,451,154)	-54.59%
Miscellaneous Revenue	52,695	-	-	-	-
Use of Fund Balance	466,997	2,801,392	2615034	(186,358)	-6.65%
Total Resources	\$ 5,333,957	\$ 11,872,784	\$ 7,235,272	(\$ 4,637,512)	-39.06%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	4,225,892	4,052,418	4,339,021	286,603	7.07%
Supplies & Services	1,016,220	1,757,566	1,896,251	138,685	7.89%
Capital	91,844	6,062,800	1,000,000	(5,062,800)	-83.51%
Total Expenditures by Category	\$ 5,333,957	\$ 11,872,784	\$ 7,235,272	(\$ 4,637,512)	-39.06%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
100 - General	5,333,957	11,872,784	7,235,272	(4,637,512)	-39.06%
Total Expenditures by Fund	\$ 5,333,957	\$ 11,872,784	\$ 7,235,272	(\$ 4,637,512)	-39.06%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
ADA Paratransit Capital	214	-	-	-	-
ADA Paratransit Operations	363,670	450,687	480,891	30,204	6.70%
Demand Response Operation	54,984	33,370	35,373	2,003	6.00%
Fixed Route Capital	83,234	6,062,800	1,000,000	(5,062,800)	-83.51%
Fixed Route Operations	2,734,896	2,822,023	3,258,681	436,658	15.47%
Poudre Express Regional Route	231,771	441,028	449,639	8,611	1.95%
Preventative Maintenance	775,871	832,354	880,756	48,402	5.82%
Transit Administration Capital	-	20,000	20,000	-	-
Transit Services Administration	1,089,315	1,210,522	1,109,932	(100,590)	-8.31%
Total Expenditures by Activity	\$ 5,333,957	\$ 11,872,784	\$ 7,235,272	(\$ 4,637,512)	-39.06%

TRANSIT SERVICES

CONTINUED

ACTIVITY DESCRIPTIONS

The **ADA** (Americans with Disabilities Act) **Paratransit Operations** provide door-to-door service for individuals and their Personal Care Attendants (PCA) and guests who have special transportation needs because of disabilities.

The **Demand Response Operations** provide evening transportation services after the Fixed Route Operations have ended for the day; service on Sunday is also provided. This is available to individuals with disabilities and the general public.

The **Fixed Route** Service provides daily transportation of citizens along major corridors in Greeley and Evans.

Preventative Maintenance performs the maintenance and repairs on transit buses to ensure regular operations.

Transit Services Administration oversees the transit division and ensures transit services are meeting the needs of the public.

TRANSPORTATION SERVICES

PURPOSE: To provide for the safe operation and maintenance of that part of the Transportation System that controls, guides and directs the public through effective design, markings, street lighting and traffic control on the city streets.

Resources	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Charges for Services	276,276	231,480	275,980	44,500	19.22%
Fines & Forfeits	820	-	-	-	-
Intergovernmental Revenue	582,200	577,875	583,275	5,400	0.93%
Licenses & Permits	4,586	8,000	8,000	-	-
Taxes	708,457	708,320	724,000	15,680	2.21%
Miscellaneous Revenue	2,668	2,500	2,500	-	-
Transfers In	-	25,000	-	(25,000)	-100%
Use of Fund Balance	2,200,575	2,444,595	2,553,241	108,646	4.44%
Total Resources	\$ 3,775,581	\$ 3,997,770	\$ 4,146,996	\$ 149,226	3.73%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	1,430,904	1,487,500	1,649,512	162,012	10.89%
Supplies & Services	2,294,358	2,471,320	2,497,484	26,164	1.06%
Capital	50,320	38,950	-	(38,950)	-100%
Total Expenditures by Category	\$ 3,775,581	\$ 3,997,770	\$ 4,146,996	\$ 149,226	3.73%

Expenditures by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
104 - Streets & Roads	3,775,581	3,997,770	4,146,996	149,226	3.73%
Total Expenditures by Fund	\$ 3,775,581	\$ 3,997,770	\$ 4,146,996	\$ 149,226	3.73%

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Signal Operations	928,359	1,032,220	1,112,227	80,007	7.75%
Signs & Markings	886,737	947,181	957,839	10,658	1.13%
Street Lighting	1,377,543	1,377,030	1,404,571	27,541	2.00%
Traffic Management	582,941	641,339	672,359	31,020	4.84%

TRANSPORTATION SERVICES

CONTINUED

ACTIVITY DESCRIPTIONS

The **Signal Operations** section installs and maintains traffic signals to provide safe and convenient traffic flow. Staff responds to calls regarding malfunctioning traffic signals, performs traffic hazard studies and annual maintenance on all signals.

The **Signs & Markings** section fabricates, installs, and maintains regulatory, warning, guide, and specialty signs for the safety and convenience of the motoring public and pedestrians. This section is also responsible for the year-round markings on arterial and collector streets such as lane markings, crosswalks, turn arrows, turn lanes, and school markings. The staff also reviews all subdivision and building plans for needed pavement markings.

The **Street Lighting** program provides community-wide lighting for public safety, investigates and implements more efficient lighting methods and cost reductions, reviews plans and designs for subdivisions and buildings, and issues payment for street lighting and signal power costs.

Traffic Management provides short and long range transportation planning and management. It evaluates development proposals as requested and prepares grants for transportation projects. This program participates with access committees on corridors of regional significance and updates the Master Transportation Plan. Transportation Management tracks all signs, traffic signals and pavement marking assets through inspection and GIS (Geographic Information System) applications. The System Design and Monitoring staff conducts traffic counts, speed studies, and analyzes accident statistics to enhance the safe, effective movement of traffic and goods within the city. It implements solutions for the traveling public, reviews traffic control plans submitted by contractors and enforces implementation.



SEWER



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	11,943,439	18,905,181	16,839,861	(2,065,320)	-10.92%
Intergovernmental Revenue	132,273	-	-	-	-
Licenses & Permits	-	32,000	30,000	(2,000)	-6.25%
Miscellaneous Revenue	1,092,397	197,592	374,415	176,823	89.49%
Bond Proceeds	-	25,000,000	-	(25,000,000)	-100%
Use of Fund Balance	1,553,364	14,879,859	608,381	(14,271,478)	-95.91%
Total Resources	\$ 14,721,474	\$ 59,014,632	\$ 17,852,657	(\$ 41,161,975)	-69.75%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	3,763,928	3,726,331	3,850,520	124,189	3.33%
Supplies & Services	2,267,158	3,430,965	3,241,558	(189,407)	-5.52%
Capital	6,481,146	49,666,464	8,435,048	(41,231,416)	-83.02%
Debt	1,284,231	1,370,244	1,373,844	3,600	0.26%
Transfers Out	925,011	820,628	951,687	131,059	15.97%
Total Expenditures by Category	\$ 14,721,474	\$ 59,014,632	\$ 17,852,657	(\$ 41,161,975)	-69.75%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
411 - Sewer	6,555,838	7,817,104	7,862,236	45,132	0.58%
Wastewater Collection	1,173,542	1,443,376	1,444,361	985	0.07%
Sewer General Management	1,502,577	1,722,778	1,801,300	78,522	4.56%
Wastewater Treatment	3,879,718	4,650,950	4,616,575	(34,375)	-0.74%
412 - Sewer Construction	6,555,838	7,817,104	7,862,236	45,132	0.577%
413 - Sewer Capital Replacement	5,899,574	43,321,530	6,528,973	(36,792,557)	-84.93%
414 - Sewer Debt Service	1,285,195	1,375,244	1,378,844	3,600	0.26%
Total Expenditures by Fund	\$ 14,721,474	\$ 59,014,632	\$ 17,852,657	(\$ 41,161,975)	-69.75%

GENERAL DESCRIPTION

The **Sewer** Department collects water-borne waste from residences and businesses and provides treatment and environmentally safe release. Sewer consists of three divisions: General Management, Wastewater Treatment, and Wastewater Collection.

SEWER

CONTINUED

HOW THE DEPARTMENT IS ORGANIZED

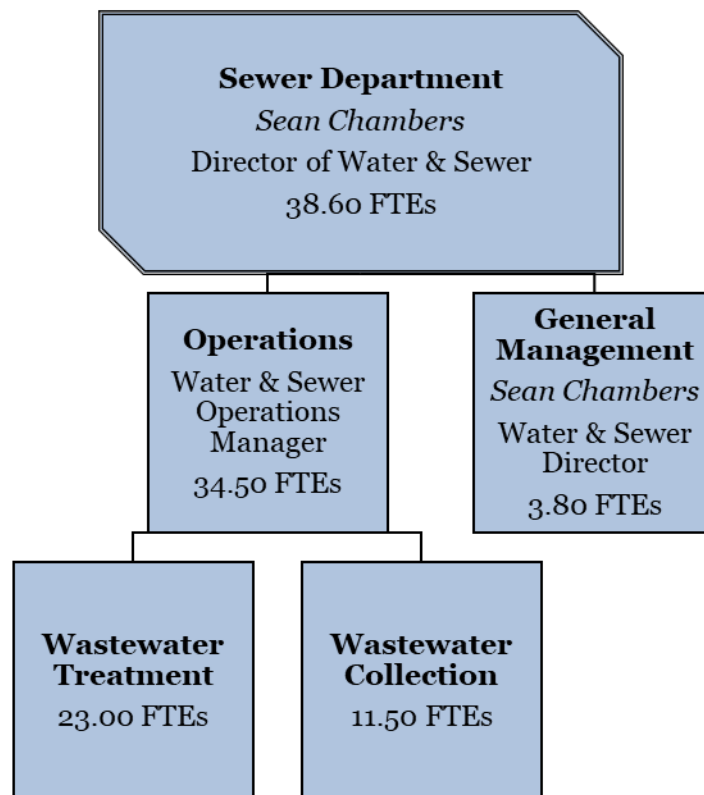
The Water and Sewer Director reports to the City Manager and is accountable for all water and sewer operations.

Sewer General Management consists of engineering and administrative services which provide expertise for design, maintenance, and expansion of the wastewater system, as well as technical operational support. It also provides for rate design, budgeting, and administrative support.

Wastewater Collection protects the public health by transporting wastewater away from homes and businesses to a centralized treatment facility.

Wastewater Treatment preserves the environment by treating wastewater before it is discharged to the receiving stream and by treating biodegradable solids to the degree suitable for land application and beneficial use.

ORGANIZATIONAL CHART



SEWER

CONTINUED

2022 BUDGET INCREASE REQUESTS

FUNDED: NON-GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
WASTEWATER TREATMENT & RECLAMATION FACILITY (WTRF) ADMINISTRATION	SEWER	\$ 42,000
WASTEWATER TREATMENT & RECLAMATION FACILITY (WTRF) INDUSTRIAL PRETREATMENT	SEWER	16,500
TOTAL FUNDED: NON-GENERAL FUND, ONGOING REQUESTS		\$ 58,500

FUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
LEADERSHIP TRAINING	SEWER	\$ 10,000
TOTAL FUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS		\$ 10,000

UNFUNDED: NON-GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
WASTEWATER TREATMENT & RECLAMATION FACILITY (WTRF) MAINTENANCE	SEWER	\$ 70,000
WASTEWATER TREATMENT & RECLAMATION FACILITY (WTRF) OPERATIONS	SEWER	38,480
TOTAL UNFUNDED: NON-GENERAL FUND, ONGOING REQUESTS		\$ 108,480

SEWER

CONTINUED

FTE SUMMARY

Sewer	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Sewer General Management				
Asset Manager	0.20	0.20	-	0.20
Asset Technician	0.20	0.20	-	0.20
Construction Inspector	-	-	-	-
Budget Analyst	0.20	-	-	-
Chief Engineer: Water & Sewer	0.40	0.40	-	0.40
Civil Engineer I	-	-	0.20	0.20
Civil Engineer II	-	1.00	-	1.00
Civil Engineer III	-	1.00	-	1.00
Deputy Director Water & Wastewater Operations	0.40	0.40	-	0.40
Senior Construction Inspector	-	-	-	-
Utility Finance Manager	-	0.20	-	0.20
Water & Sewer Director	0.20	0.20	-	0.20
Water Resource Engineer II	2.00	-	-	-
Total Sewer General Management	3.60	3.60	0.20	3.80
Wastewater Treatment				
Industrial Pretreatment Coordinator	-	1.00	-	1.00
Industrial Pretreatment Specialist	1.00	1.00	-	1.00
Laboratory Coordinator	-	1.00	-	1.00
Lead Plant Operator	-	2.00	-	2.00
Maintenance Mechanic: Wastewater	4.00	4.00	-	4.00
Plant Operator A: Wastewater	8.00	3.00	1.00	4.00
Plant Operator B: Wastewater	-	1.00	(1.00)	-
Plant Operator C: Wastewater	-	1.00	-	1.00
Plant Operator D: Wastewater	-	1.00	-	1.00
Senior Administrative Specialist	1.00	1.00	-	1.00
Utility Systems Analyst	1.00	1.00	-	1.00
Wastewater Laboratory Supervisor	1.00	1.00	-	1.00
Wastewater Maintenance Supervisor	1.00	1.00	-	1.00
Wastewater Operations & Maintenance Supervisor	1.00	1.00	-	1.00
Wastewater Technical Services Manager	1.00	1.00	-	1.00
Wastewater Treatment Superintendent	1.00	1.00	-	1.00
Water Instrument Technician	1.50	-	-	-
Water Quality Analyst	2.00	1.00	-	1.00
Water Resource Analyst	-	-	-	-
Total Wastewater Treatment	23.50	23.00	-	23.00

SEWER

CONTINUED

FTE SUMMARY (CONTINUED)

Sewer	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Wastewater Collection				
Equipment Operator II: Wastewater	4.00	4.00	-	4.00
Lift Station Technician	1.00	1.00	-	1.00
Maintenance Technician	-	-	-	-
Utility Locator	1.00	0.50	-	0.50
Wastewater Collection Supervisor	1.00	1.00	-	1.00
Water & Sewer Maintenance Technician I	4.00	5.00	-	5.00
Total Wastewater Collection	11.00	11.50	-	11.50
Total Sewer	38.10	38.10	0.20	38.30

PERFORMANCE INDICATORS

- < 80% of biodegradable organic plant capacity utilized
- < 6 sewer line blockages per year
- < 40 minute response time to sewer calls

SEWER GENERAL MANAGEMENT

PURPOSE: To provide engineering, administrative, budgeting, and rate design services for the collection and treatment divisions and review plans for sewer extensions and new development.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	4,924,481	6,492,915	7,499,555	1,006,640	15.50%
Intergovernmental Revenue	132,273	-	-	-	-
Licenses & Permits	-	32,000	30,000	(2,000)	-6.25%
Miscellaneous Revenue	970,767	173,000	173,000	-	-
Use of Fund Balance	(4,524,945)	(4,975,137)	(5,901,255)	(926,118)	18.61%
Total Resources	\$ 1,502,577	\$ 1,722,778	\$ 1,801,300	\$ 78,522	4.6%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	380,628	550,969	536,060	(14,909)	-2.71%
Supplies & Services	380,955	489,655	481,655	(8,000)	-1.63%
Transfers Out	740,994	682,154	783,585	101,431	14.87%
Total Expenditures by Category	\$ 1,502,577	\$ 1,722,778	\$ 1,801,300	\$ 78,522	4.56%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
411 - Sewer	1,502,577	1,722,778	1,801,300	78,522	4.56%
Total Expenditures by Fund	\$ 1,502,577	\$ 1,722,778	\$ 1,801,300	\$ 78,522	4.56%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Engineering	197,603	397,609	380,933	(16,676)	-4.19%
Investment Earnings	12,762	-	-	-	-
Liability Insurance	207,300	318,150	318,150	-	-
Operating Transfers	740,994	682,154	783,585	101,431	14.87%
Sewer Administration	343,918	324,865	318,632	(6,233)	-1.92%
Total Expenditures by Activity	\$ 1,502,577	\$ 1,722,778	\$ 1,801,300	\$ 78,522	4.56%

ACTIVITY DESCRIPTIONS

The **Sewer General Management** provides budgeting, general management, and rate design services.

Sewer Construction is responsible for providing construction inspection services and monitoring quality assurance for development and capital projects.

Sewer Engineering reviews subdivision plans for new sewer extensions, assuring that such plans meet the long-term needs of the community. It is also responsible for sewer rehabilitation projects which include writing specifications, design preparations, and construction management.

WASTEWATER COLLECTION

PURPOSE: To protect public health and the aesthetic quality of urban living by efficient collection of wastewater from homes and businesses, and then transporting the wastewater to a centralized facility for treatment.

Resources	2021 Revised		2022		
	2020 Actual	Budget	Proposed Budget	\$ Change	% Change
Charges for Services	1,959	-	-	-	-
Use of Fund Balance	1,171,583	1,443,376	1,444,361	985	0.07%
Total Resources	\$ 1,173,542	\$ 1,443,376	\$ 1,444,361	\$ 985	0.07%

Expenditures by Category	2021 Revised		2022		
	2020 Actual	Budget	Proposed Budget	\$ Change	% Change
Salaries & Benefits	781,412	918,387	912,410	(5,977)	-0.65%
Supplies & Services	392,130	524,989	531,951	6,962	1.33%
Total Expenditures by Category	\$ 1,173,542	\$ 1,443,376	\$ 1,444,361	\$ 985	0.07%

Expenditures by Fund	2021 Revised		2022		
	2020 Actual	Budget	Proposed Budget	\$ Change	% Change
411 - Sewer	1,173,542	1,443,376	1,444,361	985	0.07%
Total Expenditures by Fund	\$ 1,173,542	\$ 1,443,376	\$ 1,444,361	\$ 985	0.07%

Expenditures by Activity	2021 Revised		2022		
	2020 Actual	Budget	Proposed Budget	\$ Change	% Change
Wastewater Collection	1,173,542	1,443,376	1,444,361	985	0.07%
Total Expenditures by Activity	\$ 1,173,542	\$ 1,443,376	\$ 1,444,361	\$ 985	0.07%

ACTIVITY DESCRIPTIONS

The **Wastewater Maintenance & Collection** program has five sections: Sewer Line Cleaning, Sewer Inspection, Sewer Repair, and Pump Station Maintenance and Locations. Sewer Line Cleaning is performed to reduce the City's liability for damages to private property by attempting to prevent stoppages in the sewer lines. The Sewer Inspection staff performs visual and televised inspections. As a result of televising, determinations are made for priorities of cleaning, repairing, and rehabilitation. The Sewer Repair Section is an in-house effort to correct problems from deterioration and disrepair of lines and manholes. Locations provide information to customers, other utilities and contractors in an effort to prevent damages to public and private lines.

The **Pumping Station** function operates and maintains ten lift stations. The lift stations are necessary for public sewer service to neighborhoods which do not have the elevation necessary for gravity flow to the wastewater treatment facility.

WASTEWATER TREATMENT

PURPOSE: To treat the city's domestic and non-domestic sewage in compliance with all federal, state, and local standards and to release treated sewage in an acceptable, non-polluting manner.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	104,868	10,000	-	(10,000)	-100%
Miscellaneous Revenue	54	-	-	-	-
Use of Fund Balance	3,774,797	4,640,950	4,616,575	(24,375)	-0.53%
Total Resources	\$ 3,879,718	\$ 4,650,950	\$ 4,616,575	(\$ 34,375)	-0.74%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	2,399,447	2,256,975	2,402,050	145,075	6.43%
Supplies & Services	1,480,271	2,393,975	2,214,525	(179,450)	-7.50%
Total Expenditures by Category	\$ 3,879,718	\$ 4,650,950	\$ 4,616,575	(\$ 34,375)	-0.74%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
411 - Sewer	3,879,718	4,650,950	4,616,575	(34,375)	-0.74%
Total Expenditures by Fund	\$ 3,879,718	\$ 4,650,950	\$ 4,616,575	(\$ 34,375)	-0.74%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Industrial Pretreatment	240,749	355,843	388,557	32,714	9.19%
Laboratory	258,585	399,919	415,182	15,263	3.82%
Maintenance	661,268	876,080	886,674	10,594	1.21%
Operations	1,808,560	2,560,319	2,420,677	(139,642)	-5.45%
WPCF Administration	910,556	458,789	505,485	46,696	10.18%
Total Expenditures by Activity	\$ 3,879,718	\$ 4,650,950	\$ 4,616,575	(\$ 34,375)	-0.74%

ACTIVITY DESCRIPTIONS

Industrial Pretreatment is responsible for monitoring and regulating all industries which may discharge prohibited, incompatible, or otherwise undesirable constituents into the City's public sewer system.

The **Wastewater Treatment Laboratory** performs all required wastewater sample collections and analyses. Laboratory tests are performed to monitor treatment plant performance for optimum efficiency and to satisfy discharge permit requirements mandated by the Colorado Department of Health.

Maintenance is responsible for a preventive maintenance program, as well as quick and efficient repair of all facility equipment. They are responsible for the up-keep of all buildings and grounds at the Water Pollution Control Facility.

Operations is responsible for controlling all processes at the facility for the effective treatment of wastewater. Operations monitor all equipment and laboratory data 24 hours a day. They coordinate all plant components for optimum efficiency.

WASTEWATER TREATMENT

CONTINUED

Administration oversees the wastewater treatment and ensures compliance with all federal, state, and local standards and to release treated sewage in an acceptable, non-polluting manner.



WATER



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	50,678,611	58,866,740	53,199,861	(5,666,879)	-9.63%
Intergovernmental Revenue	3,787,103	19,445,449	-	(19,445,449)	-100%
Miscellaneous Revenue	1,911,099	5,425,082	20,305,794	14,880,712	274%
Bond Proceeds	-	123,050,000	-	(123,050,000)	-100%
Transfers In	1,632,153	82,153	82,153	-	-
Use of Fund Balance	12,094,176	(14,764,791)	41,168,822	55,933,613	-379%
Total Resources	\$ 70,103,141	\$ 192,104,633	\$ 114,756,630	(\$ 77,348,003)	-40.26%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	7,988,870	8,972,086	10,602,032	1,629,946	18.17%
Supplies & Services	9,181,149	27,769,187	10,989,723	(16,779,464)	-60.42%
Capital	39,255,411	141,953,159	78,809,942	(63,143,217)	-44.48%
Debt	9,930,947	10,886,381	10,925,681	39,300	0.36%
Transfers Out	3,746,765	2,523,820	3,429,252	905,432	35.88%
Total Expenditures by Category	\$ 70,103,141	\$ 192,104,633	\$ 114,756,630	(\$ 77,348,003)	-40.26%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
421 - Water	20,413,151	39,077,454	24,513,317	(14,564,137)	-37.27%
Water General Management	6,187,367	5,216,797	6,225,705	1,008,908	19.34%
Water Transmission/Distribution	4,623,363	5,158,233	5,495,713	337,480	6.54%
Water Treatment and Supply	9,602,421	28,702,424	12,791,899	(15,910,525)	-55.43%
422 - Water Construction	6,204,238	75,807,790	46,030,189	(29,777,601)	-39.28%
423 - Water Capital Replacement	17,100,803	39,138,328	24,647,011	(14,491,317)	-37.03%
424 - Water Rights Acquisition	16,443,938	27,194,680	8,640,432	(18,554,248)	-68.23%
425 - Water Debt Service	9,941,012	10,886,381	10,925,681	39,300	0.36%
Total Expenditures by Fund	\$ 70,103,141	\$ 192,104,633	\$ 114,756,630	(\$ 77,348,003)	-40.26%

GENERAL DESCRIPTION

The purpose of the **Water** Department is to provide water to the citizens and industry of Greeley of a quality and quantity that meets all health and aesthetic criteria. The department consists of the General Management, Transmission and Distribution, and Treatment and Supply divisions.

WATER

CONTINUED

HOW THE DEPARTMENT IS ORGANIZED

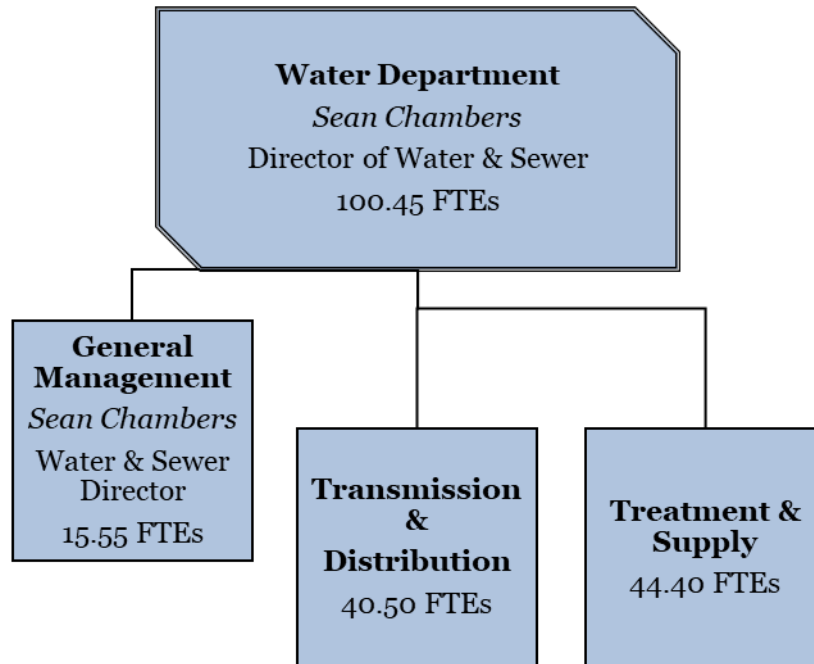
The Water and Sewer Director reports to the City Manager and is responsible for all water and sewer operations. The Director and administrative staff provide the planning, organizing, and executive management of daily operations.

Water General Management consists of Engineering and Administration. The Engineering staff provides expertise for initial design, maintenance, and expansion of the water system. It also provides technical support and contract administration. Administration provides executive management, budget and rate design, and development review/permitting referral services.

Transmission and Distribution operations move treated water from the treatment plants to the consumer. This involves the operation and maintenance of over 655 miles of water pipeline. Other services include meter reading and maintenance.

Treatment and Supply provides clean and aesthetically pleasing water to Greeley residents through the management of the City's six mountain reservoirs and four locally treated reservoirs, storage agreements with other agencies, and water purchases.

ORGANIZATIONAL CHART



WATER

CONTINUED

2022 BUDGET INCREASE REQUESTS

FUNDED: NON-GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
FIVE PLANT OPERATORS	WATER	\$ 578,649
BELLVUE OPERATIONS	WATER	214,400
CIVIL ENGINEER II-IV WATER SYSTEM DEVELOPMENT	WATER	145,372
BOYD SODIUM HYPOCHLORITE	WATER	140,000
CIVIL ENGINEER I-II	WATER	129,849
UTILITY LOCATOR	WATER	126,677
WATER QUALITY ANALYST	WATER	95,575
BELLVUE MAINTENANCE MECHANIC	WATER	94,832
METER SHOP OPERATIONS	WATER	64,013
WATER CONSERVATION SPECIALIST I & II RECLASSIFICATION	WATER	34,341
HIGH MOUNTAIN RESERVOIRS OPERATIONS	WATER	33,400
REGIONAL WATER STRATEGIC OPERATIONS	WATER	30,000
WATER QUALITY OPERATIONS	WATER	29,160
TOTAL FUNDED: NON-GENERAL FUND, ONGOING REQUESTS		\$ 1,716,268

FUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
TWO ALLO-PROJECT UTILITY LOCATORS	WATER	\$ 164,318
LEADERSHIP TRAINING	WATER	15,000
SAMPLING PROTOCOLS PONTOON BOAT	WATER	25,000
TOTAL FUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS		\$ 204,318

UNFUNDED: NON-GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ASSET MANAGEMENT SENIOR LEADER	WATER	\$ 213,453
SUCCESSION, OVERHIRE, ASSESSMENT/CLASS & COMP SALARY ADJUSTMENTS	WATER	200,000
W&S CAPITAL PROJECTS MANAGER	WATER	185,000
UTILITY ASSET MANAGEMENT SUPERVISOR	WATER	132,399
WATER RESOURCES OPERATIONS	WATER	132,000
NON-POTABLE RAW WATER TECHNICIAN	WATER	123,921
COMMERCIAL DRIVER'S LICENSE & DEPARTMENT OF TRANSPORTATION COMPLIANCE COORDINATOR	WATER	100,000
LOBBYING CONSULTANT	WATER	100,000
ENGINEERING SUPPORT FOR FEDERAL PERMITTING RESPONSE	WATER	80,000
DISTRIBUTION OPERATIONS	WATER	72,202
INSTRUMENTATION & CONTROL (I&C) OPERATIONS	WATER	61,648
NON-POTABLE OPERATIONS	WATER	49,750
TRANSMISSION RESERVOIRS OPERATIONS	WATER	8,625
TOTAL UNFUNDED: NON-GENERAL FUND, ONGOING REQUESTS		\$ 1,458,998

WATER

CONTINUED

UNFUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
WATER CONSERVATION PLANIMETRIC DATA	WATER	\$ 68,000
UTILITY AFFORDABILITY PROGRAM	WATER	50,000
NON-POTABLE WATER TANK & ACCESSORIES	WATER	45,000
RESERVOIRS TRUCK WITH UTILITY BED	WATER	45,000
WATER CONSERVATION VEHICLE & UTILITY TRAILER	WATER	45,000
INSTRUMENTATION & CONTROLS (I&C) VEHICLE	WATER	34,000
TOTAL UNFUNDED: NON-GENERAL FUND, ONE-TIME REQUESTS		\$ 287,000

FTE SUMMARY

Water	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Water General Management				
Administrative Specialist II	2.00	2.00	(1.00)	1.00
Asset Manager	0.80	0.80	-	0.80
Asset Technician	0.80	0.80	-	0.80
Chief Engineer: Water & Sewer	0.60	0.60	-	0.60
Civil Engineer I	-	-	0.40	0.40
Civil Engineer II	-	-	1.00	1.00
Civil Engineer III	-	2.00	-	2.00
Construction Inspector	-	-	-	-
Deputy Director Water & Wastewater Operations	0.60	0.60	-	0.60
Marketing Technician	-	-	-	-
Office Manager	1.00	1.00	-	1.00
Plans Examiner	-	1.00	-	1.00
Rates & Budget Analyst	0.80	1.00	-	1.00
Regulatory Compliance	0.50	-	-	-
Senior Administrative Specialist	1.00	-	-	-
Senior Construction Manager	-	-	-	-
Survey Technician	1.00	0.75	-	0.75
Utility Finance Manager	1.00	0.80	-	0.80
Water & Sewer Director	0.80	0.80	-	0.80
Water & Sewer Services Coordinator	1.00	1.00	-	1.00
Water & Sewer Services Technician	1.00	-	-	-
Water Resource Engineer IV	2.00	-	1.00	1.00
Total Water General Management	14.90	13.15	1.40	14.55

WATER CONTINUED

FTE SUMMARY (CONTINUED)

Water	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Transmission & Distribution				
Assistant Water Transmission, Distribution & Wastewater Control Superintendent	-	1.00	-	1.00
Crew Leader II	1.00	1.00	-	1.00
Crew Supervisor: Water	3.00	3.00	-	3.00
Distribution & Collections Manager	-	1.00	-	1.00
Equipment Operator I: Water	8.00	-	-	-
Equipment Operator II: Water	4.00	4.00	-	4.00
Field Services Representative	1.00	-	-	-
Capital Projects Manager	-	1.00	-	1.00
Instrument & Control Supervisor	-	1.00	-	1.00
Lead Meter Services Technician	-	1.00	-	1.00
Lead Plant Operator	-	-	-	-
Maintenance Mechanic	1.00	1.00	-	1.00
Meter Reader	1.00	-	-	-
Meter Services Technician	3.00	3.00	-	3.00
Project Coordinator	-	1.00	-	1.00
Raw Water Operations Supervisor	1.00	1.00	-	1.00
Raw Water Operations Technician	2.00	2.00	-	2.00
Reservoir Maintenance Technician	-	1.00	-	1.00
Reservoirs Operations Supervisor	1.00	-	-	-
Reservoirs Supervisor	1.00	1.00	(1.00)	-
Transmission Line Technician	1.00	2.00	-	2.00
Utility Locator	-	0.50	3.00	3.50
Water & Sewer Maintenance Technician I	1.00	6.00	-	6.00
Water Conservation Specialist	1.00	-	-	-
Water Distribution Supervisor	0.75	-	-	-
Water Instrument Technician	2.00	4.00	-	4.00
Water Instrument Technician Entry	1.00	1.00	-	1.00
Water Inventory Coordinator	1.00	1.00	-	1.00
Water Service Technician	1.00	1.00	-	1.00
Water Transmission, Distribution & Wastewater Superintendent	1.00	1.00	-	1.00
Total Transmission & Distribution	36.75	39.50	2.00	41.50

WATER CONTINUED

FTE SUMMARY (CONTINUED)

Water	2020 Revised	2021 Revised	2022 vs. 2021 Revised	2022
Treatment & Supply				-
Civil Engineer I	-	1.00	(0.60)	0.40
Deputy Director Water Resources	1.00	1.00	-	1.00
Government & Public Relation Manager	1.00	1.00	-	1.00
High Mountain Reservoir Crew Supervisor	-	1.00	-	1.00
Lead Plant Operator	-	1.00	3.00	4.00
Maintenance Mechanic	2.00	2.00	1.00	3.00
Marketing Technician	-	-	-	-
Plant Operator A: Resident	2.00	2.00	-	2.00
Plant Operator A: Water	8.00	6.00	3.00	9.00
Plant Operator B: Water	-	1.00	-	1.00
Plant Operator C: Water	-	-	1.00	1.00
Plant Operator D: Water	-	1.00	-	1.00
Raw Water Operations Technician	1.00	-	-	-
Senior Administrative Specialist	-	1.00	-	1.00
Senior Water Resource Engineer	1.00	-	-	-
Water & Sewer Maintenance Technician I	1.00	1.00	-	1.00
Water and Farm Asset Coordinator	1.00	-	-	-
Water Conservation Administrator	-	1.00	-	1.00
Water Conservation Coordinator	1.00	-	-	-
Water Conservation Manager	-	1.00	-	1.00
Water Conservation Specialist	2.00	2.00	(2.00)	-
Water Conservation Specialist I	-	-	1.00	1.00
Water Conservation Specialist II	-	-	1.00	1.00
Water Instrument Technician	1.50	-	-	-
Water Quality & Regulatory Compliance Manager	0.50	1.00	-	1.00
Water Quality Analyst	-	-	1.00	1.00
Water Quality Technician I	-	1.00	-	1.00
Water Resource Administrator I	2.00	1.00	(1.00)	-
Water Resource Administrator II	3.00	3.00	-	3.00
Water Resource Administrator III	-	-	1.00	1.00
Water Resource Analyst	1.00	1.00	-	1.00
Water Resource Engineer I	1.00	-	-	-
Water Resource Engineer IV	-	1.00	-	1.00
Water Resource Operations Manager	1.00	1.00	-	1.00
Water Resource Planning Manager	-	1.00	-	1.00
Water Supply Technician	2.00	1.00	-	1.00
Water Treatment Manager	1.00	1.00	-	1.00
Water Treatment Plant Superintendent	1.00	1.00	-	1.00
Total Water Resources	35.00	36.00	8.40	44.40
Total Water	86.65	88.65	11.80	100.45

WATER

CONTINUED

PERFORMANCE INDICATORS

- 100% of meter transmitter failures repaired within 3 working days
- Restore disrupted water service in less than 4 hours: 95%
- 100% compliance with solid waste regulations (water treatment residuals)
- > 90% of participants within designated water budget

WATER GENERAL MANAGEMENT

PURPOSE: To provide general management and engineering services for the various Water Division programs.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	20,098,242	22,720,732	27,548,540	4,827,808	21.25%
Intergovernmental Revenue	175,610	-	-	-	-
Miscellaneous Revenue	1,269,607	110,000	105,000	(5,000)	-4.55%
Transfers In	82,153	82,153	82,153	-	-
Use of Fund Balance	(15,438,246)	(17,696,088)	(21,509,988)	(3,813,900)	21.55%
Total Resources	\$ 6,187,367	\$ 5,216,797	\$ 6,225,705	\$ 1,008,908	19.34%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	1,244,202	1,473,928	1,770,923	296,995	20.15%
Supplies & Services	1,366,616	1,436,596	1,562,572	125,976	8.77%
Transfers Out	3,576,548	2,306,273	2,892,210	585,937	25.41%
Total Expenditures by Category	\$ 6,187,367	\$ 5,216,797	\$ 6,225,705	\$ 1,008,908	19.34%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
421 - Water	6,187,367	5,216,797	6,225,705	1,008,908	19.34%
Total Expenditures by Fund	\$ 6,187,367	\$ 5,216,797	\$ 6,225,705	\$ 1,008,908	19.34%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Administration	1,968,108	2,007,497	2,233,184	225,687	11.24%
Engineering	378,694	584,877	782,161	197,284	33.73%
Investment Earnings	56,716	-	-	-	-
Liability Insurance	207,301	318,150	318,150	-	-
Operating Transfers	3,576,548	2,306,273	2,892,210	585,937	25.41%
Total Expenditures by Activity	\$ 6,187,367	\$ 5,216,797	\$ 6,225,705	\$ 1,008,908	19.34%

ACTIVITY DESCRIPTIONS

Water General Management provides general management, budgeting, and rate design services as well as permit processing and approval.

Administration provides general management, budgeting, and rate design services as well as development review/permitting referral services.

Engineering provides services for Supply, Treatment, Reservoir, Transmission, Distribution, and Meter Sections of the Water Department. Staff reviews subdivision plans, prepares specifications and plans for main extensions, manages a variety of contracts, and performs long-range planning for facilities and water rights acquisitions.

Utility Construction Inspection inspects water projects to ensure guidelines and regulations are met.

TRANSMISSION & DISTRIBUTION

PURPOSE: To operate and maintain an effective piping and storage system which measures and transports treated water from water treatment plants to the consumer.

Resources	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Charges for Services	633,994	579,616	654,829	75,213	12.98%
Miscellaneous Revenue	17,639	-	-	-	-
Use of Fund Balance	3,971,730	4,578,617	4,840,884	262,267	5.73%
Total Resources	\$ 4,623,363	\$ 5,158,233	\$ 5,495,713	\$ 337,480	6.54%

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	3,071,898	3,459,838	3,728,746	268,908	7.77%
Supplies & Services	1,551,465	1,698,395	1,721,967	23,572	1.39%
Capital	-	-	45,000	45,000	-
Total Expenditures by Category	\$ 4,623,363	\$ 5,158,233	\$ 5,495,713	\$ 337,480	6.54%

Expenditures by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
421 - Water	4,623,363	5,158,233	5,495,713	337,480	6.54%
Total Expenditures by Fund	\$ 4,623,363	\$ 5,158,233	\$ 5,495,713	\$ 337,480	6.54%

Expenditures by Activity	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Distribution	1,792,597	2,009,297	2,194,029	184,732	9.19%
Instrumentation and Control	654,056	706,810	833,451	126,641	17.92%
Inventory	183,429	275,000	275,000	-	-
Non-Potable Operations	701,733	745,725	770,212	24,487	3.28%
Service and Meters	384,615	481,925	568,431	86,506	17.95%
Transmission-Reservoir	906,934	939,476	854,590	(84,886)	-9.04%
Total Expenditures by Activity	\$ 4,623,363	\$ 5,158,233	\$ 5,495,713	\$ 337,480	6.54%

ACTIVITY DESCRIPTIONS

Distribution & Transmission is responsible for the maintenance and operation of 489 miles of distribution lines and 69 million gallons of treated water storage reservoirs.

Inventory accounts for equipment and materials withdrawn from a department run warehouse.

Service and Meters staff reads all metered accounts on a monthly basis, tests and maintains existing meters, responds to customer concerns, and inspects all new construction meter installations.

TRANSMISSION & DISTRIBUTION

CONTINUED

The City has numerous water rights below the water treatment plants. Pumping water back to the plants would be cost-prohibitive and inefficient. While the water can be used to satisfy return flows to the river, Greeley chooses to put it to beneficial use before returning it to the river. Greeley instead chooses to store those water rights closer to town to use as non-potable supply. **Non-Potable Operations** oversees the operations and maintenance of storage of non-potable water at Poudre ponds, Overland Trail Reservoir, and Greeley Irrigation Company Number 3 Ditch.

TREATMENT & SUPPLY

PURPOSE: To produce an adequate supply of high quality drinking water and a suitable supply of irrigation water based on consumer needs and expectations.

Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	1,838,183	375,000	650,000	275,000	73.33%
Intergovernmental Revenue	-	14,925,000	-	(14,925,000)	-100%
Miscellaneous Revenue	100,088	-	-	-	-
Transfers In	50,000	-	-	-	-
Use of Fund Balance	7,614,151	13,402,424	12,141,899	(1,260,525)	-9.41%
Total Resources	\$ 9,602,421	\$ 28,702,424	\$ 12,791,899	(\$ 15,910,525)	-55.43%

Expenditures by Category	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Salaries & Benefits	3,390,690	4,038,320	5,102,363	1,064,043	26.35%
Supplies & Services	6,211,731	24,618,584	7,676,536	(16,942,048)	-68.82%
Capital	-	45,520	13,000	(32,520)	-71.44%
Total Expenditures by Category	\$ 9,602,421	\$ 28,702,424	\$ 12,791,899	(\$ 15,910,525)	-55.43%

Expenditures by Fund	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
421 - Water	9,602,421	28,702,424	12,791,899	(15,910,525)	-55.43%
Total Expenditures by Fund	\$ 9,602,421	\$ 28,702,424	\$ 12,791,899	(\$ 15,910,525)	-55.43%

Expenditures by Activity	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Bellvue Filter Plant	1,941,022	2,371,895	3,076,412	704,517	29.70%
Boyd Lake Filter Plant	1,903,738	2,516,573	2,671,333	154,760	6.15%
High Mountain Reservoirs	443,626	496,494	585,705	89,211	17.97%
Water Conservation Program	523,128	697,244	739,878	42,634	6.11%
Water Quality	260,703	17,553,559	814,572	(16,738,987)	-95.36%
Water Resources	4,530,205	5,066,659	4,903,999	(162,660)	-3.21%
Total Expenditures by Activity	\$ 9,602,421	\$ 28,702,424	\$ 12,791,899	(\$ 15,910,525)	-55.43%

ACTIVITY DESCRIPTIONS

The **Bellvue Filter Plant** provides for the year-round operations and maintenance of the 32 million gallons per day (MGD) plant at the mouth of the Poudre Canyon.

The **Boyd Lake Plant** provides for the seasonal operation and maintenance of the filter plant located just south of Boyd Lake, and draws raw water from both Lake Loveland and Boyd Lake. This plant is a peaking operation with a capacity of 38 MGD.

TREATMENT & SUPPLY

CONTINUED

Water Resources is in charge of managing the City's water and related water rights.

Water Conservation is responsible for long range planning, water conservation, drought protection, and maintenance of supply waterways.

Water Quality is responsible for physically storing and transporting water in and out of City facilities, both locally and in the Cache la Poudre basin.

NON-DEPARTMENTAL



Resources	2020 Actual	2021 Revised Budget	2022 Proposed Budget	\$ Change	% Change
Charges for Services	4,805,912	4,853,717	5,410,482	556,765	11.47%
Gas Franchise Fee	1,429,009	1,540,658	1,705,180	164,522	10.68%
Electric Franchise Fee	2,346,313	2,213,059	2,432,802	219,743	9.93%
Cable TV Franchise Fee	930,527	950,000	930,000	(20,000)	-2.11%
Public Improvement Fee / Expense Reimburement	100,062	150,000	150,000	-	-
Equipment Replacement	-	-	192,500	192,500	-
Federal Grants	8,485,821	2,719,836	3,460,000	740,164	27.21%
Cigarette Taxes	217,887	200,000	210,000	10,000	5.00%
Federal Mineral LS Funds	594,200	600,000	650,000	50,000	8.33%
Lottery Funds	1,105,270	1,000,000	1,100,000	100,000	10.00%
Severance Taxes	2,359,163	600,000	1,500,000	900,000	150%
State Intergovernmental Revenue	4,187,711	319,836	-	(319,836)	-100%
Federal Intergovernmental Revenue	21,590	-	-	-	-
Licenses & Permits	21,670	40,000	40,000	-	-
Taxes	88,966,055	95,768,948	104,426,708	8,657,760	9.04%
Property Tax	15,337,806	16,272,520	17,715,000	1,442,480	8.86%
Other Taxes	21,954	(30,000)	(30,000)	-	-
Lodger's Room Tax	376,457	484,646	577,646	93,000	19.19%
General Sales Tax	55,368,746	59,594,594	65,778,680	6,184,086	10.38%
Food Tax	8,980,645	9,746,389	10,038,781	292,392	3.00%
Auto Use Tax	4,347,501	4,226,030	4,373,940	147,910	3.50%
Building Use Tax	2,258,788	2,663,263	3,062,753	399,490	15.00%
General Use Tax	2,274,159	2,811,506	2,909,908	98,402	3.50%
Miscellaneous Revenue	1,080,345	1,213,701	1,210,846	(2,855)	-0.24%
Royalties	1,639,981	797,500	1,391,085	593,585	74.43%
Transfers In	65,924,713	69,901,297	75,533,072	5,631,775	8.06%
Use of Fund Balance	(67,472,908)	(70,957,437)	(76,228,808)	(5,271,371)	7.43%
Total Resources	\$ 103,451,589	\$ 104,337,562	\$ 115,243,385	\$ 10,905,823	10.45%

NON-DEPARTMENTAL

CONTINUED

Resources by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
100 - General	85,960,037	83,345,131	92,612,551	9,267,420	11%
102 - Convention & Visitors	373,649	479,646	572,646	93,000	19%
105 - Conservation Trust	1,114,370	1,001,000	1,101,000	100,000	10%
106 - Sales & Use Tax	73,229,839	79,041,782	86,164,062	7,122,280	9.01%
110 - Conference Center Development	429,934	764,500	764,500	-	-
111 - Downtown Development Authority TIF	832,546	725,000	725,000	-	-
112 - NEAHR Grants	256,609	-	-	-	-
113 - Weld Drug Task Force Equitable	30,756	-	-	-	-
120 - Designated Revenue	1,882,320	2,819,747	2,443,880	(375,867)	-13.33%
143 - Community Memorials	1,414	400	400	-	-
200 - General Debt Service	6,590,168	6,621,250	6,536,554	(84,696)	-1.28%
402 - Downtown Parking	5,212	1,100	1,100	-	-
500 - Health	26,705	113,500	113,500	-	-
501 - Workers' Compensation	26,705	113,500	113,500	-	-
513 - Equipment Replacement	-	-	202,500	202,500	-
601 - Cemetery Endowment	164,235	268,443	121,000	(147,443)	-54.93%
Use of Fund Balance	(67,472,908)	(70,957,437)	(76,228,808)	(5,271,371)	7.43%
Total Resources by Fund	\$ 103,451,589	\$ 104,337,562	\$ 115,243,385	\$ 10,905,823	10.45%

NON-DEPARTMENTAL

CONTINUED

Expenditures by Category	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
Salaries & Benefits	19,574	50,000	1,551,500	1,501,500	3,003%
Supplies & Services	4,505,043	5,036,204	5,979,080	942,876	18.72%
Capital	214,393	-	-	-	-
Debt	6,743,314	7,340,816	7,470,467	129,651	1.77%
Transfers Out	91,969,265	91,910,542	100,242,338	8,331,796	9.07%
Total Expenditures by Category	\$ 103,451,589	\$ 104,337,562	\$ 115,243,385	\$ 10,905,823	10.45%

Expenditures by Fund	2021 Revised		2022	\$ Change	% Change
	2020 Actual	Budget	Proposed Budget		
100 - General	16,139,194	12,900,982	14,579,125	1,678,143	13.0%
2016 COPs	1,683,483	1,769,133	1,875,783	106,650	6.03%
Broadband	375,694	1,426,288	-	(1,426,288)	-100%
County Treasures Fees	145,077	86,000	86,000	-	-
Disability	-	181,389	-	-	-100%
Department Assessments	204,512	479,676	640,000	160,324	33%
Homeless Shelter	326,904	200,000	200,000	-	-
Investment Earnings	53,318	37,000	37,000	-	-
Market Fund Adjustments	-	263,000	500,000	237,000	90%
Mosquito Spraying	46,000	46,000	46,000	-	-
New Home Buyer Assistance	15,000	129,661	-	(129,661)	-100%
Program Management	-	-	3,000,000	3,000,000	-
Sundry	2,014,524	1,819,595	1,242,885	(758,099)	-42%
Studies Positions	-	-	1,000,000	1,000,000	-
Operating Transfers	10,860,809	6,383,240	5,871,457	(511,783)	-8.02%
Unemployment Compensation	413,872	80,000	80,000	-	-
102 - Convention & Visitors	406,245	624,455	570,450	(54,005)	-8.65%
105 - Conservation Trust	1,204,885	964,969	1,002,250	37,281	3.86%
106 - Sales & Use Tax	75,800,497	79,450,782	86,574,062	7,123,280	8.97%
110 - Conference Center Development	430,659	728,000	764,500	36,500	5.01%
111 - Downtown Development Authority TIF	673,055	535,000	535,000	-	-
112 - NEAHR Grants	456,527	-	-	-	-
113 - Weld Drug Task Force Equitable Sharing	64,379	67,228	-	(67,228)	-100%
120 - Designated Revenue	1,725,406	2,400,199	4,464,436	2,064,237	86.00%
143 - Community Memorials	84	95	95	-	-
200 - General Debt Service	6,522,619	6,618,316	6,711,467	93,151	1.41%
402 - Downtown Parking	4,571	-	-	-	-
513 - Equipment Replacement	-	-	1,000	1,000	-
601 - Cemetery Endowment	23,468	47,536	41,000	(6,536)	-13.75%
Total Expenditures by Fund	\$ 103,451,589	\$ 104,337,562	\$ 115,243,385	\$ 10,905,823	10.45%

NON-DEPARTMENTAL

CONTINUED

GENERAL DESCRIPTION

Non-departmental expense provides a funding source for the general costs of city government which are common to multiple programs or cannot be identified with a specific department.

ACTIVITY DESCRIPTIONS

2016 COPs – Lease payments for City Center and Fire Station 1

Broadband – Funds designate for the City Broadband initiative.

County Treasurer's Fee - Payment of a 1% fee to the county for the collection of the City's share of property taxes.

Department Assessments - Assessments to be completed for Culture, Parks and Recreation, and a finance internal controls assessment.

Investment Earnings – Bank service charges associated with bank transactions.

Market Fund Adjustments – Funds allocated in 2020 to support adjustments and alignment in positions closer to the market. Upon approval and identification funds are allocated to the appropriate department(s).

Mosquito Spraying - Funds budgeted for Public Works to utilize for a mosquito spraying program.

New Home Buyer Assistance - Program created in 2015 to assist in the purchase of downtown residential properties.

Operating Transfers - Legally authorized inter-fund transfers from the fund receiving revenue to the fund making the expenditure.

Studies Positions – 2019 Supplemental Request to Fund identified department positions in Public Works, Human Resources and Communication & Engagement, funding to be distributed to appropriate departments.

Sundry – Includes miscellaneous expenditure categories such as collection services contracts and contingency.

Additional Expenditures – Includes varying or one-time expenditures. 2019 Actual expenditures included unemployment compensation, short term disability, historic presidential building refund, Rangeview HOA, and improvements to district 464 expenses. In the 2020 budget funds were allocated towards short term disability, unemployment compensation, and economic incentive agreements. Part of the 2021 budget includes funds for unemployment compensation.

NON-DEPARTMENTAL

CONTINUED

2022 BUDGET INCREASE REQUESTS

FUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
ASSESSMENT & COMPENSATION IMPLEMENTATIONS	NON-DEPARTMENTAL	\$ 1,500,000
DEPARTMENT EMPLOYEE ENGAGEMENT	NON-DEPARTMENTAL	85,000
ORANIZATIONAL SUPPORT	NON-DEPARTMENTAL	30,000
TOTAL FUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 1,615,000

FUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
PROGRAM MANAGEMENT	NON-DEPARTMENTAL	\$ 3,000,000
EQUIPMENT REPLACEMENT FUNDING	NON-DEPARTMENTAL	500,000
YEAR-END AUDIT & FINANCIAL REPORT PREPARATION SERVICES	NON-DEPARTMENTAL	250,000
OFFICE OF HUMAN AFFAIRS CONTRACT	NON-DEPARTMENTAL	151,598
POLICE ASSESSMENT	NON-DEPARTMENTAL	150,000
COMMUNITY DEVELOPMENT & ECONOMIC HEALTH & HOUSING ASSESSMENTS	NON-DEPARTMENTAL	140,000
INFORMATION TECHNOLOGY ASSESSMENT	NON-DEPARTMENTAL	100,000
TOTAL FUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 4,291,598

UNFUNDED: GENERAL FUND, ONGOING REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
OFFICE OF ENGINEERING & CAPITAL PROJECTS DIRECTOR	NON-DEPARTMENTAL	\$ 225,056
OFFICE OF GOVERNMENTAL AFFAIRS DIRECTOR	NON-DEPARTMENTAL	185,873
TOTAL UNFUNDED: GENERAL FUND, ONGOING REQUESTS		\$ 410,929

UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS

REQUEST	DEPARTMENT	EXPENDITURE
CITY CLERK'S OFFICE ASSESSMENT	NON-DEPARTMENTAL	\$ 60,000
TOTAL UNFUNDED: GENERAL FUND, ONE-TIME REQUESTS		\$ 60,000





REVENUE MANUAL

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Introduction

This Revenue Manual has been prepared by the City of Greeley Budget Office.

If you have any questions, please contact Robert Miller, Budget & Compliance Manager at 970-350-9735 or robert.miller@greeleygov.com

Revenue Manual Purpose

The Revenue Manual details information about the City of Greeley's major revenue sources, such as taxes, fees, and charges for services. Revenue funds are utilized to provide various services to the citizens of Greeley and surrounding communities.

City Revenue Policy

The City allocates all revenues to the General Fund and one (1) or more special funds. Some revenues are not legally available for general operations; the City allocates these revenues in special funds. All other revenues are allocated to the General Fund.

Summary

The Revenue Manual provides descriptions of rates and fees, legal basis, and how the City collects revenue. Each section includes ten years of revenue collection history along with current and future estimated budgets. Yearly revenue estimates are challenging to formulate due to numerous variables and macroeconomic fluctuations.

General Fund: Charges for Services

Franchise Fees

Accounts: 4931-4933

Description

Revenues derived from fees levied on utility companies in exchange for the right to operate a franchise.

Legal Basis

Charter Article 18; Electric – Municipal Code Section 14.40.030, Gas – Municipal Code Section 14.50.030, and Cable Television – Municipal Code Section 14.60.260.

Current Rate/Fee

Electric – 3% of gross sales

Gas – 5% of gross sales

Cable Television – 5% of gross sales

Collection/Administration

The Finance Department collects fees on a quarterly basis. The City has the right to perform audits and verify the correct amounts were paid to the department.

Exemptions

None.

Collection Variables

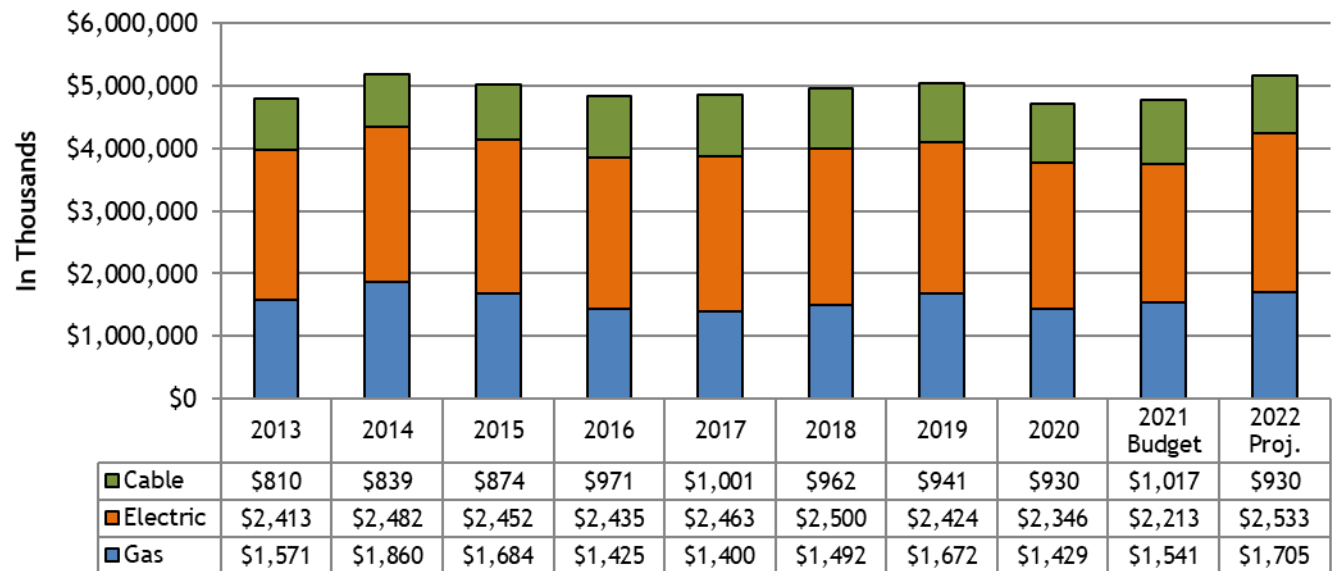
Number of subscribers and utility customer consumption.

Franchise Fees

Accounts: 4931-4933

Ten-Year Collection History

Franchise Fees



General Fund: Charges for Services

Culture & Public Art: UCCC

4711, 4871, 5633

Description

Fees imposed for Union Colony Civic Center (UCCC) program tickets, rents, and facility use fees.

Legal Basis

Municipal Code Section 1.05.010 and 1.05.020

Current Rate/Fee

See fee schedule and UCCC for current rates.

<http://ucstars.com/>

Collection/Administration

The Culture, Parks, and Recreation Department collects revenue from ticket sales, rentals, and use fees.

Exemptions

None.

Collection Variables

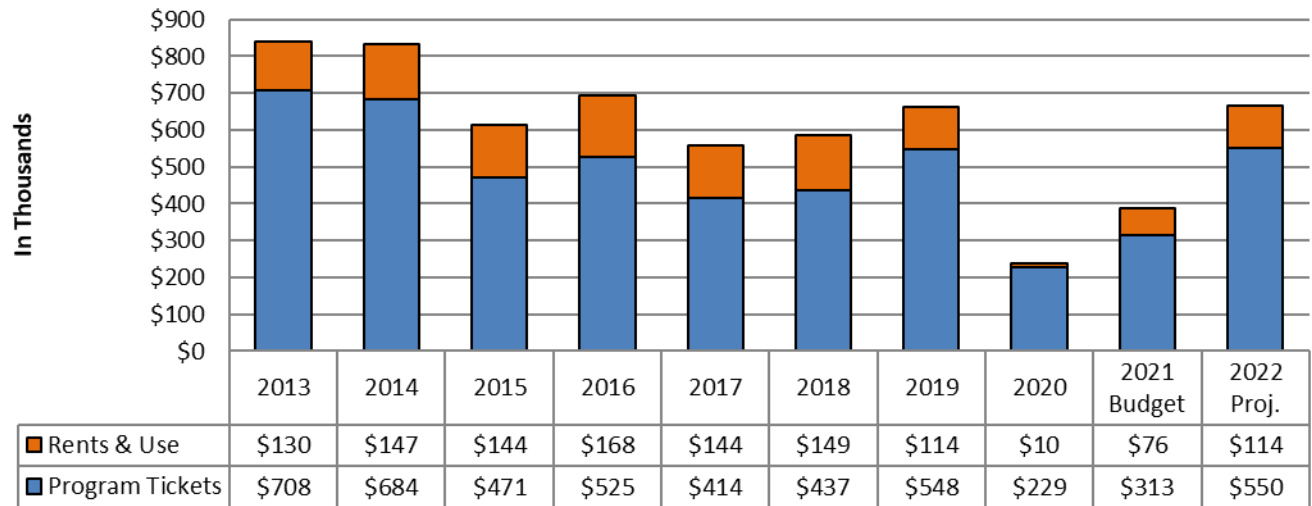
The number of UCCC programs, current market prices, and facility demand.

Culture, Parks, & Recreation: UCCC

4711, 4725, 5633

Ten-Year Collection History

UCCC Program Ticket Fees and Facility Rents & Use Fees



General Fund: Charges for Services

Transit

Accounts: 4640-4873

Description

Fees imposed for the use of the Greeley-Evans Transit (GET) system.

Legal Basis

Municipal Code Section 1.05.010 and 1.05.020.

Current Rate/Fee

- One-way Fare
 - Adult: \$1.50
 - Senior or GET Discount Card: \$0.75
 - Riders aged 18 and under: Free
 - Paratransit (single ride): \$3.00
- Day Passes
 - Adults (19+): \$4.50
 - Seniors and GET Discount Card: \$2.25
- Discount Passes
 - 20 ride pass
 - Adult: \$27.00
 - Senior: \$13.50
 - Persons with disabilities: \$13.50
 - 31-day pass
 - Adult: \$50.00
 - Senior: \$20.00
 - Persons with disabilities: \$20.00
 - Medicare card holders: \$20.00
 - 90-day pass
 - Adult: \$120.00
 - Senior: \$48.00
 - Persons with disabilities: \$48.00
 - Medicare card holders: \$48.00
 - Annual passes
 - Adult: \$240.00
 - Senior: \$92.00
 - Persons with disabilities: \$92.00
 - Medicare card holders: \$92.00
 - Student Passes
 - Education pass \$64.00 per semester (Aims and IBMC)
 - University of Northern Colorado students may use a valid UNC ID card for fare pass

See <http://greeleyevanstransit.com/fares-and-passes/>

Collection/Administration

The Transit Division collects and records fees as they are received.

Exemptions

Currently enrolled elementary, middle, or high school students in Greeley or Evans ride for free.

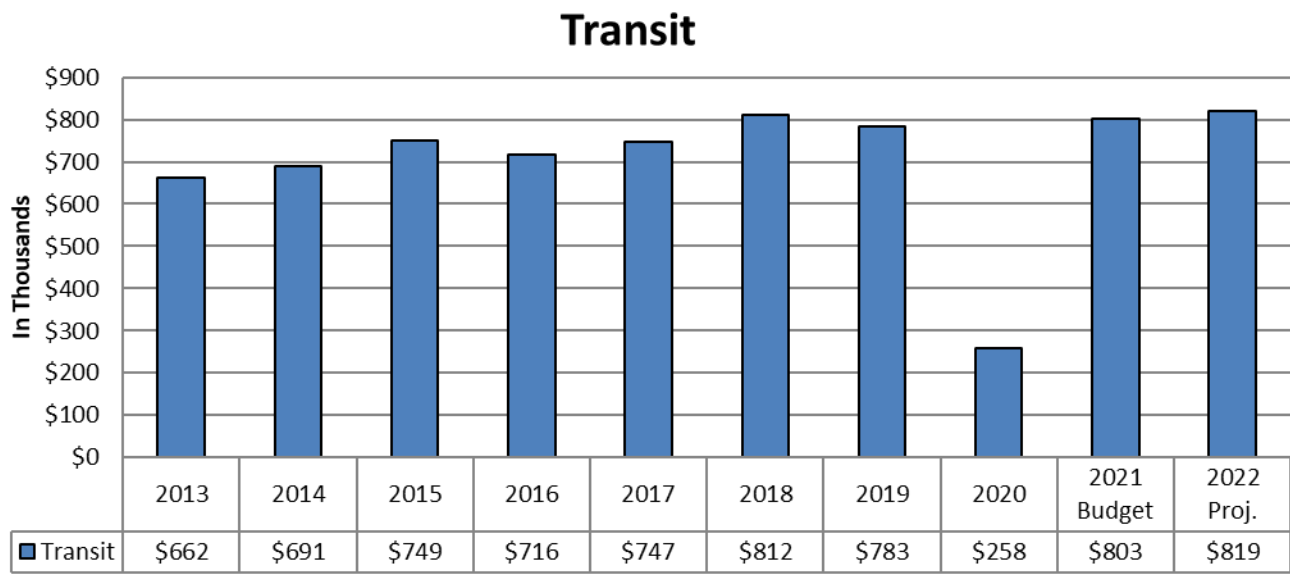
Collection Variables

Number of patrons using the GET system, number of buses, and type of passes used. Note – In 2020 the CARES Act paid for the majority of funding in this stream.

Transit

Accounts: 4640-4655

Ten-Year Collection History



General Fund: Fines & Forfeitures

Court Fines

Accounts: 5511-5536

Description

Greeley's Municipal Court orders and designates violations and penalties to be paid at the office of the Court Clerk.

Ticket Surcharge and Training - The purpose is to provide a system of traffic regulations consistent with state law and conforming to similar regulations throughout the state and nation.

Legal Basis

CRS 13-10-115, Municipal Code Section 2.08.370, CRS 42-4-1501, and Municipal Code Sections 2.08.290, 2.08.292, 2.08.293, 2.08.294, and 2.08.360.

Current Rate/Fee

For the complete list, please refer to the Directory of Fees and Charges for Services or to the City's Municipal Code (https://www.municode.com/library/co/greeley/codes/municipal_code?nodeId=18000).

Collection/Administration

Municipal Court collects fees and remits the amount to the Finance Department daily. Municipal Court is also responsible for check requests to the State for fines collected as part of a total violation fine.

Exemptions

None.

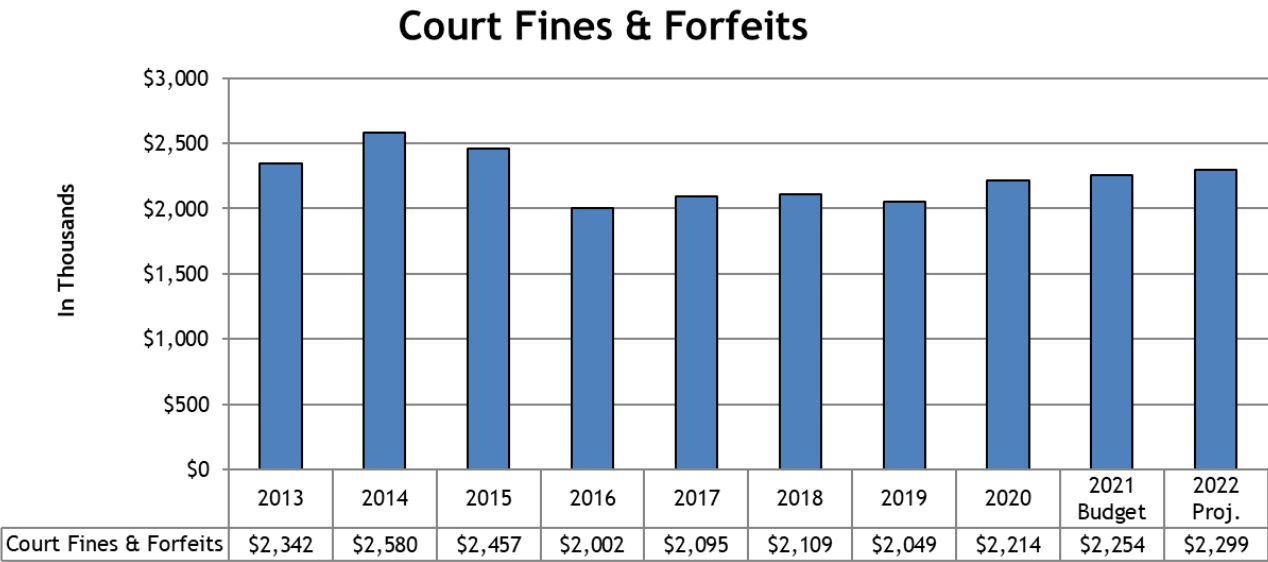
Collection Variables

Number of violations, number of violations that go to court, and fines assessed for violations.

Court Fines

Accounts: 5511-5536

Ten-Year Collection History



General Fund: Intergovernmental

Grants: Federal, State, Local, FTA

Accounts: 4311-4313, 4315-4322, 4341

Description

Funding received from other governmental entities to assist with projects or programming. These funds are either direct grants or pass-through grants. The City receives direct grants straight from the issuing government entity. Pass-through grants are funds that a receiving organization then passes on to another entity (e.g. The State receives federal funds and then passes these funds to municipal governments). Most grants require the City to match funds. Federal Transit Administration (FTA) grants provide financial and technical assistance to local public transportation systems. Public transportation includes buses, subways, light rail, commuter rail, monorail, passenger ferry boats, trolleys, inclined railways, and people movers. The federal government, through the FTA, provides financial assistance to develop new transit systems and improve, maintain, and operate existing systems.

Legal Basis

Federal, state, and/or local laws that establish the availability of funding applied for and awarded to the City of Greeley.

Current Rate/Fee

Dependent upon project application and the amount awarded to projects by other governmental agencies.

Collection/Administration

Individual departments administer grant projects and programming; the Finance Department serves as a secondary administrator through normal accounting and internal controls.

Exemptions

As designated by the award contract (typically there are expenditures that do not qualify for grant reimbursement).

Collection Variables

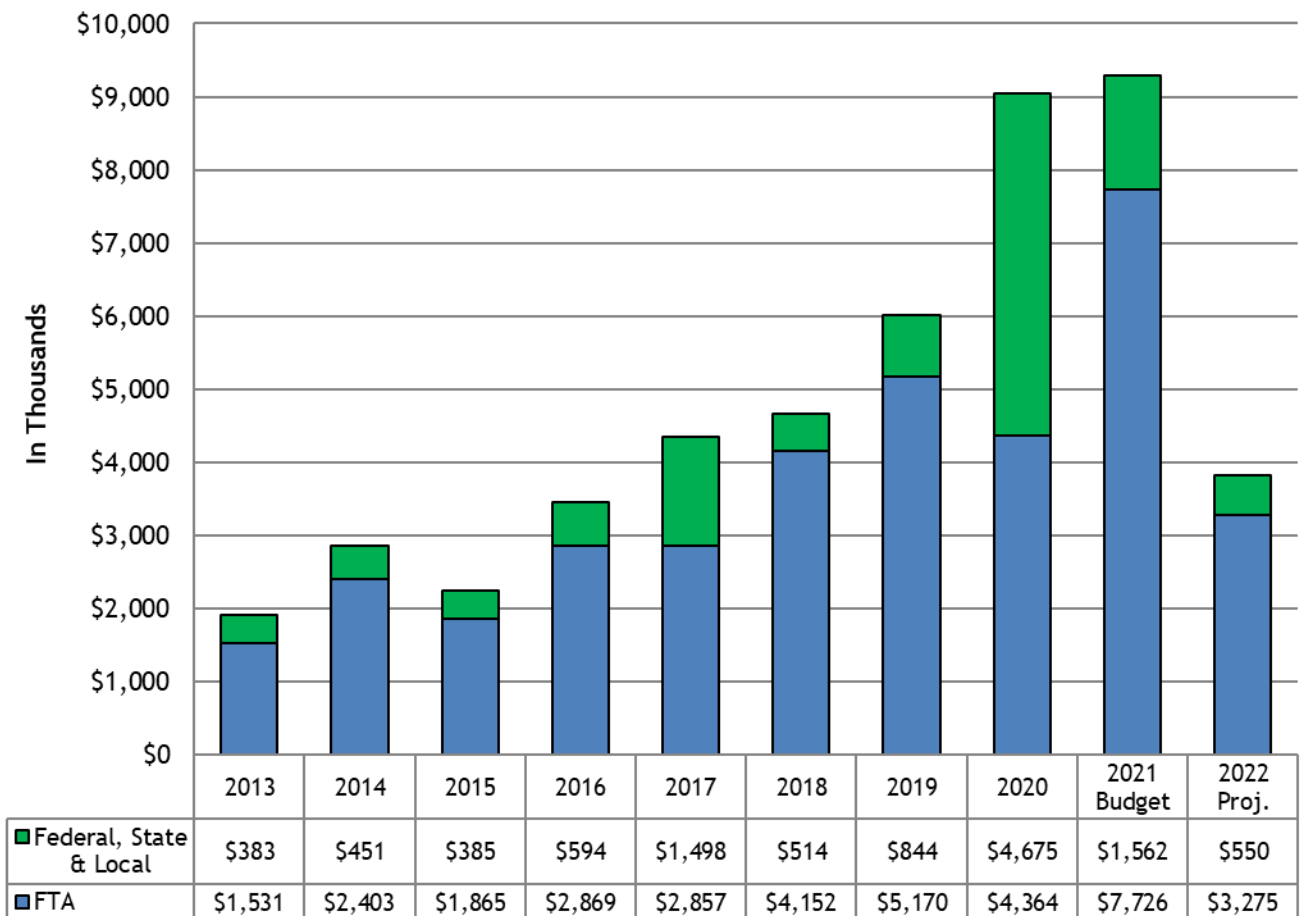
The timing of grant awards, the amount of available grant funding, and the number of City of Greeley projects that qualify for grants.

Grants: Federal, State, Local, FTA

Accounts: 4311-4313, 4315-4322, 4341

Ten-Year Collection History

Grants: FTA, Federal, State, Local



General Fund: Intergovernmental

Intergovernmental Agreements

Accounts: 4314, 4325, 4331, 4342

Description

An agreement to pool resources between government agencies in an effort to deliver cost effective services. One example is the transit services agreement between the City of Greeley and the City of Evans; Greeley's transit division serves both Evans and Greeley under this agreement.

Legal Basis

Ordinance No. 53, 1992

Current Rate/Fee

Cost to provide services (including personnel, supplies, services and equipment).

Collection/Administration

Revenues are collected from the issuing agency and deposited by the City of Greeley according to the terms spelled out in each agreement.

Exemptions

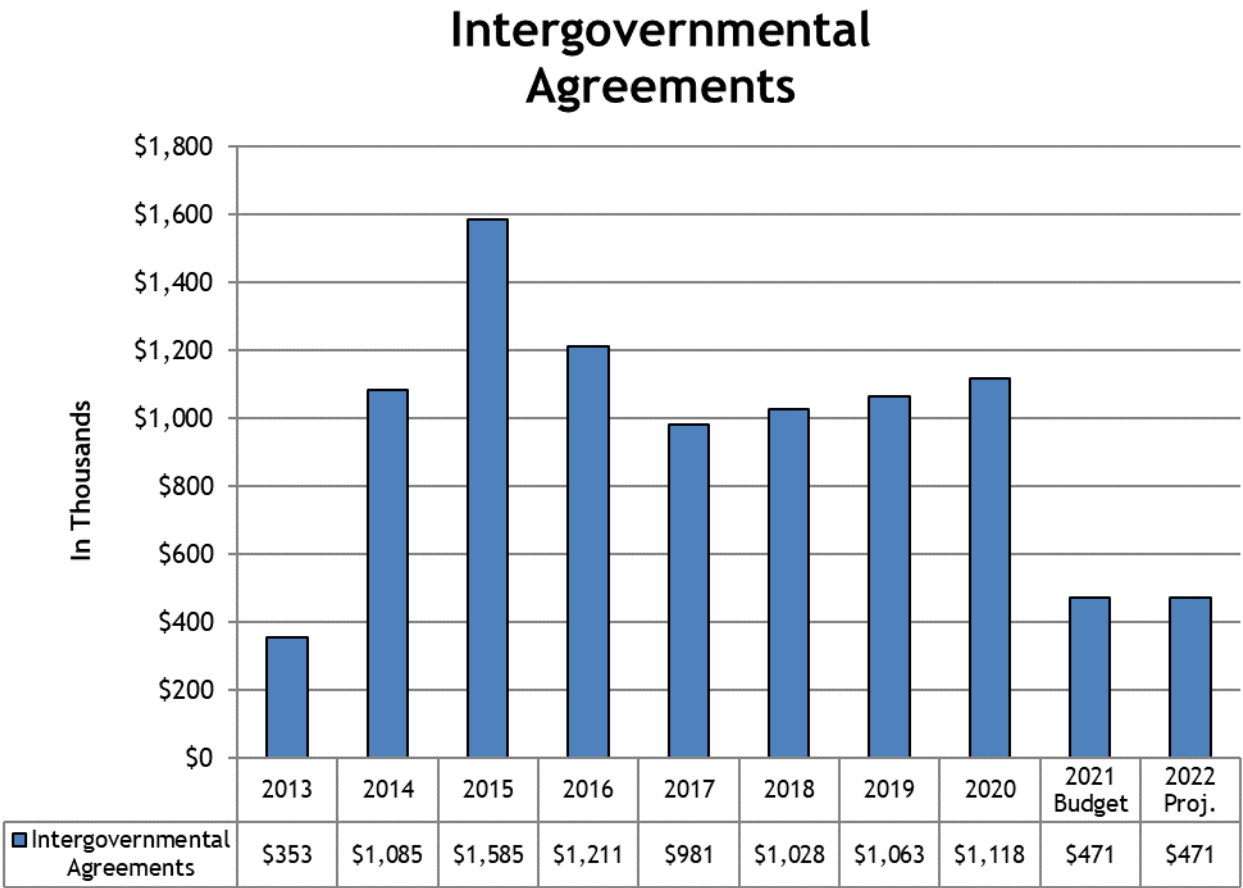
None.

Collection Variables

Number of projects, length of projects, number of opportunities for joint ventures, and components of the agreement (e.g. more equipment one year than the next).

Intergovernmental AgreementsAccounts: 4314, 4325, 4331, 4342

Ten-Year Collection History



General Fund: Intergovernmental

State Shared: Cigarette Taxes

Account: 4351

Description

Colorado assesses a 42 mills tax on every cigarette purchased in the state. Since July 1987, 27% of total cigarette tax revenue is distributed to cities and counties. Cigarette tax revenue is distributed in proportion to a municipality's percentage share of state sales tax receipts.

Legal Basis

CRS 39-28-103 and 39-22-623, MC 4.04.125.

Current Rate/Fee

42 mills (84¢ per 20 count cigarette package).

Collection/Administration

The State is responsible for cigarette tax collection and distribution to the City on a monthly basis.

Exemptions

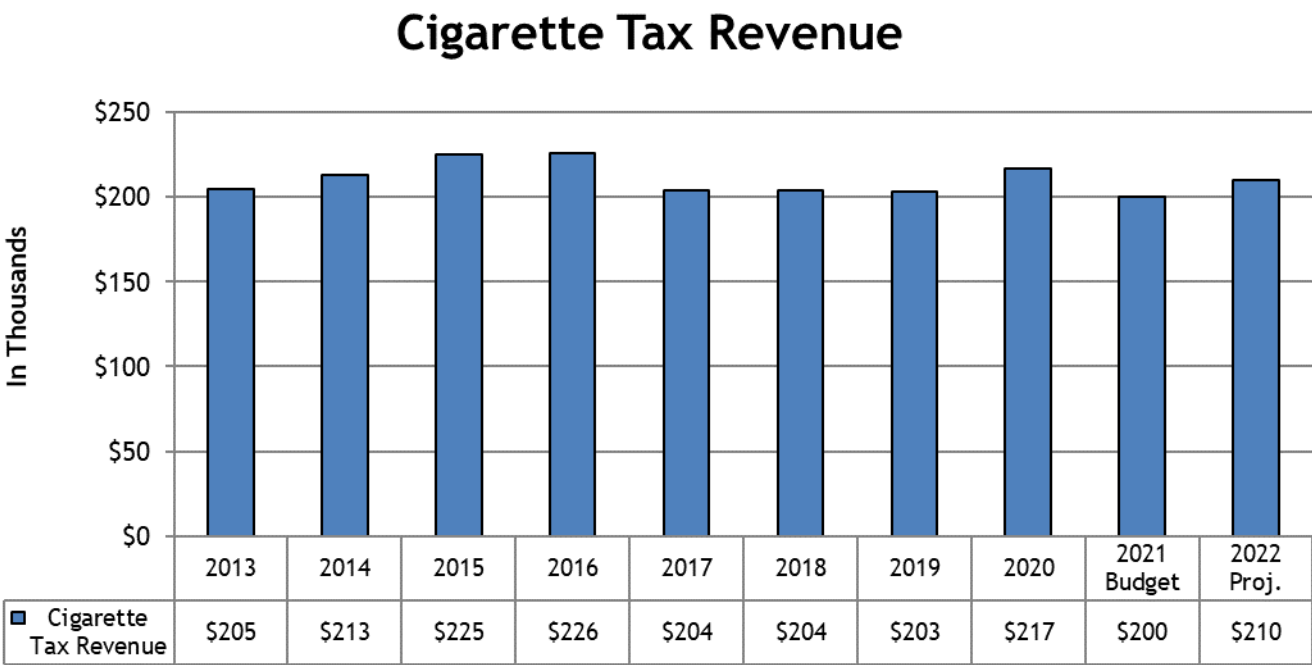
None.

Collection Variables

Cigarette sales statewide, City sales tax receipts, Colorado sales tax receipts, and legislative action.

State Shared: Cigarette TaxesAccount: 4351

Ten-Year Collection History



Intergovernmental Revenue

State Shared: Severance Taxes

Account: 4352

Description

Taxes levied by the State on the extractor of oil, gas, or minerals.

Legal Basis

CRS 39-29-108, CRS 39-29-110.

Current Rate/Fee

State allocation of severance tax revenues:

- A. For oil and gas, one hundred percent to the State General Fund.
- B. For oil shale, forty percent to the State General Fund, forty percent to the State Severance Tax Trust Fund, and twenty percent to the Local Government Severance Tax Fund.
- C. For molybdenum, fifty percent will be credited to the State Severance Tax Trust Fund, and fifty percent to the Local Government Severance Tax Fund.
- D. For coal and metallic minerals, fifty percent will be credited to the State Severance Tax Trust Fund, and fifty percent to the Local Government Severance Tax Fund.

Collection/Administration

The Weld County Treasurer is responsible for collection of the tax and remittance to the State. Colorado then distributes the funds back to local governments.

Exemptions

None.

Collection Variables

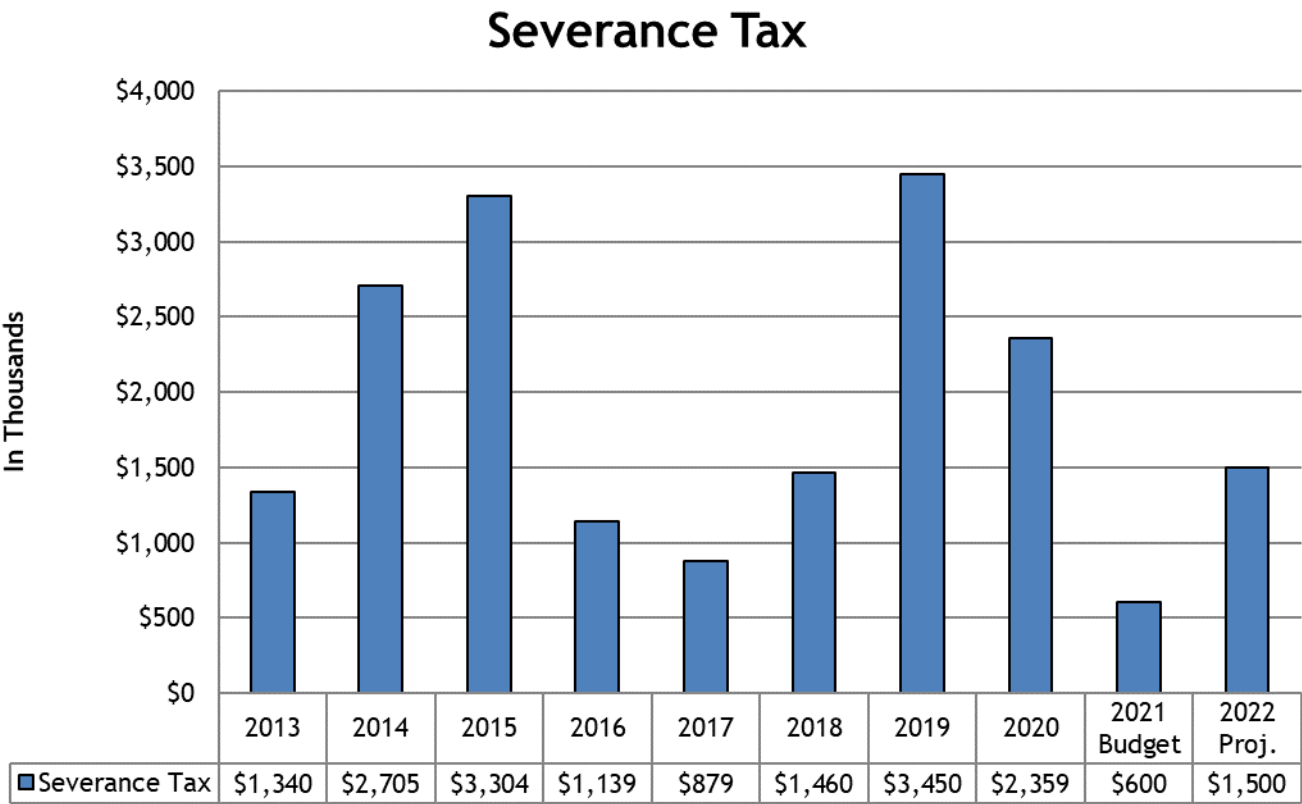
Number of firms and the extent of each firm's operations.

Intergovernmental Revenue

State Shared: Severance Taxes

Account: 4352

Ten-Year Collection History



General Fund: Intergovernmental

State Shared: Federal Mineral Funds

Account: 4355

Description

Under the Federal Mineral Leasing Act, states of origin receive approximately 49% of total rental and royalty revenue from mineral extraction on federal lands. In Colorado, revenue is distributed to local governments and school districts for the planning, construction, and maintenance of public facilities.

Legal Basis

CRS 34-63-102(5.4)(c)(II).

Current Rate/Fee

The Executive Director, in consultation with the Energy and Mineral Impact Assistance Advisory Committee, will determine factor weightings by June 1st of each year. After consultation with the Energy and Mineral Impact Advisory Committee, the Executive Director has set a weight of 35% for Colorado Employee Residence Reports and 65% for the county proportion of federal mineral lease revenue generated.

Collection/Administration

The Department of Local Affairs uses statutory criteria to determine the county pool allocation of federal mineral lease revenue. The statutes also establish the process for distributing county pools to municipalities. Three factors determine the sub-county allocation to each municipality and the county government (C.R.S. 34-63-102(5.4)(c)(II)). 1) The proportion of employees reported as residents in the county's unincorporated areas or municipalities to the total number of employees reported as county residents. 2) The proportion of the population of unincorporated areas or municipalities to the total county 3) The proportion of road miles in unincorporated areas or municipalities to the total road miles in extraction to the total employed in the county population.

Exemptions

None.

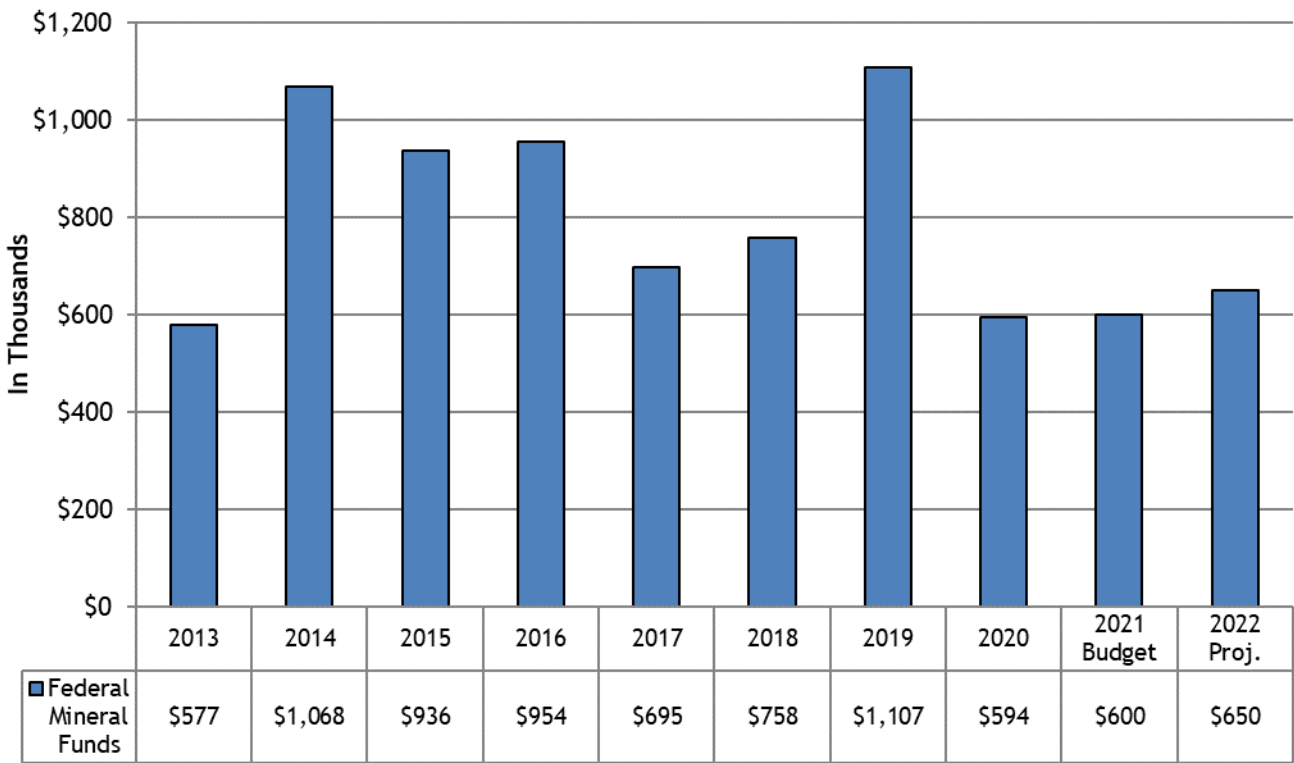
Collection Variables

The sub-county factor weightings determined by the Executive Director shall be uniform across the state, except that C.R.S. 34-63-102(5.4)(c)(IV) allows for two instances: 1) Memorandum of Understanding. 2) Executive Director Alternative Allocation. After consultation with the Energy and Mineral Impact Assistance Advisory Committee, the Executive Director of the Department of Local Affairs may establish an alternative weighting of the employee, population and road miles factors for a specific county pool, "in order to more fairly distribute the gross receipts among the county and all municipalities contained therein" (C.R.S. 34-63-102(5.4)(c)(IV)(B)). The Executive Director will set any alternative distribution weightings prior to the August 31st distribution. Population and road miles, or, county, as established by a locally defined formula.

State Shared: Federal Mineral FundsAccount: 4355

Ten-Year Collection History

Federal Mineral Funds



General Fund: Licenses and Permits

Licenses & Permits

Accounts: 4211-4251

Description

Fees charged for activities regulated through City of Greeley ordinances concerning the health, safety, and welfare of the public.

The primary revenue sources in this category are business licenses and building permits. All businesses that operate in the City of Greeley must obtain a business license. The City must issue a building permit before any construction, alteration, moving, demolition, or repair is performed on a new or existing structure within city limits.

Heating, air conditioning, and tree trimming contractors must take a written test to obtain a license from the City of Greeley to conduct business within city limits.

Legal Basis

Building Permits: CRS 6-7-106, Municipal Code Section 16.04.100; all other licenses and permits: CRS 31-15-501, and Municipal Code Sections 6.04.010 through 6.04.700.

Current Rate/Fee

See the Directory of Fees and Charges for Services for current fees. Note: Licenses are renewed annually.

Collection/Administration

The Finance Department issues all business licenses and collects the appropriate fees. The Building Inspections Division of the Community Development Department issues all building permits and collects all fees with the exception of cash payments, which are handled by the Finance Department. The Public Works Department issues permits for moving houses, banners, and street/utility cuts. The Finance Department collects these fees.

Exemptions

The Mayor and designated officials are authorized to sign agreements with Weld County for the waiver of certain building fees within each entity's jurisdiction. Federal and state projects (with the exception of state highway construction) do not pay fees.

Collection Variables

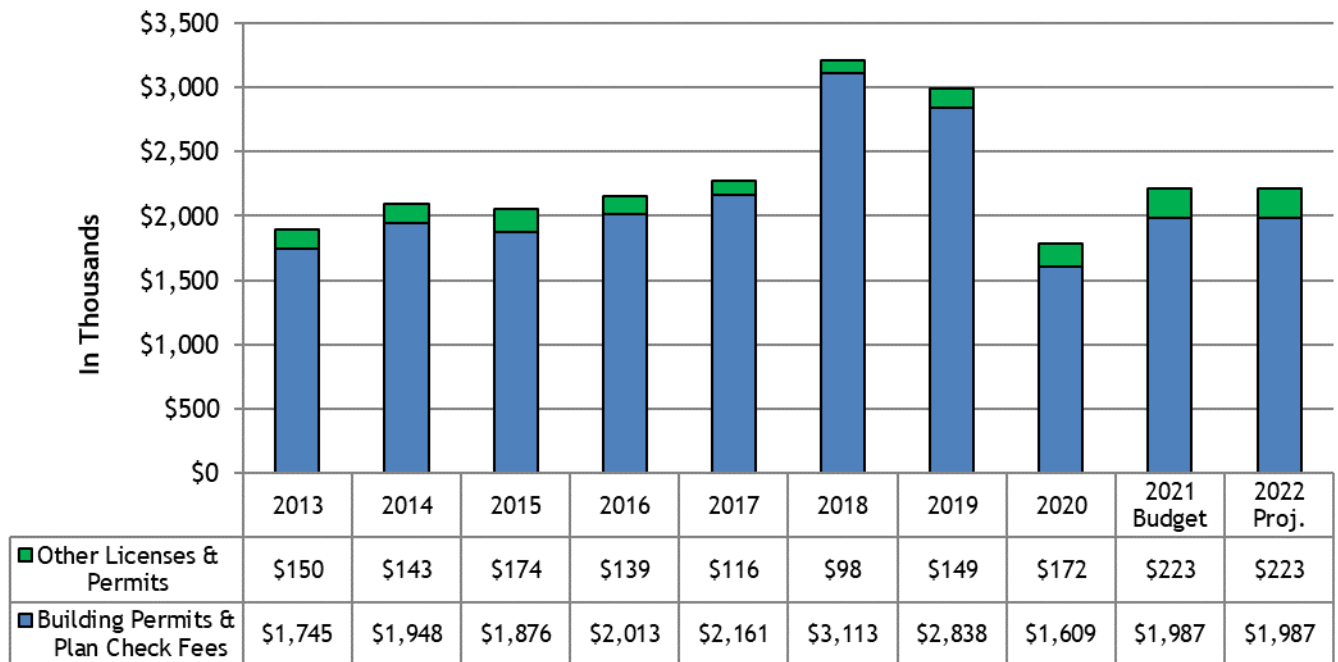
State of the local economy.

Licenses & Permits

Accounts: 4211-4251, 4782

Ten-Year Collection History

Licenses & Permits



General Fund: Other Revenue

County Buildings

Account: 4344

Description

Funding received from Weld County for the operations and maintenance of County-owned buildings at Island Grove Regional Park.

Legal Basis

Intergovernmental agreement with Weld County.

Current Rate/Fee

Dependent upon the expenditure budget for facilities less the revenues from the rentals of the facilities.

Collection/Administration

The Culture, Parks, & Recreation Department prepares a budget of all anticipated needs (personnel, supplies, services, and capital outlay) for both the City and Weld County. Weld County adopts the portion of the budget they determine to be reimbursable. Facility rentals fund the other portion of budgeted expenditures. The Culture, Parks, & Recreation Department invoices Weld County and sends a copy of the paperwork to the Finance Department; Weld County sends payments directly to the Finance Department.

Exemptions

Expenditures Weld County does not agree to reimburse.

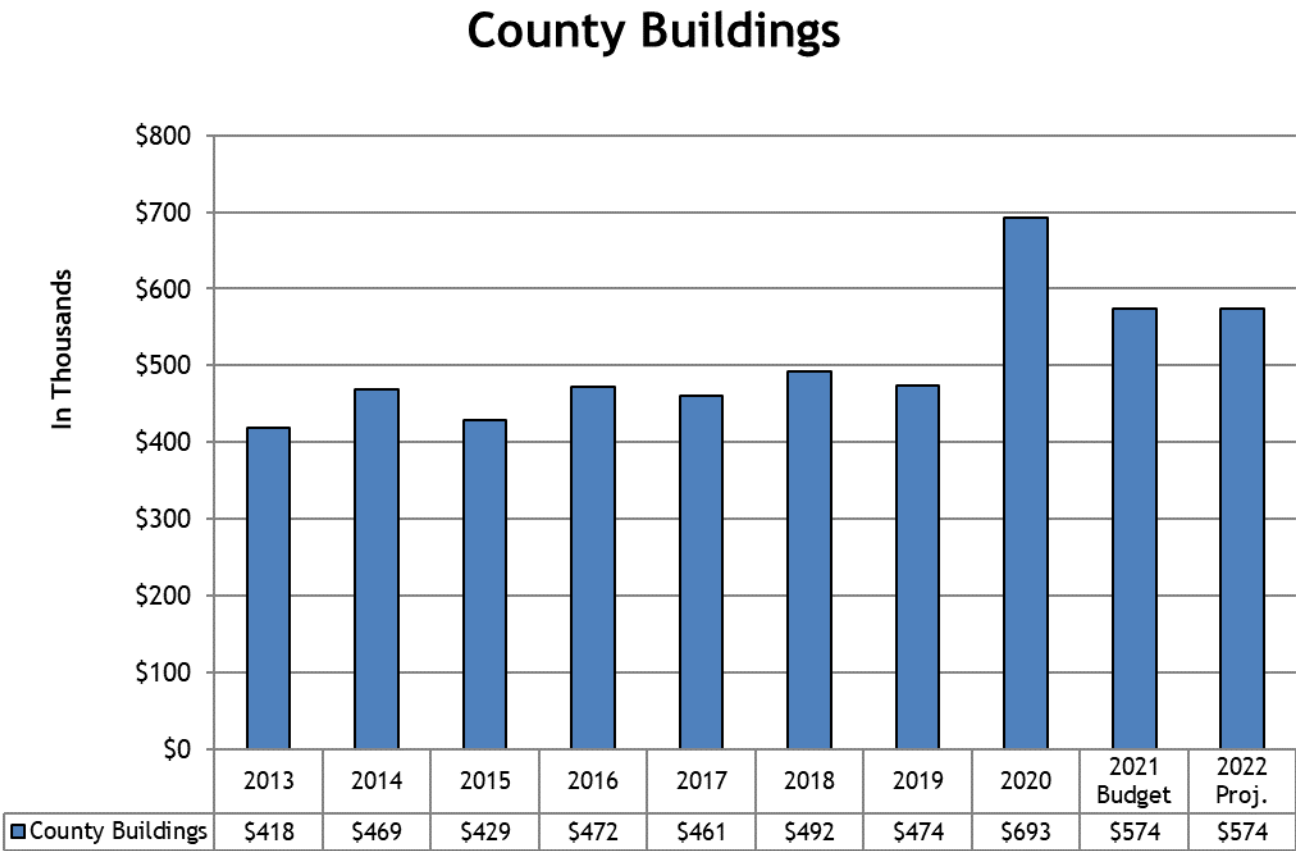
Collection Variables

Major repairs included in each year's budget (i.e., new carpet, covering replacements, and window replacements), capital outlay included each year (i.e., floor cleaning equipment, bleachers, chairs, and tables), any variances in the budget for these facilities, Weld County's funding decisions.

County Buildings

Account: 4344

Ten-Year Collection History



General Fund: Other Revenue

Rents from Facilities

Account: 5633

Description

Fees and charges for renting City of Greeley facilities. These include park shelters, recreation fields, and historical sites (including the History Museum).

Legal Basis

Municipal Code Section 1.05.010 and 1.05.020.

Current Rate/Fee

See Current Rate and Fee Schedule.

Collection/Administration

Fees are collected by individual departments when facilities are used.

Exemptions

None.

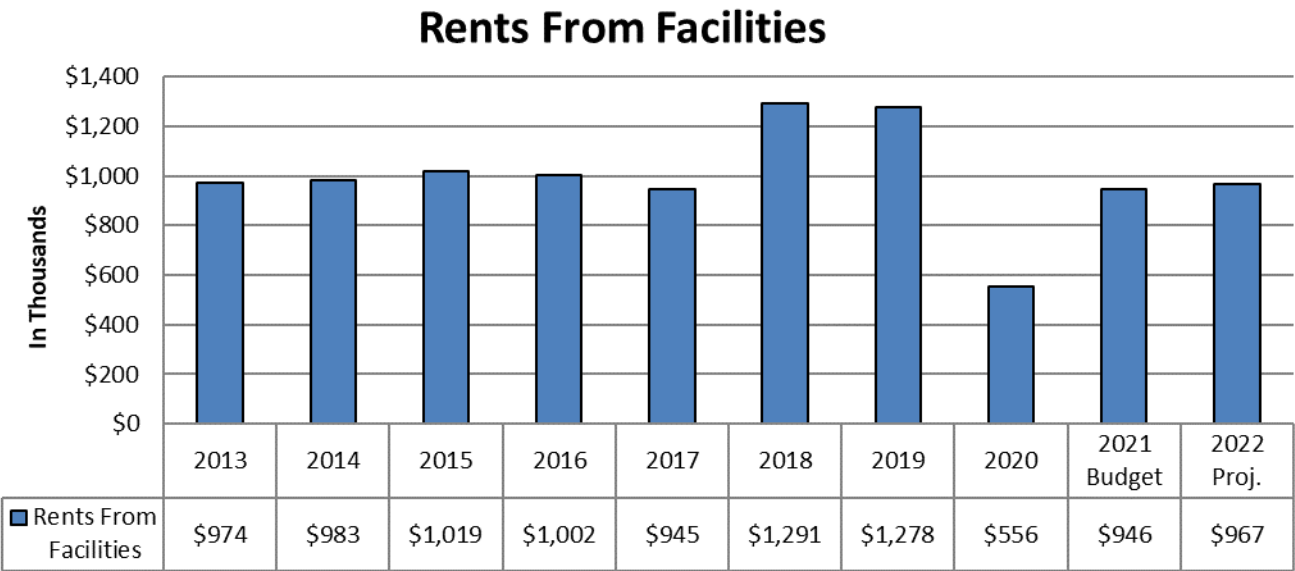
Rents from Facilities

Account: 5633

Collection Variables

Weather and seasonal variance affecting outdoor facility rentals. The rates charged for the different facilities.

Ten-Year Collection History



General Fund: Fees

Occupation License Fee

Account: 4171

Description

Fee related to selling beer, liquor, wine and other fermented beverages.

Legal Basis

Municipal Code Sections 6.16.380.

Current Rate/Fee

Type	Occupation License Fee
Retail liquor store	\$ 500.00
Liquor-licensed drugstore	500.00
Beer and wine	600.00
Hotel/restaurant	1,500.00
Tavern	2,000.00
Club	500.00
Arts	500.00
Racetrack	2,000.00
3.2% beer, on premises	500.00
3.2% beer, off premises	250.00
3.2% beer, on and off premises	500.00
Optional premises	2,000.00
Brew pub	1,500.00

Collection/Administration

Businesses pay liquor license fees at the City Clerk's Office.

The Finance Department collects fees on a quarterly basis. The City has the right to perform audits and verify the correct amounts were paid to the department.

Exemptions

None

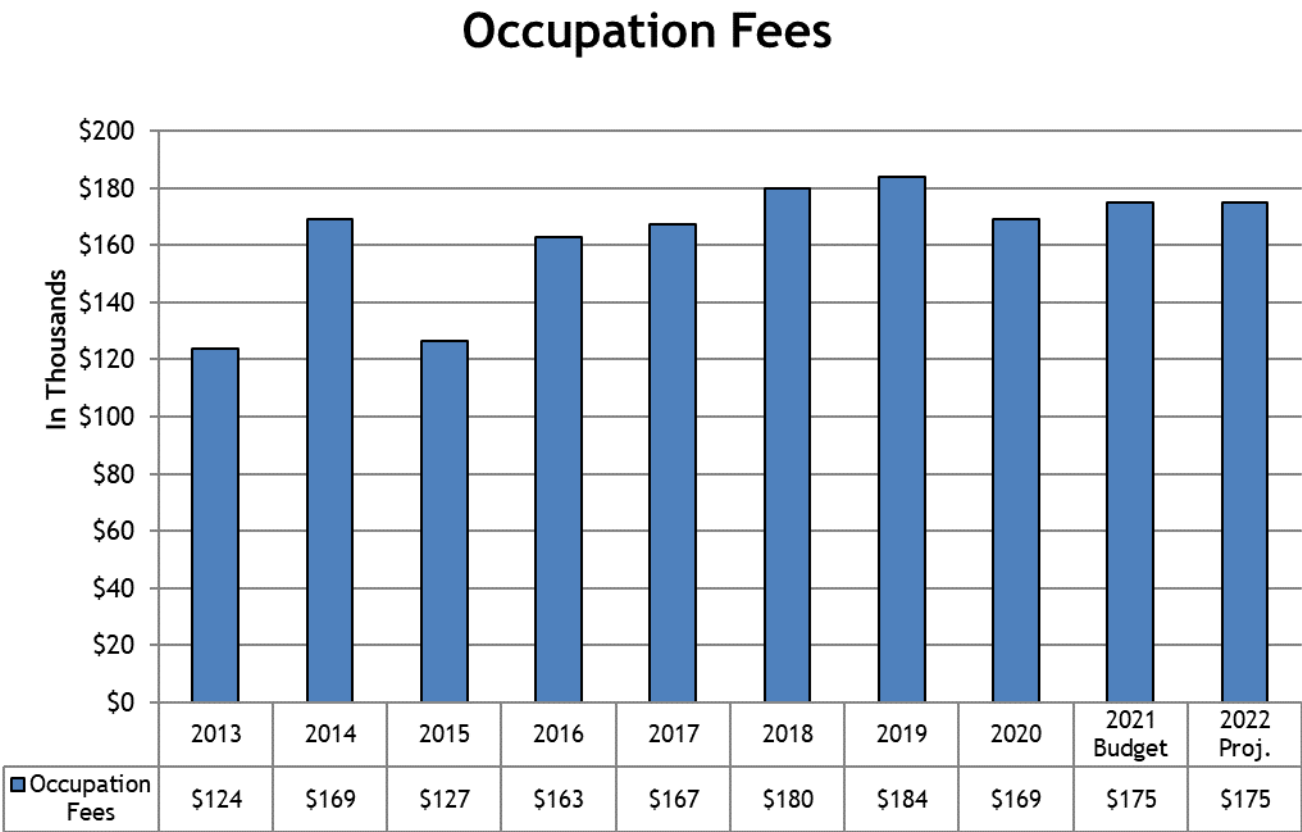
Occupation License Fee

Account: 4217

Collection Variables

The number and types of establishments selling alcohol.

Ten-Year Collection History



General Fund Taxes

Occupational: Telephone Tax

Account: 4163

Description

The City imposes this tax on telephone service providers operating within city limits.

Legal Basis

Municipal Code Section 4.12.

Current Rate/Fee

\$8.28 per account per year.

Collection/Administration

The Finance Department collects fees on a quarterly basis. The City has the right to perform audits and verify the correct amounts were paid to the department.

Exemptions

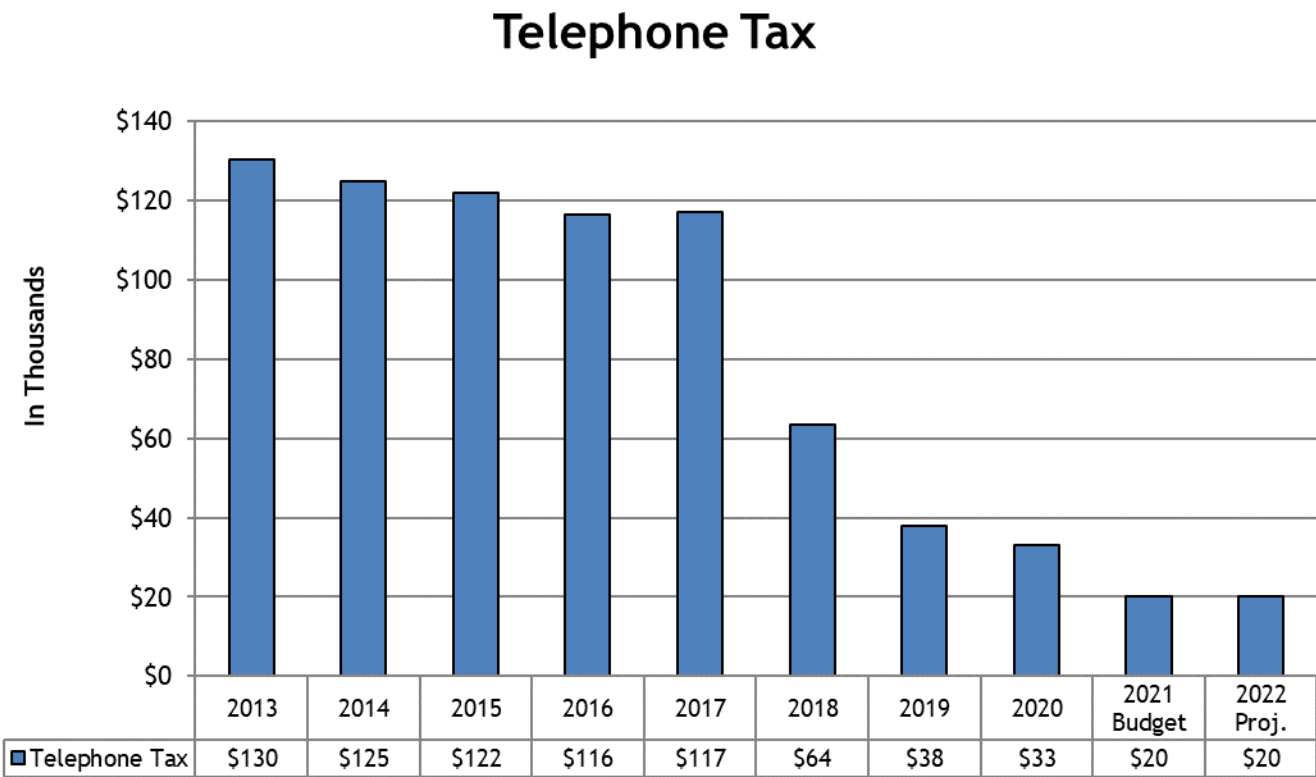
None.

Collection Variables

Actual number of account subscribers.

Taxes: Telephone TaxAccount: 4163

Ten-Year Collection History



General Fund: Taxes

Property Taxes

Accounts: 4111-4112

Description

Taxes levied in proportion to property value. The County Assessor's Office determines property values. The State, through the Gallagher Amendment, mandates the assessment percentage. The current assessment percentage for residential property is 7.2% and 29.0% for all other property. The current mill levy is then applied to each \$1,000 of assessed value.

Calculation method example: \$100,000 residential property actual value
 $\times 7.2\% = \$7,200$ assessed value / 1,000 = 7.2
 7.2×11.274 (current mill levy) = \$81.17 City property tax due

Restated: $(\$100,000 \times 7.2\%) / 1000 \times 11.274 = \81.17

Legal Basis

CRS Title 39-1-101, Municipal Code Section 4.16.120.

Current Rate/Fee

11.274/\$1,000 assessed property value.

Collection/Administration

Property owners in the City limits remit this tax to the Weld County Treasurer.

Exemptions

Tax exempt properties (i.e. government-owned property).

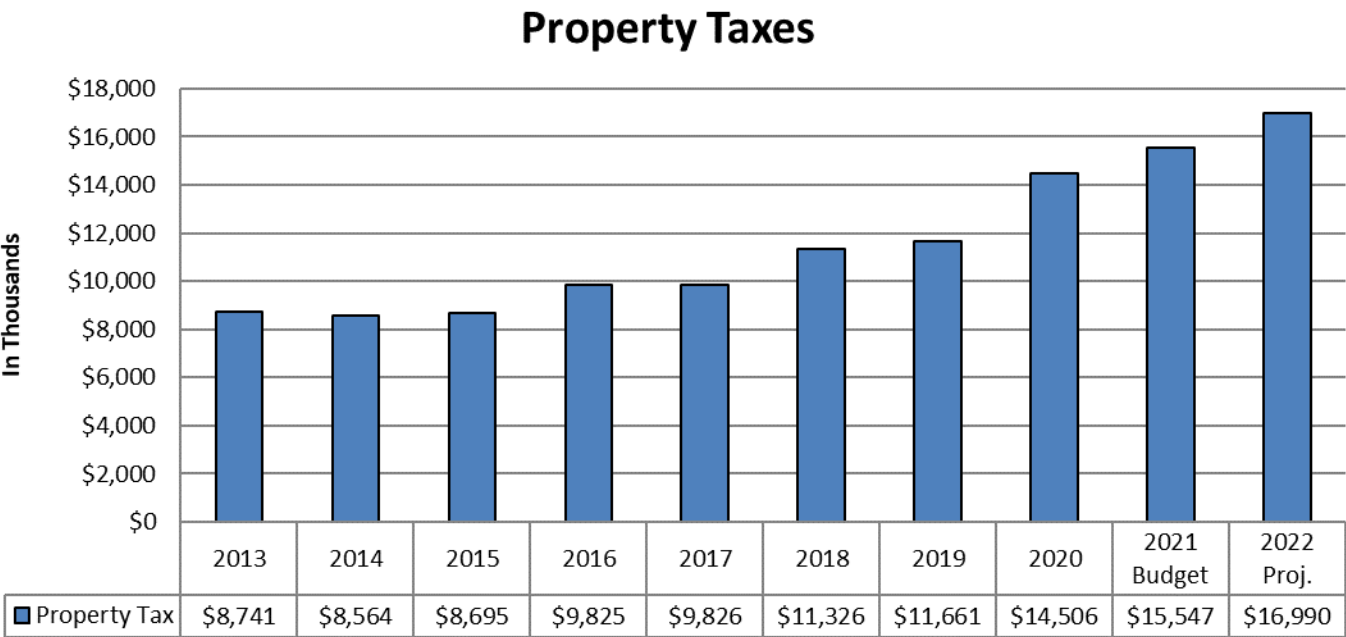
Collection Variables

Assessed valuation percentage, mill levy, property improvements.

Property Taxes

Accounts: 4111-4112

Ten-Year Collection History



Convention & Visitors: Taxes

Other Taxes: Lodging Tax

Account: 4151

Description

Taxes levied on guests lodging in hotels, motels, and campgrounds located within the City.

Legal Basis

Municipal Code Sections 4.08.005 and 4.08.020.

Current Rate/Fee

3% of the cost of lodging.

Collection/Administration

Each vendor collects the tax and remits the amount to the Director of Finance before the twentieth day of each month.

Exemptions

An occupant who has resided in a hotel for at least thirty days or who is a permanent resident in a hotel is exempt from this tax. All local, state, and federal government sales are exempt.

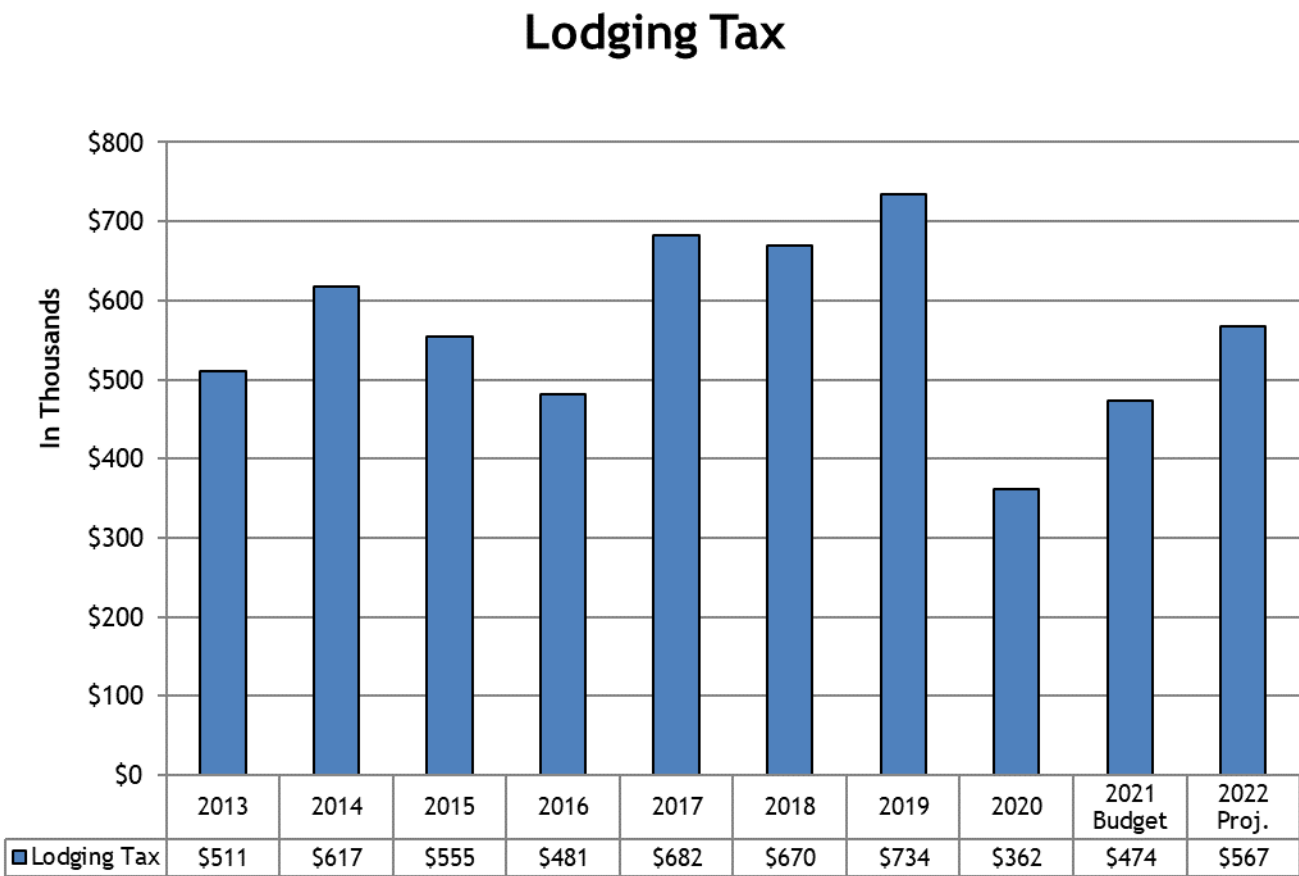
Collection Variables

The number of lodgers, available rooms, and room rates (an average of \$100 per night in 2017).

Other Taxes: Lodging Tax

Account: 4151

Ten-Year Collection History



Streets & Roads: Charges for Services

Highway Maintenance Agreement

Account: 4451

Description

Intergovernmental agreements with the Colorado Department of Transportation (CDOT) for the maintenance of State roads and signals within the City of Greeley.

Legal Basis

Intergovernmental agreements with Colorado Department of Transportation.

Current Rate/Fee

CDOT pays the City \$1,950 annually per lane mile for snow removal, pothole repair, minor patching, crack seal, fence and guardrail repair, monitoring signage, and stormwater maintenance for three detention ponds west of 71st Avenue adjacent to the highway. CDOT also reimburses \$3,600 per year per signal for maintenance and \$3,000 per year per lane mile for signs and markings.

Collection/Administration

CDOT pays the city on an annual basis based on the rates, signals, and miles specified in the intergovernmental agreement.

Exemptions

None.

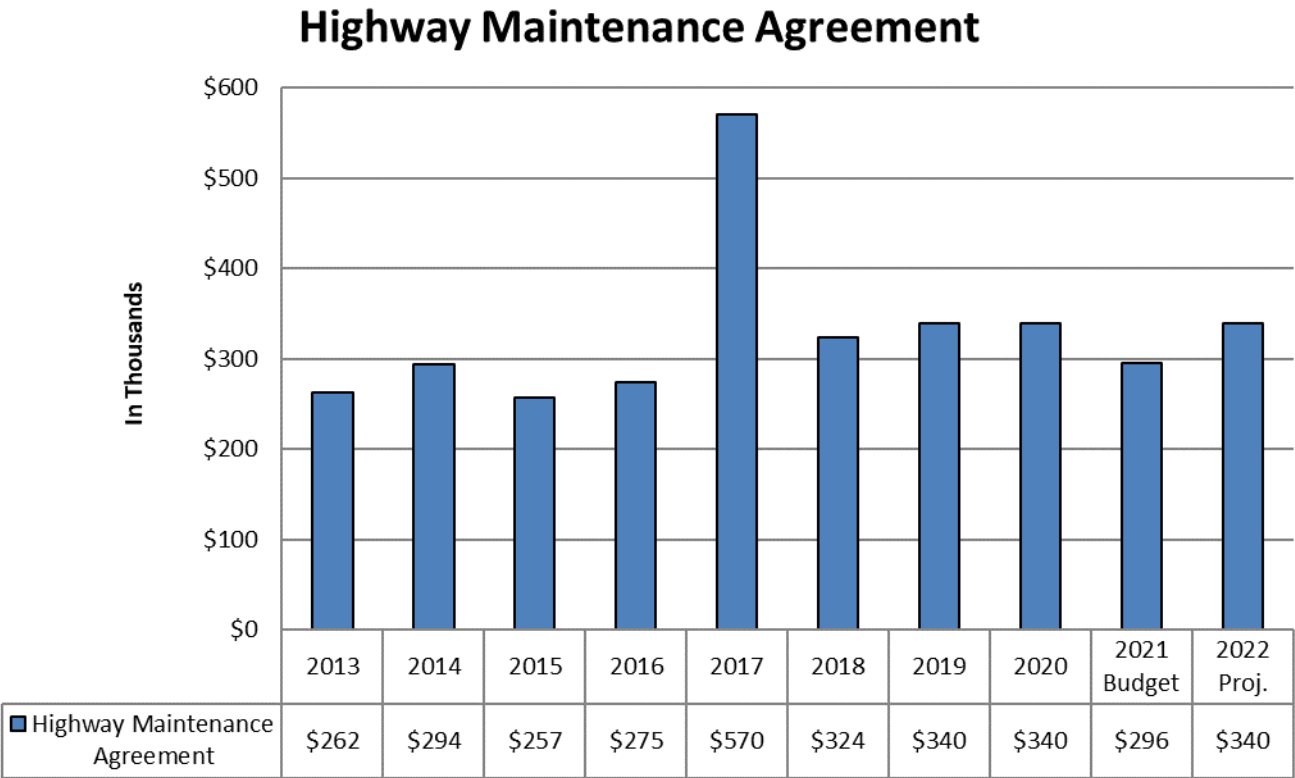
Highway Maintenance Agreement

Account: 4451

Collection Variables

Number of lane miles and signals maintained by the City of Greeley for the Colorado Department of Transportation.

Ten-Year Collection History



Streets & Roads: Intergovernmental

County Shared: Road and Bridge Tax

Account: 4361

Description

Taxes based on the county road and bridge mill levy applied to the City of Greeley's assessed valuation. Half of the revenue is shared among all municipalities in the County. The ratio of Greeley's assessed valuation to the total county assessed valuation determines the portion the City receives.

Legal Basis

CRS 43-2-202 and 43-2-203.

Current Rate/Fee

The rate is the City's assessed valuation applied to half of the road & bridge levy.

Collection/Administration

The Weld County Treasurer collects the tax and distributes funds to municipalities in the county.

Exemptions

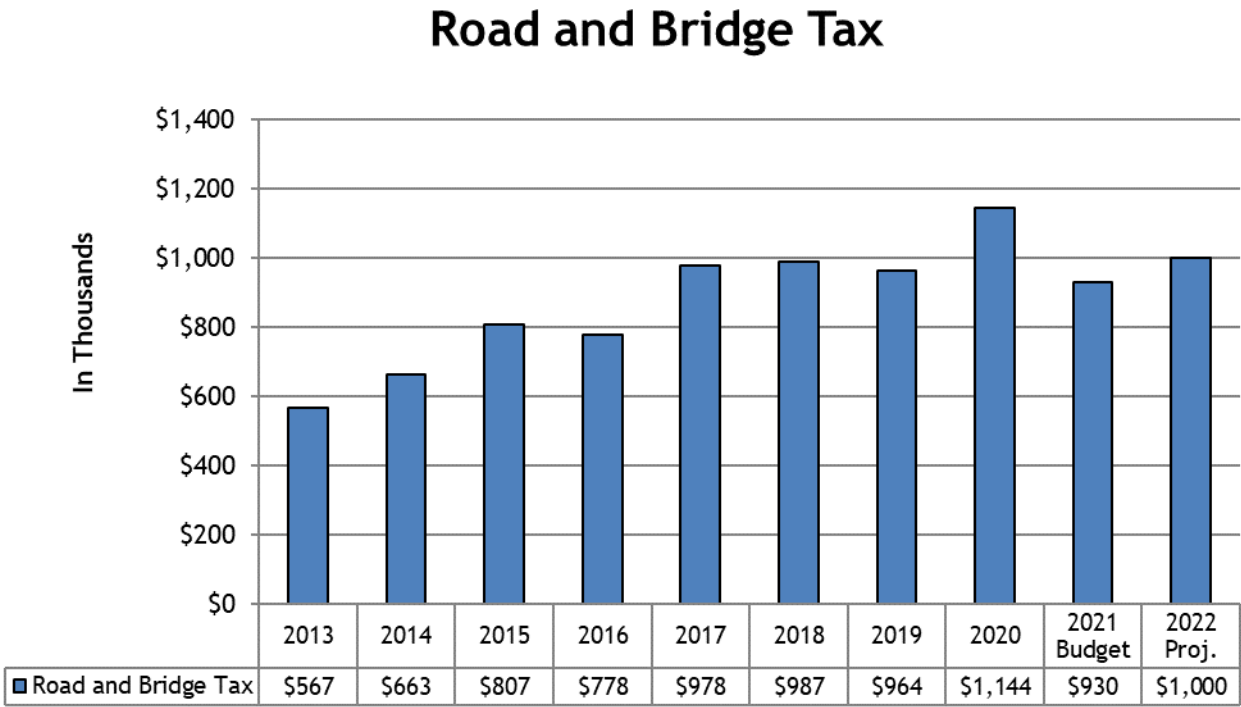
None.

Collection Variables

Mill levy and assessed valuations.

County Shared: Road and Bridge TaxAccount: 4361

Ten-Year Collection History



Streets & Roads: Intergovernmental

County Shared: Special Registration Fees

Account: 4362

Description

An annual motor vehicle license plate renewal fee.

Legal Basis

CRS Title 42 Vehicles and Traffic.

Current Rate/Fee

Dependent upon the type and age of vehicle.

Collection/Administration

The Weld County Treasurer's Office collects the fee and distributes funds to the City.

Exemptions

None.

Collection Variables

Fee rate.

County Shared: Special Registration Fees Account: 4362

Ten-Year Collection History



Streets & Roads: Intergovernmental

State Shared: Highway User's Tax

Account: 4353

Description

Colorado collects highway user's tax and distributes funds monthly to counties and municipalities. The distribution amount is based on gasoline taxes, vehicle registration fees, title fees, and license fees. Effective January 1, 1991, the tax rate is \$.22 per gallon of gasoline and \$0.205 per gallon of diesel fuel.

Legal Basis

CRS 43-4-205, 43-4-208, 39-27-102, and 39-27-102.5.

Current Rate/Fee

Revenues from the basic \$.22 tax and various fees and taxes are distributed on a 65-26-9 percentage share basis to the state, counties, and municipalities respectively. The city's share of the municipalities' percentages is based on the number of vehicles registered and miles of streets (with an 80-20 weighing formula) relative to other municipalities.

Collection/Administration

The State Department of Highways collects the tax and is responsible for distributing it on a monthly basis to the City.

Exemptions

See CRS 39-27-102.5.

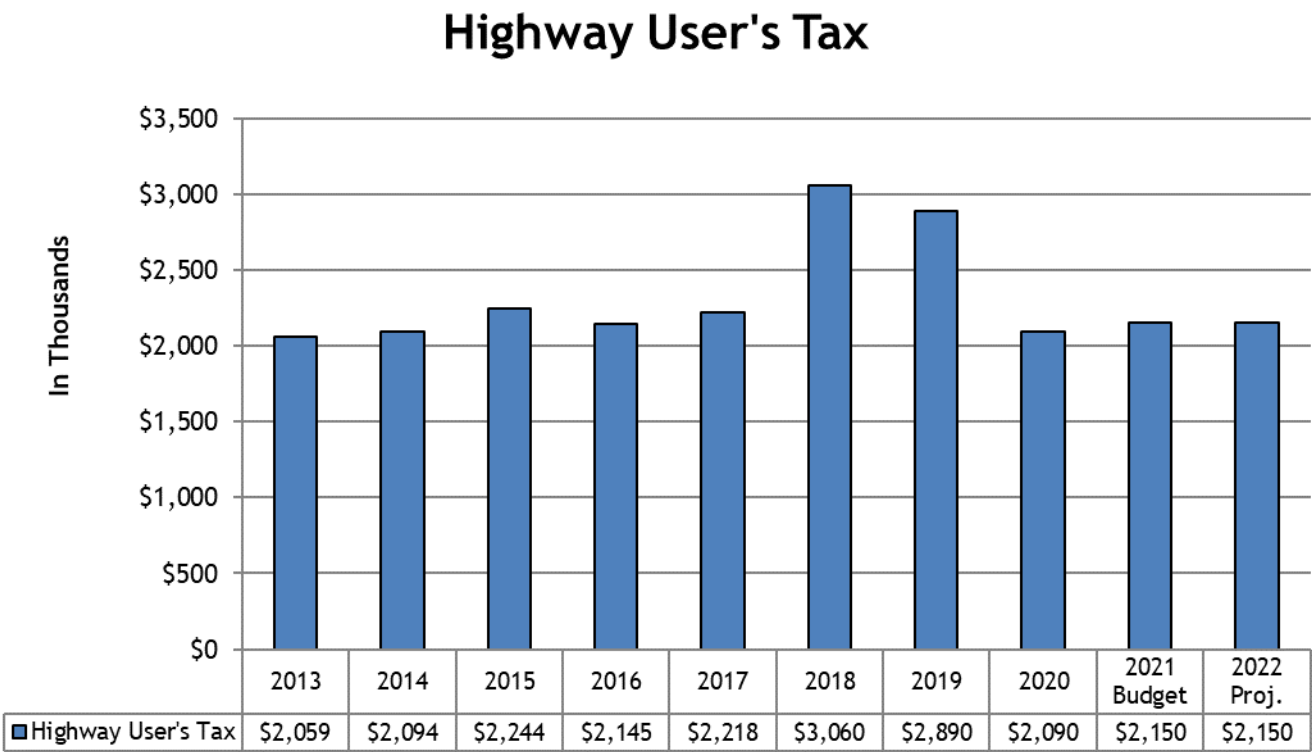
Collection Variables

Gallons of gasoline and diesel fuels sold statewide, the number of registered vehicles, and miles of streets.

State Shared: Highway User’s Tax

Account: 4353

Ten-Year Collection History



Streets & Roads: Taxes

Specific Ownership Tax

Account: 4365

Description

Taxes imposed on licensed motor vehicles registered in Colorado to assist in financing streets and roads and Greeley general improvement districts.

Legal Basis

CRS Title 42 Vehicles and Traffic.

Current Rate/Fee

Colorado determines the tax rate based on a percentage of a motor vehicle's list price, adjusted for age.

Year(s) of Service	Rate
1	2.10%
2	1.50%
3	1.20%
4	0.90%
5-9	0.45% or \$10.00, whichever is greater
10 or more	\$ 3.00

Collection/Administration

The Weld County Treasurer is responsible for the collection and distribution of fees.

Exemptions

None.

Collection Variables

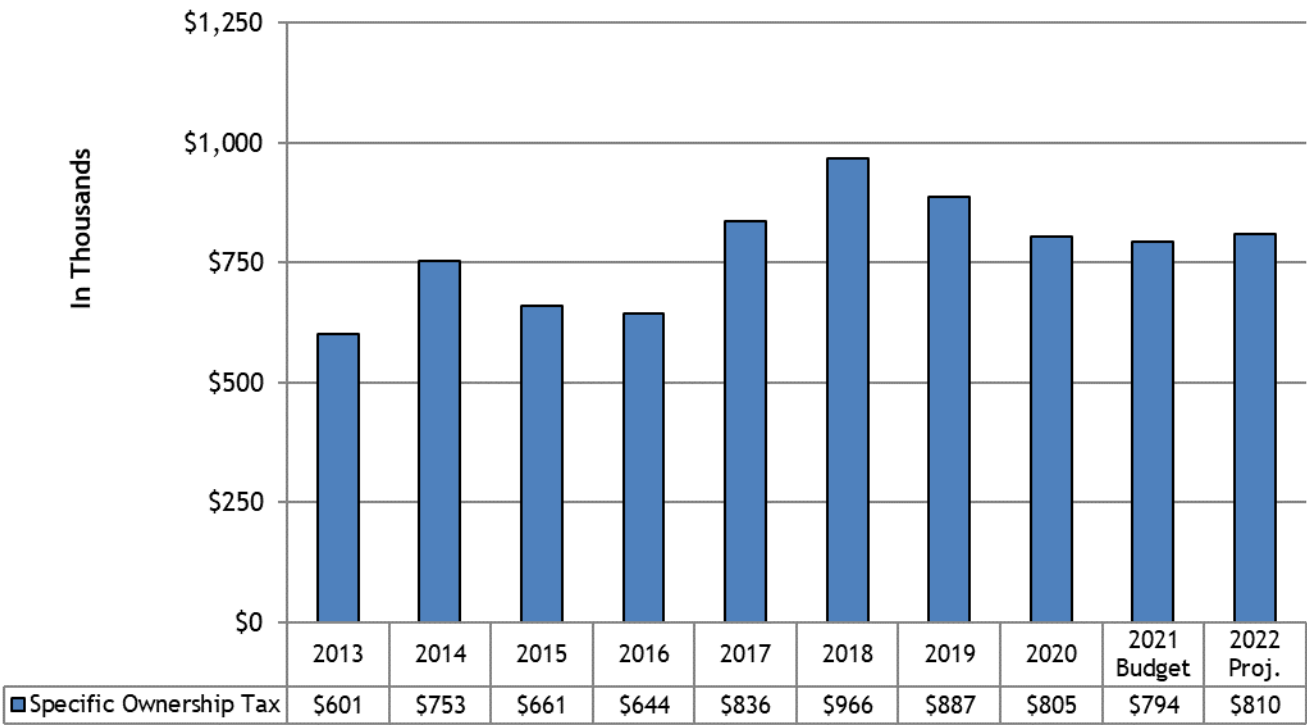
The number of licensed vehicles in the county, age of vehicles, and mill levy in the Greeley General Improvement District.

Specific Ownership Tax

Account: 4365

Ten-Year Collection History

Specific Ownership Tax



Conservation Trust: Intergovernmental

State Shared: Lottery Funds

Account: 4354

Description

Counties, municipalities, and special districts involved with the Conservation Trust Fund receive lottery revenue from the State based on population estimates. The City used the funds to pay debt issued on the Recreation Center, Senior Center, and the Union Colony Civic Center through 2003. The remaining balance was utilized for park maintenance.

Legal Basis

CRS 24-35-210 (4.1), CRS 33-60-104.

Current Rate/Fee

Based on population estimates of participating Conservation Trust Fund counties, municipalities, and special districts.

Collection/Administration

The State collects revenue and distributes to counties, municipalities, and special districts.

Exemptions

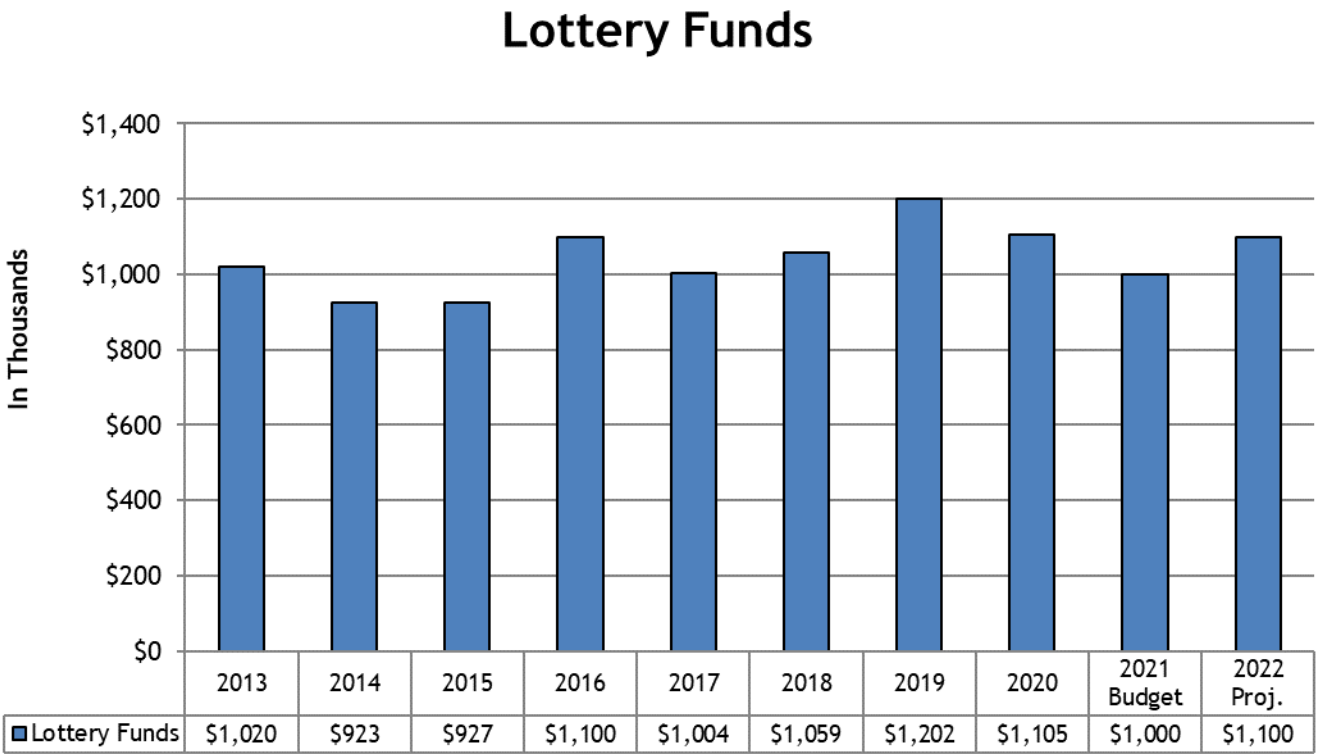
None.

Collection Variables

Amount of total statewide lottery revenue, number of participants in the Conservation Trust Fund, and population estimates.

State Shared: Lottery FundsAccount: 4354

Ten-Year Collection History



Sales & Use Tax: Taxes

General Sales and Use Taxes

Accounts: 4131-4141, 4192

Description

Sales Taxes: The City of Greeley levies sales tax upon all sales, purchases, and leases of tangible personal property sold or leased by persons in the City. Sales tax on food was approved by voters in 1990 and 2000. Food tax revenue is restricted to the maintenance and improvement of existing infrastructure and facilities.

Use Taxes: The City levies taxes on the use, storage, or consumption of tangible personal property located in the City, whether purchased or leased inside or outside the city limits.

Legal Basis

Sales Tax: CRS 29-2-106; **Municipal Code Section 4.04.060.** **Use Tax:** CRS 39-26-202, **Municipal Code Section 4.04.190.**

Current Rate/Fee

4.11%, excluding food. The State also levies a 2.9% sales tax.

3.46% on food sales.

Collection/Administration

The Director of Finance oversees the collection and administration of sales and use taxes. Each vendor or lessor collects sales tax and remits to the City on a monthly, quarterly, or annual basis, depending on sales volume. Individuals using, storing, or consuming tangible personal property pay use taxes.

Exemptions

Sales Tax: Factory-built housing and mobile homes receive a 48% exemption. Conditional sales contracts or deferred payment plans made before January 1, 1969 are exempt from sales tax. Motor fuels, medicine, governmental sales, religious and charitable sales, farm and livestock auctions, commercial seed and feed, cigarettes, newspapers, public utilities, farm machinery, and construction and building materials are all exempt. See Greeley Municipal Code sections 4.04.071 through 4.04.141.

Use Tax: Items purchased for resale, state-taxed motor fuel, manufacturing and compounding materials, industrial and transportation energy sources, certain livestock, resident common carrier, public utility construction company purchases, or storage of construction and building materials are all exempt. Non-residents and government entities are also exempt.

Rebate Program: Sales tax paid on food by citizens that earn an income of less than \$28,650 for a single person or \$32,750 for a couple (2018 figures) are eligible for a \$65 rebate per person. Applications are available at City Hall during the months of February - May.

General Sales and Use Taxes

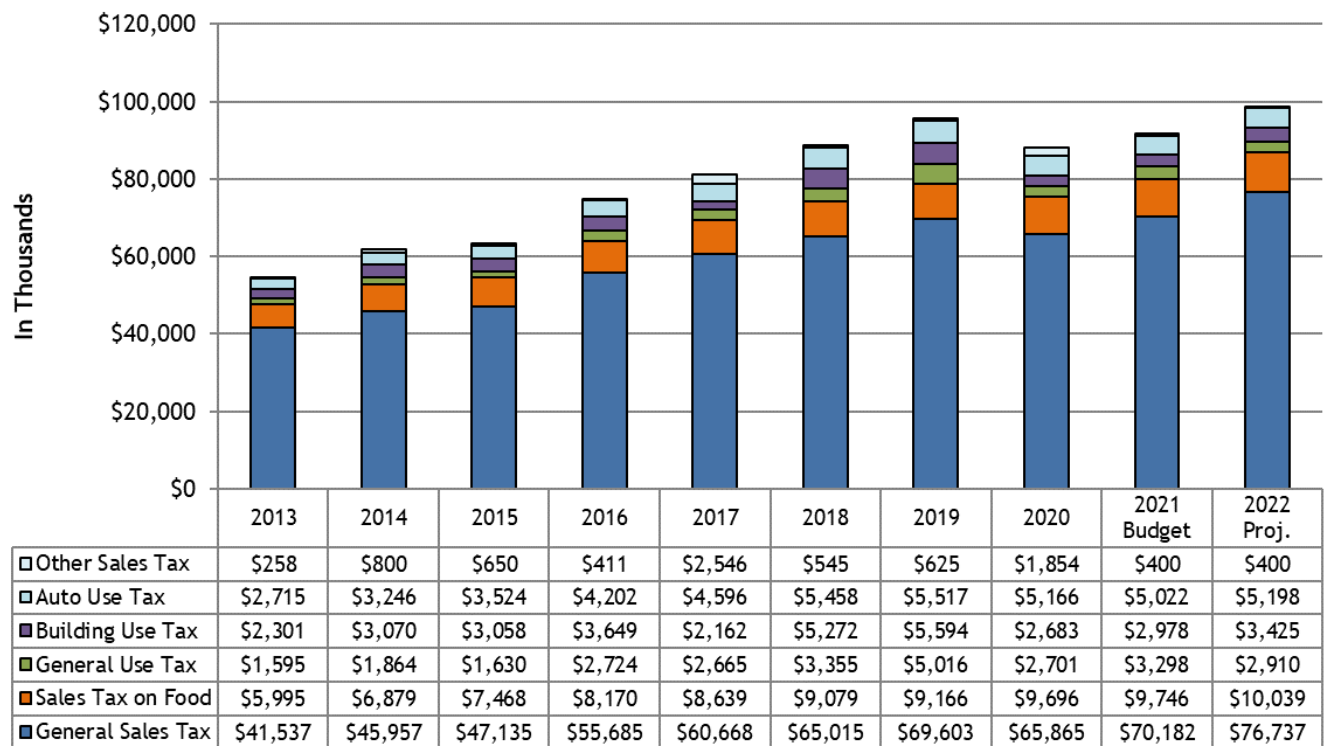
Accounts: 4131-4141, 4192

Collection Variables

Total volume of sales and the economy. Tax rate changes.

Ten-Year Collection History

General Sales and Use Taxes



Fire Protection Dev: Charges for Services

Fire Protection Development Fees

Account: 4611

Description

Fees imposed on new developments for fire station and related facilities construction.

Legal Basis

Municipal Code Sections 4.64 and 4.64.070.

Current Rate/Fee

Type of Development:	Amount:
<u>RESIDENTIAL</u>	<u>(Per Housing Unit)</u>
Single Family-Detached	\$603
Multi-family	\$452
Mobile Home/Other	\$632
 <u>NON-RESIDENTIAL</u>	 <u>(Per 1000 SF)</u>
Retail/Commercial	\$738
Office	\$346
Industrial	\$137
Warehousing	\$66
Public/Institutional	\$264
Oil and Gas Well, <u>per wellhead</u>	\$301

Collection/Administration

The Building Inspection Division collects fees prior to issuing a Certificate of Occupancy.

Exemptions

Reconstruction, expansion, or replacement of a unit preexisting the code's inception. Any proposed developments that demonstrate no additional impacts will result from land use.

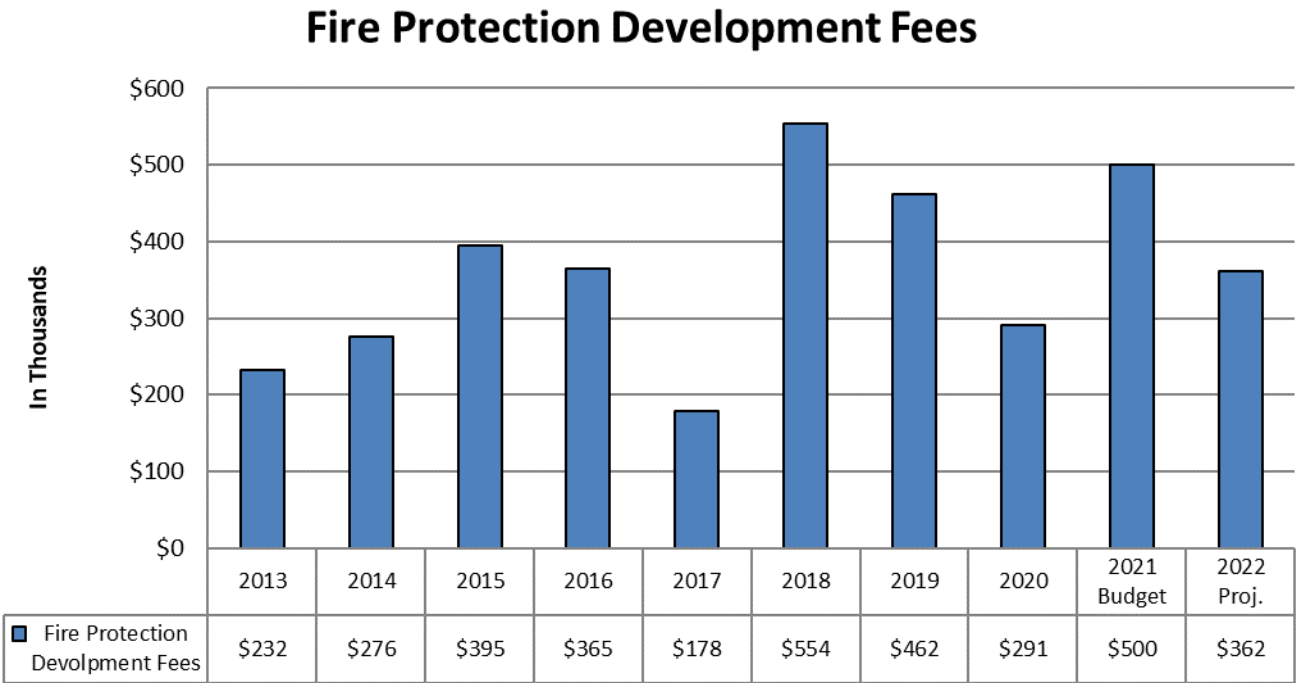
Fire Protection Development Fees

Account: 4611

Collection Variables

The number of new construction projects, types of construction projects (residential versus commercial), and rate established for the fee.

Ten-Year Collection History



Police Development: Charges for Services

Police Development Fees

Account: 4611

Description

Fees imposed on new developments to ensure a proportional share of the costs of police facilities and equipment.

Legal Basis

Municipal Code Sections 4.64 and 4.64.060.

Current Rate/Fee

Type of Development:	Amount:
<u>RESIDENTIAL</u>	<u>(Per Housing Unit)</u>
Single Family-Detached	\$ 135
Multi-family	\$ 102
Mobile Home/Other	\$ 142
<u>NON-RESIDENTIAL</u>	<u>(Per 1000 sq. ft.)</u>
Retail/Commercial	\$ 165
Office	\$ 78
Industrial	\$ 32
Warehousing	\$ 17
Public/Institutional	\$ 59
Oil and Gas Well, <u>per wellhead</u>	\$ 67

Collection/Administration

The Building Inspections Division collects fees prior to issuing a Certificate of Occupancy.

Exemptions

Reconstruction, expansion, or replacement of a unit preexisting the code's inception. Any proposed developments that demonstrate no additional impacts will result from land use.

Police Development Fees

Account: 4611

Collection Variables

The number of new construction projects, types of construction projects (residential versus commercial), and rate established for the fee.

Ten-Year Collection History

Police Development Fees



Road Development: Charges for Services

Transportation Development Fees

Account: 4611

Description

These are fees imposed for infrastructure improvements necessary to support new development.

Legal Basis

Municipal Code Sections 4.64 and 4.64.110.

Current Rate/Fee

Base Level Category:

RESIDENTIAL

Single-family residential, per dwelling unit
Multifamily residential, per dwelling unit
Mobile Home Park, per site

Fee:

(Per unit)

\$4,194
\$2,708
\$1,256

NON-RESIDENTIAL

Retail/Commercial
Office
Industrial
Warehousing
Public/Institutional
Oil and Gas Well, per wellhead

(Per 1000 sq. ft.)

\$5,551
\$4,909
\$1,699
\$1,584
\$2,749
\$1,932

Collection/Administration

The Building Inspections Division collects fees prior to issuing a Certificate of Occupancy.

Exemptions

Reconstruction, expansion or replacement of a residential or non-residential unit existing on the effective date of the code. Any other type of development for which the applicant can demonstrate that the proposed land use and development will produce no more impacts from such site over and above the prior impacts.

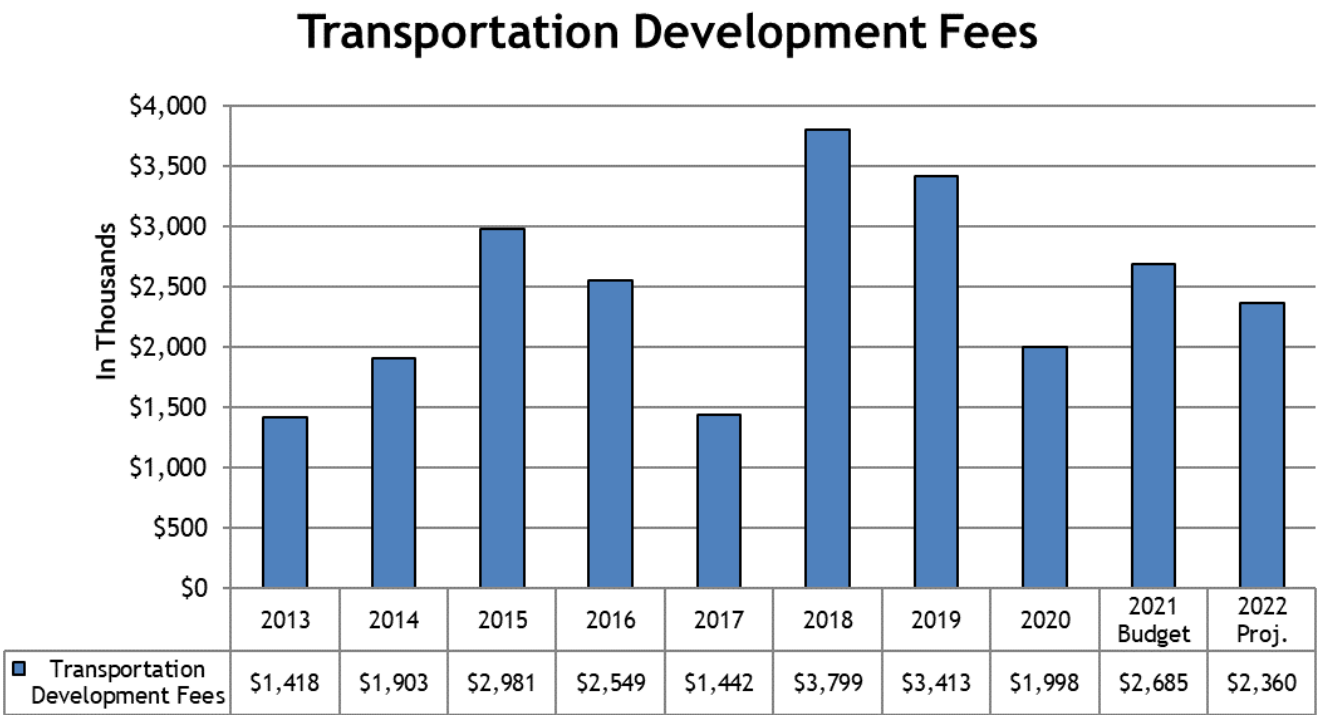
Collection Variables

Number of new construction projects, type of construction project (residential versus commercial), and rate established for the fee.

Transportation Development Fees

Account: 4611

Ten-Year Collection History



Park Development: Charges for Services

Park Development Fees

Account: 4611

Description

Fees imposed on new developments to ensure a proportional share of the costs of park facilities, equipment, and improvements.

Legal Basis

Municipal Code Section 4.64.080.

Current Rate/Fee

Type of Development:	Amount:
Single-family residential, per dwelling unit	\$ 3,131
Multifamily residential, per dwelling unit	\$ 2,349
Mobile Home Park, per space	\$ 3,287

Collection/Administration

The Building Inspections Division collects the fees prior to the issuance of the Certificate of Occupancy.

Exemptions

Reconstruction, expansion, or replacement of a unit preexisting the code's inception. Any proposed developments that demonstrate no additional impacts will result from land use.

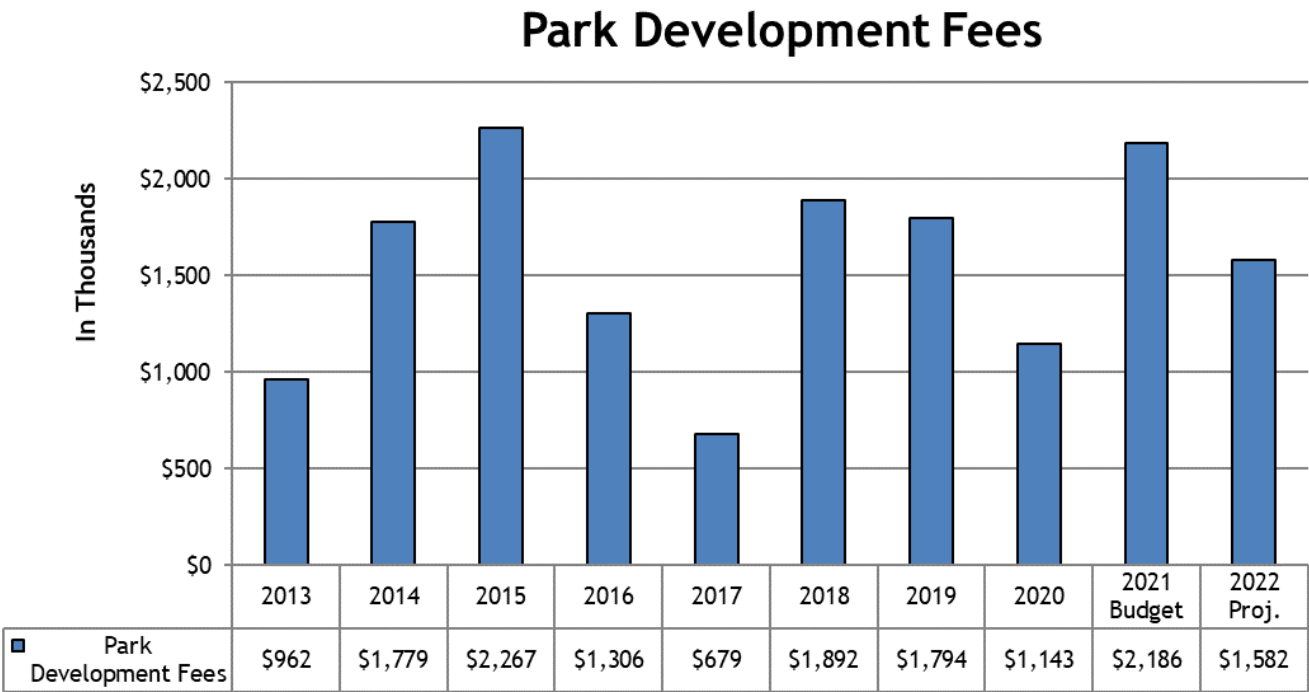
Collection Variables

The number of new construction projects, type of construction project (residential versus commercial), and rate established for the fee.

Park Development Fees

Account: 4611

Ten-Year Collection History



Trails Development: Charges for Services

Trails Development Fees

Account: 4611

Description

Fees established for the purpose of creating a linear park system.

Legal Basis

Municipal Code Section 4.64.090 and Ordinance 16, 2003.

Current Rate/Fee

Base-Level Category	Fee
Single-family residential, per dwelling unit	\$434
Multifamily residential, per dwelling unit	\$326
Mobile Home Park, per space	\$456

Collection/Administration

The Building Inspections Division collects fees prior to issuing a Certificate of Occupancy.

Exemptions

Reconstruction, expansion, or replacement of a unit preexisting the code’s inception. Any proposed developments that demonstrate no additional impacts will result from land use.

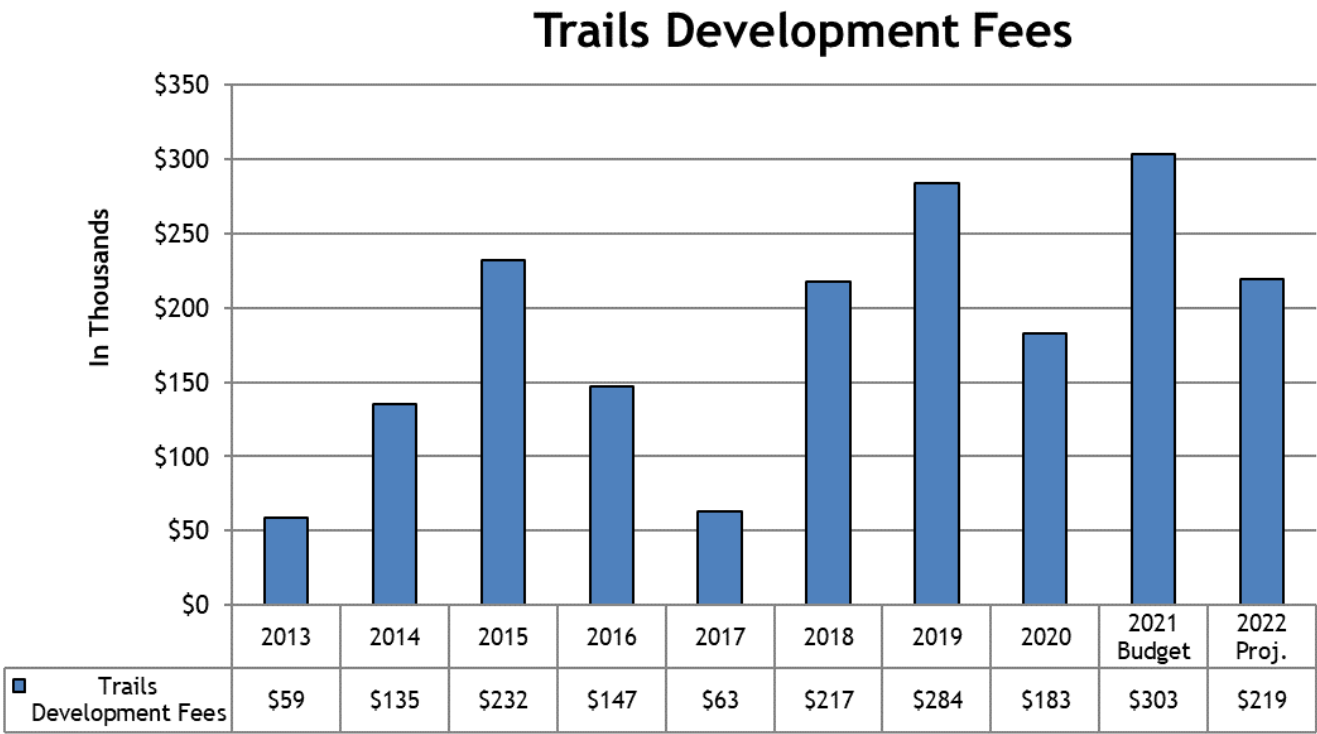
Collection Variables

The number of new construction projects, type of construction project (residential versus commercial), and rate established for the fee.

Trails Development Fees

Account: 4611

Ten-Year Collection History



FASTER: Intergovernmental Revenue

State Shared: FASTER Funds

Account: 4356

Description

Funding Advancement for Surface Transportation & Economic Recovery (FASTER) raises money for bridge reconstruction, highway safety projects, and transit expenditures primarily through an increase in vehicle registration fees in Colorado.

Legal Basis

Senate Bill 09-108, also known as the Funding Advancements for Surface Transportation and Economic Recovery Act of 2009 (FASTER), was signed into law on March 2, 2009.

Current Rate/Fee

FASTER revenue comes from motor vehicle registration surcharges, fines, and late fees:

1. Two annual surcharges on motor vehicle registrations (the Road Safety Fund and the Bridge Special Fund).
2. Supplemental surcharges on oversize/overweight motor vehicles.
3. Daily fees on rented vehicles; car rental companies pay a daily \$2/car fee.
4. Incremental fees for late motor vehicle registration.

Collection/Administration

Collected by the State via motor vehicle registration.

Exemptions

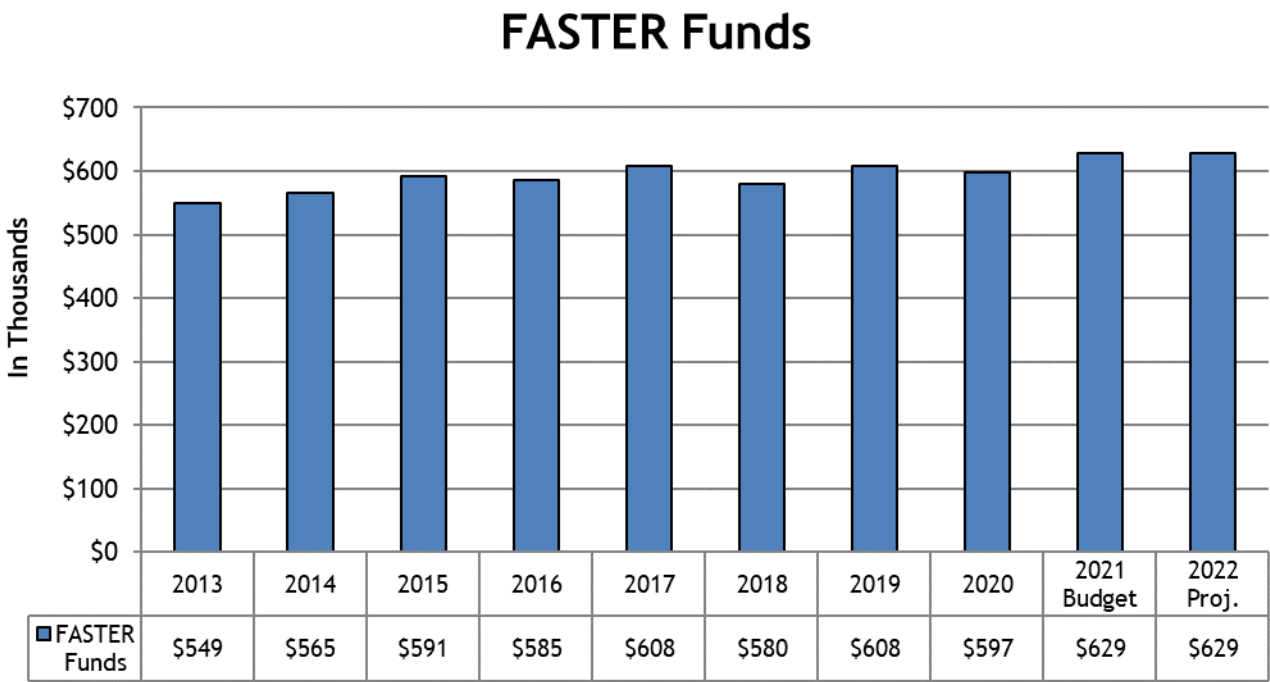
None.

Collection Variables

Fees and surcharges are fixed and will not increase over time

State Shared: FASTER Funds Account: 4356

Ten-Year Collection History



Downtown Parking: Fines & Forfeitures

Parking Fines

Account: 5541

Description

Fines and forfeitures resulting from vehicle parking and moving violations.

Legal Basis

Municipal Code Sections 11.01.1221 and 11.01.1222.

Current Rate/Fee

Please refer to the Directory of Fees and Charges for Services for a complete listing of fees.

Collection/Administration

The Police Department is responsible for enforcement. The Municipal Court collects fines and submits them in daily deposits to the Finance Department.

Exemptions

None.

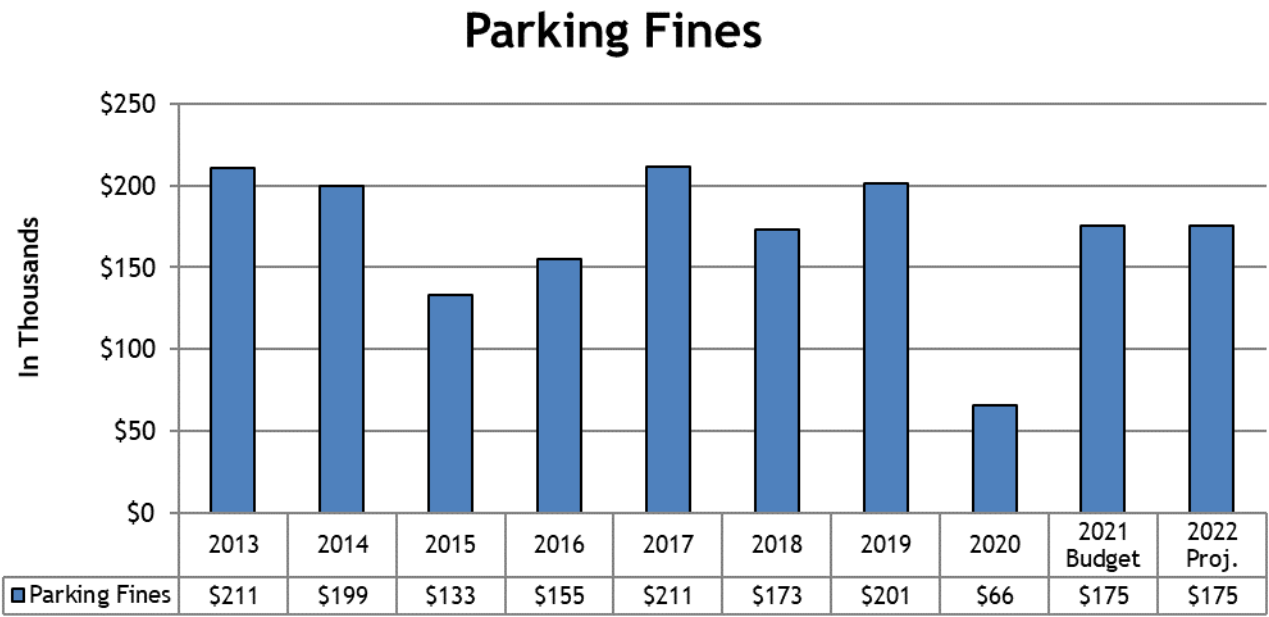
Collection Variables

The number of violations and collection rate.

Parking Fines

Account: 5541

Ten-Year Collection History



Sewer: Charges for Services

Sewer Plant Investment Fees

Account: 4611

Description

Fees imposed for necessary infrastructure improvements as new users impact the system's capacity and demands.

Legal Basis

CRS 31-15-709, Municipal Code Section 14.12.125

Current Rate/Fee

<u>Tap Size(# Units)</u>	<u>Sewer Tap Fee</u>
3/4" (2)	\$ 5,700
1" (4)	\$ 9,550
1.5" (10)	\$ 19,000
2" (25)	\$ 30,300
3" (45)	\$ 66,400
4" (90)	\$ 113,700
6" (170)	\$ 237,000

Collection/Administration

The plant investment fee shall be the minimum approved by the Greeley Water and Sewer Board unless increased by a City Council resolution. The Water and Sewer Department assesses fees. The Finance Department collects fees when issuing a building permit.

Exemptions

None.

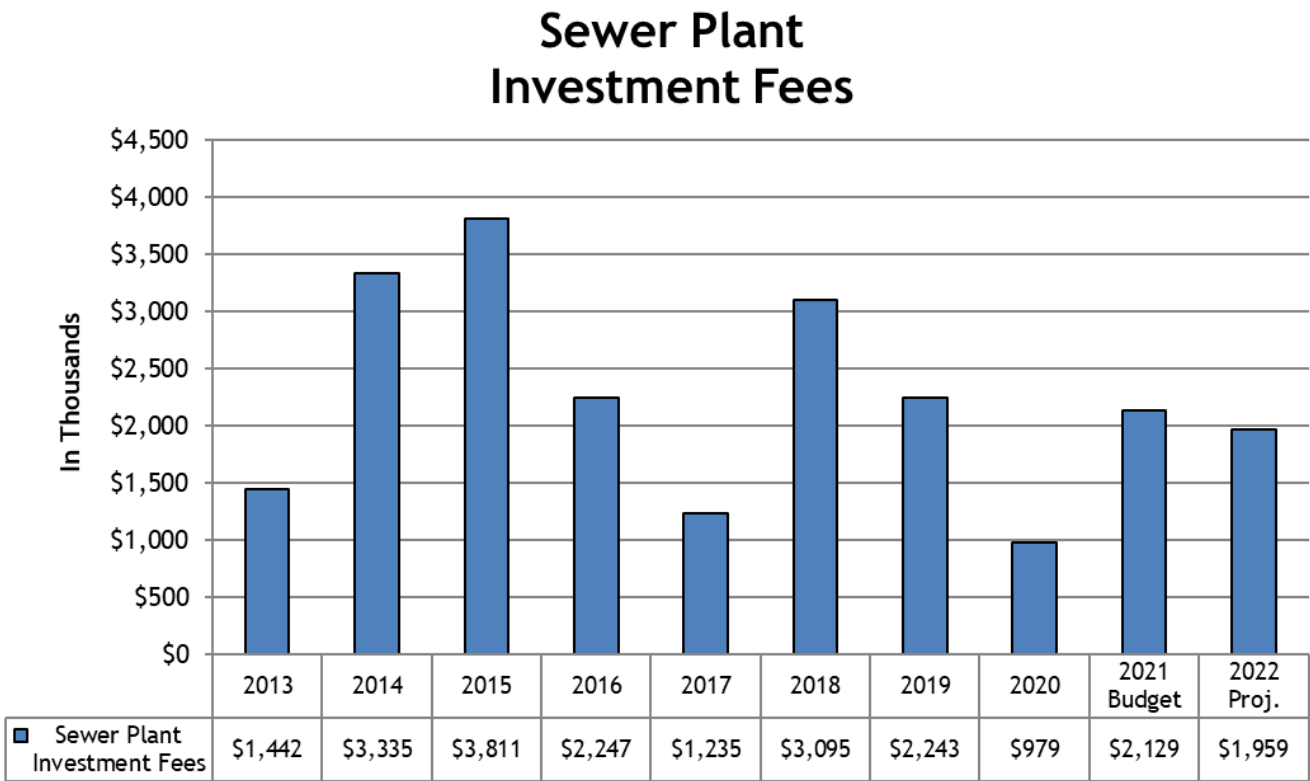
Collection Variables

The number of new taps, size of the taps, and established rate.

Sewer Plant Investment Fees

Account: 4611

Ten-Year Collection History



Water: Charges for Services

Water Plant Investment Fees

Account: 4611

Description

Fees imposed for necessary infrastructure improvements as new users impact the system's capacity and demands.

Legal Basis

CRS 31-15-708, Municipal Code Section 14.08.030, and Municipal Code Section 14.08.050.

Current Rate/Fee

<u>Tap Size (# Units)</u>	<u>Water Tap Fee</u>
3/4" (2)	\$ 10,800
1" (4)	\$ 18,000
1.5" (10)	\$ 36,000
2" (25)	\$ 57,500
3" (45)	\$ 126,000
4" (90)	\$ 216,000
6" (170)	\$ 450,000

Collection/Administration

The plant investment fee shall be the minimum approved by the Greeley Water and Sewer Board unless increased by a City Council resolution. The Water and Sewer Department assesses fees. The Finance Department collects fees when issuing a building permit.

Exemptions

None.

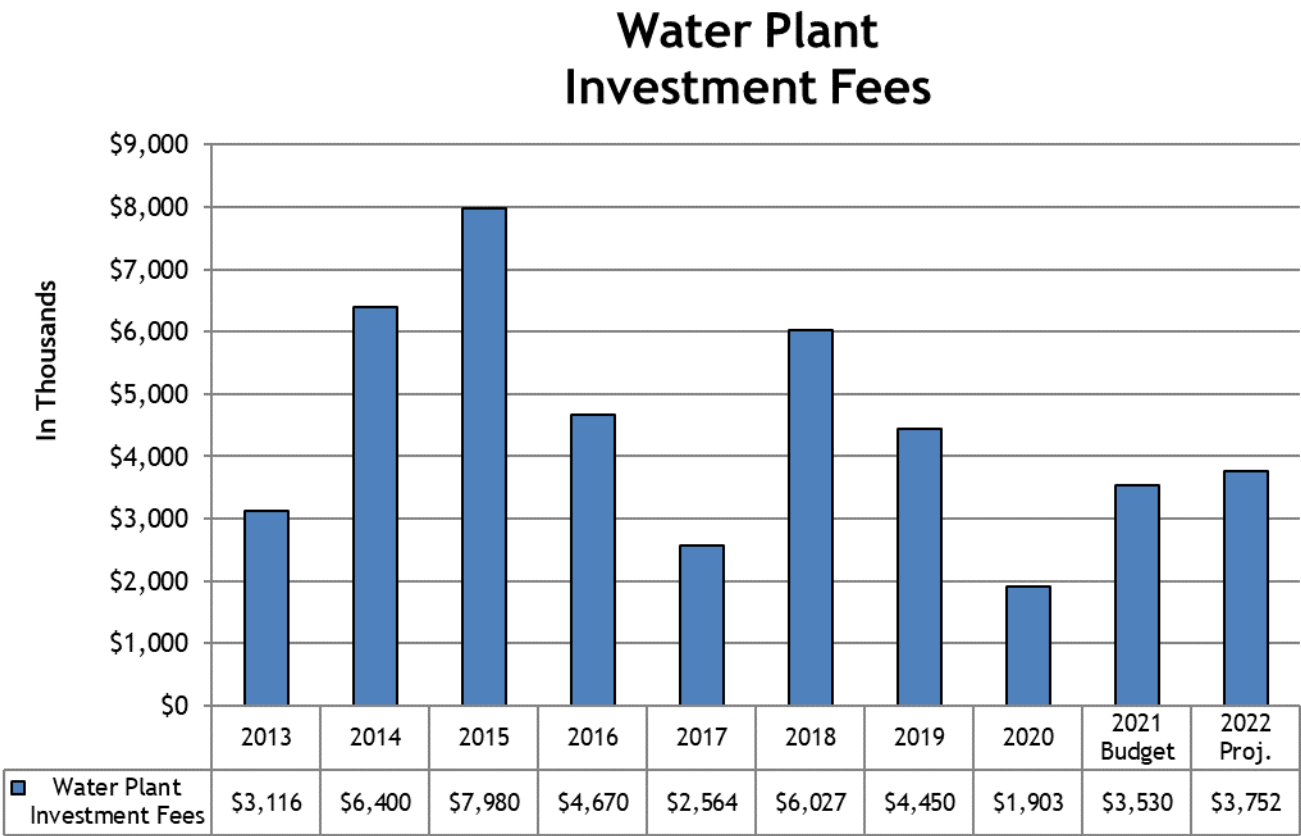
Collection Variables

The number of new taps, size of the taps, established rates, developments inside or outside the City limits.

Water Plant Investment Fees

Account: 4611

Ten-Year Collection History



Stormwater: Charges for Services

Drainage Development Fees

Account: 4611

Description

Fees imposed on new developments for infrastructure improvements. Fees are adjusted on an annual basis using an Economic Adjustment Factor.

Legal Basis

Municipal Code Sections 4.64.100 and Ordinance 22, 1998.

Current Rate/Fee

2021 - Storm Drainage Fee	Fee
Single-family residential, per dwelling unit	\$392
Multifamily residential, per dwelling unit	\$282
Mobile Home Park, per site	\$392
Retail, per site square foot of impervious surface ¹	\$0.109
Commercial, per site square foot of impervious surface ²	\$0.109
Industrial, per site square foot of impervious surface ³	\$0.109
Oil and Gas Well, <u>per wellhead</u>	\$216

¹ Impervious surface calculation shall not exceed 70% of total site.

² Impervious surface calculation shall not exceed 70% of total site.

³ Impervious surface calculation shall not exceed 76% of total site.

Collection/Administration

The Community Development Department collects fees when issuing a building permit. The Finance Department verifies and deposits payments.

Exemptions

None.

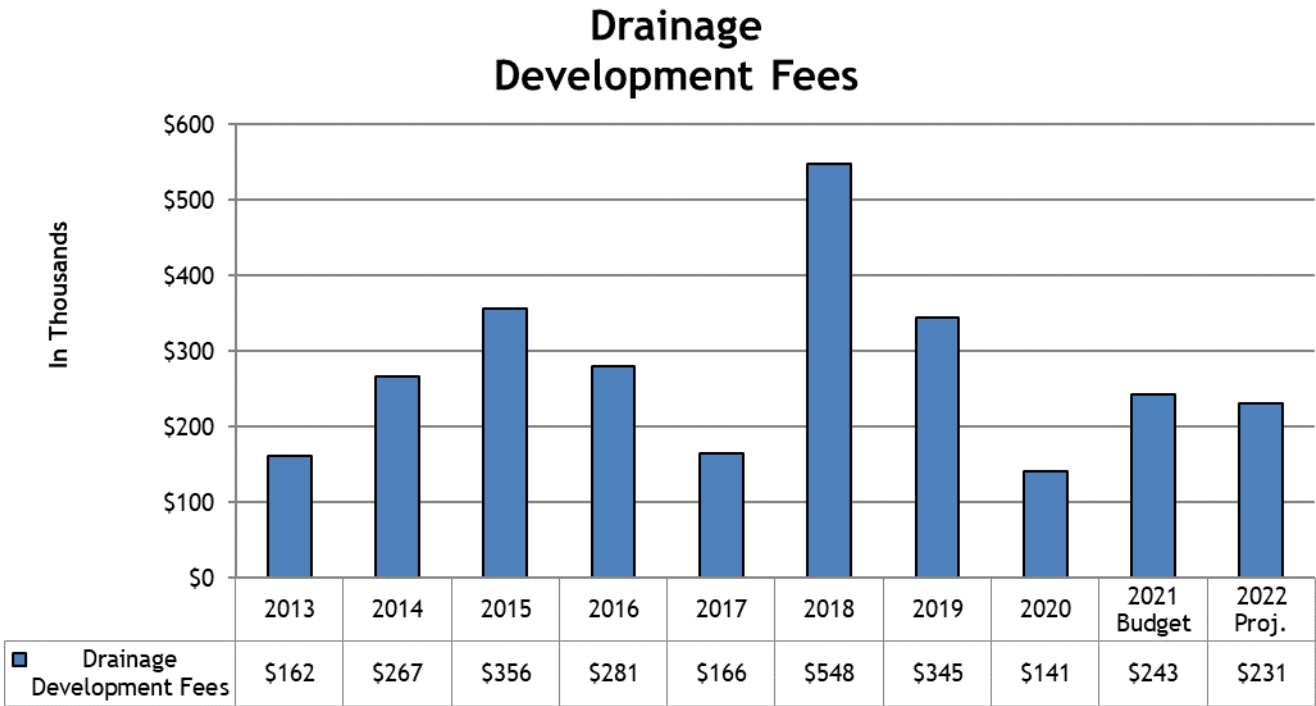
Collection Variables

Collections vary between the number of new construction projects, type of construction project (residential versus commercial), and established fee rate.

Drainage Development Fees

Account: 4611

Ten-Year Collection History



All Funds: Other Revenue

Interest Earnings

Accounts: 5616

Description

Interest collected on investments.

Legal Basis

Interest earned on the City's investments, following guidelines based on the City's investment policy.

Current Rate/Fee

Interest rates are dependent upon market conditions.

Collection/Administration

The City's Finance Department administers the collection of interest earnings.

Exemptions

None.

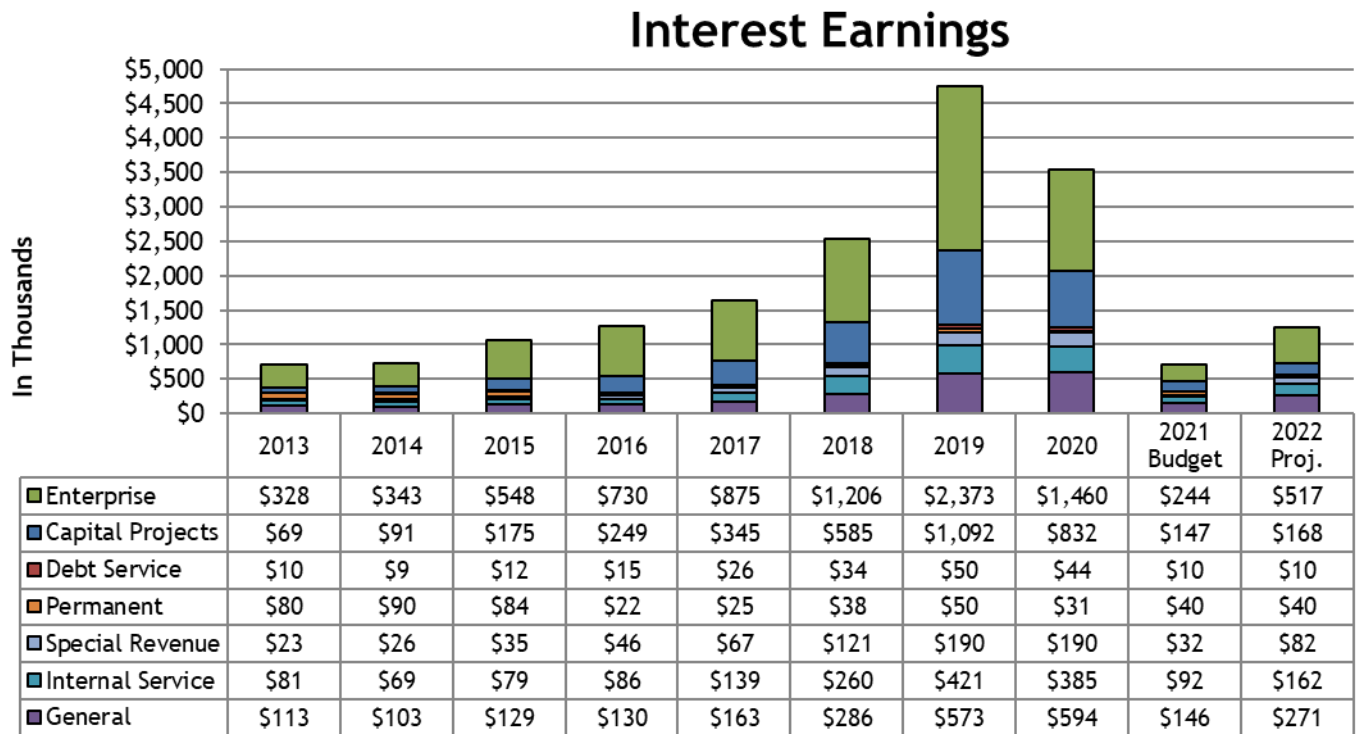
Collection Variables

Market conditions, interest rates, and inflation.

Interest Earnings

Account: 5616

Ten-Year Collection History



CITY OF GREELEY

FINANCE DEPARTMENT | 1000 10TH STREET | GREELEY CO 80631
970-350-9731 | www.greeleygov.com

PREPARED BY:
ROBERT MILLER
BUDGET & COMPLIANCE MANAGER

2022

Proposed Budget Summary

September 14, 2021

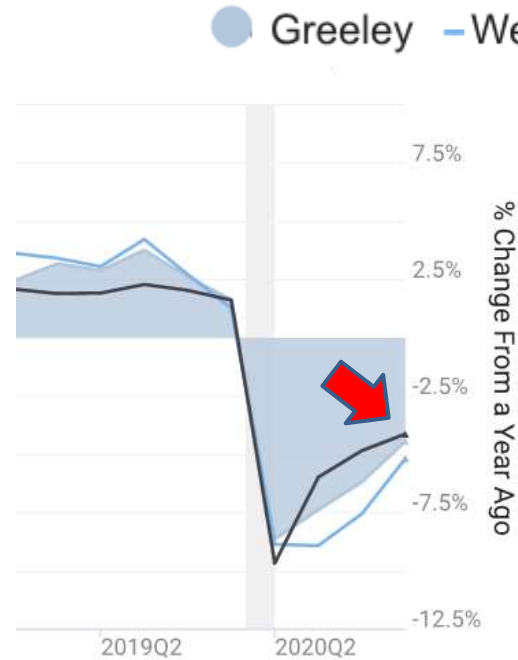


2021 Economic Recap 2022 Revenue Projections

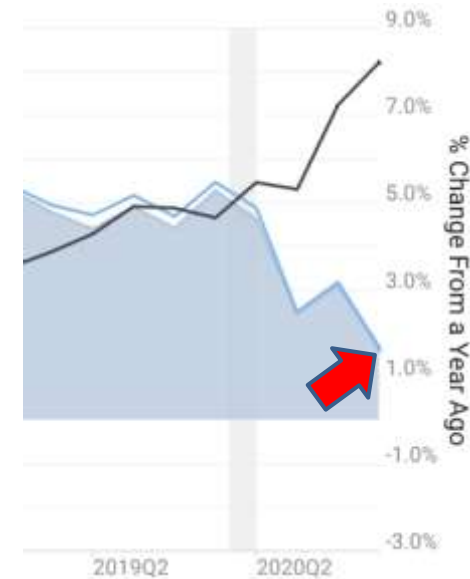


2021 Q1 – Greeley's Economic Health

Employment Trend



Average Wages



- Overall employment fell **4.4%** in the past year
- Wages grew **1.6%**; however lower than inflation **2.4%**.
- Top 10 industries lost **2,261** jobs in the past year
- Top 10 industries expected to add **912** jobs in 2022

Source: Chmura Jobs EQ, 4-quarter average

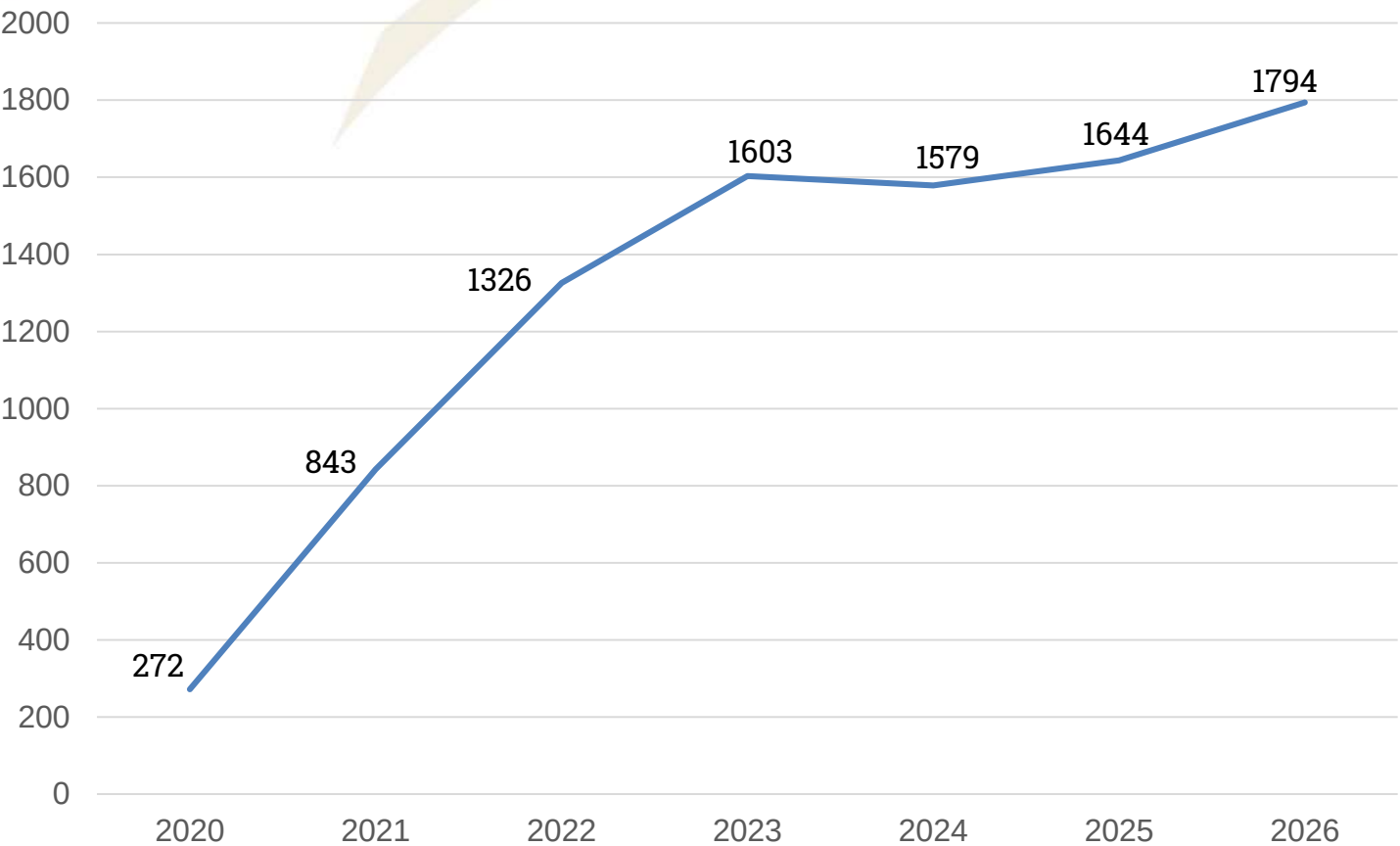
Employment Top 10 Industries

10 Largest Industries	Empl. 2021 Q1	Empl. 2022 Q1
Health Care and Social Assist.	-137	212
Manufacturing	-190	105
Retail Trade	-121	84
Educational Services	-318	88
Accommodation and Food Svcs.	-768	104
Public Administration	-112	80
Construction	-360	76
Other Services (Non Public)	-128	64
Admin. Support & Waste Man.	-126	62
Man. Companies & Enterprises	-1	37
10 Largest Industries -- Total	-2,261	912

2021-26 New Housing Permits

2020 Actual

2021-26 Projected



Forecast Considerations

- “Cautious yet confident”
- Revenue grew through 2021
- Not yet at pre-pandemic levels
- Reserves are strong

\$9.8 million revenue growth forecast for 2022:

- \$5.9 million in sales and use tax
- \$1.4 million in property tax
- \$2.4 million in other revenue streams

Upside Risk

- Pandemic ends
- Economic recovery strengthens
- Employment recovery and growth
- Greeley housing outperforms forecast

Baseline Forecast

- COVID lingers but vaccine reduces impact
- Oil and gas revenue continues volatility
- Federal stimulus dollars
- Potential sales tax revenue increases

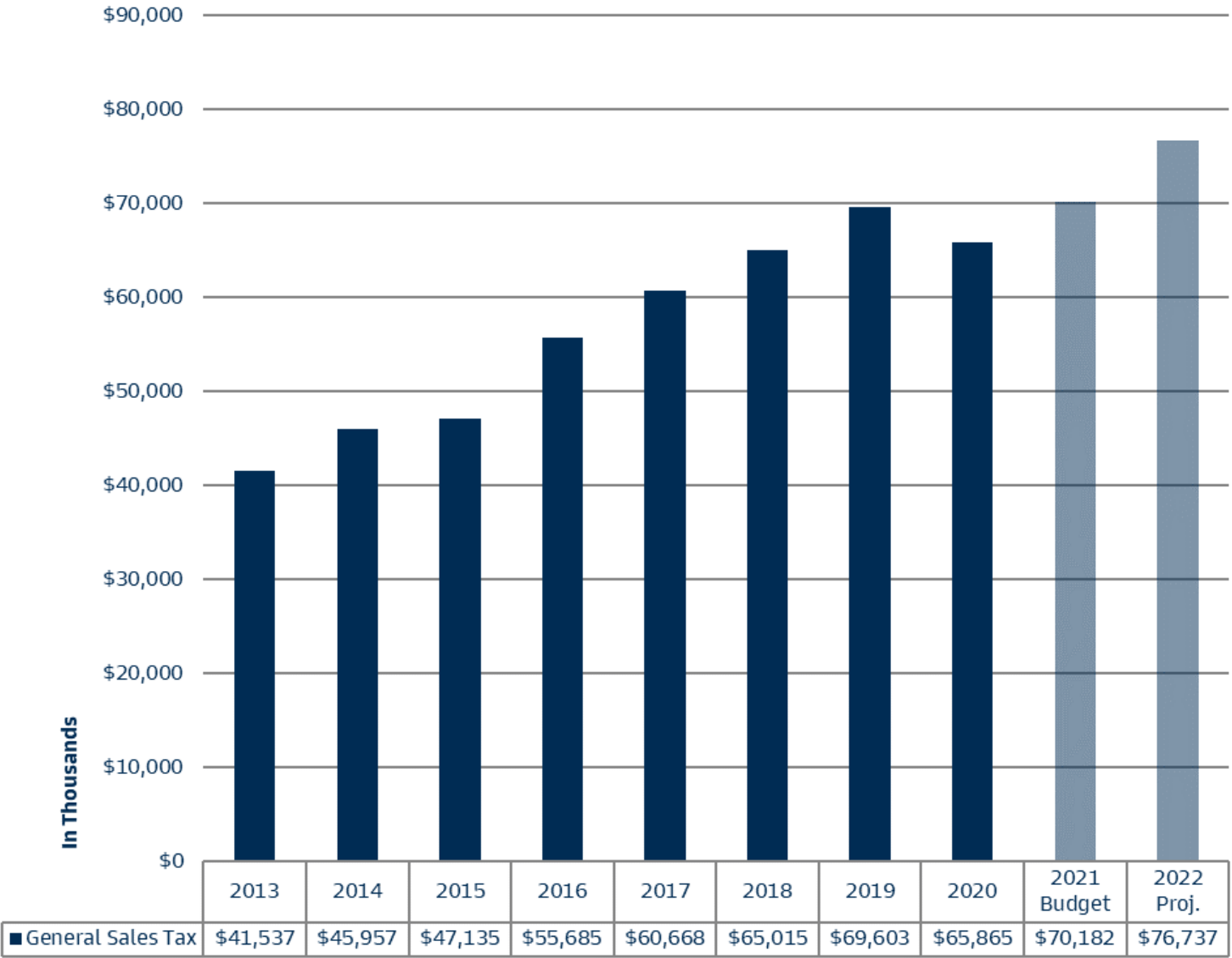
Downside Risk

- COVID variant harms economic activity
- Housing growth falls below forecast
- Changes in employment numbers/growth

Sales Tax Forecast

2013-20 Actuals

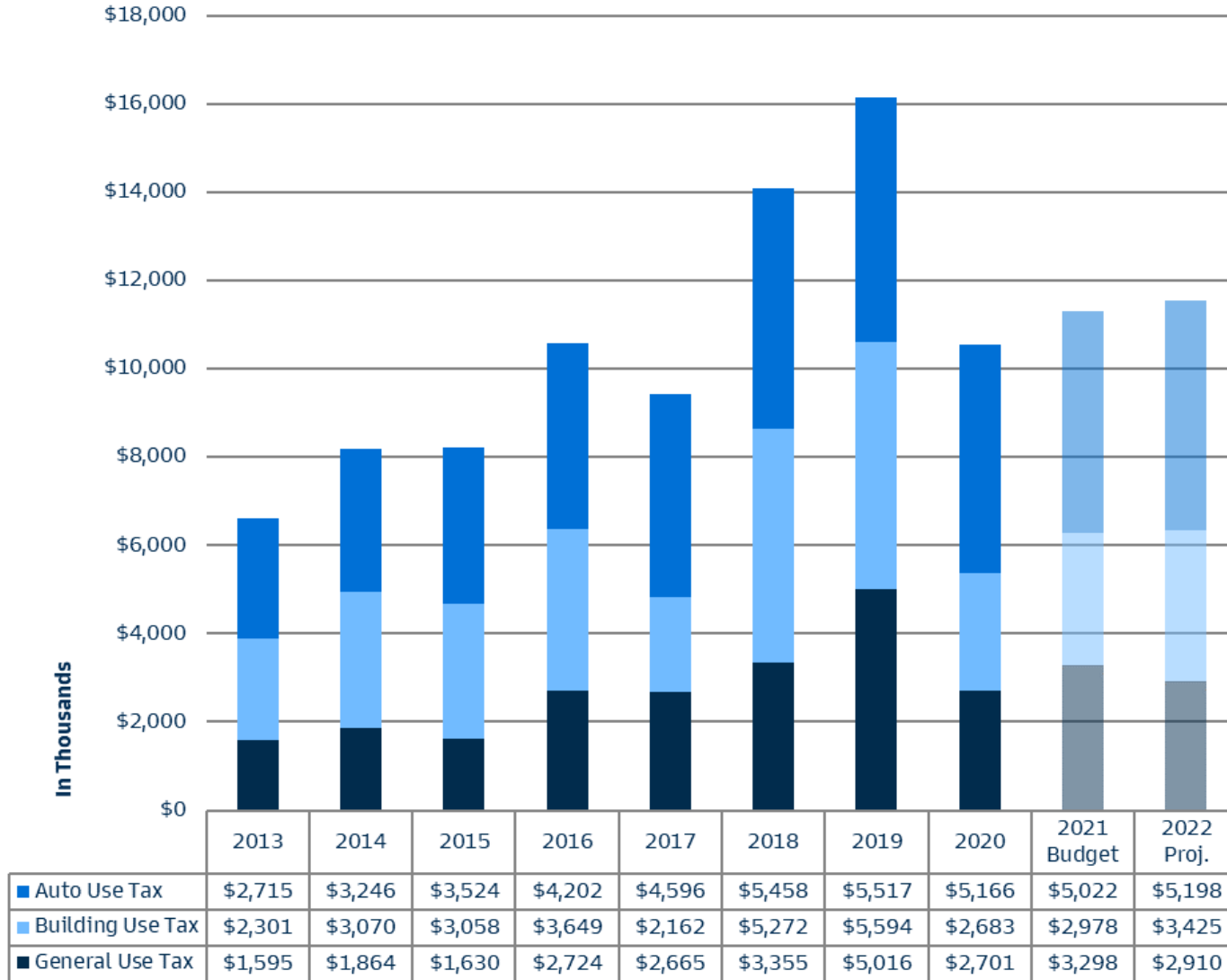
2021-22 Projected



Use Tax Forecast

2013-20 Actuals

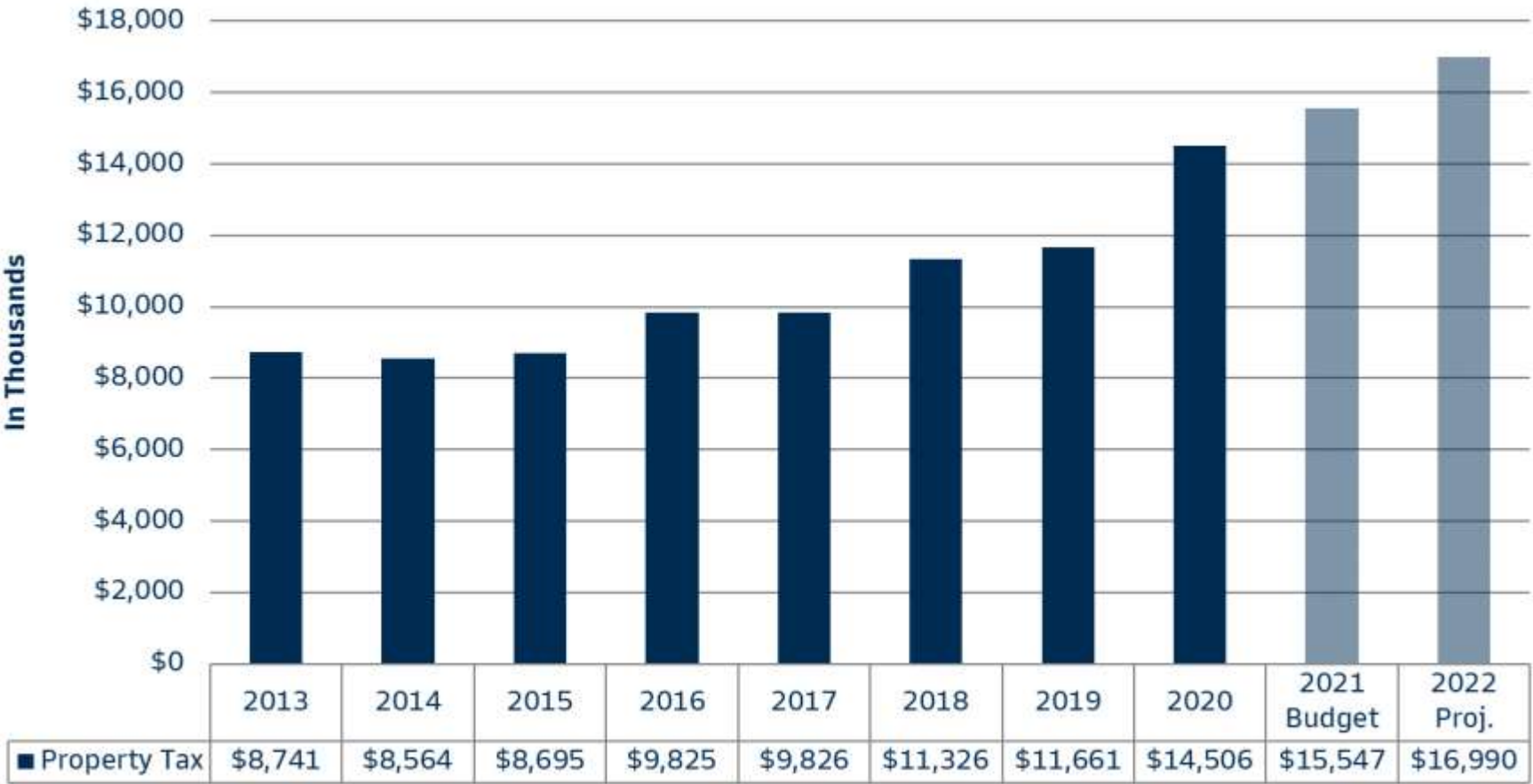
2021-22 Projected



Property Tax Forecast

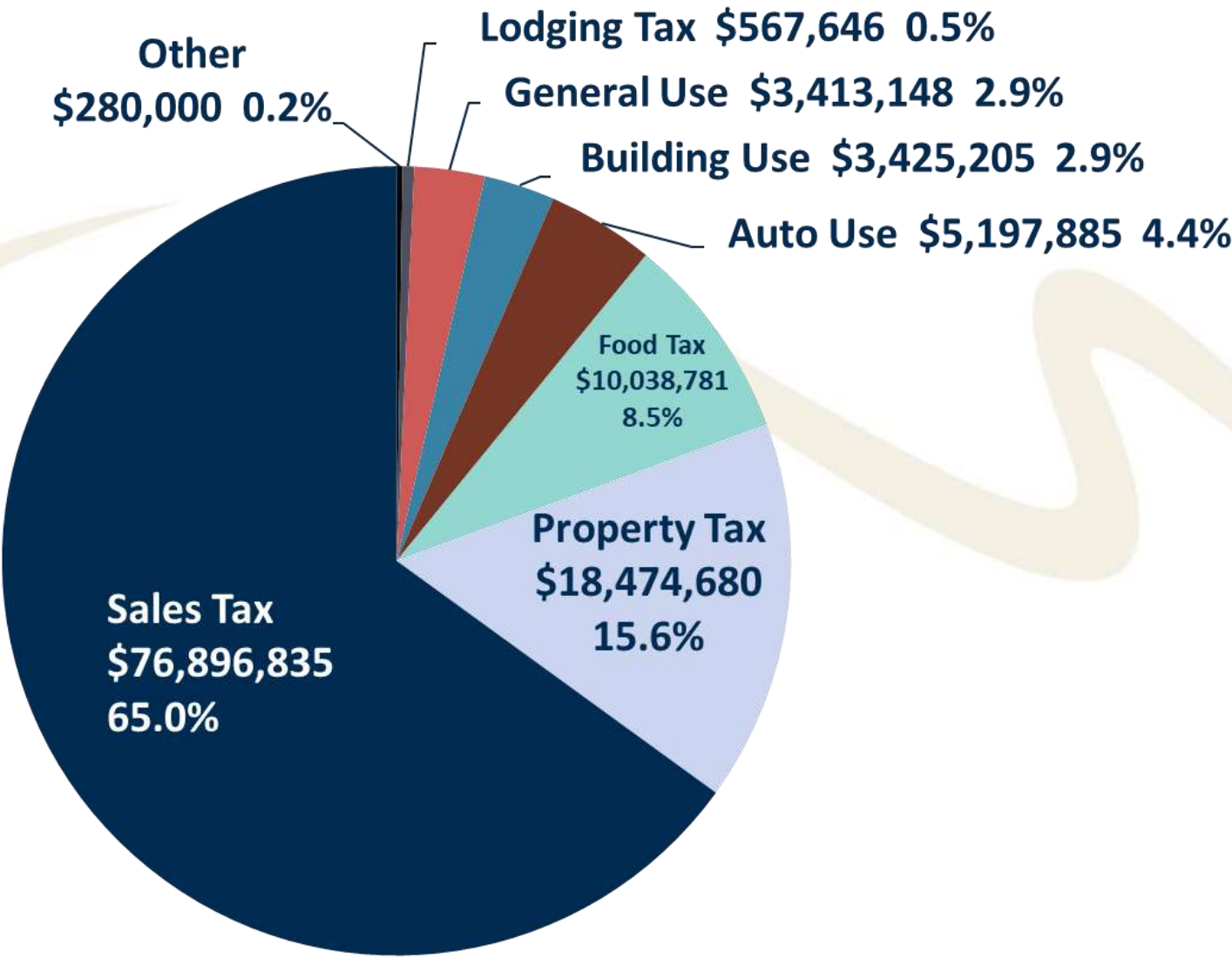
2013-20 Actuals

2021-22 Projected



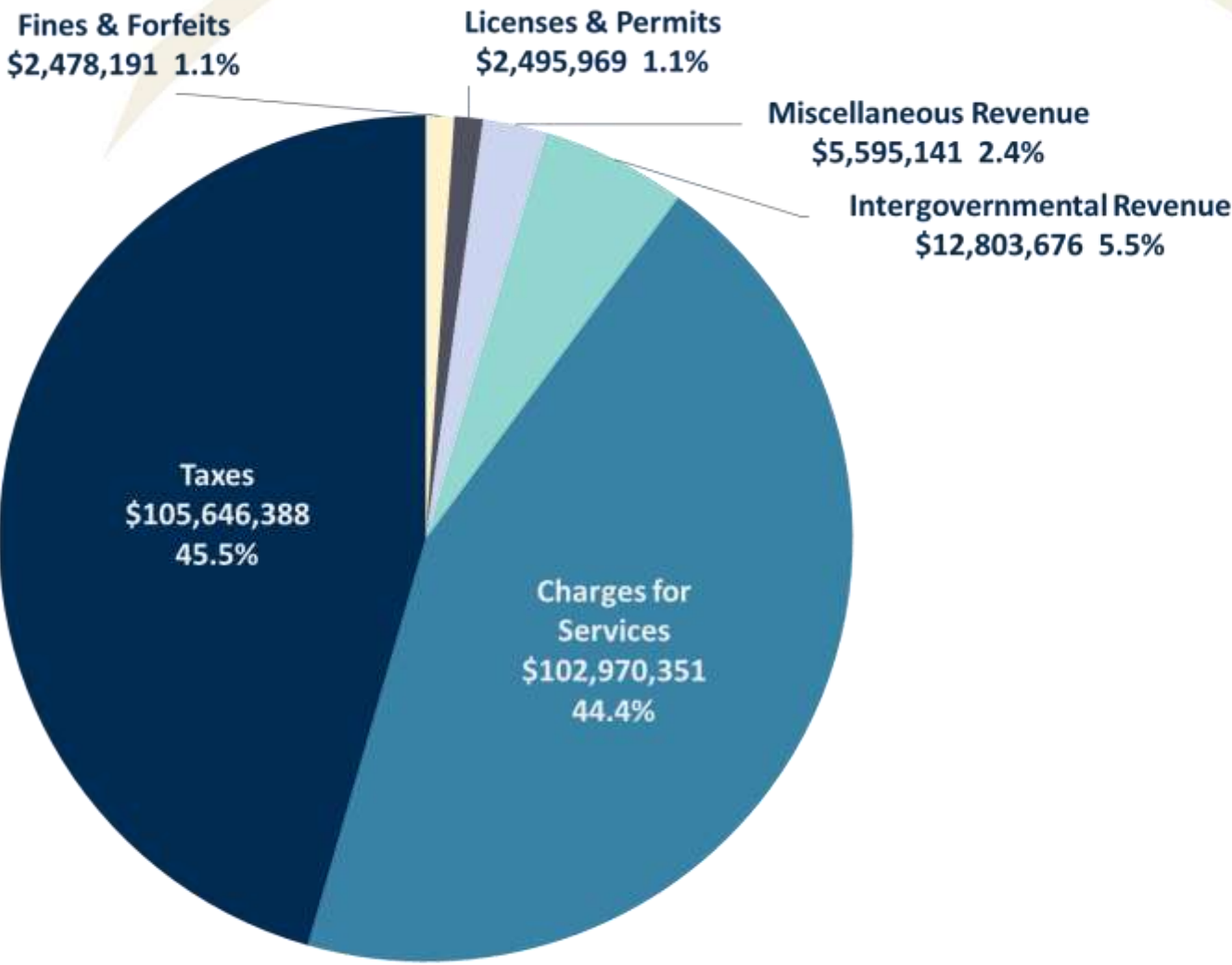
2022 Forecast Tax Revenues

Estimated Total: \$118,294,180



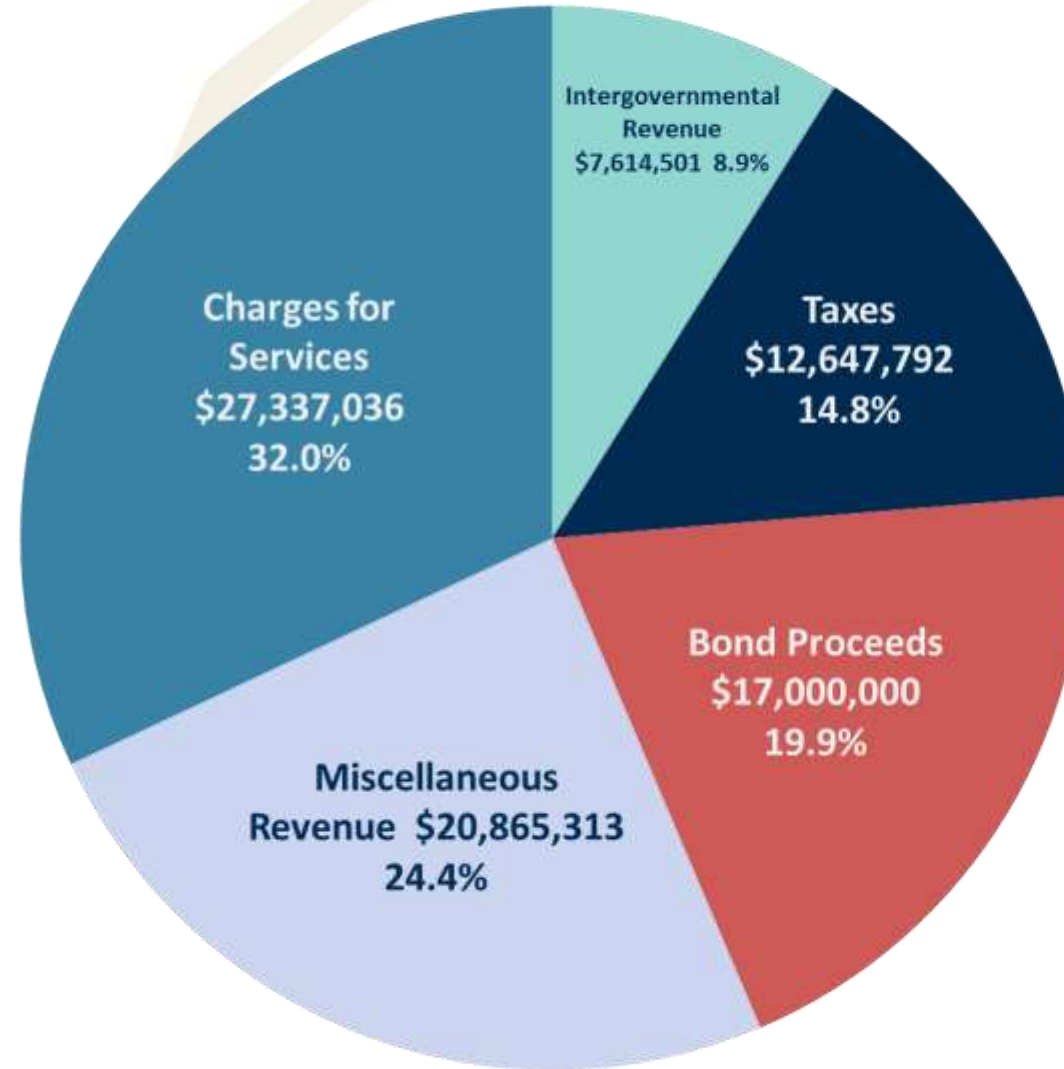
2022 Forecasted Revenue

Operating | \$231,989,716



2022 Forecasted Revenue

Capital | \$85,464,642



2022 Budget Summary



2022 Budget Highlights

- **\$486M one year budget**
 - \$326M operating
 - \$160M capital
- **\$18.6M new funding**
 - \$7,614,826 | ongoing requests
 - \$6,062,445 | onetime requests

Restoring Services | \$1,227,003

- Reopening of City recreation centers
- Programming returning to Union Colony Civic Center

Investment in Staff | \$4,924,195

- New positions, equipment
- Across-the-board employee raises

Organizational Investments | \$6,387,823

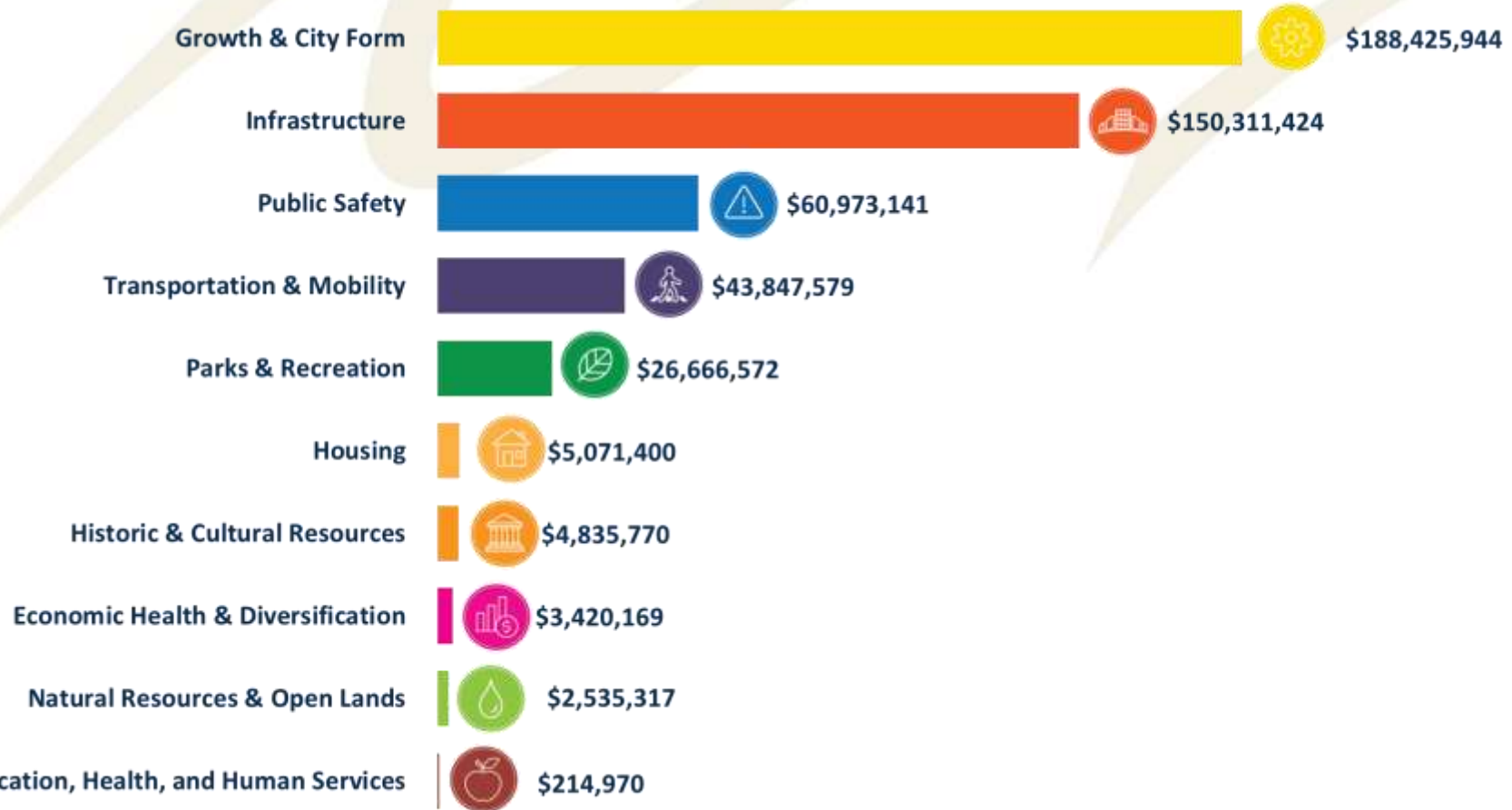
- Department assessments and staffing adjustments | \$1,640,000
- Compensation and class analysis | \$500,000
- Public safety | \$821,073

One-time Investments | \$6,062,445

- Program management and system support | \$3,000,000
- Equipment Replacement Fund | \$500,000

2022 Planned Community Investments

Comprehensive Plan Alignment



Investment Highlights

- **New Positions**

- Public Safety
 - 2 police officers
 - Services & administrative division chief
- Administration
 - Office of human affairs contract position
- Transportation
 - Water quality & regulatory compliance manager
 - Engineering concrete technician
 - Equipment maintenance mechanic
- Water & Sewer
 - 5 plant operators
 - 2 utility locators
 - 2 civil engineers
 - Water quality analyst
 - Maintenance mechanic
 - Seasonal labor, water meter installation

Public Safety

- Salary increases
- Co-responder agreement: supporting residents in need
- Upgraded police equipment (body armor, rifle cases, etc.)

Programming & Recreation

- Return to pre-COVID service levels
- Boomerang stormwater construction (required drainage)
- Emerald Ash Borer tree impact

Administrative

- Compensation & classification implementation
- Small equipment replacement fund
- Strategic master plan and community needs assessment

Infrastructure

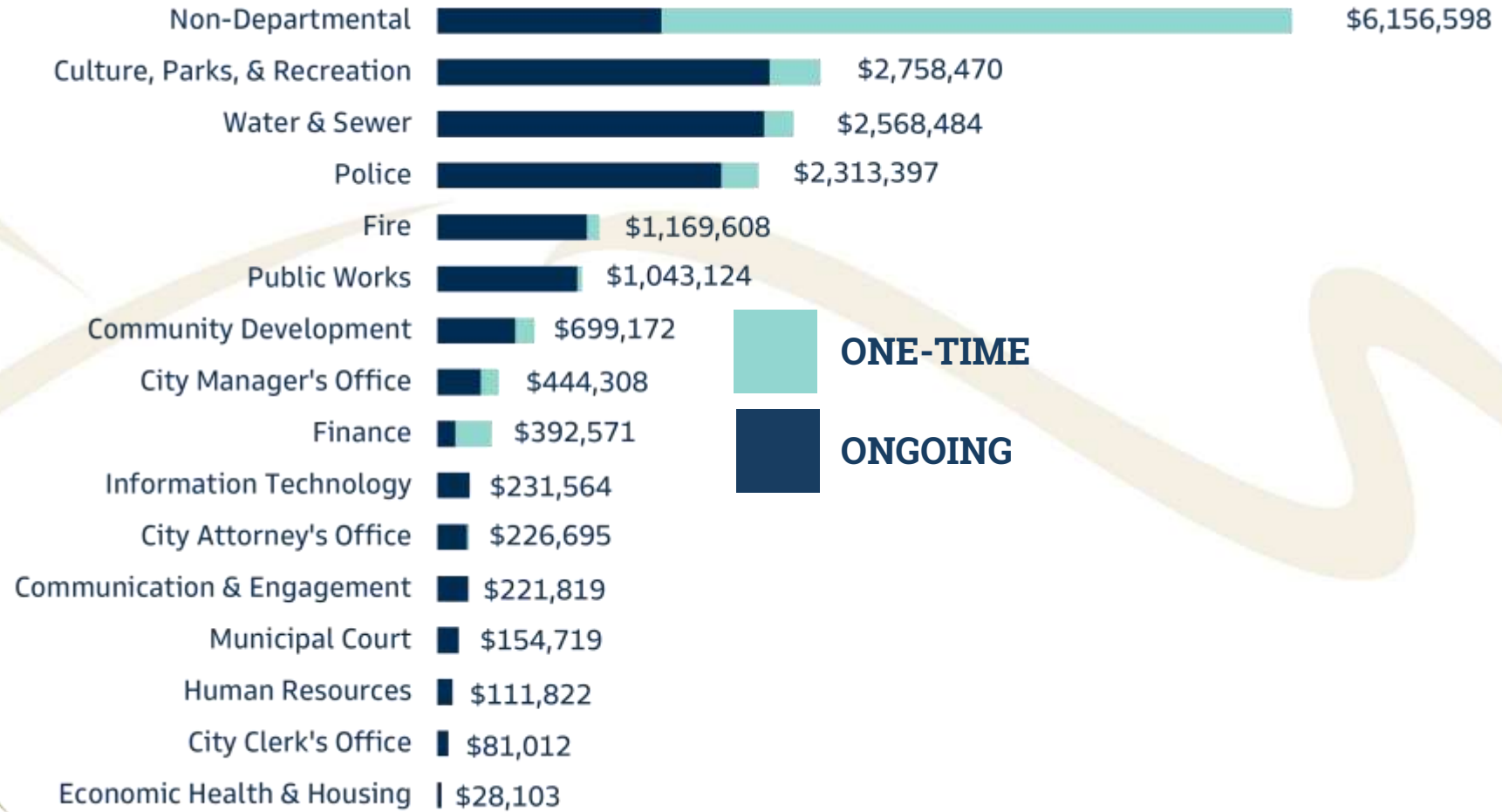
- W&S maintenance & equipment replacement
- High mountain reservoir maintenance
- Regional strategic water quality funding

2022 Budget Expenditure Overview



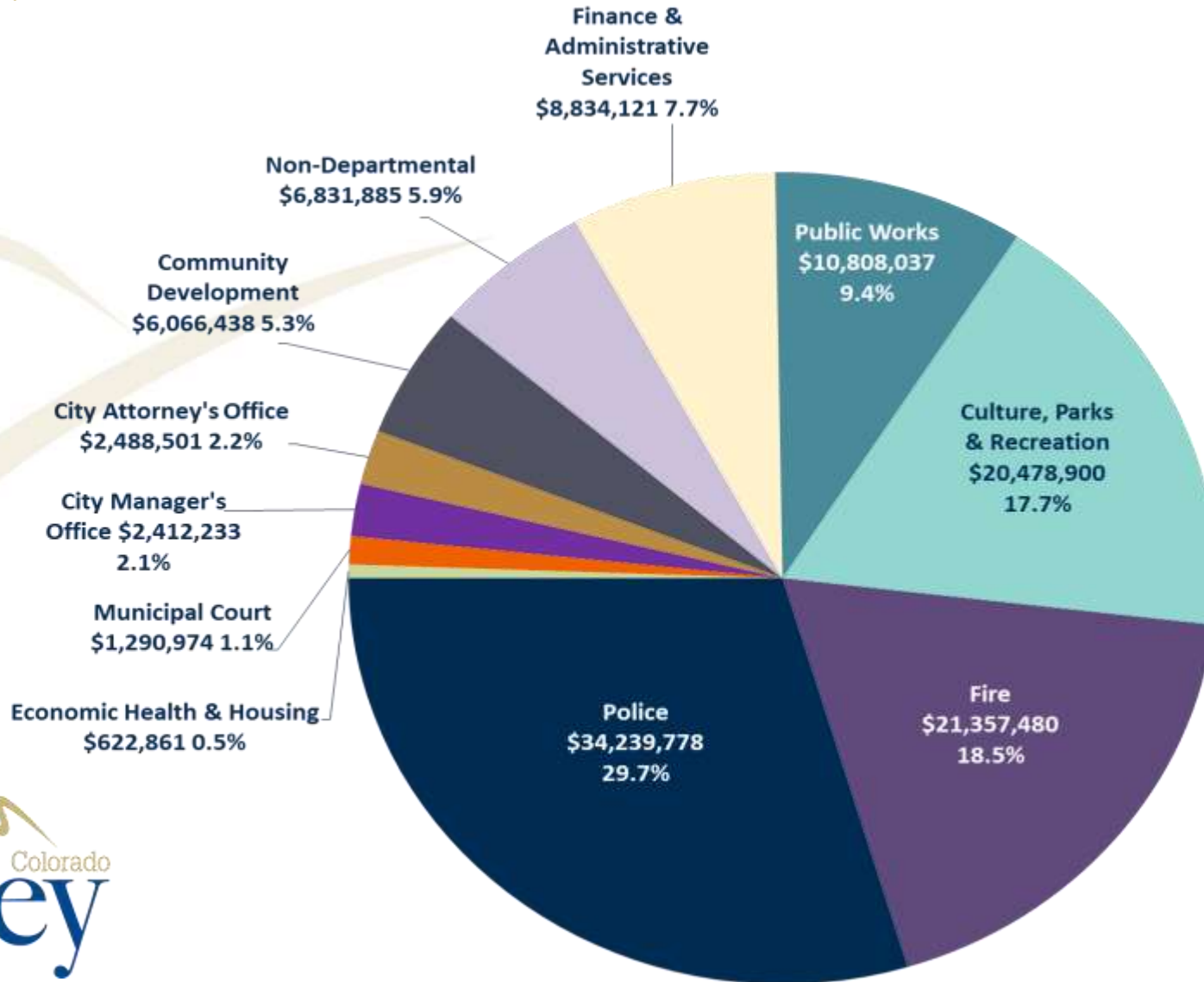
Budget Increases by Department

Total funded requests | \$18,601,466



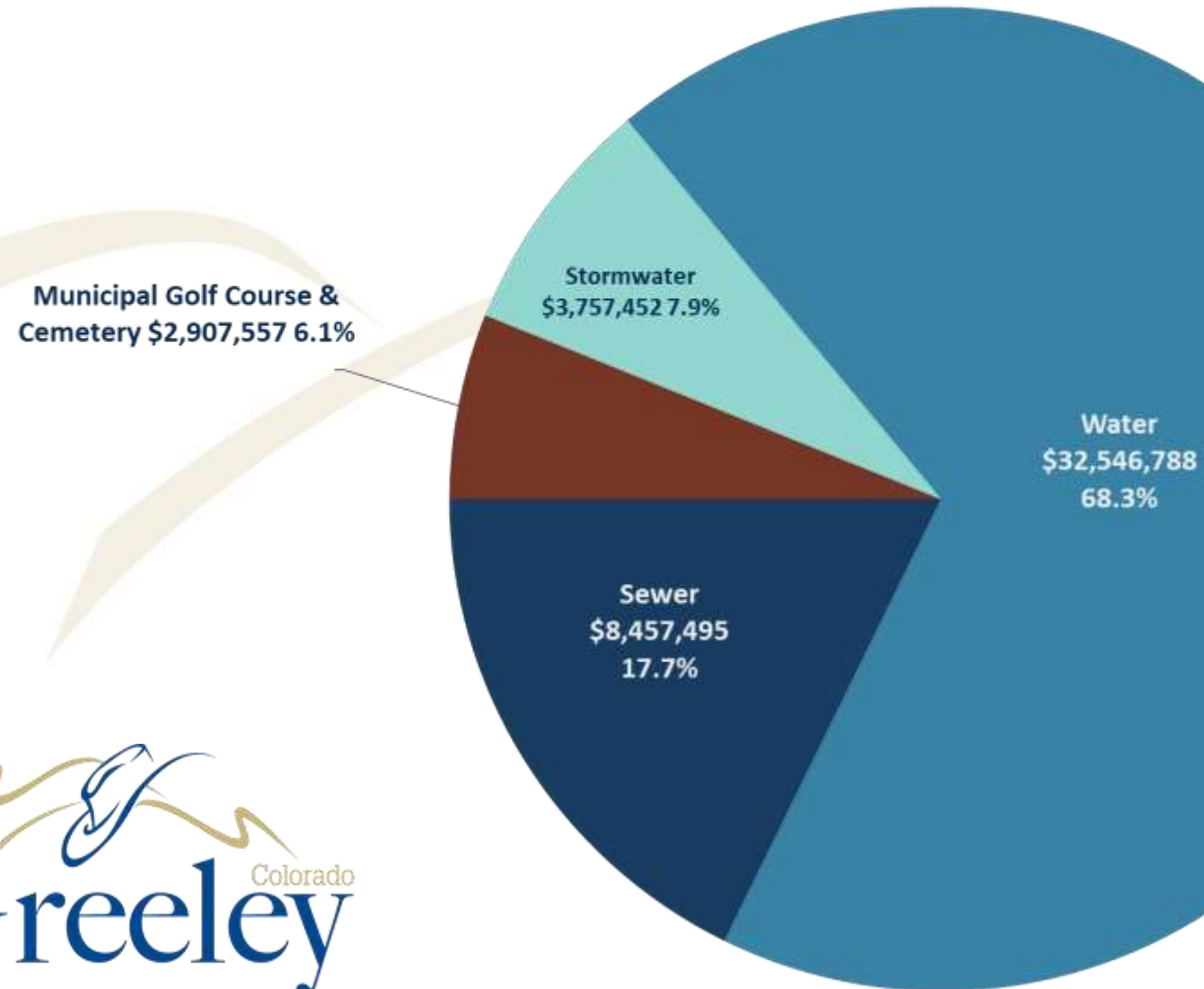
General Fund Operating Expenditures

Total expenditures| \$115,431,208



Enterprise Fund Operating Expenditures

Total expenditures| \$47,669,292

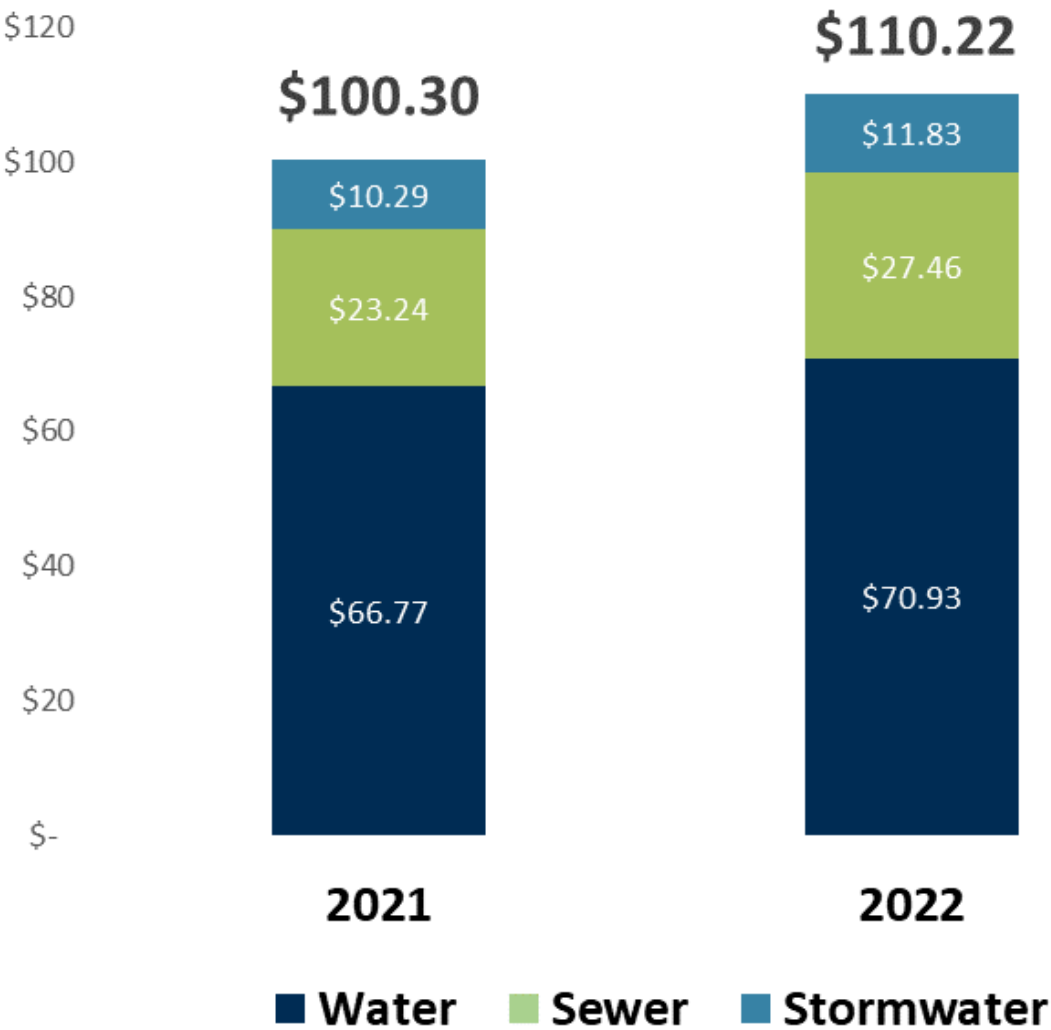


2022 Proposed Rates and Charges



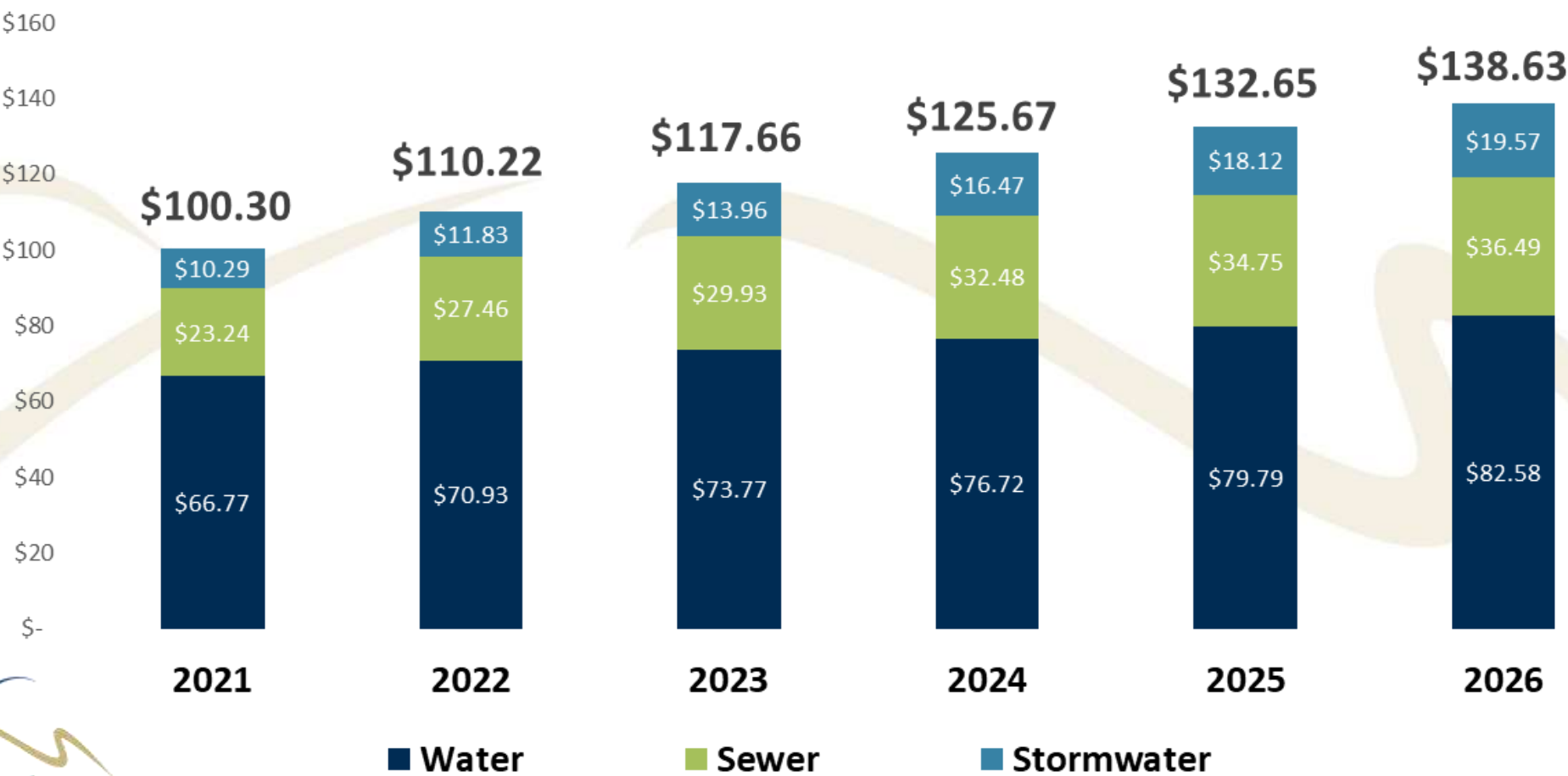
Utility Rate Changes

2022 Proposed | Single-Family Average Monthly Bill Estimate



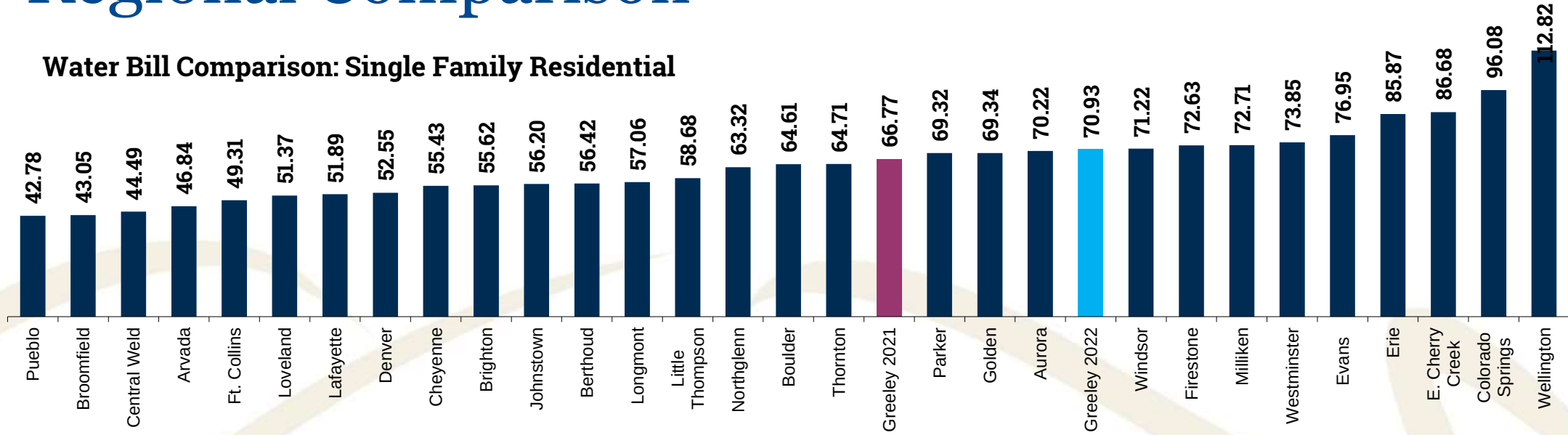
5-Year Forecasted Utility Rates

2022 Proposed | Single-Family Average Monthly Bill Estimate

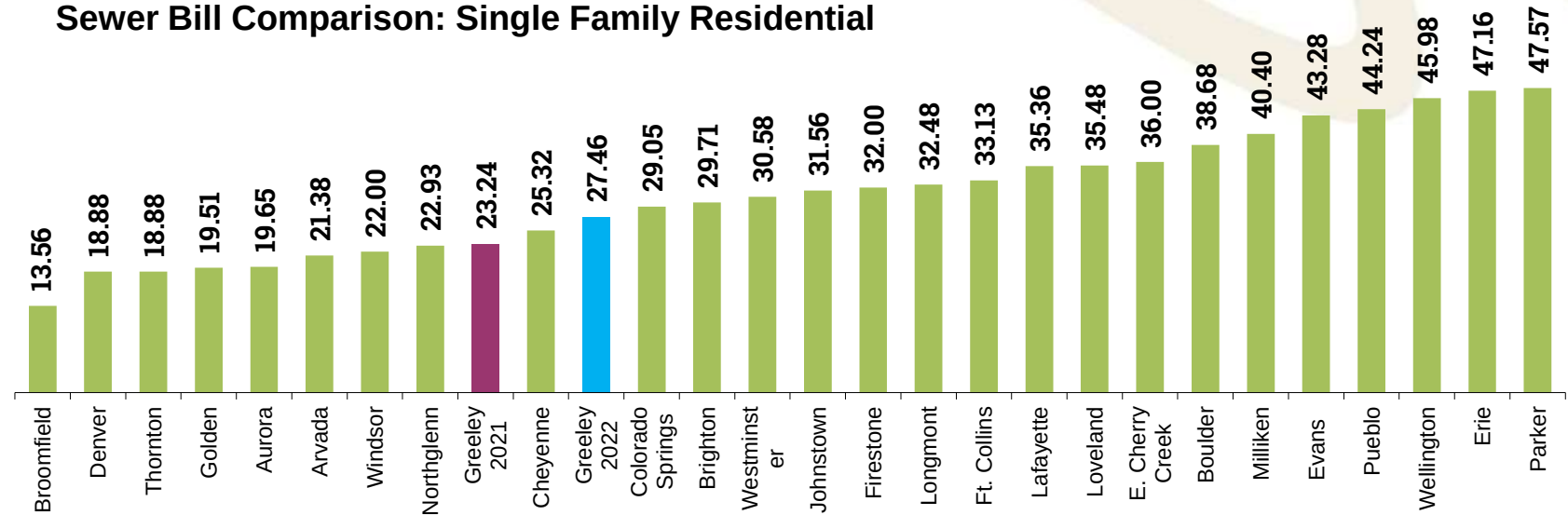


Regional Comparison

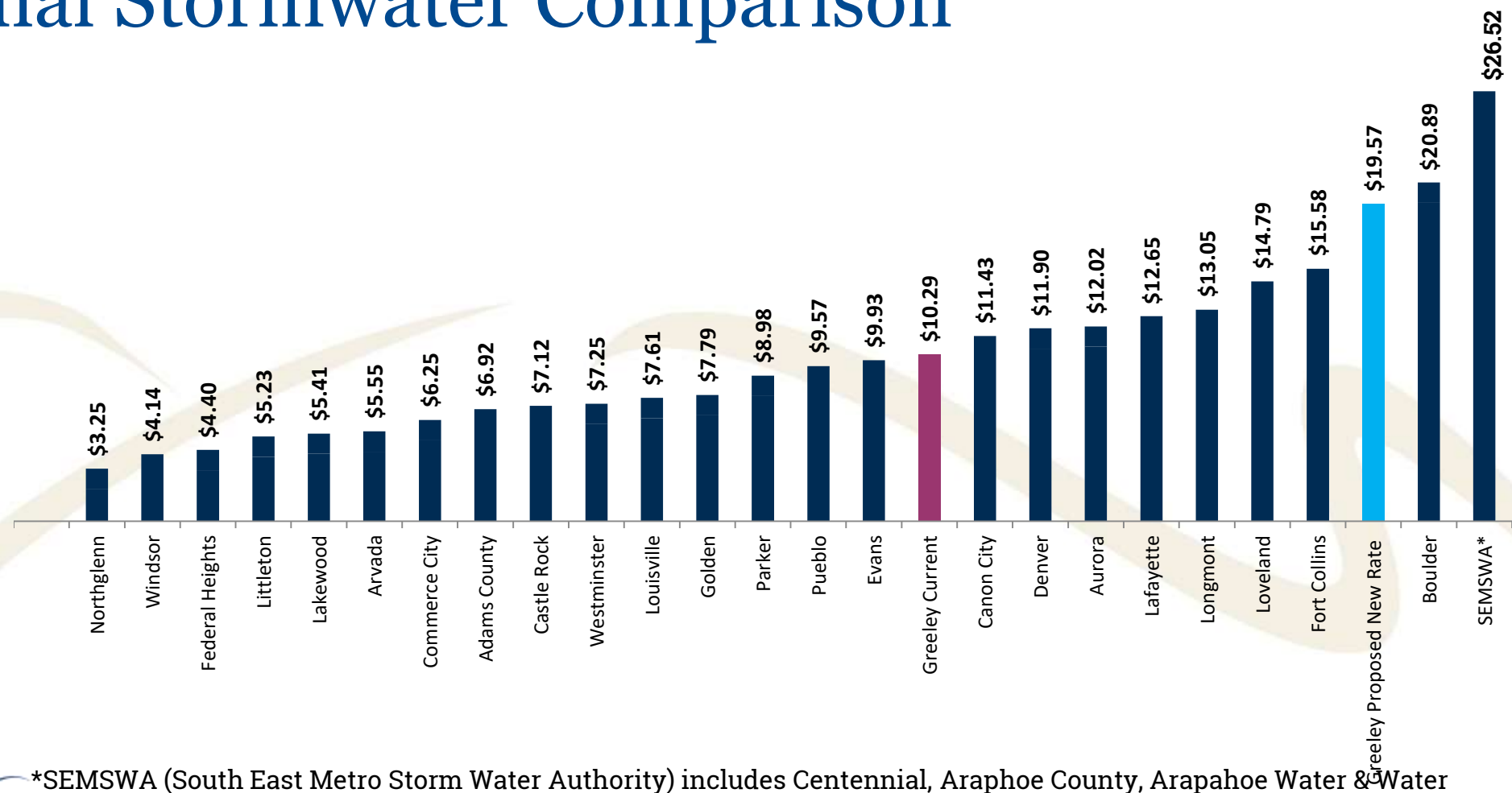
Water Bill Comparison: Single Family Residential



Sewer Bill Comparison: Single Family Residential



Regional Stormwater Comparison



*SEMSWA (South East Metro Storm Water Authority) includes Centennial, Arapahoe County, Arapahoe Water & Water



2022 Looking Forward

Budget Recap

- Operating budget proposal of \$326,485,265
- 2022 budget maintain strong reserves
- Utility rates remain competitive
- Revenues continue in upward trajectory

City Council Formal 2022 Budget Action/Adoption Meeting Dates

- October 5, 2021 | Public Hearing / First Reading
- October 19, 2021 | Public Hearing / Final Adoption





Questions?